CORNERSTONE

## 1. AVERAGE DOLLAR AMOUNT OF NEW COMMERCIAL COMMITMENTS PER MONTH

Include	<ul> <li>New committed dollars for new loans or lines</li> <li>Additional committed dollars for existing loans or lines</li> <li>Amounts committed even if not funded or drawn</li> </ul>
Exclude	<ul><li>Renewal amounts for existing loans and lines</li><li>Bought participant loans</li></ul>

Answer:

Format: \$0

## 2. AVERAGE LOAN SIZE OF NEW COMMERCIAL COMMITMENTS

Include	• New committed dollars + additional committed dollars for new or existing loans or lines per number of new committed loan packages
Exclude	<ul><li>Renewal amounts for existing loan and lines</li><li>Bought participant loans</li></ul>

Answer:

Format: \$0

## 3. TOTAL DOLLAR AMOUNT OF DEPOSITS FOR CUSTOMERS IN THE COMMERCIAL LOAN PORTFOLIO

Answer:

Format: 0

## 4. AVERAGE COMMERCIAL NET INTEREST MARGIN

Instructions • (Interest Revenue - Interest Expense) / Average Earning Assets

Answer:

Format: 0.00%

## 5. TOTAL ANNUAL DOLLAR AMOUNT OF LOAN ORIGINATION FEES FOR COMMERCIAL LOANS

Include	<ul> <li>Loan fees collected for new loans, renewals, modifications extensions</li> <li>Origination fees, documentation fees</li> <li>SWAP and refinance penalty fees</li> </ul>
Exclude	• Fees collected and passed through to another service provider, such as appraisal fees, attorney fees

### Answer:

Format: \$0

6. AVERAGE # OF COMMERCIAL LOAN DOCUMENTATION PACKAGES PRODUCED MONTHLY

CORNERSTONE A D V I S O R S	Bank Performance Survey (2019) 08-Commercial Lending	
Include	<ul> <li>Loan closing packages produced for internal closings</li> <li>Loan packages for Change in Term (CIT) and Modifications</li> <li>New commitments &amp; renewals</li> <li>Externally prepared doc packages that are closed in-house (internally)</li> </ul>	
Exclude	<ul><li>Early Disclosure Packages</li><li>Reprints of closing packages</li></ul>	

Answer:

Format: 0

7. WHAT PERCENTAGE OF YOUR COMMERCIAL LOANS UTILIZE OUTSIDE ATTORNEYS FOR LOAN DOCUMENTS?

Answer:

Format: 0.00% Min 0 Max 100

# 8. NAME OF YOUR PRIMARY COMMERCIAL LOAN ORIGINATION SYSTEM

- O Baker Hill Advisor/BHOS
- O D&H CreditQuest
- O Global Wave Group Credit Track
- O Linedata Capitalstream
- O Moody's Lending Cloud (Web Equity)
- O nCino Bank Operating System
- O NewGen OmniFlow
- O Sageworks
- O Manual
- O Wolters Kluwer CASH Suite
- O Other
- 9. IF YOU SELECTED "OTHER" COMMERCIAL LOAN ORIGINATION SYSTEM IN PREVIOUS QUESTION, PLEASE DESCRIBE

Answer:



## 10. AVERAGE COMMERCIAL RESOURCE COST

## Include

Total salaries & benefits expense per commercial lending FTE (including Loan Officers, Portfolio Managers, Processors, Credit Analysts, Doc Prep, etc.)

### Answer:

Format: \$0

## 11. COMMERCIAL LOAN MANAGER FTE BY TITLE

Instructions	<ul> <li>Include open positions actively recruiting</li> <li>List the number of Commercial Loan Managers by title according to the HR roster.</li> <li>Percent of functions for these FTEs will be allocated in another question</li> </ul>
Include	Overseeing/supervising the business lending employees
Exclude	<ul> <li>Finding and managing business deals (See 'Business Loan Officer' and 'Portfolio Mgmt' [08])</li> </ul>

### Answer:

Format: 0.00 Min 0

# 12. COMMERCIAL LOAN OFFICER FTE BY TITLE

Instructions	<ul> <li>Include open positions actively recruiting</li> <li>List of the number of Commercial Loan Officers by title from the HR roster.</li> <li>Percent of functions for these FTEs will be allocated in another question</li> </ul>
Include	<ul> <li>Prospecting new business loan deals</li> <li>Completing (with analyst support) the credit narrative and presenting to credit committee, if applicable</li> </ul>
Exclude	<ul> <li>Portfolio management (See next question [08])</li> <li>Credit analyst function without portfolio management (See 'Credit Analyst' [08])</li> <li>Residential mortgage loan sales (See 'Loan Agents' [07])</li> <li>Consumer loan sales (See 'Retail Loan Officer' [01])</li> </ul>

### Answer:

Format: 0.00 Min 0

# 13. ESTIMATE THE PERCENTAGE (%) OF TIME THAT COMMERCIAL MANAGERS AND COMMERCIAL LOAN OFFICERS SPEND ON THE FUNCTIONS LISTED IN EACH ROW. EACH COLUMN SHOULD ADD UP TO 100%

Instructions	<ul> <li>Estimate a blended monthly average percent of time spent by commercial loan managers as a whole on the functions specified in each row. Then do the same for the group of commercial loan officers. Each column should add up to 100%</li> <li>These are the functional allocations for the commercial loan managers and commercial loan officers you listed in the previous FTE questions.</li> <li>Do not include business banking managers and officers if they have their own area and not included in your portfolio mix. (See 'Business Banking' [06])</li> </ul>
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	Commercial Managers	Commercial Loan Officers
Managing / supervising		
New sales / business development		
Portfolio management and renewals		
Credit analysis, financial spreads, write-ups		

## 14. COMMERCIAL LOAN PORTFOLIO MANAGEMENT FTE

Include	Managing individual commercial loan portfolios
Exclude	<ul> <li>Credit analyst function without portfolio responsibilities (See 'Credit Analyst')[08]</li> <li>Commercial loan sales (See 'Loan Officers' in previous question)</li> <li>Business Banking and Small Business Administration (SBA) loans if handled in a separate group (See 'Business Banking'[06])</li> </ul>

### Answer:

Format: 0.00

## 15. COMMERCIAL LENDING CREDIT ANALYSIS FTE

Include	<ul> <li>Supporting commercial loan officers with initial analysis, financial spreading</li> <li>Annual credit reviews</li> </ul>
Exclude	<ul> <li>Developing and managing individual loan portfolios (See 'Commercial Loan Officers' and 'Portfolio Mgmt')</li> <li>Business Banking and Small Business Administration (SBA) loans if handled in a separate group (See Business Banking [06])</li> </ul>



### Answer:

Format: 0.00

# 16. COMMERCIAL LOAN PROCESSING AND ASSISTANTS FTE

Include	<ul> <li>Supporting loan officers in the processing of new loan applications and gathering information for loan approval and closing</li> <li>Activities can include loan application input, package development/transmittals, ordering title and appraisals, sending denial letters</li> <li>Both decentralized FTE in the field/loan offices and centralized processing FTE</li> </ul>
Exclude	<ul> <li>Mortgage loan processing activities (See 'Mortgage Loan Processing' [07])</li> <li>Consumer loan processing activities (See 'Consumer Loan Processing' [05])</li> <li>Commercial loan doc prep, closing, funding (See 'Commercial Doc Prep, Pre- Fund Review' [08]</li> </ul>

### Answer:

Format: 0.00

## 17. COMMERCIAL DOCUMENT PREPARATION/ PRE-FUND REVIEW/ LOAN CLOSING/ FUNDING/ POST-FUND REVIEW FTE

Include	<ul> <li>Physically preparing loan documents</li> <li>Providing pre-fund and post-fund control over commercial loan documents</li> <li>Closing and funding of loans</li> </ul>
Exclude	<ul> <li>Mortgage loan document preparation (See 'Mortgage Doc Prep/Closing/Funding' [07])</li> <li>Consumer loan document preparation (See 'Consumer Doc Prep/Closing/Funding' [05])</li> <li>Small Business Administration (SBA) loan document preparation (See 'SBA FTE' [06])</li> </ul>

### Answer:

Format: 0.00

## 18. COMMERCIAL CREDIT OFFICER FTE

Include	<ul> <li>Regional credit officers</li> <li>Centralized credit officers who approve commercial loans</li> <li>Time spent providing final approval authority, i.e. Marketing President approving all commercial loans over \$10 million, etc.</li> </ul>
Exclude	<ul> <li>Commercial credit analysts (See 'Commercial Lending')</li> <li>Business banking credit officer (See 'Business Banking [06]</li> <li>Consumer or mortgage underwriting (See 'Consumer' [05] or Mortgage Lending' [07])</li> </ul>

Answer:

Format: 0.00



## 19. COMMERCIAL BANKING - OTHER FTE

Include	<ul> <li>Any other commercial loan origination function not included in other commercial FTE questions</li> </ul>
Exclude	<ul> <li>Commercial loan servicing functions (See 'Loan Servicing' [12])</li> <li>Business Banking and Small Business Administration (SBA) loan functions if handled by a separate group (See 'Business Banking' [06])</li> </ul>

Answer:

Format: 0.00

# 20. IF YOU ENTERED 'OTHER' COMMERCIAL ORIGINATION FTE, PLEASE DESCRIBE THEIR FUNCTIONS

Answer: