

## USING LEAN TO FOSTER GROWTH



For more than 40 years, Stolo Cabinets has been a leading manufacturer of premium quality cabinets, countertops, casework and millwork. Located in Brea, CA they employ 45 people and use the latest software and technology available to create appealing layouts for its diverse group of customers.

## Challenge

Stolo Cabinets began to focus on growth and wanted to develop new products to better serve customers, diversify its product line and generate new sales. However, rising production costs were preventing the organization from investing resources into growth initiatives. Inefficiencies on the shop floor was the main challenge and bottlenecks were impacting the company's ability to complete orders on time.

## Solution

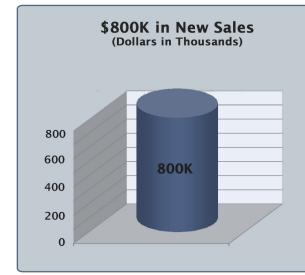
Stolo Cabinets received a grant from the Orange County Workforce Investment Board (WIB) to receive assistance from California Manufacturing Technology Consulting® (CMTC). CMTC's consultants were enlisted to help Stolo Cabinets improve its manufacturing process and save on production costs, freeing resources to invest in growth.

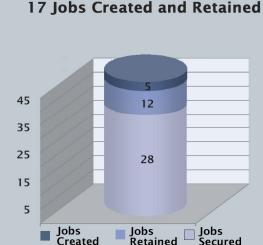
CMTC used a Lean simulation technique which taught employees how to become more efficient and to pinpoint where they were wasting materials during the production process. Employees were also coached on a workforce organization method (5S) which helps to restructure the workspace and equipment to maximize effectiveness on the shop floor. The company was able to reduce bottlenecks and address demand more quickly and efficiently.

"We have really come together as a team to achieve our goals of sustained company growth. Working with CMTC has really empowered our workers to 'Do it Right the First Time' and become more involved in the development of our manufacturing processes." -Marty Rivers

**Production Manager** 







## **FINANCIAL &** PRODUCTIVITY RESULTS

- \$800K in new sales
- 5 new jobs created
- 12 jobs retained
- \$300K in costs saved
- \$20K in new product investments
- \$20K in Plant and **Equipment investments**
- \$10K in Workforce Development invested