LATINATION

MONTHLY REPORT

JANUARY 2020

DEAL OF THE MONTH

Northland Power acquires 99.2% of EBSA



RANSACTIONDEX































(M&A*, PRIVATE EQUITY, VENTURE CAPITAL AND ASSET ACQUISITIONS) **

- Total Transaction Volume and Aggregate Value
- · Deal Volume in Latin America
- Transactions by Size
- Leading Subsectors
- Cross-border deals



PRIVATE EQUITY **

- Total Transaction Volume and Aggregate Value
- Leading Firms and Subsectors



VENTURE CAPITAL **

- Total Transaction Volume and Aggregate Value
- Leading Firms and Subsectors



ASSET ACQUISITION

- Total Transaction Volume and Aggregate Value
- Leading Subsectors



** Includes announced and completed transactions in which at least one Latin American-based is involved.

*** Includes transactions acted by Latin American companies in or abroad.



EQUITY CAPITAL MARKETS ***

- IPOs
- · Follow-On



LARGEST TRANSACTIONS OF THE MONTH

Monthly Report - January 2020

- Mergers & Acquisitions
- Private Equity
- Venture Capital



DEAL OF THE MONTH

Northland Power acquires 99.2% of EBSA



TTR RADAR

- · Forward-looking Intelligence:
- Aggregated Intelligence
- Proprietary Intelligence



RANKING YEAR TO DATE

- Financial Advisors
- Legal Advisors
- Dealmakers

TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE

YEAR TO DATE

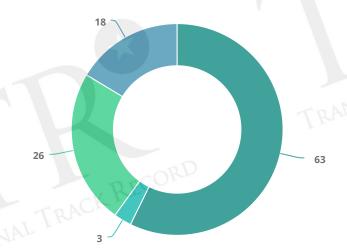
Total aggregate value (USDm): 3,722 ▼-58.92%

Number of transactions: 110 ▼-49.77%

Completed: 80 (73%)

Disclosed value: 45 (41%)

Number of Transactions by Type



M&A

- Total: 63 | 2,095 USDm
- Ongoing: 18 | 512 USDm
- Completed: 45 | 1,583 USDm

Venture Capital

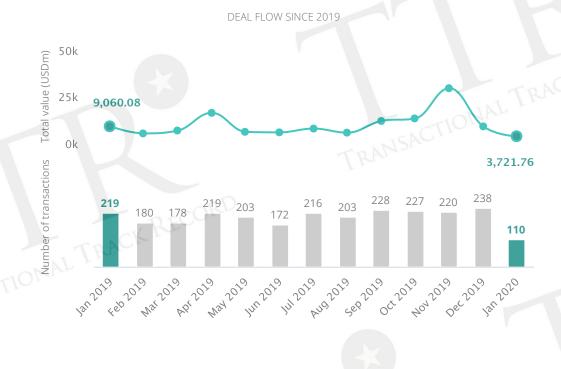
- Total: 26 | 408 USDm
- Ongoing: 4 | 126 USDm
- Completed: 22 | 283 USDm

Private Equity

- Total: 3 | 237 USDm
- Ongoing: 1 | 0 USDm
- Completed: 2 | 237 USDm

Asset Acquisition

- Total: 18 | 982 USDm
- Ongoing: 7 | 320 USDm
- Completed: 11 | 662 USDm



Last Four Years (Jan-Dec)



▲▼ % All the percentages represent a variation relative to the same period the previous year.

Total aggregate value (USDm)

Number of transactions



(a)

(\$)

(\$)

 $\widetilde{\mathbb{M}}$

 \bigoplus

(6)





DEAL VOLUME IN LATIN AMERICA

Top 6 M&A Markets in Latin America (Year to date)



TOP DEALS - JANUARY 2020 (USDm)

TARGET	COUNTRY	SUBSECTOR	BUYER	COUNTRY	SELLER	COUNTRY	VALUE (USDm)
PT Ventures	Portugal	Financial and Insurance	Sonangol	Angola	Africatel	Netherlands	1,000.00
Concesión del área Bandurria Sur	Argentina	Oil and Gas	Equinor, Shell Argentina, Equinor Argentina	Norway, Argentina	Schlumberger Oilfield Eastern	Kuwait	355.00
Hapag-Lloyd	Germany	Transport, Aviation and Logistics	CSAV Germany Container Holding	Germany	Private Shareholders I	-	330.00
Concessão Corredor rodoviário Piracicaba-Panorama	Brazil	Roads and Highways	Warrington Investment Pte, Pátria Investimentos	Singapore, Brazil	Estado de São Paulo	Brazil	263.45
Banco do Brasil	Brazil	Financial and Insurance	Private Shareholders Brazil I	Brazil	BNDES	Brazil	250.99

^{*} Foreign companies acquiring companies in specified country. Since December 2018 this analysis includes acquisitions made by local subsidiaries.



 \equiv



Domestic

Inbound acquisitions * Outbound acquisitions **

Sale of foreign subsidiaries *** Divestment - Foreign-owned stake ****















^{**} Companies based in specified country making acquisitions abroad. Since December 2018 this analysis includes acquisitions made by foreign subsidiaries.

^{***} Company from specific country selling interest in targets abroad. Since December 2018 this analysis includes sales made by foreign subsidiaries.

^{****} Foreign companies selling interest in companies based in specific country. Since December 2018 this analysis includes sales made by local subsidiaries.

DEAL VOLUME, AGGREGATE VALUE AND GEOGRAPHY

 \equiv

(1)

\$

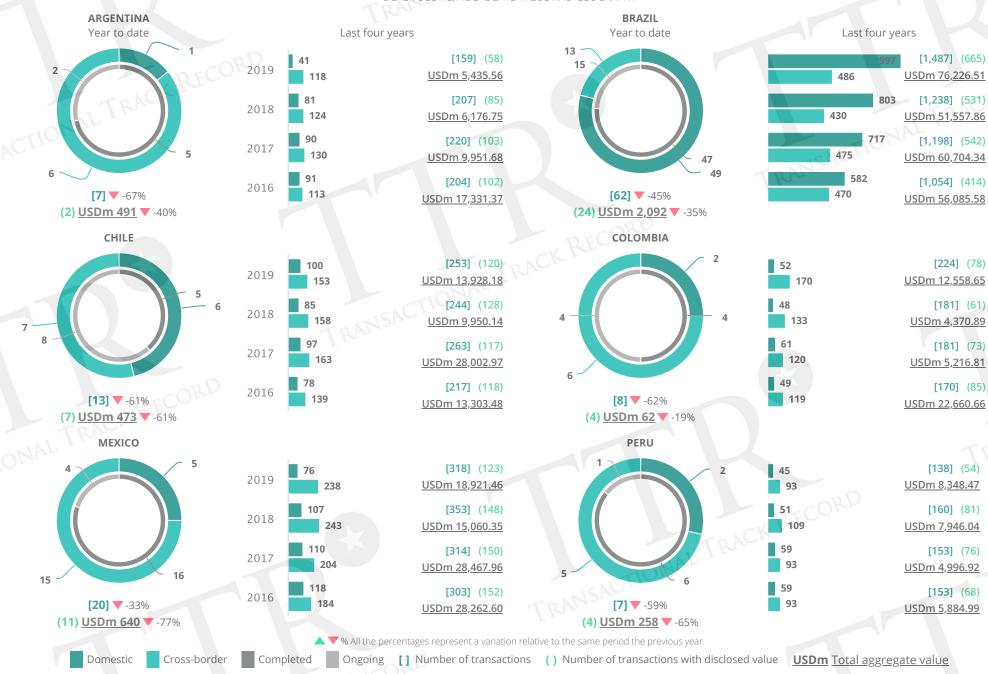
M

 \bigoplus

(

(*)

(i)



TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE

YEAR TO DATE

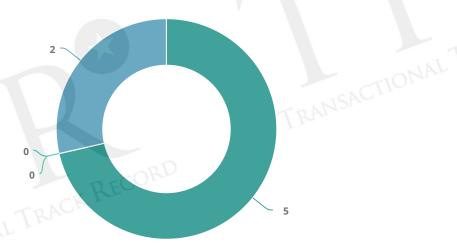
Total aggregate value (USDm): **-39.57%**

Number of transactions: **▼**-66.67%

Completed: 5 (71%)

Disclosed value: 2 (29%)

Number of Transactions by Type



M&A

- Total: 5 | 136 USDm
- Ongoing: 1 | 0 USDm
- Completed: 4 | 136 USDm

Venture Capital

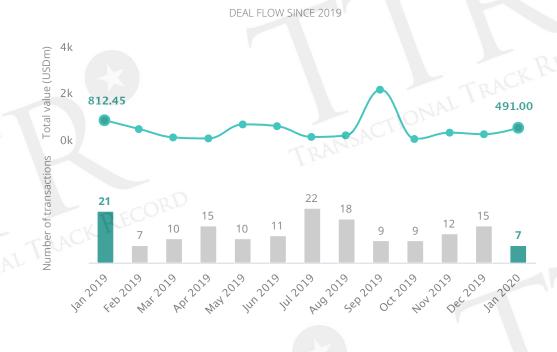
- Total: 0 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 0 | 0 USDm

Private Equity

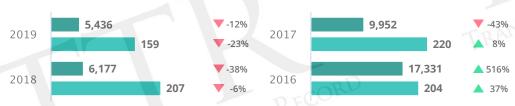
- Total: 0 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 0 | 0 USDm

Asset Acquisition

- Total: 2 | 355 USDm
- Ongoing: 1 | 0 USDm
- Completed: 1 | 355 USDm







▲▼ % All the percentages represent a variation relative to the same period the previous year.

Total aggregate value (USDm)

Number of transactions

(6)

(a)

(\$)

(\$)

 $\widetilde{\mathbb{M}}$

 \bigoplus













TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE

YEAR TO DATE

Total aggregate value (USDm): 2,092 **V** -34.70% Number of transactions: 62 **-44.64%**

Completed: 47 (76%)

Disclosed value: 24 (39%)

Number of Transactions by Type



M&A

- Total: 36 | 1,518 USDm
- Ongoing: 7 | 96 USDm
- Completed: 29 | 1,421 USDm

Venture Capital

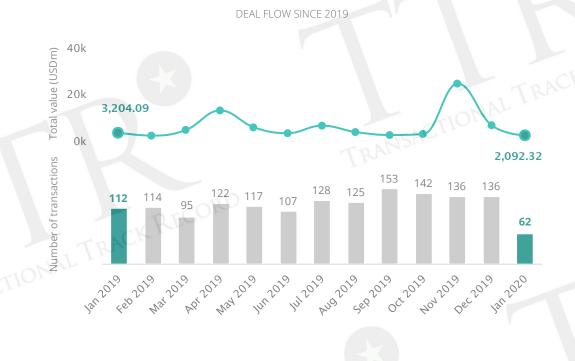
- Total: 17 | 249 USDm
- Ongoing: 3 | 1 USDm
- Completed: 14 | 248 USDm

Private Equity

- Total: 1 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 1 | 0 USDm

Asset Acquisition

- Total: 8 | 325 USDm
- Ongoing: 5 | 270 USDm
- Completed: 3 | 55 USDm







▲ ▼ % All the percentages represent a variation relative to the same period the previous year.

Total aggregate value (USDm)

Number of transactions

(*)

(a)

(\$)

(\$)

 $\widetilde{\mathbb{M}}$

 \bigoplus

(6)





TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE

Total aggregate value (USDm): 473 ▼-60.88%

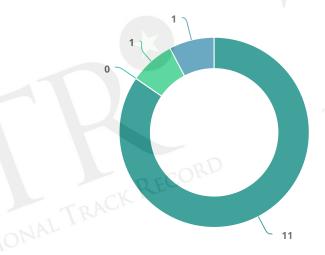
Number of transactions: 13 ▼-60.61%

Completed: 5 (38%)

Disclosed value: 7 (54%)

Number of Transactions by Type

YEAR TO DATE



M&A

- Total: 11 | 456 USDm
- Ongoing: 8 | 456 USDm
- Completed: 3 | 0 USDm

Venture Capital

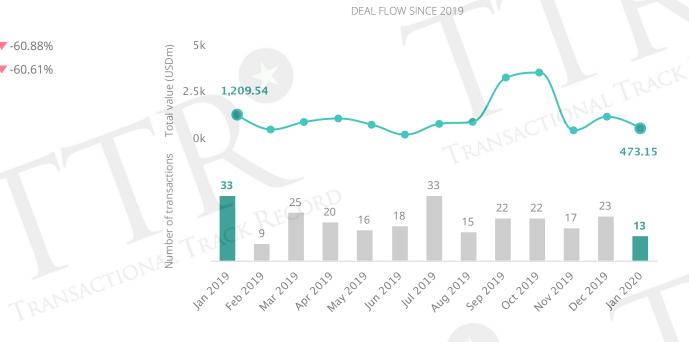
- Total: 1 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 1 | 0 USDm

Private Equity

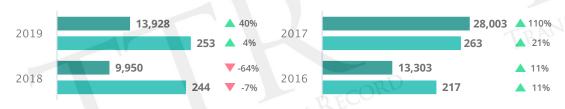
- Total: 0 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 0 | 0 USDm

Asset Acquisition

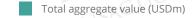
- Total: 1 | 17 USDm
- Ongoing: 0 | 0 USDm
- Completed: 1 | 17 USDm



Last Four Years (Jan-Dec)



▲▼ % All the percentages represent a variation relative to the same period the previous year.



Number of transactions

RANKINGS

(*)

(a)

(\$)

(\$)

 $\widetilde{\mathbb{M}}$

 \bigoplus

(6)



TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE

OVERVIEW (M&A, PRIVATE EQUITY, VENTURE CAPITAL AND ASSET ACQUISITIONS)



















(i)

Venture Capital - Total: 1 | 0 USDm

- Total: 6 | 62 USDm

- Ongoing: 4 | 62 USDm

- Completed: 2 | 0 USDm

M&A

- Ongoing: 0 | 0 USDm

- Completed: 1 | 0 USDm

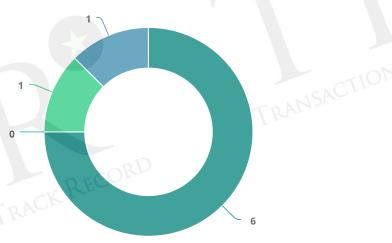
YEAR TO DATE

Total aggregate value (USDm): **V**-19.40% Number of transactions: 8 **▼**-61.90%

Completed: 4 (50%)

Disclosed value: 4 (50%)

Number of Transactions by Type



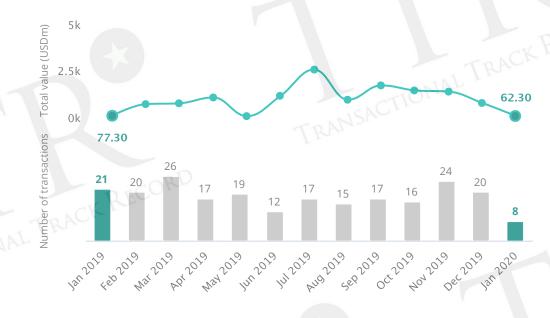
Private Equity

- Total: 0 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 0 | 0 USDm

Asset Acquisition

- Total: 1 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 1 | 0 USDm

DEAL FLOW SINCE 2019



Last Four Years (Jan-Dec)



▲ ▼ % All the percentages represent a variation relative to the same period the previous year.

Total aggregate value (USDm)

Number of transactions

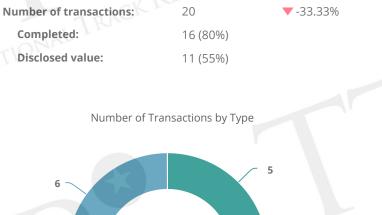


DEAL FLOW SINCE 2019

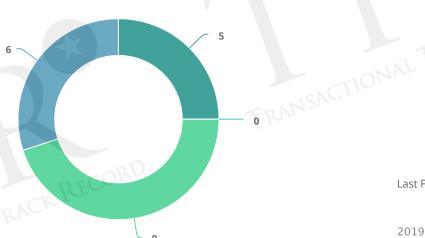
TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE

Total aggregate value (USDm): **V**-76.51%

Completed: 16 (80%)



YEAR TO DATE



M&A

- Total: 5 | 196 USDm
- Ongoing: 2 | 55 USDm
- Completed: 3 | 142 USDm

Venture Capital

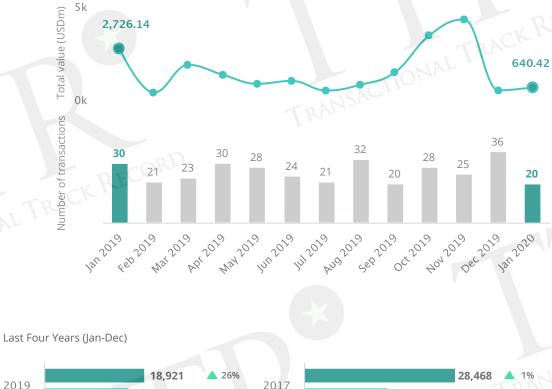
- Total: 9 | 159 USDm
- Ongoing: 1 | 125 USDm
- Completed: 8 | 34 USDm

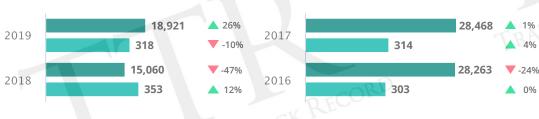
Private Equity

- Total: 0 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 0 | 0 USDm

Asset Acquisition

- Total: 6 | 285 USDm
- Ongoing: 1 | 50 USDm
- Completed: 5 | 235 USDm





▲ ▼ % All the percentages represent a variation relative to the same period the previous year.

Total aggregate value (USDm)

Number of transactions

(*)

(a)

(\$)

(\$)

 $\widetilde{\mathbb{M}}$

 \bigoplus

(6)







































- Total: 3 | 5 USDm - Ongoing: 0 | 0 USDm

M&A

Disclosed value:

- Ongoing: 0 | 0 USDm

- Completed: 3 | 5 USDm

- Completed: 1 | 0 USDm

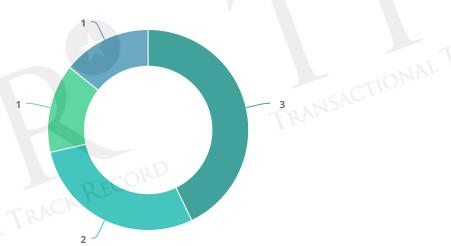
TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE



YEAR TO DATE

Number of Transactions by Type

4 (57%)

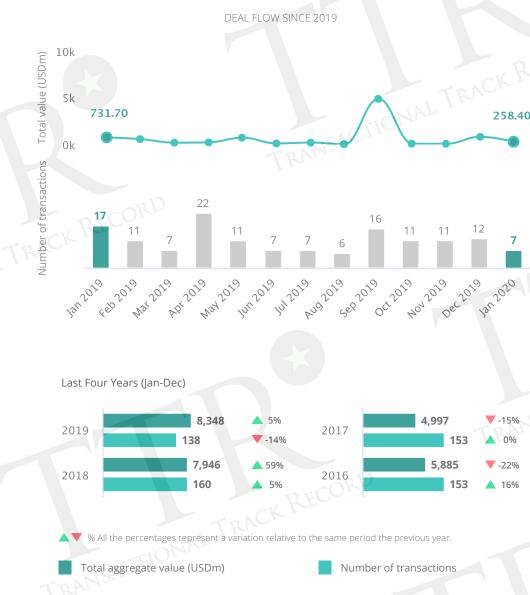


Private Equity

- Total: 2 | 236 USDm
- Ongoing: 1 | 0 USDm
- Completed: 1 | 236 USDm

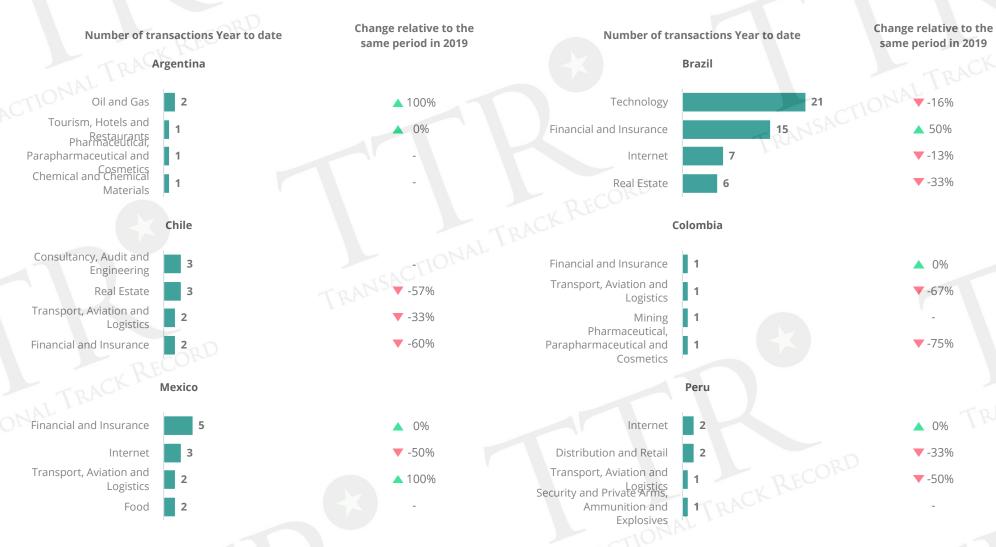
Asset Acquisition

- Total: 1 | 17 USDm
- Ongoing: 0 | 0 USDm
- Completed: 1 | 17 USDm



LEADING SUBSECTORS *

Subsectors with most deals (M&A) **



^{*} TTR considers the most active subsectors to be those that had the highest number of registered transactions. Should there be a tie between subsectors, the subsector that registered the higher value will dominate.





























^{**} The transaction may appear in more than one subsector, given that the same entity may operate in multiple subsectors.

^{▲ ▼ %} All the percentages represent a variation relative to the same period the previous year.

























CROSS-BORDER DEALS *

Inbound acquisitions ** Ranking per Country ****

Year to date

Outbound acquisitions *** Ranking per Country ****

BIDDER COUNTRY	No.	Total value (USDm)
Netherlands	2	355.00
₩ Norway	2	355.00
United States	2	ND - Not-disclosed

TARGET COUNTRY	No. Total value (USDm)
Mexico	1 136.00
Chile	ND - Not-disclosed

Brazil

Argentina

Inbound acquisitions ** Ranking per Country ****

TRACK RECORD

Outbound acquisitions ***

Ranking per Country ****

BIDDER COUNTRY	No.	Total value (USDm)
United States	4	175.00
 ♦ Canada	T P 2	ND - Not-disclosed
Singapore	1	263.45
Germany	1	0.24
II France	1	ND - Not-disclosed

TARGET COUNTRY	No.	Total value (USDm)
L Chile	1	47.96
United States	1	5.99

- * Any M&A transaction that involves a buyer, seller or target based outside of Latin America.
- ** Foreign companies acquiring Latin America-based targets. Since December 2018 this analysis includes acquisitions made by local subsidiaries of foreign entities.
- *** Latin America-based companies acquiring targets abroad. Since December 2018 this analysis includes acquisitions made by foreign subsidiaries of Latin America-based entities.
- **** The same deal may appear under multiple subsectors and countries based on a companies operations and the number of parties involved in a given transaction.

















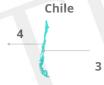












CROSS-BORDER DEALS *

Year to date

Inbound acquisitions ** Ranking per Country ****

Outbound acquisitions *** Ranking per Country ****

BIDDER COUNTRY	No.	Total value (USDm)
Brazil	1	47.96
Argentina	1	ND - Not-disclosed
Colombia	1	ND - Not-disclosed

TARGET COUNTRY	No. Total value (USDm)
Colombia	2 54.91
Germany	1 330.00
Mexico	1 54.50
United States	1 54.50
Peru	1 16.64

Colombia



Inbound acquisitions **

Ranking per Country ****

CROSS-BORDER DEALS *
Year to de-

Outbound acquisitions ***

Ranking per Country ****

BIDDER COUNTRY	No.	Total value (USDm)
L Chile	2	54.91
! Canada	2	7.39
Peru	1	0.41
United States	1	0.41
Mexico	1	0.41
Spain	1	ND - Not-disclosed

TARGET COUNTRY	No.	Total value (USDm)
L Chile	1	ND - Not-disclosed

- * Any M&A transaction that involves a buyer, seller or target based outside of Latin America.
- ** Foreign companies acquiring Latin America-based targets. Since December 2018 this analysis includes acquisitions made by local subsidiaries of foreign entities.
- TRANSACTIONAL TRACK RECORD *** Latin America-based companies acquiring targets abroad. Since December 2018 this analysis includes acquisitions made by foreign subsidiaries of Latin America-based entities.
- **** The same deal may appear under multiple subsectors and countries based on a companies operations and the number of parties involved in a given transaction.

































Inbound acquisitions ** Ranking per Country ****



Outbound acquisitions ***

Ranking per Country ****

BIDDER COUNTRY	No.	Total value (USDm)	TARGET COUNTRY
United States	2	19.12	Spain
Spain	2	5.57	United States
Argentina	1	136.00	Colombia
Japan	1	125.00	
L Chile	1	54.50	
France	1	50.00	
 ♦ Canada	1	ND - Not-disclosed	
State of the Control of the Control	1	ND - Not-disclosed	
Peru			

TARGET COUNTRY	No. Total value (USDm)
Spain	2 9.88
United States	2 ND - Not-disclosed
Colombia	1 0.41

CROSS-BORDER DEALS *

Year to date

Outbound acquisitions ***

Ranking per Country ****

BIDDER COUNTRY	No.	Total value (USDm)
# United Kingdom	1	236.35
La Chile	1	16.64

Inbound acquisitions **

Ranking per Country ****

TARGET COUNTRY	No.	Total value (USDm)
Colombia	1	0.41
Spain	1	ND - Not-disclosed

* Any M&A transaction that involves a buyer, seller or target based outside of Latin America.

** Foreign companies acquiring Latin America-based targets. Since December 2018 this analysis includes acquisitions made by local subsidiaries of foreign entities.

TRANSACTIONAL TRACK RECORD *** Latin America-based companies acquiring targets abroad. Since December 2018 this analysis includes acquisitions made by foreign subsidiaries of Latin America-based entities.

**** The same deal may appear under multiple subsectors and countries based on a companies operations and the number of parties involved in a given transaction.



CROSS-BORDER DEALS

Year to date

Buyer Seller

				Tar	gets			
		AR	BR ⊚	CL	CO	MX •••	PE	Other *
٠	AR		-	1	-	1	-	-
•	BR	-		1	-	-	-	-
-	CL		<u> </u>		2	1	1	IONAL
	СО).	-	1		TRA	JSAC'	-
ы	MX	-	COP	D.	1		-	-
	PE	ACK	-	-	1	-		-
*	Other	6	9	-	4	8	1	

				Tar	gets			
		AR	BR ⊚	CL	CO	MX ••••••••••••••••••••••••••••••••••••	PE	Other *
•	AR		-	-	TRAN	-	-	-
•	BR	CORD		-	-	-	-	-
	CL	-	-		-	-	-	-
-	СО	-	-	-		-	-	
M	MX	-	-	-	*		-	-
11	PE		4-	-	-	-		-
*	Other	2	1	-	2	2	3	
		SACTIC						



≔

(a)

(\$)

\$

EQUITY CAPITAL MARKETS

 \bigoplus

DEAL OF THE MONTH

6



^{*} Other - Transactions in Latin America where the parties are from other Latin American countries.



TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE

YEAR TO DATE

Total aggregate value (USDm): 237 ▼-83.42%

Number of transactions: 3 ▼-72.73%

Completed: 2 (67%)

Disclosed value: 2 (67%)

Scope





- Total: 1 | 0 USDm
- Ongoing: 0 | 0 USDm
- Completed: 1 | 0 USDm

Cross-border

- Total: 2 | 236 USDm
- Ongoing: 1 | 0 USDm
- Completed: 1 | 236 USDm

LAST FOUR YEARS (JAN-DEC)







Cross-border



▲▼ % All the percentages represent a variation relative to the same period the previous year.





(a)

(\$)

(\$)

 $\widetilde{\mathbb{M}}$

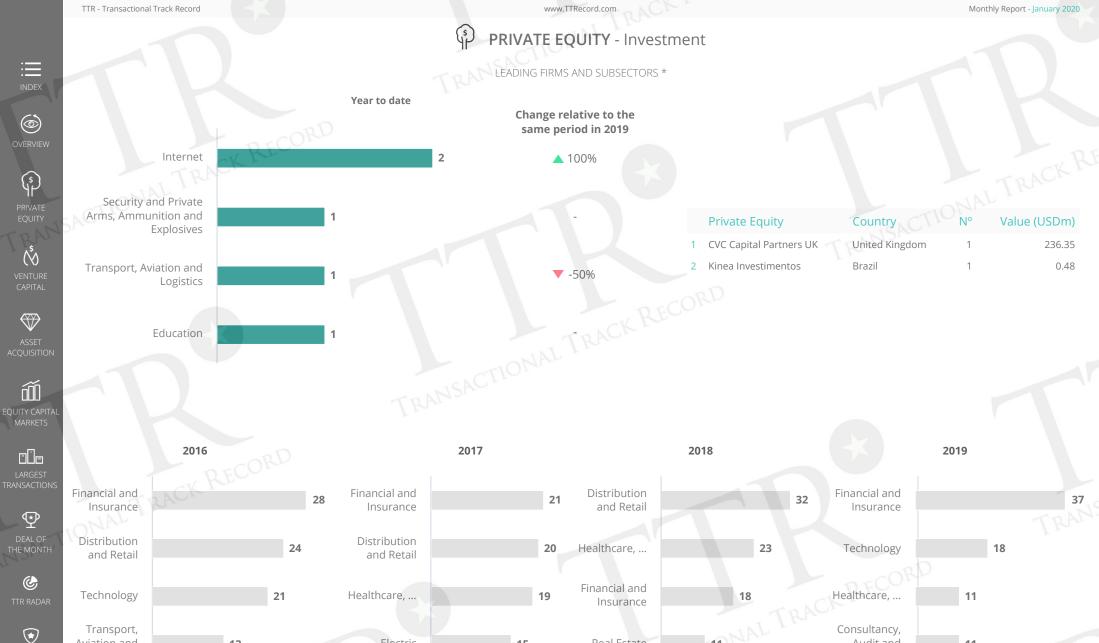
EQUITY CAPITA MARKETS

 \bigoplus

6







15

Real Estate

Audit and

Engineering

11

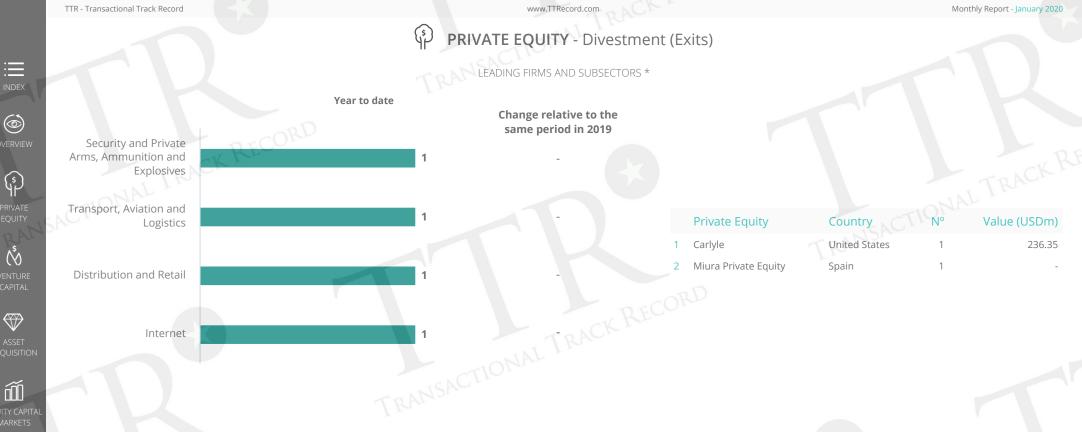
Electric

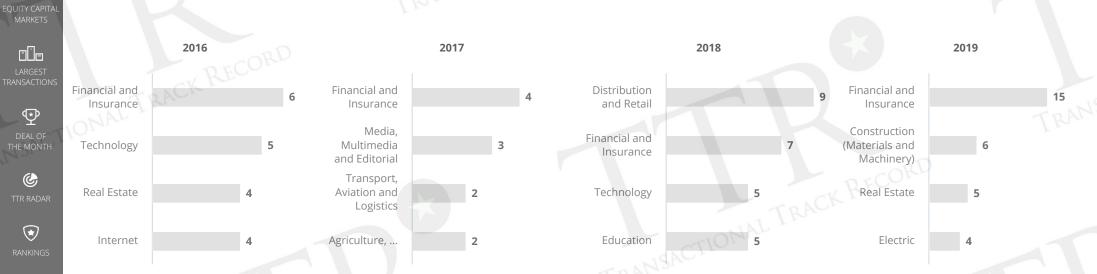
Aviation and

(i)

Logistics

^{*} TTR considers the most active subsectors to be those that had the highest number of registered transactions. Should there be a tie between subsectors, the subsector that registered the higher value will dominate.





^{*} TTR considers the most active subsectors to be those that had the highest number of registered transactions. Should there be a tie between subsectors, the subsector that registered the higher value will dominate.

 $\widetilde{\mathbb{M}}$

(i)

♦ VENTURE CAPITAL

TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE

/ Ro

Total aggregate value (USDm):408▲ 315.49%Number of transactions:26▲ 18.18%

YEAR TO DATE

Completed: 22 (85%)

Disclosed value: 15 (58%)

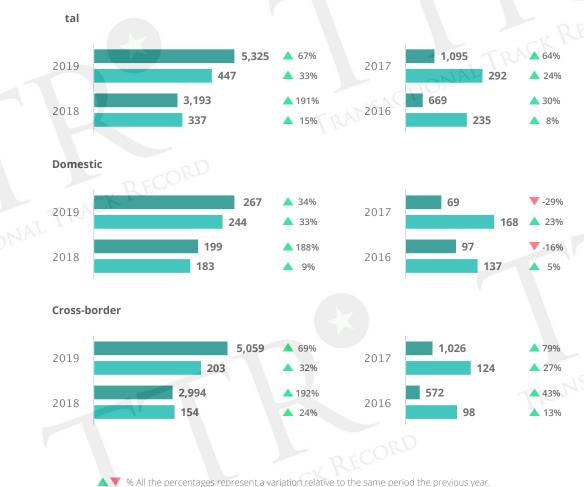
Scope TRANSACTIONAL TRANSACTIONAL TRANSACTIONAL TRANSACTIONAL



- Total: 14 | 73 USDm
- Ongoing: 2 | 1 USDm
- Completed: 12 | 72 USDm

Cross-border

- Total: 12 | 336 USDm
- Ongoing: 2 | 125 USDm
- Completed: 10 | 211 USDm



Number of transactions

Total aggregate value (USDm)

LAST FOUR YEARS (JAN-DEC)



(a)

(\$)

(\$)

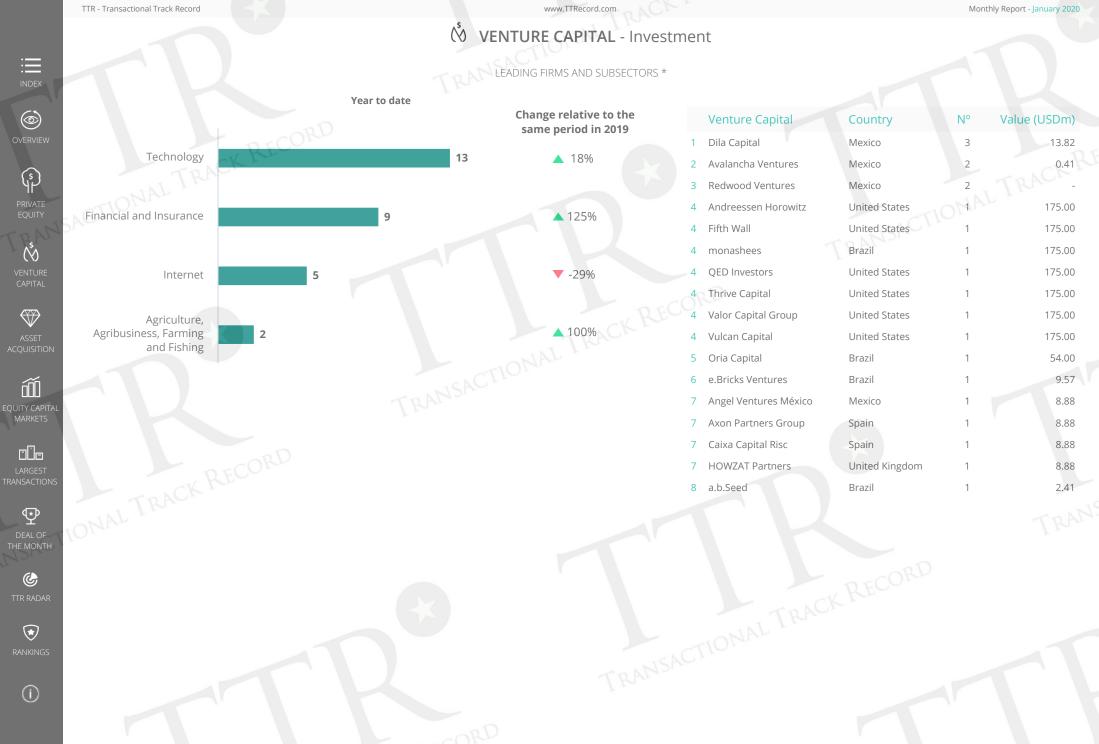
 $\widetilde{\mathbb{M}}$

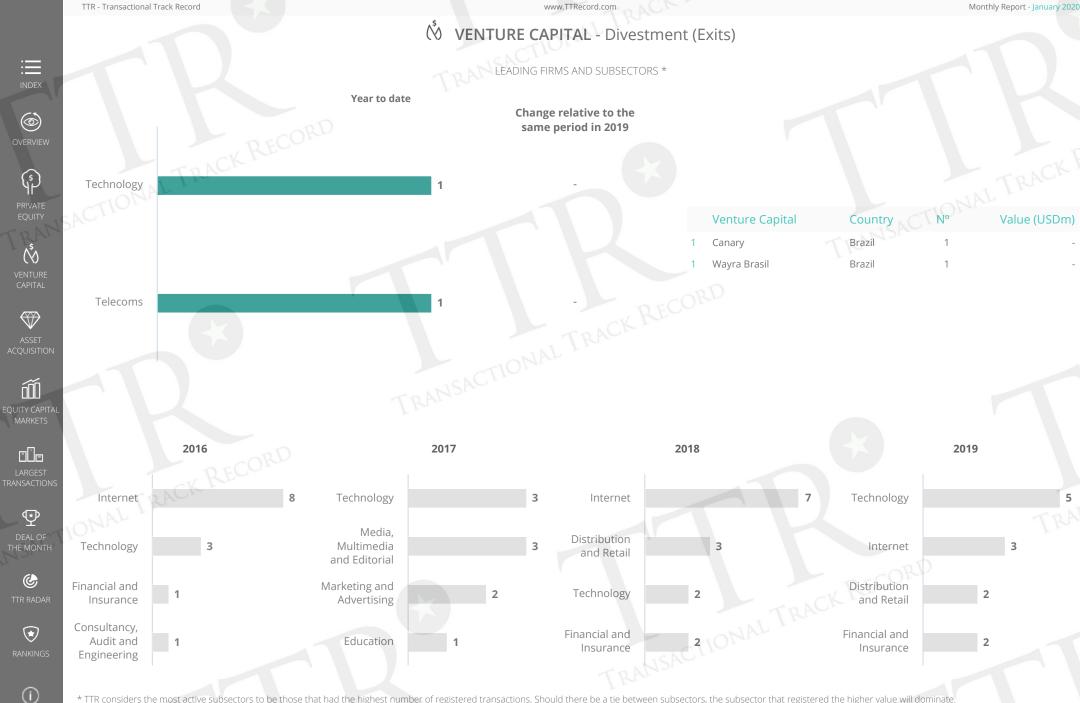
EQUITY CAPITA MARKETS

 \bigoplus

6





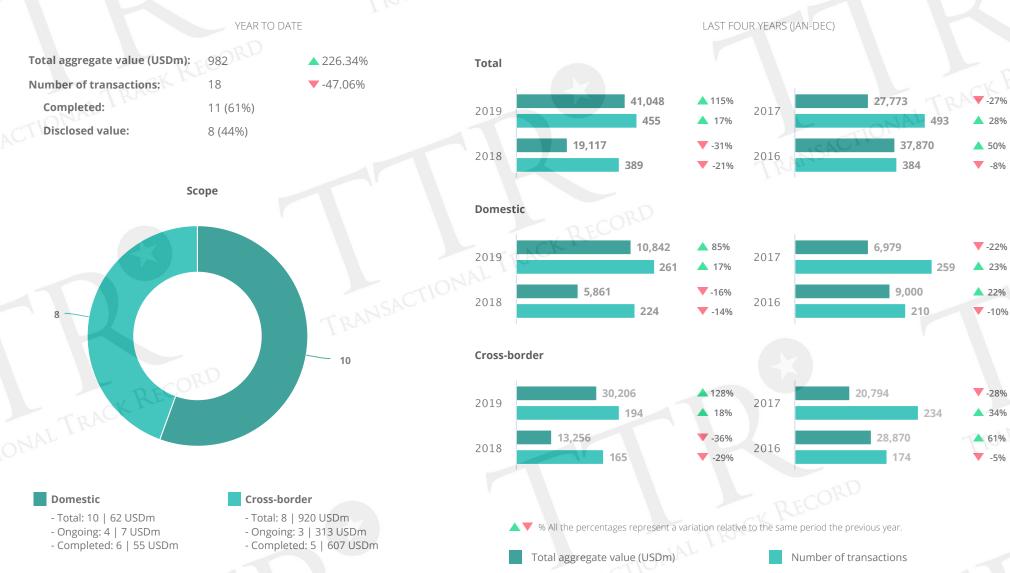


(\$)

* TTR considers the most active subsectors to be those that had the highest number of registered transactions. Should there be a tie between subsectors, the subsector that registered the higher value will dominate.

ASSET ACQUISITION

TOTAL TRANSACTION VOLUME AND AGGREGATE VALUE





(a)

(\$)

(\$)

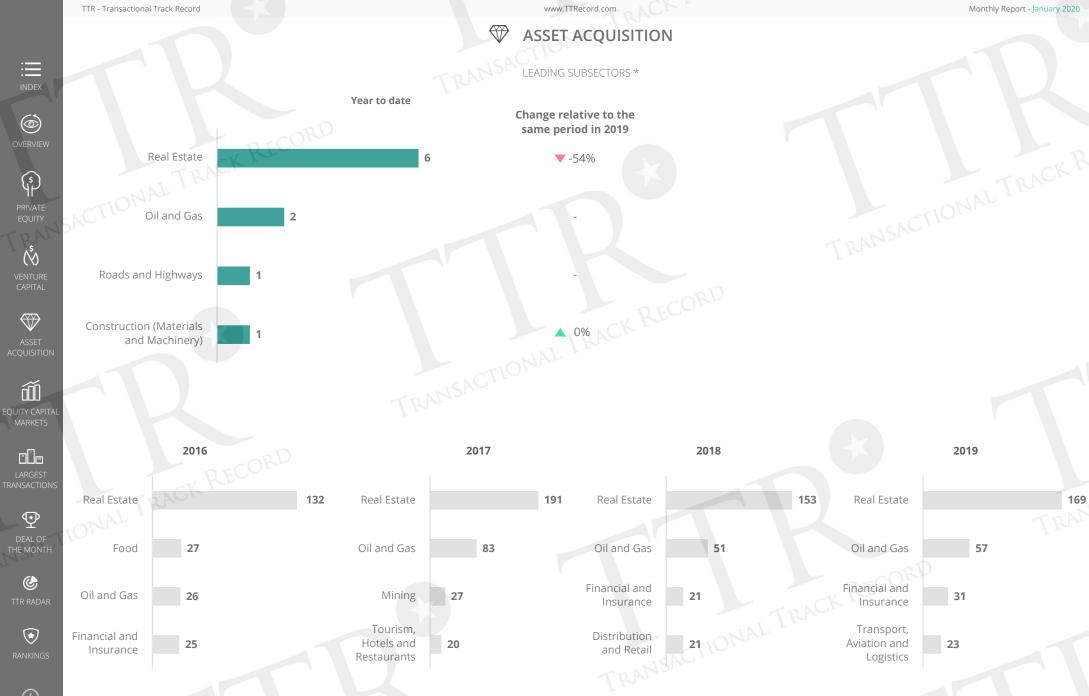
 $\widetilde{\mathbb{M}}$

EQUITY CAPITA MARKETS

 \bigoplus

(

(*)



(a)

(\$)

\$

 $\widetilde{\mathbb{M}}$

 \bigoplus

6

•

(i)

^{*} TTR considers the most active subsectors to be those that had the highest number of registered transactions. Should there be a tie between subsectors, the subsector that registered the higher value will dominate.

(a)

(\$)

\(\frac{5}{\(\frac{1}{2}\)}\)

 $\widetilde{\mathbb{M}}$

 \odot

6

•

(i)

▲▼ % All the percentages represent a variation relative to the same period the previous year.

* Includes transactions acted by Latin American companies in Latin America or abroad.

www.TTRecord.com TTR - Transactional Track Record Monthly Report - January 2020

LARGEST TRANSACTIONS OF THE MONTH TRANSACTI































MERGERS & ACQUISITIONS

Target Country Subsector	Buyer	Seller	Value (USDm)
Concesión del área Bandurria Argentina Oil and Gas	Equinor, Shell Argentina, Equinor Argentina	Schlumberger Oilfield Eastern	355.00
Best Day Travel Group Mexico Tourism, Hotels and Restaurants	Despegar.com.ar	Private Shareholders Mexico I	136.00





index

(6)



















MERGERS & ACQUISITIONS

Target	Country	Subsector	Buyer	Seller	Value (USDm)	
PT Ventures	Portugal	Financial and Insurance	Sonangol	Africatel	1,000.00))
Concessão Corredor rodoviário Piracicaba-Panorama	Brazil	Roads and Highways	Warrington Investment Pte, Pátria Investimentos	Estado de São Paulo	263.45	•
Banco do Brasil	Brazil	Financial and Insurance	Private Shareholders Brazil I	BNDES	250.99	>
IRB Internacional FII	Brazil	Financial and Insurance	XP Malls FII	IRB Investimentos e Participações Imobiliárias	76.04	•
LDA	Chile	Food	Empresas Tucapel	lansagro	47.96	•

PRIVATE EQUITY

Target	Country Subsector	Buyer	Seller	Value (USDm)
Saber Em Rede	Brazil Education	Kinea Investimentos, Grupo A	Private Shareholders Brazil I	0.48

VENTORE CALITAL					
Target	Country	Subsector	Buyer	Seller	Value (USDm)
Loft	Brazil	Real Estate	monashees, Valor Capital Group, Thrive Capital, Andreessen Horowitz Investors, Vulcan Capital, Fifth Wall	, QED	175.00
Zenvia	Brazil	Technology	Oria Capital, Private Shareholders Brazil I		54.00
AcessoDigital	Brazil	Technology	e.Bricks Ventures		9.57
Olivia	United States	Technology	Banco Votorantim, BR Startups	TRACKROO	5.99
Leads2b	Brazil	Technology	Sauber Participacoes, Private Shareholders Brazil I, Seed 1 FIP		2.41

\equiv























MERGERS & ACQUISITIONS

	0
Hapag-Lloyd Germany Germany Transport, Aviation and Logistics CSAV Germany Container Holding Private Shareholders I 330.00	
Intertug, Intertug México, EOP Colombia, Transport, Aviation Crew Management de México, Mexico, and Logistics, Baru Capital Partners, Baru United Financial and Offshore México States Insurance	•
LDA Chile Food Empresas Tucapel Iansagro 47.96	•
Promet Servicios Chile Consultancy, Audit and Engineering Cintac Chile Inversiones Fernández Romero (Approx.)	•
Cartera de dos lotes en Arequipa Peru Real Estate Red Megacentro, Grupo Lindcorp Aceros Arequipa 16.64	•
TIONAL	
VENTURE CAPITAL Value	

I IPITAL TS	Target	Country Subsect	tor Buyer	Seller	Value (USDm)
	Rebus	Colombia Interne	et Magma Partners, Avalancha Ventures, Pri Angel Ventures Perú, Quake Capital Partn		0.41
ST IONS					



























MERGERS & ACQUISITIONS

Target	Country	Subsector	Buyer	Seller	Value (USDm)	
Intertug, Intertug México, EOP Crew Management de México, Baru Capital Partners, Baru Offshore México	Colombia, Mexico, United States	Transport, Aviation and Logistics, Financial and Insurance	SAAM	Clear Ocean Investment, Bellomare Ventures	54.50	•
Operadora Minera	Colombia	Mining	Para Resources	Mineros	5.50	
Grupo Farmacéutico Cronomed	Colombia	Pharmaceutical, Parapharmaceutical and Cosmetics	Flora Growth Corp.	Latin Canada Pharma	1.89 (Approx.)	>
Rebus	Colombia	Internet	Angel Ventures Perú, Magma Partners, Avalancha Ventures, Quake Capital Partners, Private Shareholders Colombia I	ORD	0.41	•
VENTURE CAPITAL						
Target	Country	Subsector	Buver	Seller	Value	

ĺ	Target	Country Subsector	Buyer	Seller	Value (USDm)
CAPITAL :KETS	Rebus	Colombia Internet	Magma Partners, Avalancha Ventures, Private Shareholders Colombi Angel Ventures Perú, Quake Capital Partners	a I,	0.41
GEST					
CTIONS					
L OF IONTH					

























MERGERS & ACQUISITIONS

Target	Country	Subsector	Buyer	Seller	Value (USDm)	
Conjunto de Activos Cementeros	United Kingdom	Construction (Materials and Machinery)	Breedon Group	CEMEX Energía	235.00	0
Best Day Travel Group	Mexico	Tourism, Hotels and Restaurants	Despegar.com.ar	Private Shareholders Mexico I	136.00	•
Intertug, Intertug México, EOP Crew Management de México, Baru Capital Partners, Baru Offshore México	Colombia, Mexico, United States	Transport, Aviation and Logistics, Financial and Insurance	SAAM	Clear Ocean Investment, Bellomare Ventures	54.50	•
Negocio de sistemas de interconexión de cableado eléctrico	Mexico	Aerospace and Aeronautical	Latécoère	Bombardier	50.00	>
Resuelve tu Deuda	Mexico	Financial and Insurance	Alloy Merchant Finance	-	19.12	•
VENTURE CAPITAL						
Target	Country	Subsector	River	Sallar	Value	

Target	Country	Subsector	Buyer	Seller	Value (USDm)
AlphaCredit	Mexico	Financial and Insurance	SoftBank		125.00
Resuelve tu Deuda	Mexico	Financial and Insurance	Alloy Merchant Finance		19.12
ByHours	Spain	Internet	Caixa Capital Risc, Grupo Crèdit Andorrà, Angel Ventures México, Dila Capital, Axon Partners Group, Mediaset Group, HOWZAT Partners, Priv Shareholders Spain I		8.88
Resuelve tu Deuda	Mexico	Financial and Insurance	Dila Capital		4.94
EthicHub	Spain	Financial and Insurance	IDB, Colaborativo		1.00

\equiv

























MERGERS & ACQUISITIONS

Target	Country	Subsector	Buyer	Seller	Value (USDm)
Cartera de dos lotes en Arequipa	Peru	Real Estate	Red Megacentro, Grupo Lindcorp	Aceros Arequipa	16.64
Acsem-Huaral	Peru	Education	Saco Oliveros	Private Shareholders Peru I	5.00
Rebus	Colomb	ia Internet	Angel Ventures Perú, Magma Partners, Avalancha Ventures, Quake Capital Partners, Private Shareholders Colombia I	ISACTIC	0.41

PRIVATE EQUITY

Target	Country	Subsector	Buyer	Seller	Value (USDm)
Hermes Transportes Blindados	Peru	Transport, Aviation and Logistics	Zeus Investments Perú (CVC Capital Partners UK)	Rhino Investment Holdings, Fideicomiso Familiar de Osma	236.35

I APITAL TS	Target	Country Subsector	Buyer	Seller	Value (USDm)
_	Rebus	Colombia Internet	Magma Partners, Avalancha Ventures, Private Shareholder Angel Ventures Perú, Quake Capital Partners	rs Colombia I,	0.41
st Ions					
OF NTH					



DEAL OF THE MONTH























	January	February	March	May	June
Target:	EBSA - Empresa de Energía Ta				Target:
	de Boyacá Bu				
Buyer:					
Value:	USD 734.00m				

July	ACKREC	ber October	Novembe	December CV
Target:				
Buyer:				
C Value:				Value:
0				

EBSA - Empresa de Energía de Boyacá

Northland Power acquires 99.2% of EBSA

Parties

Target: EBSA - Empresa de Energía de Boyacá **Description:** Power production company.

Buyer	%	Seller	%
Northland Power	99.20%	Fondo de Capital Privado de Infraestructura Brookfield Colombia	99.20%
		Ultimate Owner (Seller)	
		Brookfield Asset Management	

FINANCIAL DATA

Total Value	Payment
USD 734.00m	(Cash) USD 734.00m

Full Transaction Details

Advisors / Due Diligence

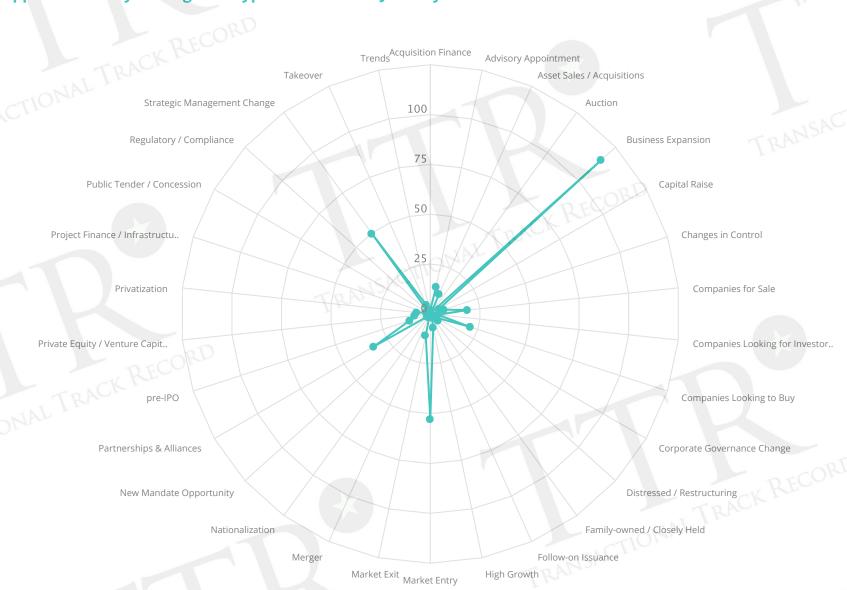
Advisors / Due Diligence		
Parties	Financial Advisory	People
Northland Power	Inverlink	
Northland Power	CIBC - Canadian Imperial Bank of Commerce	
Parties	Legal Advisory	People
Northland Power	Posse Herrera Ruiz	
Northland Power	Latham & Watkins	
Brookfield Asset Management	Baker Mckenzie Colombia	



TTR RADAR

FORWARD-LOOKING INTELLIGENCE

Opportunities by Intelligence Type and Volume - January 2020



Identify early stage M&A opportunities with TTR Radar, delivering actionable proprietary and aggregated intelligence.

TTR RADAR

Aggregated Intelligence

Compass Group Chile retains Bansud Capital in the strategic alliance with

Finix in Chile 🕥



TTR RADAR

Proprietary Intelligence 🕏

Finning South America vigilant for acquisition

opportunities 🕥





OVERVIEW



PRIVATE EQUITY



ASSET

ASSET ACQUISITIO





DEAL OF THE MONTH









RANKING YEAR TO DATE

(\$)

(\sqrt{)

EQUITY CAPITA MARKETS

 \bigoplus

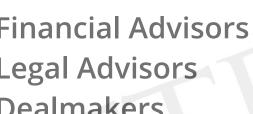
6

(*)

(i)











TTR - Transactional Track Record www.TTRecord.com Monthly Report - January 2020



M&A, PRIVATE EQUITY, VENTURE CAPITAL AND ASSET ACQUISITIONS

Financial Advisors

By total value of transactions

Ranking 2020	Financial Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
ONIAL "	Banco BTG Pactual	47.96	2	9	*		47.96
2	Inspire Capital Partners	12.34	1	*	*	12.34	-
2	Vinci Partners	12.34	1	12	*	NISACT.	12.34
3	Banco Itaú BBA	9.57	1	2	-97.85	[RAIN	9.57

By no of transactions

R	anking 2020	Financial Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
	1	Banco BTG Pactual	2	47.96	11	1	-	2
	2	Integri Advisory	2	TRA	*	*	-	2
	3	Inspire Capital Partners	1 TONA	12.34	*	*	1	-
	3	Vinci Partners	1 CACITO	12.34	12	0	-	1
	4	Banco Itaú BBA	TOANSI	9.57	3	-2	-	1
	5	Deloitte Brasil	1	-	4	-1	-	1
	5	IGC Partners	1	-	1	-3	-	1
	5	JBR Partners Capital	1	-	*	*	-	1
	5	Mentor International	1	-	*	*	1	-
	5	Pipeline Capital	1	-	*	*	1	-
	5	Rosenberg Partners	1	-	*	*	1	-

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures, At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.ttraccord.com.

All transactions and financial data are available at www.ttraccord.com.



 \bigoplus

\$







TTR - Transactional Track Record www.TTRecord.com Monthly Report - January 2020



M&A, PRIVATE EQUITY, VENTURE CAPITAL AND ASSET ACQUISITIONS

Legal Advisors

By total value of transactions

Ranking 202	0 Legal Advisor	Total value (USDm)	Number of trar	nsactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
111	Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados	88.39		3	1	-89.09	10	88.39
2	BMA – Barbosa Müssnich Aragão	76.04		1	7	-81.65	76.04	-
3	i2a Legal	17.43		1	*	*	17.43	-
3	Lefosse Advogados	17.43		1	18	T*	140	17.43
4	Spinelli Advogados	12.34		1	*	*	12.34	-
5	Veirano Advogados	9.57		3	9	-86.22	-	9.57
6	Cescon, Barrieu Flesch & Barreto Advogados	9.57		2	12	-18.86	9.57	-
7	Baptista Luz Advogados	2.41		1	*	*	2.41	-
8	Zavagna Gralha Advogados	0.48		1	*	*	0.48	-

By no of transactions

Ran	king 2020	Legal Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
	1	Derraik & Menezes Advogados	4	-	*	*	4	-
	2	Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogad	los 3	88.39	7	0	1	2
	3	Veirano Advogados	3	9.57	3	-4	2	1
	4	Cescon, Barrieu Flesch & Barreto Advogados	2	9.57	13	0	1	1
	5	Ulhôa Canto, Rezende e Guerra - Advogados	2	-	14	0	1	1
	6	BMA – Barbosa Müssnich Aragão	1	76.04	6	-4	1	-
	7	i2a Legal	1	17.43	*	*	1	TR
	7	Lefosse Advogados	1	17.43	4	-5	-	1
	8	Spinelli Advogados	1	12.34	*	*	1	-
	9	Baptista Luz Advogados	1	2.41	*	*	CORD 1	-
	10	Zavagna Gralha Advogados	1	0.48	*	*	1	-

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

All transactions and financial data are available at www.TTRecord.com.



































^{*} Not registered in 2019





Dealmakers - Financial Advisor

By total value of transactions

Ranking 2020 Dealmakers - Financial Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
Felipe Bittencourt (Vinci Partners Assessoria Financeira)	12.34	1	4	*	- NAL II	12.34

By no of transactions

Ranking 202	20 Dealmakers - Financial Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
1	Marcelo Garcia (Integri Advisory)	2		*	*	-	2
1	Rafael Vasconcelos (Integri Advisory)	2	20	*	*	-	2
2	Felipe Bittencourt (Vinci Partners Assessoria Financeira)	1	12.34	4	0	-	1
3	Otavio Vasconcelos de Azevedo (Banco BTG Pactual)	1	- VCK I	*	*	-	1
3	Reinaldo Grasson De Oliveira (Deloitte Brasil)	1	RACE.	4	0	-	1
3	Carlos Rebelatto (JBR Partners Capital)	LANAL	-	*	*	-	1

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.





























Dealmakers - Legal Advisors

TTR's Dealmaker Rankings are comprised exclusively of partner-level advisors active in each given market.

By total value of transactions

Ranking 2020	Dealmakers - Legal Advisor	Total value (USDm)	Number of transactions Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
TIOT	Cristiana Moreira (BMA – Barbosa Müssnich Aragão)	76.04	1 2	-81.65	76.04	-
1	Jane Goldman Nusbaum (BMA – Barbosa Müssnich Aragão)	76.04	1 2	-81.65	76.04	-
1	Leandro Bittencourt Marcondes (BMA – Barbosa Müssnich Aragão)	76.04	1 2	-81.65	76.04	-
1	Ana Carolina Lima Nomura (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	76.04	1 4	-81.44	-	76.04
1	Janaina de Cássia Gomes Vargas (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	76.04	1 4	-81.44	-	76.04
2	Marcos Sader (i2a Legal)	17.43	DECO 1 *	*	17.43	-
2	André Calumby (Lefosse Advogados)	17.43	1 23	*	-	17.43
3	Ana Candida Sammarco (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	12.34	1 4	-96.99	-	12.34
3	João Ricardo de Azevedo Ribeiro (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	12.34	1 4	-96.99	-	12.34
3	Pedro Whitaker de Souza Dias (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	12.34	1 4	-96.99	-	12.34
4	Sergio Bronstein (Veirano Advogados)	9.57	2 11	-86.22	-	9.57
5	Cristina de Freitas Bueno (Cescon, Barrieu Flesch & Barreto Advogados)	9.57	1 15	-11.55	9.57	1

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



₩

\(\frac{5}{\}\)











TTR - Transactional Track Record www.TTRecord.com Monthly Report - January 2020



M&A, PRIVATE EQUITY, VENTURE CAPITAL AND ASSET ACQUISITIONS

Dealmakers - Legal Advisors

TTR's Dealmaker Rankings are comprised exclusively of partner-level advisors active in each given market.

By n° of transactions

		/ II OI transactions					
Ranking 2020	Dealmakers - Legal Advisor	Number of transactions	Total value (USDm) Rankin	g 2019 Of	Variation nº transactions	Buy-Side	Sell-Side
1	Rodrigo Menezes (Derraik & Menezes Advogados)	4		*	*	4	TO ACK
2	Pedro Ferreira (Derraik & Menezes Advogados)	3		*	*	3	In
7103	Sergio Bronstein (Veirano Advogados)	2	9.57	7	0	TOMPLE	1
4	Pedro Chueiri (Ulhôa Canto, Rezende e Guerra - Advogados)	2	-	9	OICAC	1	1
5	Cristiana Moreira (BMA – Barbosa Müssnich Aragão)	1	76.04	4	TRANS	1	-
5	Jane Goldman Nusbaum (BMA – Barbosa Müssnich Aragão)	1	76.04	4	-1	1	-
5	Leandro Bittencourt Marcondes (BMA – Barbosa Müssnich Aragão)	1	76.04	4	-1	1	-
5	Ana Carolina Lima Nomura (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	1	76.04	5	-1	-	1
5	Janaina de Cássia Gomes Vargas (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	1cxP	76.04	5	-1	-	1
6	Marcos Sader (i2a Legal)	TRA	17.43	*	*	1	-
6	André Calumby (Lefosse Advogados)	1	17.43	1	-3	-	1
7	Ana Candida Sammarco (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	1	12.34	5	-1	-	1
7	João Ricardo de Azevedo Ribeiro (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	1	12.34	5	-1	-	1
7	Pedro Whitaker de Souza Dias (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados) 1	12.34	5	-1	-	1
8	Cristina de Freitas Bueno (Cescon, Barrieu Flesch & Barreto Advogados)	1	9.57	20	0	1	-
9	Diego Bomfim (Bomfim Novis Advogados)	1	-	*	*	1	-
9	Elisa Gantois Novis (Bomfim Novis Advogados)	1		*	*	1	-
9	João Carlos Mascarenhas Horta (Botelho Advogados)	1	-	*	*	1	
147.9	Fernanda Ferreira Bastos Buhatem (Cescon, Barrieu Flesch & Barreto Advogados)	1		20	0	-	70
9	Rafael Garcia Rodrigues dos Santos (Cescon, Barrieu Flesch & Barreto Advogados)	1		20	0	-)- 1
9	Juliene Piniano (Derraik & Menezes Advogados)	1		*	*	1	-
9	Pedro Borges Telles (JCL Telles Advocacia)	1	-	*	* - OBJ) -	1
9	Eduardo Maciel (Maciel Pinheiro Advogados)	1	-	*	RECO	1	-
9	Danilo Henrique Pereira Mininel (Madrona Advogados)	1		*	*	-	1
9	Milena Coimbra Mazzini (Madrona Advogados)	1	- 1	*	*	-	1
9	Bruno Mafra (Mafra Advogados)	1	TIONAL	*	*	-	1
9	Rodrigo Figueiredo Nascimento (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	TOAL	ISACTIONAL	5	-1	1	
9	Victor Gelli Cavalcanti (Mattos Filho, Veiga Filho, Marrey Jr. e Quiroga Advogados)	1 1 1	-	5	-1	1	-
9	Patricia Barcellos Madeira (Terciotti Andrade Gomes Donato Advogados)	1	-	*	*	7'	1
9	Guilherme Peres Potenza (Veirano Advogados)	1	-	7	-1	1	











ASSET ACQUISITIO











TTR RADAF



DVIINVIAN





Financial Advisors

By total value of transactions

Ranking 2020	Financial Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
WAL!	Banco Itaú BBA	54.50	1	*	*	145	54.50
2	Banco BTG Pactual	47.96	1	*	*	CTIONA	47.96
			By nº of transactions				
					Variation no		

By no of transactions

Ranking 2020	Financial Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation nº Of transactions	Buy-Side	Sell-Side
1	Banco Itaú BBA	1	54.50	OP (*)	*	-	1
2	Banco BTG Pactual	1	47.96	FCO1*	*	-	1

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



(a)

\$

 $\langle \rangle \rangle$

















Legal Advisors

By total value of transactions

Ranking 2020	Legal Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
WAL '	Carey	47.96	1	7	*	JAS	47.96
STION	Claro y Cía. Abogados	47.96	1	2	-90.45	47.96	-
			By n° of transactions				
					Variation no		

By no of transactions

Ranking 2020	Legal Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n ^o Of transactions	Buy-Side	Sell-Side
1	Carey	1	47.96	02/2	-1	-	1
1	Claro y Cía. Abogados	1	47.96	ECO 3	0	1	-

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



(a)

\$

 $\langle \rangle \rangle$





















Dealmakers - Legal Advisors

TTR's Dealmaker Rankings are comprised exclusively of partner-level advisors active in each given market.

By total value of transactions

Ranking 2020 Dealmakers - Legal Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
1 Felipe Larraín (Claro y Cía. Abogados)	47.96	1	1	-90.45	47.96	-
1 Jaime Salas (Claro y Cía. Abogados)	47.96	1	1	-90.45	47.96	-
	By n	° of transactions				

By no of transactions

Ranking 2020 Dealmakers - L	egal Advisor	Number of transactions	Total val	ue (USDm)	Ranking 2019	Variation nº Of transactions	Buy-Side	Sell-Side
1 Felipe Larraín	(Claro y Cía. Abogados)	1		47.96	3	0	1	-
1 Jaime Salas (C	laro y Cía. Abogados)	1		47.96	3	0	1	-

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com. ONAL TRACK RECORD































Financial Advisors

By total value of transactions

Rankir	ng 2020	Financial Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
TION	AL	Banco Itaú BBA	54.50	1	*	*	ONAL	54.50
				By n° of transactions				
Rankir	ng 2020	Financial Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
	1	Banco Itaú BBA	1	54.50	*	*		1

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



\$

 $\langle \rangle \rangle$

















Legal Advisors

By total value of transactions

Ranking 2020	Legal Advisor	Total value (USDm)	Number of transactions	Ranking 2019	9 Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
NIAL "	Brigard Urrutia	54.50	1		4 *	54.50	AL IN .
10,1	DLA Piper Martinez Beltrán	54.50	1	!	5 *	54.50	-
1	Gómez-Pinzón	54.50	1	,	* *	NSACT	54.50

By no of transactions

Rank	ing 2020	Legal Advisor	Number of transa	ctions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
	1	Brigard Urrutia	1		54.50	ECO 2	-1	1	-
	1	DLA Piper Martinez Beltrán	1		54.50	5	0	1	-
	1	Gómez-Pinzón	1		54.50	*	*	-	1
	2	Garrigues Colombia	1		-	5	0	1	-

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



(a)

\$





DEAL OF THE MONT



TTR RADAR











Dealmakers - Legal Advisors

TTR's Dealmaker Rankings are comprised exclusively of partner-level advisors active in each given market.

By total value of transactions

Ranking 202	0 Dealmakers - Legal Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
TIOT	Jaime Robledo (Brigard Urrutia)	54.50	1	3	*	54.50	-
1	Felipe Quintero (DLA Piper Martinez Beltrán)	54.50	1	3	*	54.50	-
1	Andrés Hoyos (Gómez-Pinzón)	54.50	1	*	T*R	Mar	54.50
1	Natalia García Arenas (Gómez-Pinzón)	54.50	1	*	*	-	54.50

By n° of transactions

1	Ranking 2020	Dealmakers - Legal Advisor	Numbe	er of tra	nsactions	Total value (USDm)	Ranking 2019	Variation nº Of transactions	Buy-Side	Sell-Side
	1	Jaime Robledo (Brigard Urrutia)		1		54.50	3	0	1	-
	1	Felipe Quintero (DLA Piper Martinez Beltrán)		1		54.50	3	0	1	-
	1	Andrés Hoyos (Gómez-Pinzón)		(1)	10,	54.50	*	*	-	1
	1	Natalia García Arenas (Gómez-Pinzón)		1		54.50	*	*	-	1
	2	Ignacio Londoño Rivera (Garrigues Colombia)	IN	1		-	3	0	1	-

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



\(\frac{5}{\}\)



















Financial Advisors

By total value of transactions

Ra	anking 2020	Financial Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation	Buy-Side	Sell-Side
	NAL	Banco Itaú BBA	54.50	1	*	Total value (%) *	(USDm) -	(USDm) 54.50
				By n° of transactions				
Ra	anking 2020	Financial Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
	1	Banco Itaú BB∆	1	54 50	*	*	_	1

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



\$



















Legal Advisors

By total value of transactions

Ranking 2020	Legal Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
MAL	Creel, García-Cuéllar, Aiza y Enríquez	175.00	2	5	*	50.00	125.00
770 2	Mijares, Angoitia, Cortés y Fuentes	125.00	1	3	-84.39	125.00	-
3	Jones Day México	50.00	1	*	*	MSACI	50.00

By no of transactions

Ranking 2020	Legal Advisor	Number of transactions	Total value (U	SDm)	Ranking 2019	Variation nº Of transactions	Buy-Side	Sell-Side
1	Creel, García-Cuéllar, Aiza y Enríquez	2	1	75.00	3	0	1	1
2	Mijares, Angoitia, Cortés y Fuentes	1	- NCX1	25.00	2	-1	1	-
3	Jones Day México	1		50.00	*	*	-	1

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed.

Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



\$





DEAL OF THE MONTH



TTR RADA













Dealmakers - Legal Advisors

TTR's Dealmaker Rankings are comprised exclusively of partner-level advisors active in each given market.

By total value of transactions

Ranking 2020	Dealmakers - Legal Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
7101	Jorge Montaño Valdés (Creel, García-Cuéllar, Aiza y Enríquez)	125.00	1	5	*	LION	125.00
1	Adriana Morales Figueroa (Mijares, Angoitia, Cortés y Fuentes)	125.00	1	3	-84.39	125.00	-
1	Gabriel Calvillo (Mijares, Angoitia, Cortés y Fuentes)	125.00	1	3	-84.39	125.00	-
1	Ricardo Maldonado Yañez (Mijares, Angoitia, Cortés y Fuentes)	125.00	1	3	-84.39	125.00	-
2	Carlos del Río Santiso (Creel, García-Cuéllar, Aiza y Enríquez)	50.00	1	5	*	50.00	-

By n° of transactions

Ranking 2020	Dealmakers - Legal Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
1	Jorge Montaño Valdés (Creel, García-Cuéllar, Aiza y Enríquez)	NAL	125.00	5	0	-	1
1	Adriana Morales Figueroa (Mijares, Angoitia, Cortés y Fuentes)	CTIVI	125.00	3	0	1	•
1	Gabriel Calvillo (Mijares, Angoitia, Cortés y Fuentes)	1	125.00	3	0	1	
1	Ricardo Maldonado Yañez (Mijares, Angoitia, Cortés y Fuentes)	1	125.00	3	0	1	-
2	Carlos del Río Santiso (Creel, García-Cuéllar, Aiza y Enríquez)	1	50.00	5	0	1	-

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



₩

\(\frac{5}{\}\)





















Financial Advisors

By total value of transactions

Ranking 2020	Financial Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
WAL "	CAPIA	236.35	1	*	*	236.35	I'm
T10 1	Jefferies & Company	236.35	1	*	*	CTION	236.35
			By nº of transactions				
					Variation no		

By no of transactions

Ranking 2020	Financial Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
1	CAPIA	1	236.35	OP I	*	1	-
1	Jefferies & Company	1	236.35	ECO1+	*	-	1
2	Arcano Partners	1	I CKI	*	*	-	1

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

vailabi All transactions and financial data are available at www.TTRecord.com.



\(\frac{5}{\}\)



















Legal Advisors

By total value of transactions

Ranking 2020	Legal Advisor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
MAL	Rodrigo, Elías & Medrano Abogados	236.35	2	*	*	236.35	IL IE
2	Hernández & Cía Abogados	236.35	1	6	*	TION	236.35
3	Estudio Muñiz	5.00	2	6	*	5.00	-

By no of transactions

Ranking 2020	Legal Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
1	Rodrigo, Elías & Medrano Abogados	2	236.35	*	*	2	-
2	Estudio Muñiz	2	5.00	6	1	2	-
3	Hernández & Cía Abogados	1	236.35	6	0	-	1
4	Payet, Rey, Cauvi, Pérez Abogados	1 10	-	*	*	-	1

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



(a)

\$





















Dealmakers - Legal Advisors

TTR's Dealmaker Rankings are comprised exclusively of partner-level advisors active in each given market.

By total value of transactions

Ranking 2020 Dealmakers - Legal Ad	visor	Total value (USDm)	Number of transactions	Ranking 2019	Variation Total value (%)	Buy-Side (USDm)	Sell-Side (USDm)
Diego Carrión Álvare	z Calderón (Hernández & Cía Abogados)	236.35	1	6	*	TOMA	236.35
1 Juan Luis Hernández	(Hernández & Cía Abogados)	236.35	1	6	*	ICACTIO	236.35
1 Eduardo López Sando	oval (Rodrigo, Elías & Medrano Abogados)	236.35	1	*	T *	236.35	-
1 Luis Enrique Palacio	s (Rodrigo, Elías & Medrano Abogados)	236.35	1	*	*	236.35	-
2 Mauricio Olaya Nohi	a (Estudio Muñiz)	5.00	1	6	*	5.00	-

By n° of transactions

Ranking 20	020 Dealmakers - Legal Advisor	Number of transactions	Total value (USDm)	Ranking 2019	Variation n° Of transactions	Buy-Side	Sell-Side
1	Diego Carrión Álvarez Calderón (Hernández & Cía Abogados)	LAWAL	236.35	6	0	-	1
1	Juan Luis Hernández (Hernández & Cía Abogados)	CTIVI	236.35	6	0	-	1
1	Eduardo López Sandoval (Rodrigo, Elías & Medrano Abogados)	1	236.35	*	*	1	-
1	Luis Enrique Palacios (Rodrigo, Elías & Medrano Abogados)	1	236.35	*	*	1	-
2	Mauricio Olaya Nohra (Estudio Muñiz)	1	5.00	6	0	1	-
3	Jorge Muñiz Ziches (Estudio Muñiz)	1	-	6	0	1	-
3	Susan Castillo (Payet, Rey, Cauvi, Pérez Abogados)	1	-	*	*	-	1
3	Juan Diego De Vinatea (Rodrigo, Elías & Medrano Abogados)	1	-	*	*	1	-

This ranking was generated with transactions announced in 2020 Year-to-Date. The Rankings do not include joint ventures. At least one party in the transaction must be from the country analyzed. Asset Acquisitions transactions are included where the Target is classified as a Business Unit.

sellers. د sellers. In case of a draw, the adopted criteria will be the following: for a draw of the number of transactions, the total deal value prevails; for a draw of the deal value, the number of transactions prevails. When a draw of both deal number and deal value occurs, the original position will be maintained and the deals will be arranged alphabetically.

In transactions where the same advisor represents both Buy-side and Sell-side, the deal is credited only once as Buy-side. Sell-side includes advisory mandates for targets and sellers.

* Not registered in 2019

All transactions and financial data are available at www.TTRecord.com.



 \bigoplus

\$











A&M

PRIVATE EQUITY

VENTURE CAPITAL

EQUITY CAPITAL MARKETS

ACQUISITION PROJECT TINAS

FINANCE



TTR is a premium business intelligence service and deals database that helps transactions professionals and corporate business development teams identify opportunities in high-growth markets globally.

To find out more or to request a free trial to TTP.

<u>customers@TTRecord.com</u> or visit <u>www.TTRecord.com</u> today.