

Contact Inforn	nation								
Name:									
Title:									
Company:									
Address:									
City:		State:			Zip Cod	e:			
E-mail:									
Phone:				Fax:					
Industry:									
# Locations:									
# of companie	s to maintain					_			
First time auto	omation:		Yes				No		
Currently auto	mated:		Upsiz	zing			Downs	izing	
Desired deploy	yment date:		Host	ed Cloud			On-Pre	mise	
Desired imple	mentation date:								
Current accou	nting software:								
Current databa	ase platform:								
Desired databa	ase platform:								
								Yes	No

Are you working with a consultant?	
Are you working with your CPA?	
Have you formed a selection committee?	
Have you already defined your needs in detail?	
Would you like for us to assist you define your needs?	
Have you determined a software budget?	
If so, what is your budget range or amount not to exceed?	
Are you the decision maker?	
If not, who is the decision maker?	
# Employees:	
# Total Users:	
# Accounting Department Users:	
# Reporting Only Users:	
Square Footage of Warehouse:	



Applications Required Section Select [R] – Required [U[– Uncertain If the application is not wanted or needed leave blank								
Application	R	U	Application	R	U	Application	R	U
General Ledger			Inventory Management			EDI		
Budgeting: Simple			Multi-Level BOM			Job Costing		
Budgeting: Complex			Work Order Scheduling			Job Estimating		
Allocations			Warehouse Management			Payroll		
Consolidations			Accounts Payable			Human Resource Mgt.		
Spreadsheet Interface			Purchase Orders			Fixed Assets		
Inter-Company			Customer Mgmt. (CRM)			Other Applications		
Multi-Currency			Requisitions					
Bank Reconciliation			Sales Force Automation					
Accounts Receivable			Workflow Management					
Debt Collection			Service Management					
Sales Order Processing			Time & Billing					
Point of Sale			e-commerce					

Sales Order, Invoicing and Shipping for Distribution and Manufacturing						
Select from the following options: [*] –may require in the future [O] – Often [S] – Sometime [N] – Never	*	0	S	N		
Do you ship on the same day that the order is received?						
Do you take orders for future shipments?						
Do you have over-the-counter sales?						
Do you prepare one order or invoice at a time?						
Then pack it?						
Do you prepare orders and invoices in batches?						
Do you backorder?						
Do you omit backordered items from your invoice?						
Do you have customers who do not accept backorders?						
Do you have a warehouse that is not connected to your office?						
Does an invoice go with the box being shipped?						
Does a packing list go with the box being shipped?						
Do customers pre-pay?						
Do you ship orders on consignment?						
Do customers reorder similarly enough to repeat their past orders?						



Select from the following options: [*] –may require in the future [O] – Often [S] – Sometime [N] – Never	*	ο	s	N
Do customers pay by credit card?				
Do you sell items over the internet?				
Do you assign sales order and invoice numbers?				
Do you override the invoice date to a date prior from the current date?				
Do you set up payment plans where a % of the invoice is due in increments?				
Shipping				
Does each order fit in one box?				
Do you ship orders COD?				
Do you set a formula for either handling or box charges?				
Do you ship by UPS or FedEx?				
Do you charge customers the published carrier shipping rate?				
Do you use USPS?				
Do you use multiple carriers and need system to calc best rate?				
Do you maintain more than 1 ship-to address per customer?				
Customer Information				
Payment history?				
Current Open Invoices?				
Current Open Orders?				
Notes you've maintained about the customer?				
Order history?				
Past prices paid per each item?				
Quotation prices?				
Price lists per item?				
While Entering Orders, What Item Information Should Be Instantaneously Accessi				
	ble?			
Availability of each item being ordered?	ble?			
Availability of each item being ordered? Supplier purchase orders for out of stock items your customer is ordering?	ble?			
	ble?			
Supplier purchase orders for out of stock items your customer is ordering?				
Supplier purchase orders for out of stock items your customer is ordering? Substitutions for any out of stock item?	ble?			
Supplier purchase orders for out of stock items your customer is ordering? Substitutions for any out of stock item? Costs paid on each shipment for the item being ordered?	ble?			



Select from the following options: [*] –may require in the future [O] – Often [S] – Sometime [N] – Never	*	0	S	N
Sales Order?				
Quotation?				
Bill of Lading?				
Pick Ticket (a copy of the order used to "pull" items for packing)?				
Pricing				
Do different types of customers get different sets of prices?				
Do you have special pricing on the same items for certain customers?				
Do you give customers a discount on the whole order?				
Do you determine pricing as a markup from cost?				
Do you give a different discount % for different items on the same order?				
Do you have 'set' discounts for volume orders of certain items?				
Do you have sales promotion pricing for a specific time period?				
Do you maintain contract prices per customer per item?				
How Often				
Do you require kits or assortments to display their components on the invoice?				
Do you require that kits or assortments not display components on the invoice?				
Do you stock items in a unit of measure that differs from the unit of measure which it is used when they're purchased or sold?				
Is the same item available to sell in different units of measure?				
Do your items come in variations (by color, style, size etc.)?				
Do you change your item pricing more than once per year?				
Do you have sales promotion pricing for a specific time period?				
Do you print long descriptions or instructions on an invoice?				
Do certain instructions routinely appear on the invoice for certain items?				
Do you specify the cost of an item on the sales order or invoice?				
Do you sell items that you do not maintain in your inventory (non-stock items)?				
Inventory				
If you're a distributor, do you reorder to fill a customer's order				
Do you have more than one warehouse/location? (specify number)				
Do you track inventory by bin within warehouse?				
If yes, does the same part number exist in multiple bins within one location?				
Do you manage put away zones, QA or other staging areas for inventory?				



Needs Definition Questionnaire

Select from the following options: [*] –may require in the future [O] – Often [S] – Sometime [N] – Never	*	0	S	N
Do you attach and track serial numbers to your inventory?				
Are you required to track lot numbers for you merchandise?				
What method do you need for 'costing' your inventory?				
(Please Circle) Average, Standard , LIFO, FIFO, Not Ce	ertain			
Do you run negative inventory?				
Do you purchase the same product from more than 1 vendor?				
Do you consider your actual 'landed' cost when determining the cost of goods sold?				
Do you receive returns of both damaged and non-damaged goods?				
Do you maintain alternate item choices?				
Do you use Bar Code Tracking?				
If yes, Do you print your own bar codes?				
If yes, at time of receipt?				
Do you scan during receiving?				
Do you scan during picking?				
If yes, do you pick by order vs. by consolidated items?				
Do you scan during shipments?				
Do you scan with shipping software (starship, Worldship, FedEx)?				
Do you scan customer returns?				
Do you scan during physical counts?				
Do you require that users log off the system during a physical inventory count?				
Do you perform cycle counts?				
Manufacturing / Job Cost				
If you're a manufacturer, do you 'make to order'?				
Bill of Material, do they include?				
Labor Costs				
Machine Run Time Cost				
Scrap Factors				
Overhead Costs				
Sub-Contractor's costs				
Administrative costs				
Non-billable non-productive costs				
Copy existing BOM to new bills of materials?				



Needs Definition Questionnaire

Select from the following options: [*] –may require in the future [O] – Often [S] – Sometime [N] – Never	*	0	s	N
Track Work in Process?				
Automatic Job numbering?				
Convert job estimate to budget?				
Maintain multiple budgets?				
Timesheet integration of jobs with Sales Orders and Payroll?				
Markup on time and material billings?				
Billings by Completed Contract, Partial Billings, Retainers, Contingent Fees?				
Job/Project progress reporting?				
Purchase Orders				
Are purchase orders created based upon inventory stock levels?				
Are purchase orders created based upon sales orders that are entered?				
When you receive merchandise, does it have your PO number attached?				
Do the items on your purchase order need some further explanation?				
Do you purchase the same item from different vendors?				
Do you track items and expenses ordered on behalf of a customer?				
Create blanket purchase orders (set dollar amount defined on PO)?				
Drop-ship an order from the PO directly to your customer?				
Do you have spending limits for POs by user?				
Do you check against budgets before POs can be issued?				
Accounts Payable				
Do you print 1099s?				
Do you file 1099s electronically?				
Do you submit positive pay files?				
Do you submit payment electronically (EFT)?				
Do you print signatures electronically?				
Do you enter invoices once approved?				
Do you maintain more than 1 address per vendor?				
Sales Reps and Commissions				
Do you pay salesreps when invoices are shipped?				
Do you pay salesreps when invoices are paid?				
Would you deduct the commission if the invoice were credited?				



Select from the following options: [*] –may require in the future [O] – Often [S] – Sometime [N] – Never	*	0	s	N
Do you split commissions among salesreps on an invoice?				
Are commissions based on margin or gross sales?				
Assigning Commission Rates				
Do different salesreps get different rates?				
Do different customers of the same salesreps get different rates?				
Does an order get a different rate if there is a discount?				
Do different items on the same order get different rates?				
Can the same item get a different rate if its price is discounted?				
Do salesreps get different rates by reaching monthly quotas?				
Accounts Receivable				
Personalized invoices? (Attach example)				
Personalized AR statements? (Attach example)				
Accept payment from a single customer on behalf of many customers?				
Have billings requirements that relate to services and not products?				
Automatic billing of recurring invoices?				
Write off small amounts (user defined) automatically?				
Compounding of interest / finance charges?				
Automatic calculation of interest / finance charges?				

General Ledger

Select	Yes	No
Do you require more than 3 account segments? (i.e. 1200-100-20 represents 3 account segments)		
Do you maintain budgets?		
Do you need to create consolidated data and financials?		
Do you create intercompany transactions? (if more than 1 company)		
Do you need to run auto-allocations of specified GL accounts?		
Do you run on a calendar year? (Specify)		
Do you run on a fiscal year? (Specify)		
Do you require user defined segment lengths?		
Import a batch from an outside application? (payroll, webstore, billing system)		
Schedule recurring journal entries each month?		
Specify use of automatic reversing journal entries?		



Select	Yes	No
Do you require that your financial reports follow a specific format or layout?		
Do you have an existing set of management reports?		
Do you need to create your own reports?		
Would You Like To Be Able To…		
Enter orders remotely (i.e. from a remote office, traveling, from home etc)?		
Scan or attach documents to an AP Invoice, Sales Order or Purchase Order?		
Track leads and prospects?		
Perform targeted mailings to prospects or customers?		
Maintain customer comments and notes?		
Track sales opportunities and forecast sales?		
Create customer tasks and appointments that appear in shared calendar?		
Keep database of prospects and customers designating the difference?		
Show the total weight, volume or pieces of the order on an invoice?		
Have the system configure how to place products in a box for shipping?		
Look up the customer's order by a customer PO, bill-to or ship-to information?		
Look up customers by telephone number, address, zip code, or contact name?		
Have dashboards and KPIs available?		
Send statements and invoices via fax and/or e-mail?		
Import and export transactions or integration with exiting software/database?		
Setup User Defined Fields?		
Need multiple languages?		
Drill-down to original transaction from reports that print to screen?		
Record transactions in more than one currency (multi-currency)?		
Have customers view their history online?		
Have customers pay balances by credit card over phone or online?		
Have employees enter expense reports that can be submitted for approval?		
Warehouse Management		
Do you use Bar Code Tracking?		
Does your inventory already have barcodes at time of receipt?		
If no, Do you print your own bar codes?		
If yes, at time of receipt?		
Do you scan during receiving?		



Select	Yes	No
Do you scan during picking?		
If yes, do you pick by order vs. by consolidated items?		
Are you looking for Wave Picking		
Do you scan again to confirm shipments and contents per box?		
Do you scan with shipping software (Starship, Worldship, Fedex)?		
Do you scan customer returns?		
Do you scan during physical counts?		
Do you print picking slips?		
Do you print specific labels per box?		
Do you deal with expiration dates?		
Do you have returns management needs?		
Do you run multiple shifts in your warehouse? How many shifts?		
Are you using any 3PLs (Third party logistics company) that hold any of your inventory?		
Do you have any material handling equipment or automation in your warehouse?		
Do you have any processes that you are trying to automate?		
Do you have a kitting process that you are trying to automate?		
Are you looking to track actual labor or machine time capture?		
Are you looking to get real time finished goods updated against your orders?		
Shipping		
Does each order fit in one box?		
Do you ship orders COD?		
Do you set a formula for either handling or box charges?		
Do you ship by UPS or FedEx?		
Do you ship by FedEx?		
Do you charge customers the published carrier shipping rate?		
Do you use USPS?		
Do you use multiple carriers and need system to calc best rate?		
Maintain more than 1 ship-to address per customer?		
Do you ship internationally?		
EDI		
Are you currently sending any EDI documents, or have any upcoming contracts that might cause some need for EDI compliance? List estimated number of transactions		



Select		Yes	No
Is your EDI integrated with your current ERP system? (if using web forms and entering orders this would not be integrated)			
Are your EDI trading partner's customers? List number			
Are your EDI trading partner's vendors? List number			
Are your EDI trading partners 3PLs? List number			
Do you require ASN (advanced shipment notifications)			
Accounts Receivable			
Personalized invoices? Please attach an example			
Personalized AR statements? Please attach an example			
Receive warning for customers over their credit limit?			
Data Migration			
Select	Yes	No	Manual
Import Chart of Accounts			
If yes, will Chart of Accounts Change?			
Import GL History?			
Summarized by account by month?			
Detailed transactions?			
Import Budgets?			
Import Customers?			
Import Customer Ship to addresses?			
Import Customer notes and comments?			
Import Customer Open Invoices?			
Import Customer Open Orders?			
Import Customer Open Estimates?			
Import Customer Sales History?			
Import Customer Opportunities?			
Import Vendors?			
Import Vendor Remit To address?			
Import 1099 payment details?			
Import Vendor Open Invoices?			
Import Vendor Purchase history?			
Import outstanding vendor checks?			



Select	Yes	No	Manual
Import history of vendor payments?			
Import open purchase orders?			
Import inventory items?			
Import on hand inventory?			
Import inventory BOMs?			
Import inventory Kits?			
Import inventory price lists?			
Import vendor costs for inventory items?			
Import serial and/or lot numbers for items?			
Import work orders?			
Import open projects or jobs?			
Import Employee Names?			
Import Employee Payroll data (YTD)?			

General Operations Questions

What has changed most about your business in the past 3 years?

What type of growth or changes does your business expect to see in the next 3 years?

Critical Success Factors for an Implementation Project:

Define the things that your Company needs to do in order to be successful – these are your CSFs, Requirements or Goals.

What is the cost to the business if you do not address these goals/requirements?

Criteria to Make a Decision

What criteria has your team defined that they will use to select a solution?

If you have not yet defined the criteria, using a total of 100, how would you weight the following criteria?

Ease of use Integration requirements Total cost of ownership Underlying technology System functionality (breakout by key functional requirement)



Workflow, dashboards, alerts, reporting Time to implement Any others?

If you had to list one requirement as the single most important, what would that be?

If you are able to, please list the strengths of your current system:

If you are able to, please list the weaknesses of your current system:

Transactional Processing

Estimate the number of

ItemsCustomersVendorsChart of AccountsEstimate the typical number of line items that you have on any given sales order.

Estimate the number of sales orders you ship during a typical week.

Estimate the number of purchase orders you create during a typical week.

Selecting a new system

Are there any change management or user adoption concerns that we need to be aware of?

Have you tried to implement a new system? If yes list reason it was not successful

Do you have an executive sponsor (CEO, owner, CFO) involved in this project? Is this person also the project sponsor (controller, IT, project manager)

Is there a steering committee in place and if yes, who is on the team?

Who is the final decision maker that will sign off on this project?

As a next step, can we validate the discovery questions/answers with them?