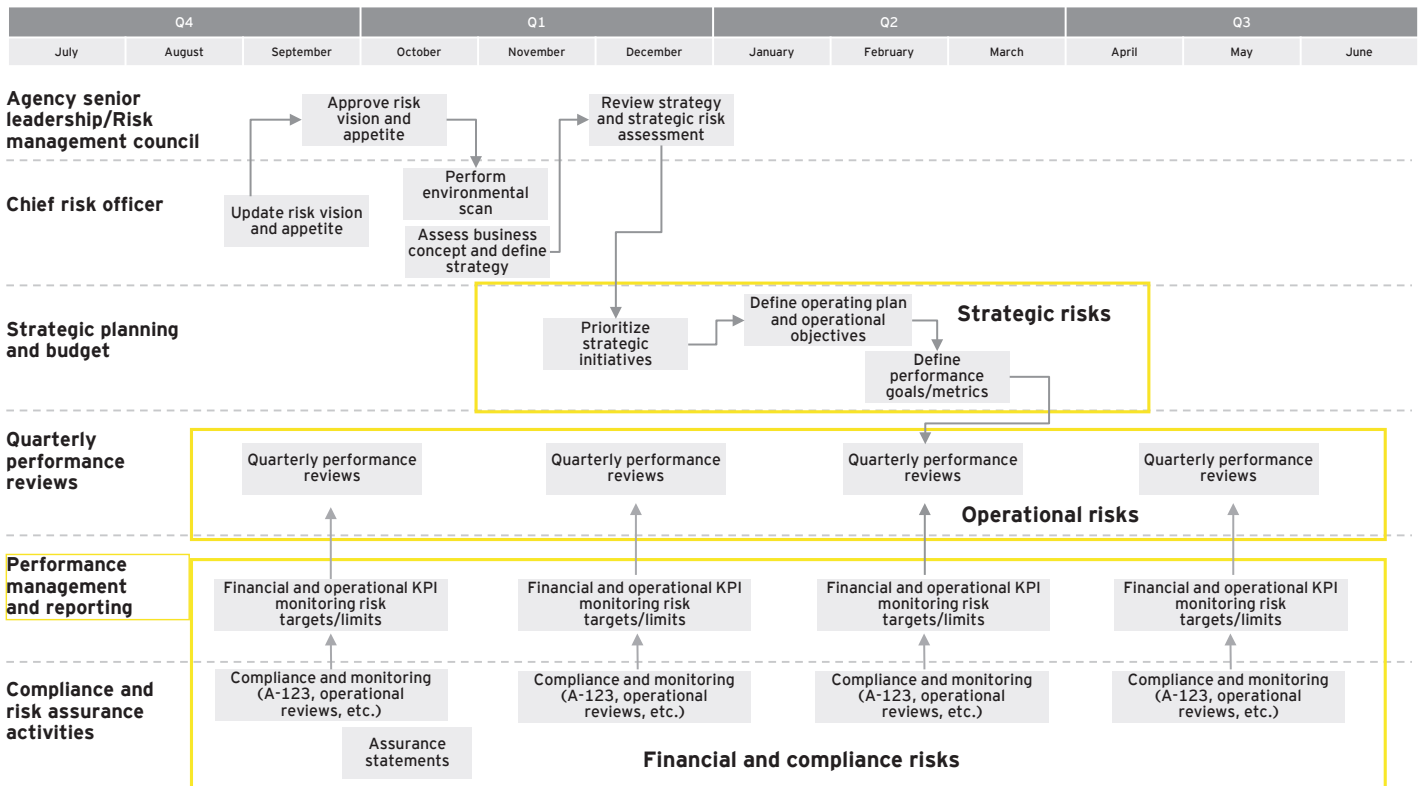


Connecting the pieces to drive better outcomes

How can creating strong connections across the enterprise help achieve better outcomes?

In the current environment of limited resources and ever-increasing compliance requirements, it is important to create connections between existing activities to improve the dialogue on risk. Enterprise risk management (ERM) is most effective when it operates as a connection point to bring together inputs from strategy, operations, reporting and monitoring activities. Improving communication and collaboration across the enterprise utilizing existing activities improves performance by better informing strategic decisions based on the results from operational reviews and monitoring activities. It also allows for more targeted monitoring based on high-priority objectives and reporting requirements.

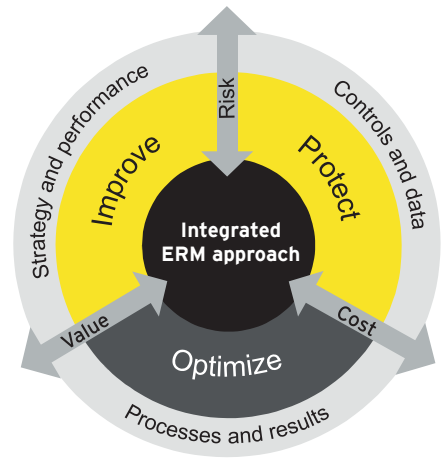
Embed risk-enabled decision-making into the existing rhythm of your business to quickly and efficiently establish and understand the risk profile



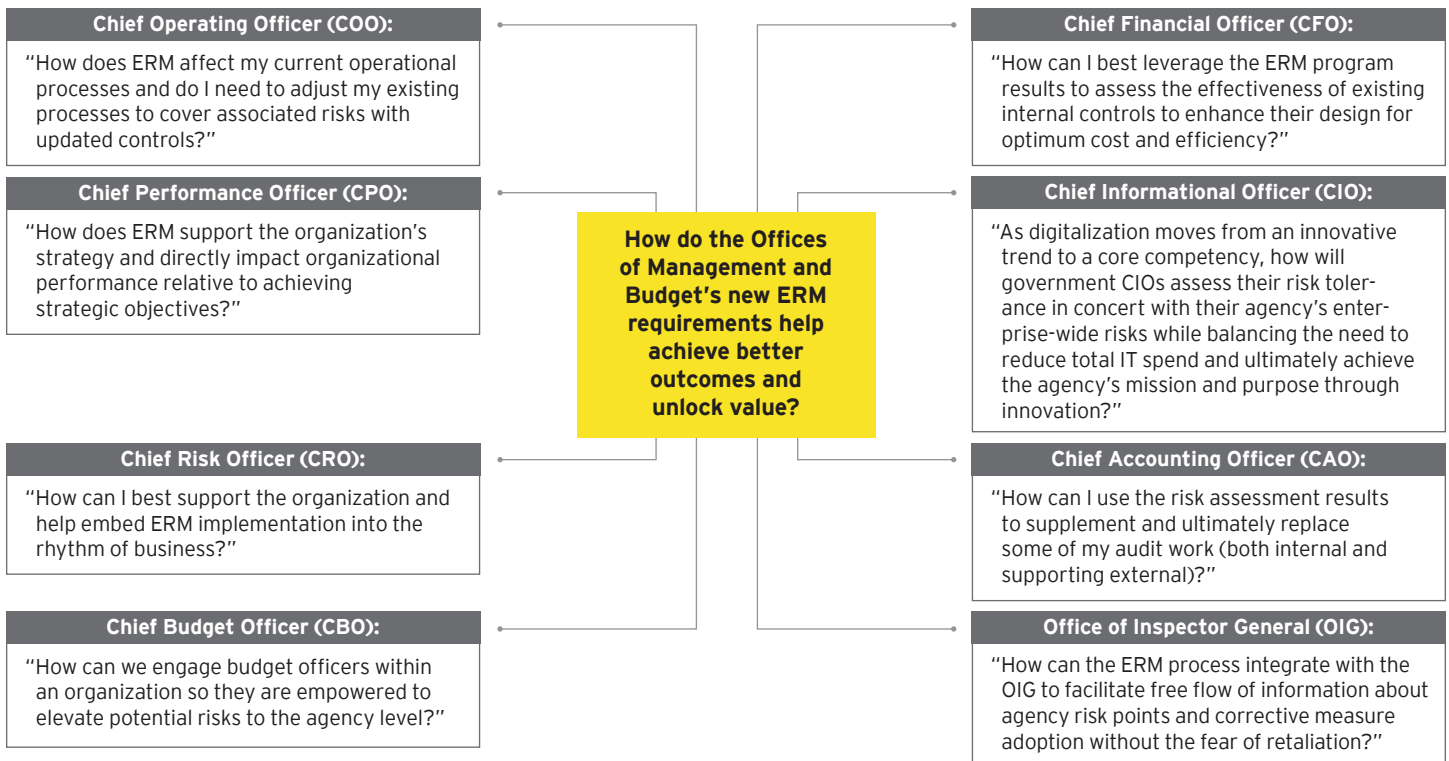
How can your risk profile enable better outcomes?

EY's integrated ERM approach focuses on managing risks, creating value and reducing operational costs. While a traditional ERM program is focused primarily on risk management, EY's balanced approach uses risk information to help clients:

- ▶ Improve integration of enterprise risk management, strategy planning and performance management to achieve the desired balance of risk, value and cost
- ▶ Protect your agency from your most significant risks by leveraging data and calibrating controls
- ▶ Improve processes with risk-informed adjustments to achieve better results



As you launch your ERM program, let us help you answer these questions:



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