



# *Relationships*



PRESBYTERIAN  
SENIOR LIVING

**2009 Annual Report**



# *Our Mission*

The mission of Presbyterian Senior Living is to offer Christian understanding, compassion and a sense of belonging to those whose needs may be physical, psychological, social, financial or spiritual in nature, by providing a full range of high-quality health care, housing and other related community services directed primarily to seniors and which contribute to the wholeness of body, mind and spirit.



# *Building Relationships*

With 22 locations, 2700 employees and over 4,000 persons served daily in a broad continuum of care, Presbyterian Senior Living has grown into a complex and multi-faceted enterprise. Every organization sets goals and measures progress toward predefined objectives and Presbyterian Senior Living is no exception. In this environment an annual report typically focuses on the measurable results that have been achieved over the past year.

As a transparent organization, we provide information throughout the year on our website to provide a clear and up-to-date picture of the organization's financial and operational health. What is often overlooked in this array of information is the role relationships play in achieving these outcomes. The truth is that the mission and daily work of Presbyterian Senior Living is all about relationships. This annual report has a primary focus on how relationships contribute to our success and brings the

Presbyterian Senior Living mission to life. Some of these relationships go back many decades while other relationships have been established more recently. All are critical to our success.

In the following pages we will highlight relationships with residents, family members, donors, church constituents, the financial community, employees, and the wider community as we expand our ministry to new locations and initiate new services for seniors. In a fast moving, technology driven world, the ministry of Presbyterian Senior Living is still about building and sustaining personal relationships. These relationships play a critical role in establishing the high level of trust that is essential to continue our mission of serving seniors.

Stephen Proctor, CEO  
David Wolff, Chair  
Robert Hormell, Vice Chair



Some of David Wolff's childhood memories involve accompanying his mother on her frequent visits to the Easton Home. As a board member of the Easton Home, Cecile Wolff was deeply involved in the care of seniors at this small, community-based not-for-profit personal care facility in their home town. In 1989, her husband Alhert would become chairman of the board of Presbyterian Homes, and 1993, the Easton Home would become a part of the Presbyterian Homes family. Later, Alhert would champion the beginning of a new Presbyterian retirement community in the Lehigh Valley next to First Presbyterian Church in Bethlehem, Kirkland Village.

David also has fond memories of visiting his grandparents as residents of Westminster Village in Allentown in their later years. David's grandmother was struggling with dementia, and his grandfather was unable to care for her at home. Following his grandmother's death, his grandfather, George Woodring spent many happy years living in the apartments at Westminster Village, enjoying the company of a group of men, mostly Lehigh and Lafayette graduates, playing cards and telling stories. George's fishing stories are part of the history and folklore of Westminster Village.

# *Board Leadership*

In 2000, David followed in his father's footsteps, beginning his service on the board of PHI, serving as Chairman of the organization from 2008 to 2009. His parents had become residents of Kirkland Village in Bethlehem, where his father died in 2001. Cecile Wolff, who still resides at Kirkland Village, is proud of David's service to Presbyterian Senior Living. For David, his connection to Presbyterian Senior Living is all about relationships. He says, "For me to lead the same board that my father had served twenty years ago was amazing and quite an honor. Like my father, I have loved my board involvement with the organization and truly feel that it has been the best board experience of my life. The sense of compassion for others and the joy of caring continues to flow easily from all of the people associated with this organization. I am honored to be part of such a great organization."

As the child of a board member, family member, and as a board member and chairman of the board, David's personal history and memories are filled with people who have shaped and benefitted from the ministry of Presbyterian Senior Living.

The depth of many of these relationships is influenced by the amount of time that board members spend together. Bill Parham, past chair of the board of Presbyterian Senior Living has remarked that during his service to Presbyterian Senior Living he has spent more time with his fellow board members than anyone outside his immediate family. The bonds of service and friendship are an important part of the ministry of Presbyterian Senior Living.





### **The Intersection of Work and Friendship**

Throughout our history, Presbyterian Senior Living has been blessed to have many faithful employees. But length of service is more than putting in time. It is about establishing relationships that endure and have meaning that extend well beyond the work place. One of life's great blessings is when rewarding work and the bonds of friendship intersect. This is the story of two Presbyterian Senior Living employees who share a common mission at work, and a friendship that has been a truly joyful experience.

### **Ruth and Judy**

At Westminster Village in Allentown, "RuthandJudy" was one word. For more than 30 years Ruth Young and Judy Sukanick worked together, laughed together, supported each other and set examples for literally hundreds of others on what a friendship really means.

In 1977, Judy Sukanick began working at Westminster Village as a night shift LPN. She planned on working for about "3 months." After *five years*, she transferred onto day shift and into administration where she held a variety of jobs, progressing from accounts payable, to medical records to Human Resources. For more than 33 years wherever Judy was needed is where she would go.

In 1978 Ruth Young saw an ad for a Volunteer Director in the local newspaper. While she had never been paid to work in that capacity, she had a long history of volunteering. So she applied, went for a job interview—her first job interview ever—and had the position the next day. She held her position for more than 32 years.

Ruth met Judy when transferred to day shift. While they had many things in common: both married and were working moms, and they had children close in age. There were differences too: Judy is outgoing and Ruth is more reserved, Judy is Catholic and Ruth is Presbyterian. But these differences complemented each other and a lifelong friendship blossomed. Since they had children of similar ages, (and eventually grandchildren) they supported each other through all the stages of life. As Judy put it they had many "mother" conversations about their children! This special relationship grew as Westminster Village grew and changed. Even though they had differing responsibilities, they were a team—and help was given no matter who's "job it was". Ruth said, "it was great having a family at work," someone who she could turn to for assistance at any time. Judy said that "everyone should have someone like Ruthie in their lives—it is an amazing relationship." This extraordinary friendship grew outside of work too as they came to know their respective families. Family members also came to be volunteers, further cementing the bonds between the two. Ruth loved her job because it allowed her to see a Presbyterian mission "happen." Judy shared this dedication to mission and exhibited it to hundreds of employees she touched every day. The two never lost sight of the purpose behind their jobs.

Both women consistently say "family" when speaking—they regard each other as sisters. As Ruth put it, "the relationship is more meaningful since it is a relationship of love." For more than 30 years they kept each other's confidences. Both laughingly say that they know more about each other than anyone else does!



# Staff Relationships

Since they spent so much time at work together, they came to be able to “read” the others mood. If Judy was having a bad day Ruth would just “know” and come and sit in her office waiting for her to talk about it. Ruth calls Judy her “pick me up”, saying that Judy always makes her feel better. Both women shared their respective faith traditions and learned from each other. Both feel that God put the other one at Westminster Village just for them. They prayed together and comforted each other during sad times. But more often, they talked and laughed and hugged.

In December 2009 “RuthandJudy” decided to retire. Their combined 65 years of service was celebrated by residents, family and friends. At what is likely the largest retirement party ever held in a Presbyterian Senior Living facility, Rev. Allen Hermansader, Senior Chaplain, said about the two, *“Ruthie and Judy have shown their love for all of us, sometimes, caring for us with a warm hug or words of encouragement; and other times, holding us in prayer as they listened with their hearts. We give special thanks to God for the gift of Judy and Ruthie ... who have been and will always be a gift to Westminster Village.”* Employees who had retired decades ago returned for the event. Though there were tears, Judy and Ruth were also looking forward.

For more than three decades both women balanced full time careers with family responsibilities. They eagerly anticipated spending time with their husbands; both have been married for more than 50 years. But they wondered how they would fill their days. They were also concerned that they would not see each other enough—after more than 30 years of daily contact, they did not want to lose their bond. Now in retirement, Ruth and Judy continue their friendship in new ways. The two talk frequently and are on the “go”—doing all the things they did not have time for while working more than 40 hours per week, like shopping and joining a craft class together. They have plans to visit other Westminster Village “alumni.” Even in retirement their commitment to Westminster Village continues as volunteers. “RuthandJudy” are still coming up with ideas to support the facility. According to Judy, they just “want to make somebody’s day.”

This story is repeated many times over as Presbyterian Senior Living employees work together and form friendships that add meaning to life.



# Resident Relationships

## **Relationships with Those We Serve**

Expressed as a "Sense of Belonging" creating and sustaining relationships is at the core of the mission of Presbyterian Senior Living. Presbyterian Senior Living is a place where old friendships are renewed, new friendships are forged, and the opportunity to reach out to serve others is realized. Whether it is a poetry group, working on a model train layout, fitness classes, volunteering in a community service project, or enjoying dinner with friends, Presbyterian Senior Living is all about relationships. Some of these relationships span generations.

Sarah "Sally" Deringer often spoke of the long spiral staircase that was decorated beautifully at Christmastime in the home where her grandmother, Mary Blanche Craig, lived in Hollidaysburg in the 1930's. She also remembered the Sunday dinners in the diningroom when she went to visit her mother, Catherine Webster, in the 1960's and 70's. Last fall, Sally passed away peacefully in that same Home that cared for her grandmother and mother, marking the third generation of her family to live at the Presbyterian Village at Hollidaysburg.

Sally's grandmother Mary Blanche, had such good care here (her residency ended at her death in 1951 at age 94) that her mother Catherine, thought it would be wise to put her name on the waiting list. When Sally's father died in 1963, her mother moved

into the Home where she made many friends and volunteered regularly at the Home until she died in 1971 at age 91.

Sally took her own furniture with her in 1986 when she moved from her spacious home in Sylvan Hills to live independently in an apartment at Westminster House. Sally was always fiercely independent and was proud to have made major decisions on her own. In 1995, she chose to move her most precious things with her when she needed more care, and moved into assisted living in the renovated north wing of the Home. In 2009, after living for 23 years in comfort and security, Sally died peacefully at age 102, surrounded by her many friends and caregivers.

The Deringer and Webster Families have continued to honor their spirited, independent Aunt Sally through their gifts to the Benevolent Care Fund at Hollidaysburg. Her 90 year old sister-in-law, Gladys Webster, wrote "The care and service Sally received over the years was tremendous – this truly was her home and she was blessed with loving care. Two of the people who were my major contacts at the Home were Penny Rupeka, Activities Director, and Darlene McCune, head nurse. Weekly calls kept me up to date and informed; and most important, what she could not hear because of her poor hearing they communicated to her from me. I couldn't have asked for more. Also, the cooperation and help that my son,



In many respects, all relationships (like politics) are local. The ministry of Presbyterian Senior Living is now extended to more than 20 communities, each with their own distinct personality and needs. At every Presbyterian Senior Living location we strive to become part of the fabric of the surrounding area.

Part of our focus on building community relationships is about being a good neighbor. The communities in which we reside understand that Presbyterian Senior Living will fulfill its commitments and promises over the long haul. Demonstrating this level of reliability for over 80 years creates a level of trust and confidence that is often translated into a shorter real estate development process when we are looking to expand our facilities or move into a new service territory.

As Presbyterian Senior Living has extended its mission into the provision of affordable housing and services, relationships with government agencies and elected officials take on increasing importance. In developing these relationships we understand that we must work hard to earn the trust of those who make decisions on the expenditures of public funds.

Recognizing that Presbyterian Senior Living is considered a major employer in each community we serve, we strive to strengthen the community by offering competitive wages and generous benefits to support individuals and families. We also encourage our employees to be active in their communities thereby adding to the stability and economic vitality of the surrounding area.

The residents of Presbyterian Senior Living facilities are seen as a resource reaching out as members of service clubs, churches and a host of volunteer activities to benefit those beyond our campus borders. The spirit of community involvement and volunteerism is alive and well in the Presbyterian Senior Living family. We also encourage a wide range of community groups to use Presbyterian Senior Living buildings as gathering places for events, drawing the life of the community into Presbyterian Senior Living locations.

Finally, we provide charitable care for people in the community who have insufficient resources to pay for the care they need. In 2009, Presbyterian Senior Living provided subsidized care to more than 1,600 persons. Almost all of these individuals were persons with ties to the communities that surround our various locations. We believe that a relationship with the community means that the mission of Presbyterian Senior Living is extended to those in the community who are in need of financial support.

Stephen received from the nursing staff and the financial department was tremendous.

Hollidaysburg will always hold a special place in my heart and so will the Presbyterian Home.”

Our call to serve seniors with care and compassion includes sharing the joys and sorrows that are a part of family life. The relationships developed between staff, residents and families are strong whether the time we serve them is brief, or continues for generations.

Written by:  
Dawn D. Garrity  
Foundation Director,  
Presbyterian Homes in the  
Presbytery of Huntingdon

*Community Relationships*



# Spiritual Relationships

## **Staying Spiritually Connected**

The spiritual health of those we serve is centered on relationships. Following Jesus' example of washing the disciples feet in the upper room he tells his followers "Your love for one another will prove to the world that you are my disciples." Which is another way of saying, that the ways in which we "relate" to each other – will tell an awful lot about who we are and Whose we are! The attitude that permeates staff relationships is complimented by members of the faith community that interact with our residents in a variety of ways.

Local clergy – from a variety of denominations – are invited by our chaplains to come and lead Bible studies during the week and services of worship on Sunday afternoons and evenings within the communities we serve. Some of these visiting clergy bring a choir or chorale to provide special music for the residents, many of whom have been and are "pillars" of their congregations.

Over the years, Windy Hill Village has recruited an army of volunteer pastors and lay leaders (75 and more!) to provide worship on Sunday afternoons; services which include: words of greeting and welcome, singing the great old hymns of our faith, hearing pastoral prayers, the reading of scripture, the word preached, and receiving the benediction.

In an effort to express gratitude, for the generous care of our people's spiritual needs through worship and study, they host an annual "Spring Luncheon of Appreciation" for those who serve in this way.

In addition to Presbyterian, Methodists, Lutherans and Baptists, Roman Catholic clergy and deacons from the neighborhood are welcomed into our communities and into our hearts to celebrate mass with our Catholic neighbors, while faithful Eucharistic ministers from their parishes bring the sacrament of Holy Communion.

At Kirkland Village, in Bethlehem, some 35 residents gathered for an "Evening to Meet and Greet the New Pastor and His Family" – welcoming the Rev. Alf Halvorson (and the Halvorson family) to the town of Bethlehem and its First Presbyterian Church.

When Schartner House at Carroll Village was opened, Sandie Ressler, a member of Monaghan Presbyterian Church adjacent to the retirement community, contacted the Presbyterian Senior Living office, indicating that she felt called to start a Bible study among the residents that were moving into the new apartments. Her Bible study has attracted a steady following, and is credited with building relationships and a sense of unity in this new Presbyterian Senior Living community.

From a mission and fellowship perspective, eight Presbyterian churches take part in the "Lemon Tree Bazaar" each year at Westminster Village, Allentown, and have for more than 30 years. Anyone who has attended the Bazaar knows that it is an event designed to foster relationships.

Allen Hermansader, Senior Chaplain for Presbyterian Senior Living routinely gathers with eleven other chaplains within the family of Presbyterian Senior Living to find new ways to minister to our residents and encourage individual pastors and congregations to support the people we serve. Allen sums up all of these efforts in the words of the scripture *"Love each other with genuine affection, and take delight in honoring each other ..."*





# Volunteers

2009 was a banner year for volunteers at Presbyterian Senior Living with over 160,000 volunteer hours. This represents nearly 80 full-time positions, enriching the lives of the people we are called to serve. Volunteers come in all shapes and sizes, from youth and groups of children to seniors from the community and from among our resident population. What is the inspiration for this outburst of volunteer activity? Much of it comes from within – a deeply held conviction that we are placed on earth with purpose that includes reaching out to serve others, particularly those who are facing challenges as they grow older. But whenever you talk to a volunteer you will hear stories that illustrate the importance of relationships. These words have been repeated at nearly every Presbyterian Senior Living location. "I started volunteering here when my Mom was a resident, and developed so many friendships here that after she died, I felt like I needed to return to stay in contact with everyone." "Volunteering here has the benefit of being around the people I care about." "I feel at home here." "This is a place where I feel like I belong." "If I did not volunteer here, people would miss me and wonder where I was."

*Hi, my name is Pat and I'm a volunteer at Quincy Village. My mother became a resident here in the*

*Colestock Center in 2001. It didn't take much time before she was showing me crafts that she had made. I started to come out Sunday mornings to attend church with her. After the service was over, the Village residents all helped take the Colestock residents to the elevator and back to their rooms. My mother was living on the second floor at that time so after I got her home, I started to help take residents back to their rooms. That's how I became a volunteer.*

*Since that time, I have retired and spend more time than ever volunteering at Quincy Village. I still transport residents to different programs including Red Hat, ROMEO and Auxiliary luncheons. I also engrave people's names onto their personal items such as eyeglasses. One of my favorite events to assist with is the Fall Dinner Dance. After everyone has their meal, a band plays and we ask the residents if they'd like to dance. Everyone loves the Chicken Dance and the Hokey Pokey. It's lots of fun for them and the staff and volunteers too!*

*Christmastime is special for me also. I do one-on-one visits with the residents and ask them what they want Santa to bring them. Shopping and wrapping the gifts comes next. Then each floor gets a Christmas party and Santa comes to*

# Donors



*hand out their presents. A good time is had by all and the smiles prove it. Much of this is made possible with the donations from you and I thank you. The staff, other volunteers and of course all the residents and their families are my extended family. On behalf of my Mother and everyone at Quincy Village, again we thank you for your support.*

Many of the people who have served as volunteers decide to become a part of the Presbyterian Senior Living family when they are in need of housing or supportive services in their later years. One such person is Jean Mittman, a resident of the Presbyterian Home at Williamsport. Jean spent over 30 years as a volunteer and auxiliary member, developing friendships with staff, residents, and other volunteers. When she could no longer take care of her own home, she turned to the place that had been the source of such warmth and comfort.

Chairman's Circle is one of the places that many of these star volunteers gather to celebrate the work of Presbyterian Senior Living, and to share stories of what it means to be a volunteer in this ministry.

The work of Presbyterian Senior Living is dependent on the contributions of individuals, churches, and foundations to achieve the goals of our charitable work and to provide funds for special capital expenditures. Over the years the needs have continued to grow, and institutional sources have been unable to keep up with these increased demands.

While we continue to seek funds from all sources and conduct special events to raise the level of awareness of the ministry of Presbyterian Senior Living, the primary focus of our Mission Support effort is about cultivating relationships. One of the reasons cultivating relationships is important to Presbyterian Senior Living is that we have a great story to tell, and those who know that story best are inspired to generously support Presbyterian Senior Living's mission.

This past year was a strong one for Presbyterian Senior Living's mission support effort, with over 2.7 million dollars in contributions, which included over one million dollars in bequests. Bequests often are the result of seeds planted many years ago when individuals were writing their will, expressing their charitable intentions in their estate planning. In 2009, Presbyterian Senior Living mission support staff logged more than 2000 donor visits, building relationships with individuals who support the work of Presbyterian Senior Living, now and in the future. Every one of these visits is about building relationships – telling the story of Presbyterian Senior Living, and connecting people of good will and generosity with our ministry to seniors.



Business schools teach that there are five key factors which should be considered in any financial relationship:

1. Credibility – The integrity and character of the organization and its employees. Will an organization do what it says it is going to do?
2. Capacity to pay – The ability for a borrower to make payments to an investor when they become due.
3. Collateral – Assets which may be available to back up a transaction if things do not happen as planned.
4. Conditions – The economic conditions which could affect the present and future prospects of an organization.
5. Capital – Reserves available if something unexpected would occur.

The most important of these is Credibility. Anyone who operates in the financial world will tell you that there is no substitute for integrity. Credibility is the basis for trust – the foundation for all relationships. At Presbyterian Senior Living, we believe that transparency is an integral part of our reputation and credibility with the financial community. The Presbyterian Senior Living web site contains financial information that is available throughout the year. This information includes monthly operating statements so that everyone with an interest in Presbyterian Senior Living –

residents, family members, staff, church constituents, and the financial community, can follow our progress.

Presbyterian Senior Living also does well in the other factors that are critical to financial relationships. We pay our debts on a timely basis and generate additional resources to invest in facility improvements and expansions. We have a solid capital base. The year 2009 ended with \$384 million in assets, over \$100 million in investments and trusts, and \$81 million of net worth.

We all know too well that Conditions (factor number 4) have not been the best for the last few years. 2009 was a particularly volatile year from a financial standpoint. To a large degree this financial turmoil is a consequence of the abuse of the financial markets by many “characters”, who have exhibited a lack of character. The damage to credibility and trust may take years to entirely rebuild.

In his book *Principle Centered Leadership*, Stephen Covey writes; “To Adam Smith, every business transaction is a moral challenge to see that both parties come out fairly. Fairness and benevolence in business are the underpinnings of the free enterprise system called capitalism. Our economic system comes out of a constitutional democracy where minority rights are to be attended to as well. The spirit of the Golden Rule or of win-win is a spirit of morality, of mutual benefit, of fairness for all concerned.”

We are blessed to be part of an organization which was built upon, and has always exhibited, valued and honored trusting relationships. Our transparency, our values, and our open sharing of information with our communities all reflect our commitment to be viewed as a leader in the senior care industry.

Jeff Davis, CFO

# Financial Relationships



**Assets  
as of December 31 (000's)**

	2009	2008
Cash and unrestricted investments	\$ 71,227	61,628
Restricted investments and funds	33,852	39,907
Accounts receivable	15,492	14,692
Property and equipment	253,360	231,560
Other assets	<u>10,121</u>	<u>12,344</u>
Total	<u>\$ 384,052</u>	<u>360,131</u>

**Liabilities and Deferred Revenues  
as of December 31 (000's)**

	2009	2008
Accounts payable and accrued expenses	\$ 24,813	28,296
Resident deposits	1,387	2,052
Annuities payable	1,238	1,286
Other liabilities	3,852	5,181
Loans and mortgages	<u>195,410</u>	<u>190,337</u>
Amounts due to external parties	<u>226,700</u>	<u>227,152</u>
Deferred entrance fee revenues	76,247	77,142
Net assets	<u>81,105</u>	<u>55,837</u>
Total	<u>\$ 384,052</u>	<u>360,131</u>

# Our Locations

**ALLENTOWN, PA**  
**Westminster Village**  
803 North Wahneta Street  
Allentown, PA 18109-2491  
(610) 782-8300  
[www.wmvallentown.org](http://www.wmvallentown.org)

**BETHLEHEM, PA**  
**everyday LIFE**  
Bethlehem Center  
2045 Westgate Drive • Suite 100  
Bethlehem, PA 18017-7487  
(610) 954-5433  
[www.everydaylifecenters.org](http://www.everydaylifecenters.org)

**Kirkland Village**  
One Kirkland Village Circle  
Bethlehem, PA 18017-3846  
(610) 691-4500  
[www.kirklandvillage.org](http://www.kirklandvillage.org)

**DILLSBURG, PA**  
**Presbyterian Senior Living**  
\* Corporate Administrative Office  
One Trinity Drive East • Suite 201  
Dillsburg, PA 17019-8522  
(717) 502-8840  
[www.presbyterianseniorliving.org](http://www.presbyterianseniorliving.org)

**Moyer House**  
11 Tristan Drive  
Dillsburg, PA 17019  
(717) 432-1680  
[www.moyerhouse.org](http://www.moyerhouse.org)

**Schartner House**  
1271 Gettysburg Pike  
Dillsburg, PA 17019-9404  
(717) 432-1670  
[www.schartnerhouse.org](http://www.schartnerhouse.org)

**DOVER, DE**  
**Westminster Village**  
1175 McKee Road  
Dover, DE 19904-2268  
(302) 744-3600  
[www.wmvdover.org](http://www.wmvdover.org)

**EASTON, PA**  
**The Easton Home**  
1022 Northampton Street  
Easton, PA 18042-4292  
(610) 250-5000  
[www.eastonhome.org](http://www.eastonhome.org)

**GLEN ARM, MD**  
**Glen Meadows**  
Retirement Community  
11630 Glen Arm Road  
Glen Arm, MD 21057-9403  
(410) 319-5000  
[www.glenmeadows.org](http://www.glenmeadows.org)

**HARRISBURG, PA**  
**Presbyterian Apartments**  
322 North Second Street  
Harrisburg, PA 17101-1359  
(717) 233-5114  
[www.presbyterianapartments.org](http://www.presbyterianapartments.org)

**HOLLIDAYSBURG, PA**  
**Presbyterian Village at Hollidaysburg**  
220 Newry Street  
Hollidaysburg, PA 16648-1626  
(814) 693-4000  
[www.hollidaysburgretirement.org](http://www.hollidaysburgretirement.org)

**HUNTINGDON, PA**  
**Westminster Woods at Huntingdon**  
360 Westminster Drive  
Huntingdon, PA 16652-2737  
(814) 644-2000  
[www.westminsterretirement.org](http://www.westminsterretirement.org)

**INDIANA, PA**  
**Grace Manor**  
580 North Ninth Street  
Indiana, PA 15701-1228  
(724) 464-1600  
[www.standrewsvillage.org](http://www.standrewsvillage.org)

**St. Andrew's Village**  
1155 Indian Springs Road  
Indiana, PA 15701-3494  
(724) 464-1600  
[www.standrewsvillage.org](http://www.standrewsvillage.org)

**LANCASTER, PA**  
**The Long Community**  
200 N. West End Avenue  
Lancaster, PA 17603-3216  
(717) 381-4900  
[www.longcommunity.org](http://www.longcommunity.org)

**MONTOURSVILLE, PA**  
**Sycamore Manor Health Center**  
1445 Sycamore Road  
Montoursville, PA 17754-9520  
(570) 601-8100  
[www.sycamoremanor.org](http://www.sycamoremanor.org)

**NEVVILLE, PA**  
**Green Ridge Village**  
210 Big Spring Road  
Newville, PA 17241-9486  
(717) 776-8200  
[www.greenridgevillage.org](http://www.greenridgevillage.org)

**ORBISONIA, PA**  
**Woodland Retirement Community**  
18889 Croghan Pike  
PO Box 280  
Orbisonia, PA 17243-0280  
(814) 447-0300  
[www.woodlandretirement.org](http://www.woodlandretirement.org)

**OXFORD, PA**  
**Ware Presbyterian Village**  
7 East Locust Street  
Oxford, PA 19363-1399  
(610) 998-2400  
[www.warepresbyterian.org](http://www.warepresbyterian.org)

**Parkesburg, PA**  
**Westminster Place at Parkesburg**  
320 W. First Avenue  
Parkesburg, PA 19365-1279  
(717) 509-8028  
[www.westminsterplaceparkesburg.org](http://www.westminsterplaceparkesburg.org)

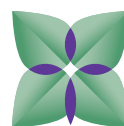
**PHILIPSBURG, PA**  
**Windy Hill Village**  
100 Dogwood Drive  
P.O. Box 551  
Philipsburg, PA 16866-1982  
(814) 342-8400  
[www.windyhillvillage.org](http://www.windyhillvillage.org)

**QUINCY, PA**  
**Quincy Village**  
6596 Orphanage Road  
PO Box 217  
Quincy, PA 17247-0217  
(717) 749-2300  
[www.quincylvillage.org](http://www.quincylvillage.org)

**SCRANTON, PA**  
**Geneva House**  
323 Adams Avenue  
Scranton, PA 18503-1609  
(570) 347-4885  
[www.genevahouse.org](http://www.genevahouse.org)

**ST. CLAIRSVILLE, OH**  
**Mark H. Kennedy Park**  
108 Pine Avenue  
St. Clairsville, OH 43950-9739  
(740) 695-7275  
[www.markkennedypark.org](http://www.markkennedypark.org)

**WILLIAMSPORT, PA**  
**Presbyterian Home at Williamsport**  
810 Louisa Street  
Williamsport, PA 17701-3098  
(570) 601-8350  
[www.williamsportpresby.org](http://www.williamsportpresby.org)



PRESBYTERIAN  
**SENIOR LIVING**