## IT'S TIME!

### PRIMARIS CARE COORDINATION SOLUTION

#### Improve the Quality of Care for Individual Patients and Populations

Navigating healthcare is complicated. When patients get care, they interact with many physicians, nurses, medical assistants, or other trained professionals across multiple settings. When doctors don't coordinate care, keeping track of multiple tests and treatment plans proves difficult and often results in medication errors, unnecessary or repetitive diagnostic tests, and preventable emergency room visits.

The care coordination challenge is not what to do, but how to do it. It is a question of execution, and even more so of scalability. Work with Primaris to design and implement an effective Care Coordination Program to reduce healthcare costs, improve patient outcomes, and increase revenue for your health system.

#### **Benefits of Improved Care Coordination**

#### Better Patient Experiences

Process patients quickly and accurately, focus on care, establish fair payment schedules, and provide timely information on treatment results to greatly improve patient satisfaction.

#### **Increased Revenue**

Train staff on

documentation and coding best practices, including new CPT codes that allow just about any practice to bill for coordinating the care of patients with multiple chronic conditions or who have been discharged from a hospital.

#### Improved Clinical Outcomes

Identify and track opportunities for improvement within the care delivery team. Monitor and manage effectiveness of improvement initiatives to ensure quality outcomes.

#### **Reduced Medical Costs**

Design treatment plans to improve the health of patients with complex or clinically advanced illnesses and reduce costs by tens of thousands of dollars per patient.

#### Fewer Hospital Admissions and Readmissions

Educate patients about their chronic conditions. Support patients by coordinating follow up care to help them follow treatment plans and stay out of the hospital.

#### **Higher Quality of Care**

Understand individual patients, their priorities and needs. Craft care plans that meet their needs more effectively.



#### **Why Primaris?**

Health systems looking to advance care coordination can be assured marked improvement when they partner with Primaris. Our proven methodology is at the core of the Primaris Care Coordination Solution. It is a simple yet powerful tool that helps transform the way healthcare is delivered.

# TIME, the Primaris Healthcare Improvement Model THRESHOLDS ROP SUCCESS

IE EVALUATION TIME, the Primaris Healthcare Improvement Model, comprises four areas of focus proven to improve care coordination:

#### 1. Thresholds for Success

The first step in our healthcare improvement model is to identify the success thresholds - or the minimum acceptable performance standards you must achieve - in order to receive your monetary incentives for improving and coordinating healthcare. We also gather baseline performance data to evaluate how you align with the often pre-determined success thresholds. How much improvement is required to meet and exceed the success thresholds?

#### 2. Improvement Strategies

TOR GOAL ATTAINMENT Once we've determined where you stand, we focus on developing improvement strategies that will enable you to close the gaps in

the quality and efficiency of care across your healthcare

organization. We use this knowledge to devise a strategy tailored to address your specific challenges, drive quality improvements and cost reductions. Our goal is to help you achieve all of the thresholds for success in today's performance-driven healthcare system.

IMPROVEMENTS

#### 3. Measures for Goal Attainment

Most healthcare organizations have a lot of work to do, and success doesn't happen overnight. We focus on multi-year goal setting that enables healthcare organizations to drive incremental improvement over time to achieve all success thresholds. Our measures for goal attainment help you increase achievement and close gaps so you can cross the success threshold, avoid penalties and increase monetary incentive revenues.

#### 4. Execution and Evaluation

From processes and procedures, to workflows, to training, to documentation, to office design, to technology or any other improvement strategy, we combine implementation with ongoing evaluation to drive measureable healthcare improvements and cost reductions.

#### It's TIME for Action

When you partner with Primaris, we will put our methodology to work as we design an effective Care Coordination Program for your health system. The following services are incorporated into our Care Coordination Solution:

Thresholds for Success	
Chart Abstraction	Quality measures have taken center stage under new care and reimbursement models, intensifying pressure on provides to monitor and make improvements to ensure top performance. Primaris analyzes the information contained in your medical records to look for quality indicators which have been defined by best practice standards and/or quality measures. Our teams of experts identify patterns and trends, offer recommendations for improvement and provide real-time feedback of your performance on quality measures. This allows you to make improvements early to maintain high performance levels.
Chart Review	Care transitions and referral communications require pre-assessment through medical chart review to determine potential needs. As we help you design an effective care coordination program, Primaris will look for opportunities to make improvements in physician-to-physician communication by fostering the development of processes to enhance the chart review process, streamline communication, and better coordinate care.
Program Review	Primaris will review your existing care coordination efforts to determine current structure and population served, and then we will work with you to implement best practice models of care coordination, while addressing patient education and activation, self-management support, physician-to-physician communications, use of information systems, delivery system changes and types of personnel involved in care coordination.
Patient Stratification	Primaris will assess your overall patient population and group patients based on key clinical and demographic criteria. Next, we will filter appropriate patients into the newly designed Care Coordination program and place other patients in more suitable programs. By segmenting patients using multiple filters, Primaris can ensure patients are matched into a care management program that is both clinically effective (addressing the patients specific needs for maximum benefit) and operationally efficient (using limited care management resources most appropriately).
Focus Groups	Through interviews or focus groups, Primaris will gather feedback from patients, providers, or partners about the quality of the care coordination services provided and/or their satisfaction with the existing program, or needs for a newly designed program.
Data Analysis	Analyze data from chart abstraction, chart review, patient stratification, focus groups and program review.
Thresholds Report	Once we've conducted a review of your care coordination efforts, our team will create a report that summarizes our analysis into useful, actionable information that can be used to increase revenue, cut costs, and improve outcomes. This report will also identify the success thresholds for your care coordination program. It will outline how much improvement is required to meet and exceed the success thresholds, deliver recommendations that will inform the design and execution of your care coordination program, and discuss budget impacts.

Improvement Strategies	
Root Cause Analysis	Primaris will conduct a root cause analysis designed to identify primary or underlying causes of patients experiencing problems when trying to obtain medical records and test results, and breakdowns in physician-to-physician communications. Because Primaris focuses on identifying processes that can be redesigned to reduce the risk of readmissions and patient harm, a root cause analysis allows you to make care coordination program decisions based on collected data and facts.
Clinical Workflow Analysis	Primaris will work with you to gain a solid understanding of clinician workflow so we can identify the most vital care coordination processes and address inefficiencies. We will then create custom workflow checklists based on your unique needs to optimize the delivery of care within your organization and across your network of partners.
Gap Analysis	Primaris will review your organization's care coordination objectives and conduct a readiness assessment and gap analysis to determine whether the workflows support the data that needs to be collected, how the data will be reported, and whether your organization's process, procedures, staffing and technology is optimized to achieve business objectives.
Program Development/ Improvement	Primaris will develop a customized care coordination program for your organization that is designed to enable care coordinators to lead and collaborate with other health care professionals to deliver quality safe care in the least expensive environment, while achieving desired outcomes.
Technology Considerations	Primaris will assess your existing technologies and identify areas where existing technology investments can be maximized to reduce care coordination inefficiencies and streamline clinical and business processes. We also will identify opportunities areas where further automation can deliver substantial improvements in care coordination while reducing costs for your organization.
Security Plan	Primaris will develop a plan to ensure your patient data is secure as you analyze and send patient data to physicians and caregivers, reducing the frequency of office visits while improving patient oversight. We will ensure your organization is HIPAA-compliant to protect patient privacy while handling a variety of tasks including care and treatment planning, patient/provider communication and care coordination.
Physician Engagement Strategy	Gaps in communication across sites of care undermine care coordination and integration. From internal communications for processes and physician involvement in leadership and decision-making to physician outreach support and solutions, Primaris will work with you to deliver a streamlined physician engagement plan that aligns physicians with your health system's care coordination vision and goals.
Patient Engagement Strategy	Primaris will develop a patient engagement strategy focused on activating patients to collaborate with providers to manage health outcomes. Patient engagement may take the form of automated preventive service reminders delivered via email, or high-touch care management in the patient's home, and/or in-person goal setting with the doctor.
Change Management Plan	Primaris will develop a change management plan that includes educating providers and other staff members about the need for care coordination. We will work with you to implement a systematic change management process to guide your transition to effective care coordination.
Quality Improvement Plan	Primaris will work with you to identify processes and outcomes of care that can be improved through the Plan Do Study Act process. We will help you understand total cost of care and identify potential savings resulting from achieving quality and performance improvement goals. Primaris will implement quality assurance and quality control processes that provide structured mechanisms for ongoing improvement. We also will detail a plan for integrating with other new or existing care management or quality improvement processes underway.

Patient Experience Design	Primaris will help you improve the patient experience, including access to care, quality and reliability of care. We will design a care coordination program that improves the patient experience and provides smooth transitions between the patient, health care team, and the patient's medical neighborhood.
Process Review, Alignment and Standardization	From admissions to diagnostics to patient care to discharge planning to readmissions, Primaris will analyze and identify process and patient-flow issues. We will assess opportunities to change workflows to generate long-term process and patient flow improvements, and will identify key performance indicators and measurements that can help you make real-time operational decisions and continuously improve patient flow.
Financial Plan	Primaris will work with you to develop a financial plan that estimates revenues, expenses, and profits (or losses) for your care coordination program. The financial plan will be reflective of services that can be strengthened and maintained, and those that can be reimbursed.

Measures for Goal Attainment	
Goal Statement	Primaris will work with you to create a well-defined purpose that is real, practical and shared. The goal statement will summarize the improvement you think can be made within a realistic timeframe.
Multi-Year Goal Setting	Primaris will work with you identify and commit to achieving specific, measurable goals. Our focus will be on setting multi-year goals that will enable your organization to drive incremental improvement over time to achieve all success thresholds.
Timeline Planning	Timelines for designing and implementing care coordination programs can vary from six months to several years. Primaris will work with you to create a detailed timeline that maps to your organization's care coordination goals and program requirements.
Resource Planning	Primaris will work with you to plan and identify resources across the organization required to coordinate care effectively. We will identify patients according to risk factor and clinical condition, and plan resources accordingly to ensure patients receive the right care at the right time in the right modality.
Budget Planning	Your care coordination program requires a budget. Primaris will work with you to determine estimated revenues and expenses. We'll look at line items such as physician billing, staff salaries, supplies, patient education materials, medical supplies, office space, technology and more to ensure you're looking at the total budgetary impact to your organization.
Prioritization	Once Primaris has identified gaps in care coordination, we will focus attention first on the improvements that will substantially improve health outcomes for your patient population. From forging partnerships and adopting health information technology to accelerating adoption of culture change strategies, we will establish short- and long-term priorities that will enable you to achieve your care coordination goals.
Action Plan	Primaris will develop an action plan that includes a set of recommendations that address how to better coordinate care and develop care plans. The plan will enable multiple providers to connect, facilitating better communication with patients, families, and other care team members. It will detail how we plan to improve information sharing and automate connections between patients, health care providers, and community-based organizations, enabling improved care coordination and health outcomes.
Goal Setting Across Continuum of Care	Primaris will help you facilitate goal setting across the continuum of care by bringing together various care providers to determine what the goals are, how they should be set, and how they should be measured.

Goal-to-Actual Reporting	Once we've worked with you to establish specific goals and desired results, Primaris will implement a process for tracking your actual results and comparing the actual results to the desired results. This will enable you to either take corrective action for things that aren't working as desired or revise your goals or desired results based upon your new level of knowledge. We can use this process to build your care coordination program in a way that allows your organization to continually establish, and intelligently meet, your care coordination goals. Or, discover how to modify operations, expectations, or workflows to get back on track.
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Execution and Evaluation	
Strategy Implementation and Execution	Primaris will take your care coordination plan from paper to day-to-day operation. We will help you implement changes in the delivery system required to achieve seamless care and the health outcomes you seek. We will help you strengthen the primary care team and develop multidisciplinary teams that can oversee the care of people over time. We will track progress with comparative information and performance benchmarking.
Project Management	Primaris will keep your care coordination project moving forward to meet expected results in a timely, cost-effective manner. Primaris will maintain transparency throughout the entire planning process to manage risk and achieve desired goals.
Facility Marketing	When you are helping someone transition from the hospital, doing a safety check in their home, and helping communicate with family members, patients naturally want to continue using a healthcare provider that delivers a best in class experience. Primaris will help you market your care coordination program as a differentiator for your health system in an effort to improve patient loyalty and drive increased revenues.
Facility Positioning	Primaris will leverage your care coordination program to position your organization as a preferred partner in the region.
Pilot Projects	Primaris will use the Plan-Do-Study-Act cycle to guide pilot implementation efforts for your care coordination program. This method involves a "trial and learning" carried out over a course of four repeated steps.
Clinical Documentation Improvement	Clinicians generally are not using EHRs to their full capacity to coordinate care. Although features are present in many systems that could make more data available for quality measurement, they are often underutilized. Primaris will work with you to determine how to best improve data collection processes and workflows to improve clinical documentation and, as a result, care coordination across settings.
Policies and Procedures	Primaris will ensure you have structured and effective systems, policies, procedures, and practices to create, document, execute, and update a plan of care for every patient. We will work with you to audit and revise your existing policies and procedures relating to care coordination, case management, utilization management, assessment and stratification. Care coordination policies and procedures will reflect the principles of self-directed care, follow-up and monitoring of cases. Policies and procedures also will govern how your organization will make referrals and follow up with specialists and other healthcare providers in the referral network.
Process Mapping	Safe patient transitions depend on effective communication and a functioning care coordination process. Primaris will use process mapping to illustrate current handover practices between ambulatory and inpatient care settings, identify existing barriers and facilitators to effective transitions of care, and highlight potential areas for quality improvement.

Staff Training and Education	No matter how well-designed a care coordination program may be it requires skilled, knowledgeable professionals to fulfill its goals. Primaris will facilitate training sessions for coordinated care teams that include primary care physicians, mid-level providers such as nurse practitioners, and community-based social services providers. Sessions will focus on competencies and training requirements for effective care coordination.
Team Development	Primaris will help you form a strong care coordination team. We will provide an introduction to care coordination—what it is, how it benefits patients and their families, how it contributes to effective medical practice, and the components of successful care coordination. Then, we will dive deeper to ensure your team members can identify key components of a high-performing care coordination model that can be implemented in your practice setting.
Just-in-Time Analysis and Reporting	The National Quality Forum (NQF) has endorsed a portfolio of care coordination preferred practices and performance measures. Primaris will use these standards to provide the structure, process, and outcome measures required to assess progress toward your care coordination goals, while enabling you to evaluate access, continuity, communication, and tracking of patients across providers and settings. Primaris will analyze this measurement data to prepare just-in-time reports that will help you make timely, informed care coordination decisions.

#### It's TIME to Improve Care Coordination

Are you ready? Contact Primaris today to design an effective Care Coordination Program that transforms the way you deliver healthcare services.



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<sup>i</sup> This applies even if the practice is not part of an ACO or medical home. http://www.amednews.com/article/20130121/business/130129988/5/