

MELIÃ HOTELS

Melia Hotels International Leverages RPA and Auxis to Automate its Daily Operations Management Reporting

Client Profile

Founded in 1956 in Palma de Mallorca (Spain), Meliá Hotels International is one of the largest hotel companies worldwide and the leader within the Spanish market, with more than 380 hotels throughout more than 40 countries and four continents. Meliá operates under the brands Gran Meliá Hotels & Resorts, Paradisus by Meliá, ME by Meliá, Meliá Hotels & Resorts, INNSIDE by Meliá, Sol by Meliá, and TRYP by Wyndham. The strategic focus on international growth has allowed Meliá to be the first Spanish hotel company with presence in key markets such as China, the Arabian Gulf and the US, as well as maintaining its leadership in traditional markets such as Europe, Latin America or the Caribbean.

BUSINESS CHALLENGE

With an aggressive growth plan in the Americas, coupled with the need to provide greater operational visibility to Hotel Operations Managers, Melia Finance Management determined that they needed a cost-effective and efficient way to deliver accurate, daily and timely management reporting to each Hotel Operator in order to help them manage their business operations more proactively and achieve their financial goals.

If done manually, the creation of these daily reports

would be very time-consuming and prone to errors as it would require the compilation and analysis of data from multiple sources and systems (6 different reports from each POS system at each hotel location).

Since the company did not want to heavily invest in an

expensive Business Intelligence IT initiative, they had initially considered <u>outsourcing</u> the preparation of these reports to an offshore provider in a different time zone so they could have the reports readily available by 9:00 am local time.





"Savings were the consequence, not the goal. RPA didn't mean to simply automate what a human was doing. It meant to perform a complete reengineering of the process, eliminating inefficiencies and exploding the potential of rethinking the way we did things from scratch and without restrictions."

Antonio Baez Regional Administration Director, Americas Melia Hotels International

THE SOLUTION

THE POWER OF COMBINING BI + RPA

Auxis was brought in to quickly assess the process and system environment, and provide an educated recommendation on the best way to obtain these daily management reports.

After reviewing the business requirements that the management team had in mind, Auxis was able to propose an innovative solution that combined Business Intelligence (PowerBI) and <u>RPA</u> (UiPath) to automate the creation and distribution of these daily reports.

The daily report includes multiple relevant performance metrics such as revenue vs. forecast, no shows, occupancy, average night spend, etc.

Auxis' Analytics and RPA team successfully architected, designed, and implemented a datawarehouse and virtualization solution using Microsoft PowerBI, as well as an <u>unattended robot</u>, built on the UiPath platform, to extract the data from each property, update the PowerBI reporting tool, and issue the daily report by 9:00 am each morning. The UiPath robot was configured to perform the following tasks:



Daily download of operational data from each property's POS system (Opera)



Data validation and adjustment to ensure consistency and comparability between properties



Data upload to SQL Server and update of PowerBI reports



Daily distribution of the BI daily report to each property manager as well as Melia leadership team via e-mail





THE RESULTS

The process was successfully automated within the estimated 8-week timeframe for the first wave of five (5) hotel locations that were included in the Proof of Concept (POC). Given the great success, Melia and Auxis are now in the process of rolling out this report to all of the hotels globally. Key benefits achieved so far include:



Significantly **improved the operational visibility** of both the Hotel Managers and the Americas' Finance Management Team.

ِ ألات In terms of ROI, since these reports were not available before, the client refers to the business case as **"priceless."** By comparing the level of effort that it would have taken a team to manually compile and produce these reports for the 5 properties in scope, the **efficiency gains were estimated to be over 500%.**

In addition to the design and implementation of the robot, Auxis is providing ongoing maintenance and infrastructure support of the RPA UiPath and PowerBI environment through its RPA Managed Services Offering from its <u>Nearshore Center in Costa Rica.</u>

Besides the daily management report, Melia and Auxis are in the process of identifying and implementing multiple other <u>automation opportunities</u> across the organization, including the preparation of Credit Card and Bank Reconciliations, Revenue Audit Reporting, among many others.

To learn more about Auxis RPA solutions, please visit <u>https://www.auxis.com/rpa-robot-ics-process-automation</u>





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"We chose Auxis because we found on them something unique that all consulting firms talk about but just a few really show: Coherence. Auxis has been a loyal travel companion, not a consultant. From the beginning they got deeply involved in the project and took it as it was their own. They gave us the same dedication and attention when we were small than now that we are about to launch the RPA initiative broadly across all the Americas and the globe."

Antonio Baez

Regional Administration Director, Americas Melia Hotels International