## The 20 lessons we wish someone had told us to help us reach Diamond!

Reaching Diamond has been an exciting and rapid journey but there have inevitably been a few bumps in the road along the way! Let us help you avoid them!

BOB DEARSLEY - CHIEF EXECUTIVE VERITY DEARSLEY - MANAGING DIRECTOR





#### **Bob Dearsley**

Chief Exec



**™** @NoPRBollox







No More PR & Marketing Bollox! is campaigning to stamp out all those jargon-filled, unexplained, acronym quoting and nonsensical articles that have for too long plagued our world of PR & Marketing - and made it almost impossible for SMEs and Start-ups to get clear cut, simple, actionable advice.

This weekly blog-site is dedicated to providing the SME and Start-up community with highly reliable, nononsense and straight-talking advice on PR and Marketing.

The goal of **No More PR & Marketing Bollox!** is to bring together an array of tips, hacks and insights from entrepreneurs, marketers, and PR professionals to provide SMEs and start-ups with weekly, straight-talking, and no-nonsense advice on PR & marketing, which will enable them to thrive and succeed in the digital world.



www.prmarketingbollox.com



@NoPRbollox



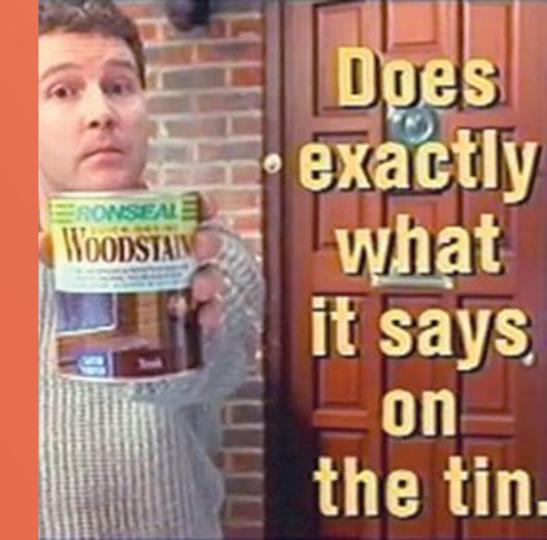
/in/bobdearsley

#### Know who you are...

### The Ronseal Approach..

Work out exactly what you do and write it on the tin!

Then put the tin on the shelf – (your website!)



## Get big quick or get niche!

Or both!!



#### Mnow your audience...

#### **Buyer Personas**

Put your hand on your heart and promise yourself you have done this in the last 6 months...

If not... GO AND DO IT!



## Know what businesses are the right fit!

Sometimes you will HAVE to say no – work out what works and avoid what doesn't.



#### 3 Think like Stella...

#### \$1.25 extra

Bring this coupon and pay an extra \$1.25 on your next Stella Artois.



No valid with any other offers. Excludes tax and other charges. Valid at participating locations only. Expires 11/30/2005.



Reassuringly expensive.

#### Don't supply, advise!

# Trusted advisors don't sell, they advise!

#### **GET TO BE A TRUSTED ADVISOR**

- Work with them as a consultant first
- Get some consulting dollars to cover your time
- Ensure you and your clients understand your value





Now repeat after me...

#### You are an expert!

**MANTRA NO.1** 

#### Go all in on Inbound

### Go all in on Inbound now!

You know you need content to sell – get all in on the content – then you can build traffic and show your clients that it works.



### Why?

#### Since Jan 2016, our web traffic has done this...



Jan-16 Feb-16 Mar-16 Apr-16 May-16 Jun-16 Jul-16 Aug-16 Sep-16 Oct-16 Nov-16 Dec-16 Jan-17 Feb-17 Mar-17 Apr-17 May-17 Jun-17 Jul-17

#### And our Lead Gen has done this...



# Get EVERYONE HubSpot certified!

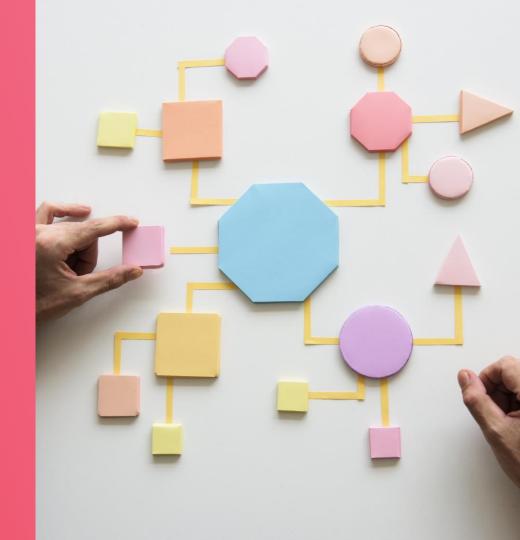


### C Lock down your engagement processes

# Sort your processes! Document them! Now stick to them

Watch our presentation from last year if you want to know what these should look like!

rebrand.ly/b2bml2016



#### Under promise, over deliver

Ok so don't actually 'under' promise but don't be tempted to over promise just to close that deal.

It WON'T work!



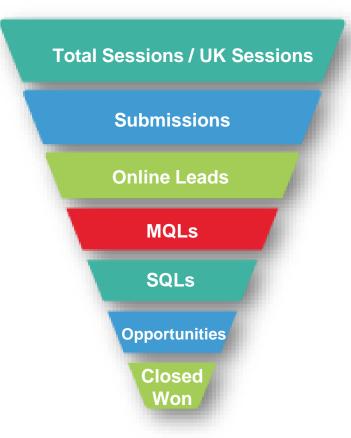
#### Work out what good looks like!

...or you'll never finish
the project and you'll
never get a well done!



## Funnels are your friend!

- What do you need to put in the top to reach 1 closed won at the bottom?
- Where are the holes in the funnel?



#### Plan for the future...

## You MUST keep one eye on the future

Future finances, future team growth, future growing & changing target audiences, future changes to HubSpot – the list is endless



#### 8 You are not perfect!...

#### Build a robust senior management team

You need thinkers AND implementers, realists AND optimists. Work out which you are and build around you.

Don't hire more of you!



#### **G** Building your team

### Step 1

Hire family...

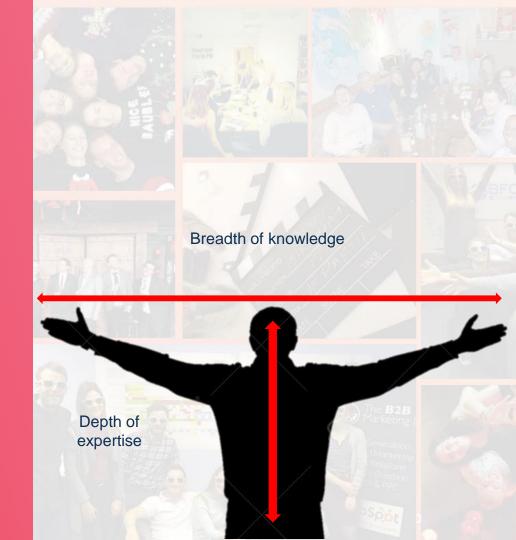


#### Ok actual Step 1

Hire well...

### Hire T-shaped people

This means that we have a breadth of knowledge across a variety of different areas, but we all have at least one area that we are experts in.



To hire great people – test em, test em, test em!



Sort out your recruitment processes

Now stick to them!



N.B. - Staff churn is more expensive than bottles of beer and barbecues



#### Keep planning your next hire

If you find great talent that's a great fit, fit 'em in to the business!



### 10 Define your company culture

#### Figure out your company culture

Now write it down and make it your culture code

Then put on on the website – let people know about it!



# Here are our company culture guidelines



- Full discovery
- Full consideration
- Think hard
- Ask questions
- Do it
- Optimise it
- Work hard
- GSD
- Measure everything
- Respect colleagues and clients
- Treat people how you would like to be treated
- Be professional
- But don't take yourself too seriously
- Make sure we enjoy the work that we do

#### Secure your cashflow



Worry less about profit.

Worry a lot about cash flow!



Always know the length of your cash runway



#### 12

#### **Building your contracts**

# Get on the same terms as your client's payroll staff



Their staff expect to get paid every month, at the end of every month.



Make sure that your contract terms do the same.



Invoice at the beginning of every month, expect payment 30 days later at the end of the month.

Get your payment terms clearly stated in your contract along with your SOW.

Make payment of invoices a clear point and that time of payment should be "of the essence of the contract".



### 13 Dealing with Procurement...



## Getting on the same page as procurement...



Don't worry — your contact hates the procurement team too!



They will ALWAYS want to specify longer payment terms!



Stand your ground and tell them that the terms were negotiated on 30-day terms.



If they want longer that's OK but your rates have to increase to cover it!



Get the client on your side!!

#### 14 Making the deal.

There is a tendency to want to get the deal at any price!

Resist it!



## If you <u>HAVE</u> to give a discount...



If there is no option – you have to give on price – then get something back in return.



What you get back is preferential terms in return for preferential pricing!



So to give a discount – get guaranteed or shorter payment terms written in to contract!

## Don't sell your expertise too cheap.

**MANTRA NO.2** 

### 15 Teach everyone to sell ...

#### I repeat, EVERYONE!

Your team are your experts, you are selling expertise...

The best sales people are not necessarily sales people!



#### Get Dan Tyre on your team!

Use the expertise within HubSpot to help you sell more.



#### Use the HubSpot Certifications

Take <u>ALL</u> the HubSpot Sales

certifications –

Account Managers, Sales team, the

lot!



### Sell to everyone you can...

#### ...Then sell to their friends!

Referrals are at the heart of success



#### But don't forget...

## You HAVE to know when to say no!

MANTRA NO.3

#### 17) Learn when to sack a client!

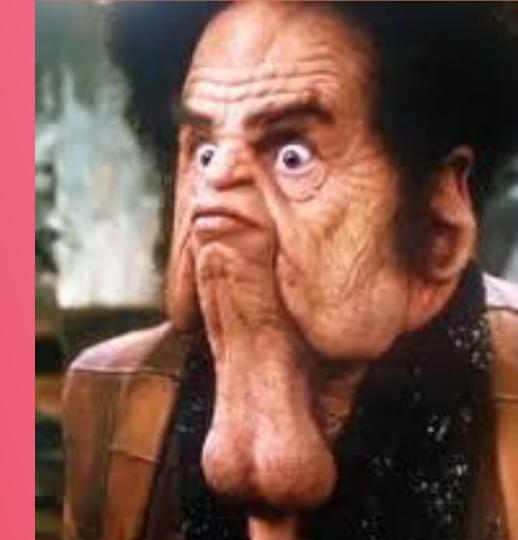
We've all had this client: they are unhappy, you are unhappy, you never seem to be able to make them happy...

If you really can't win, learn when to walk away.



### 18) Don't talk bollox!!!

Never flannel – be direct – jargon doesn't make it cleverer!



### 19) Get your clients hands-on with HubSpot

Don't be possessive of their portal!

If they don't use it, they won't see the value in the platform and you risk churn.



#### AND FINALLY!

20) Be committed!

You can do it!

Just go and f@\*%\$&# do it!



#### THANK YOU