

HUMAN RESOURCE SUMMIT 2018



INTEGRATING HUMAN & ARTIFICIAL INTELLIGENCE

Creating Resilient Workplaces

HR CONCLAVE – INDUSTRY RESEARCH

EXPLORATORY RESEARCH OF HR AND BUSINESS OUTLOOK



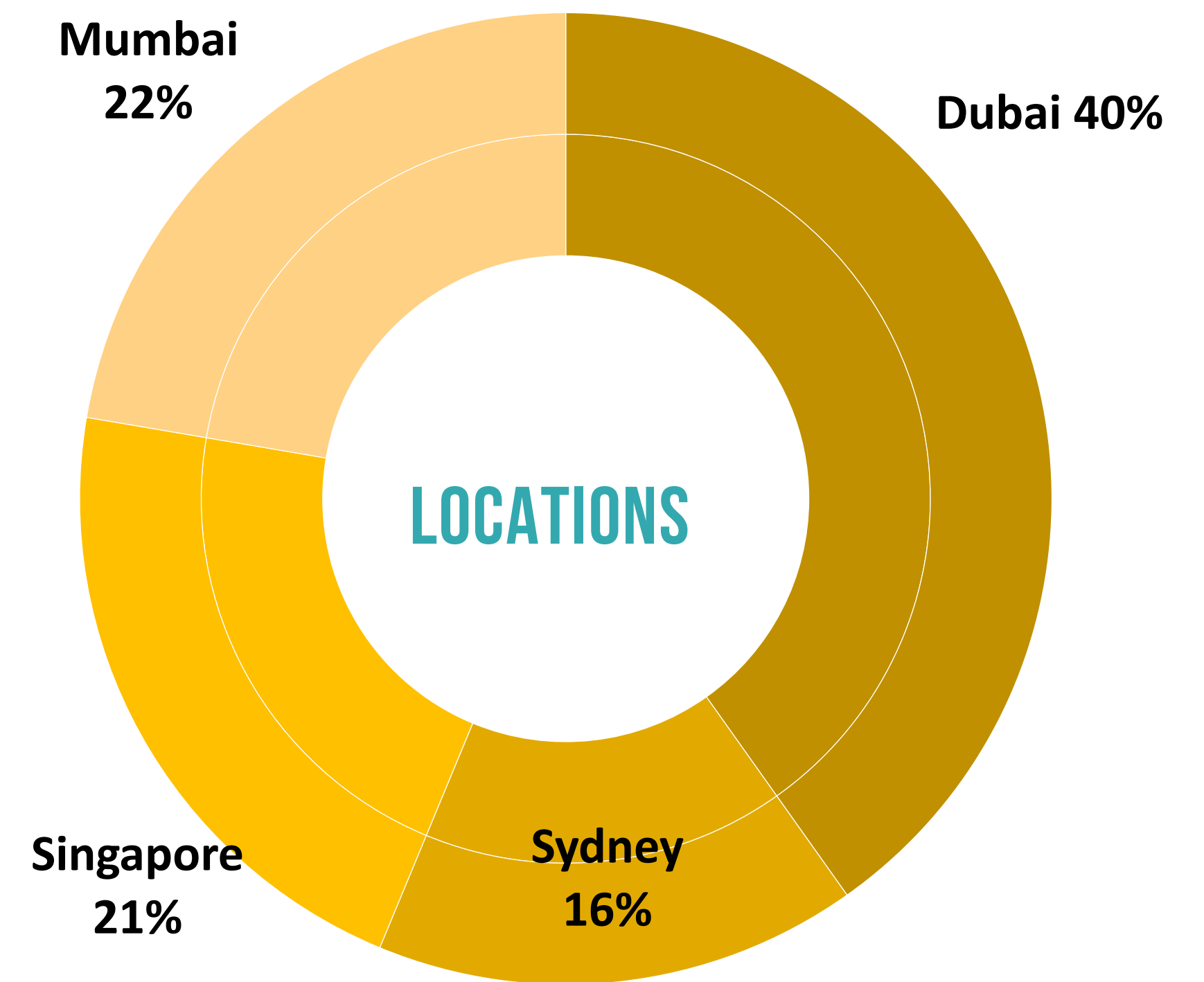
SURVEY DEMOGRAPHICS



PARTICIPANT PROFILE



**Roles of
Participants**

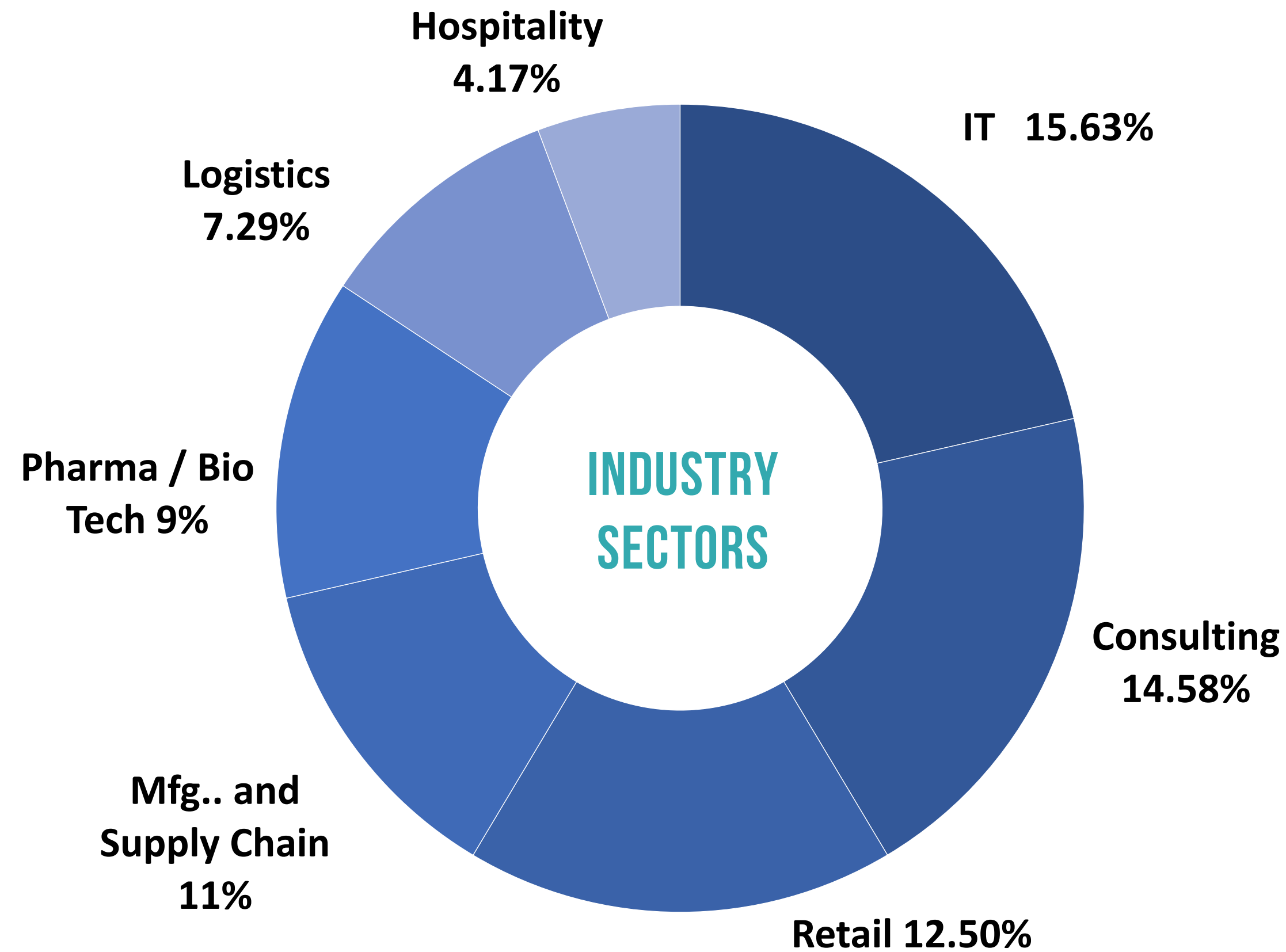


**Location of
Participants**

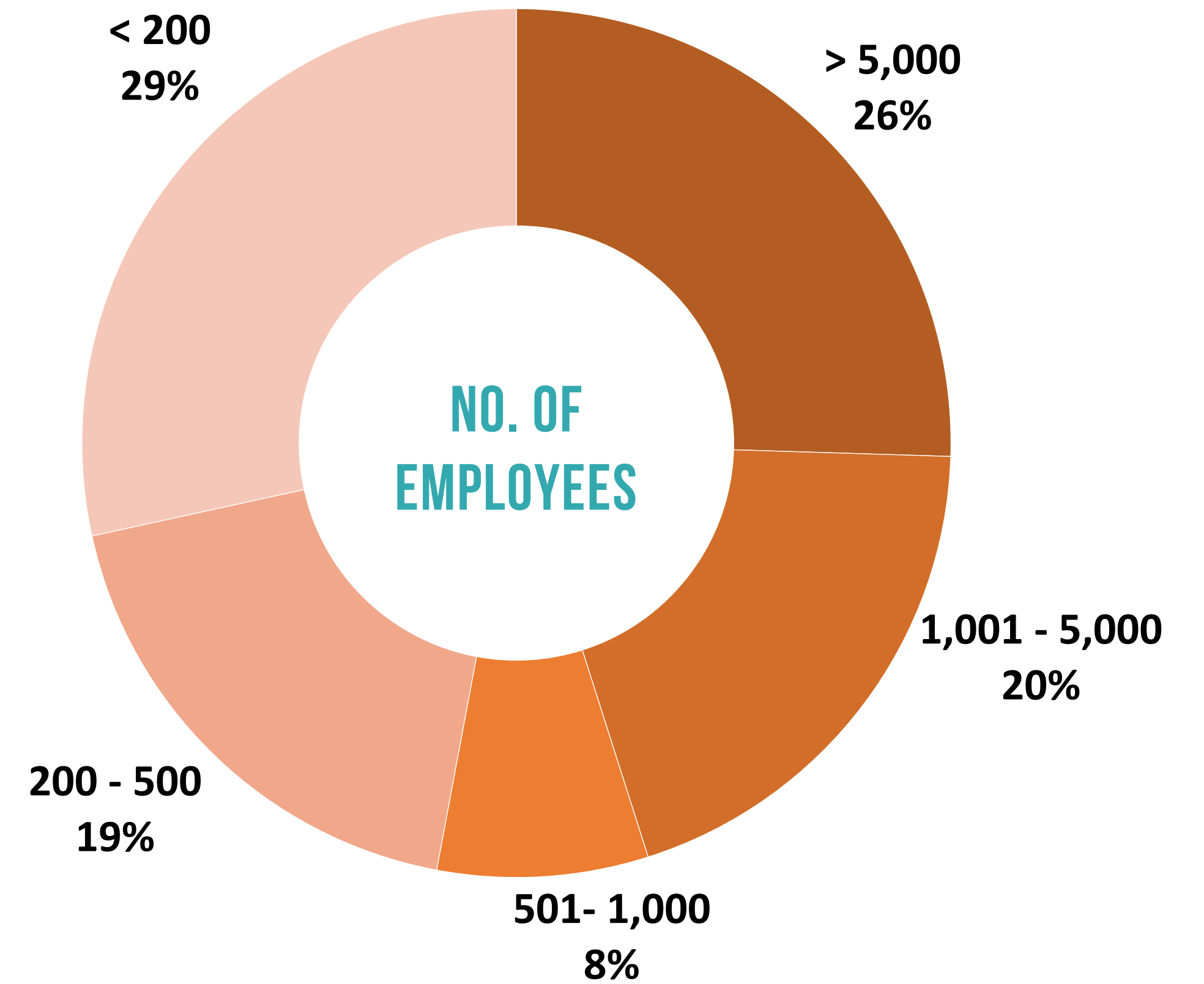
SURVEY DEMOGRAPHICS



PARTICIPATING ORGANISATIONS



Industry Sectors
Represented by
Participating Organisations



Number of Employees of
Participating Organisations



PART I – BUSINESS OUTLOOK

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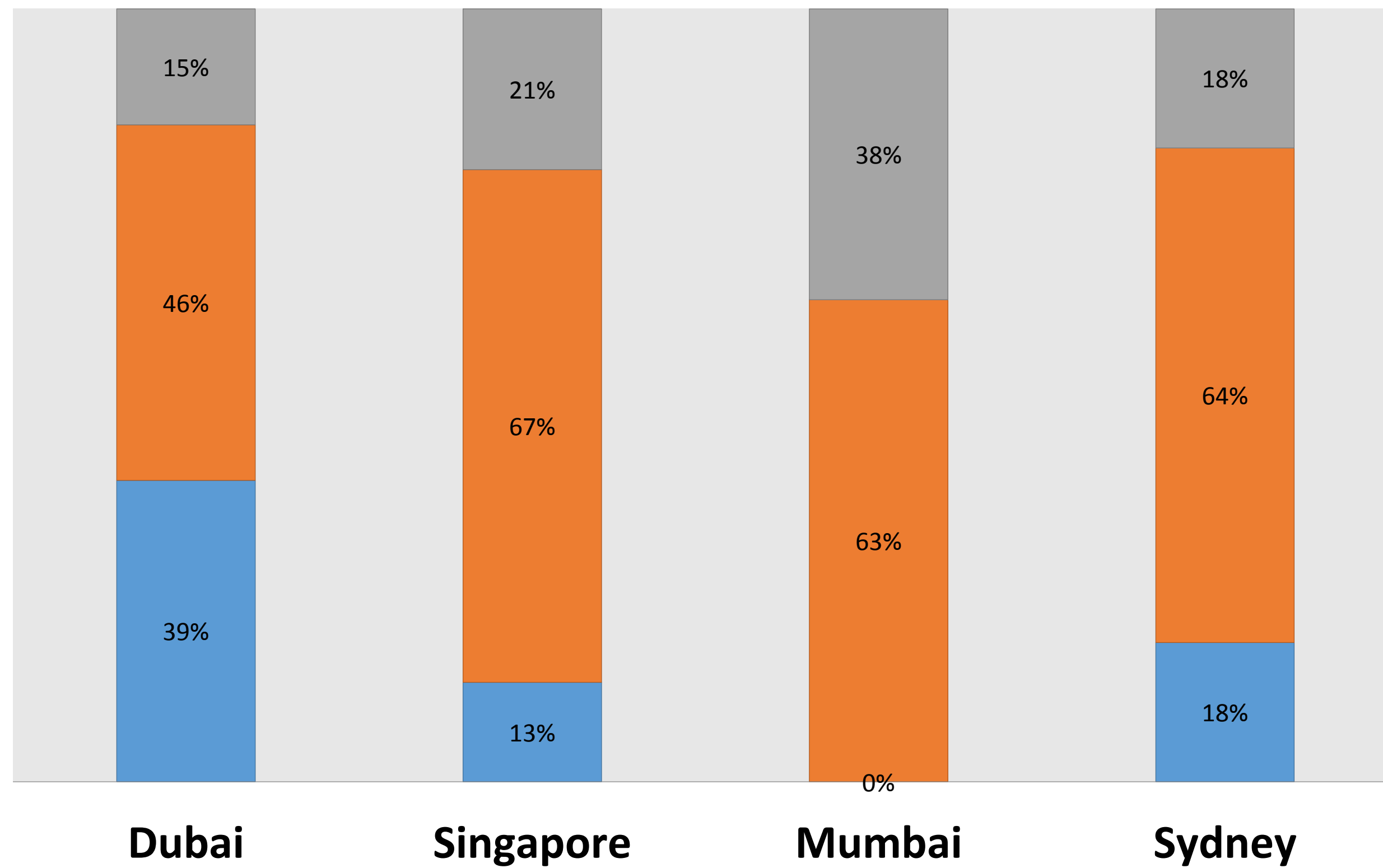
2018 BUSINESS OUTLOOK

COMPARED TO 2017



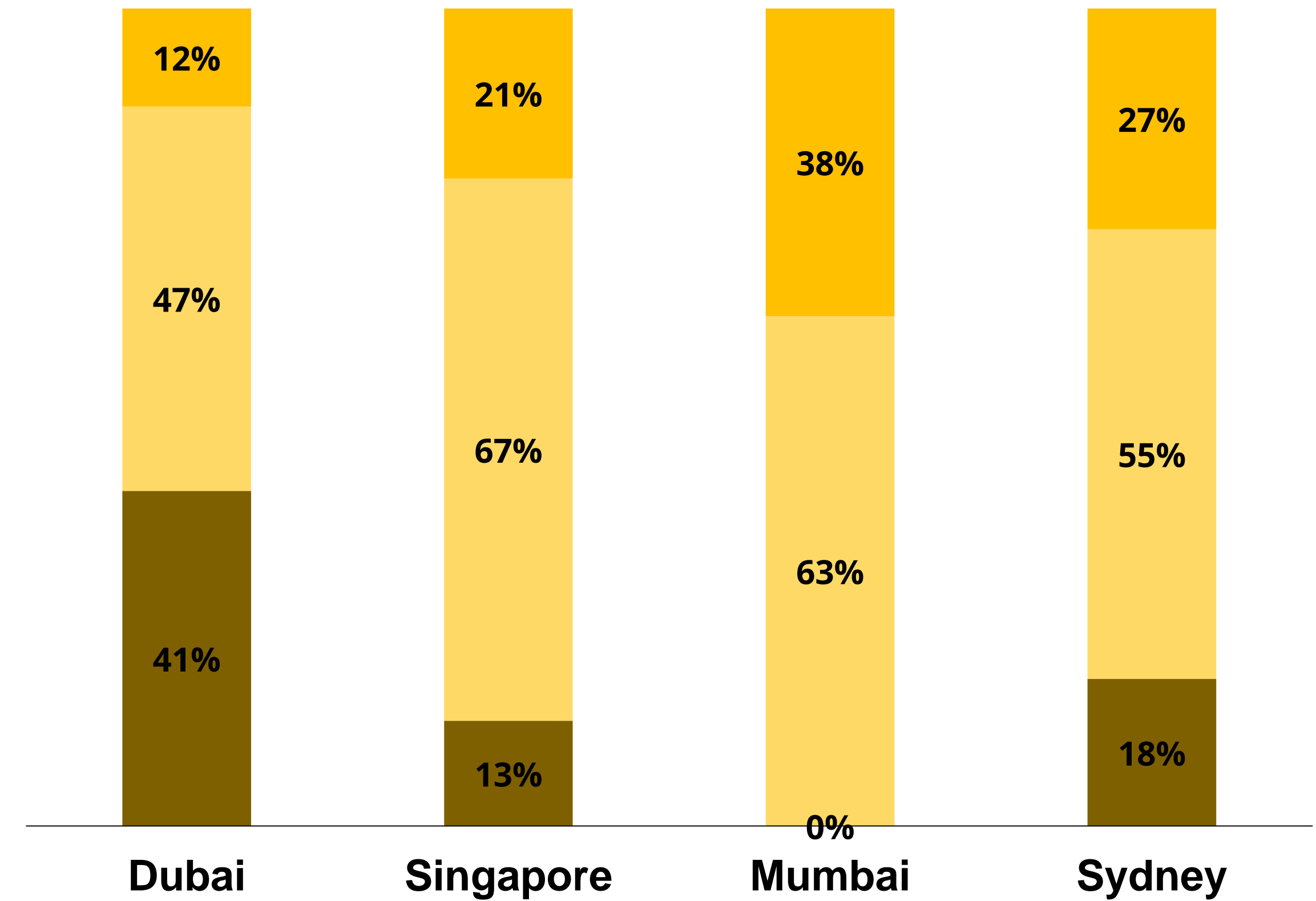
General Economic Outlook

■ Slower ■ Moderate ■ Stronger



Industry Outlook

■ Slower ■ Moderate ■ Stronger



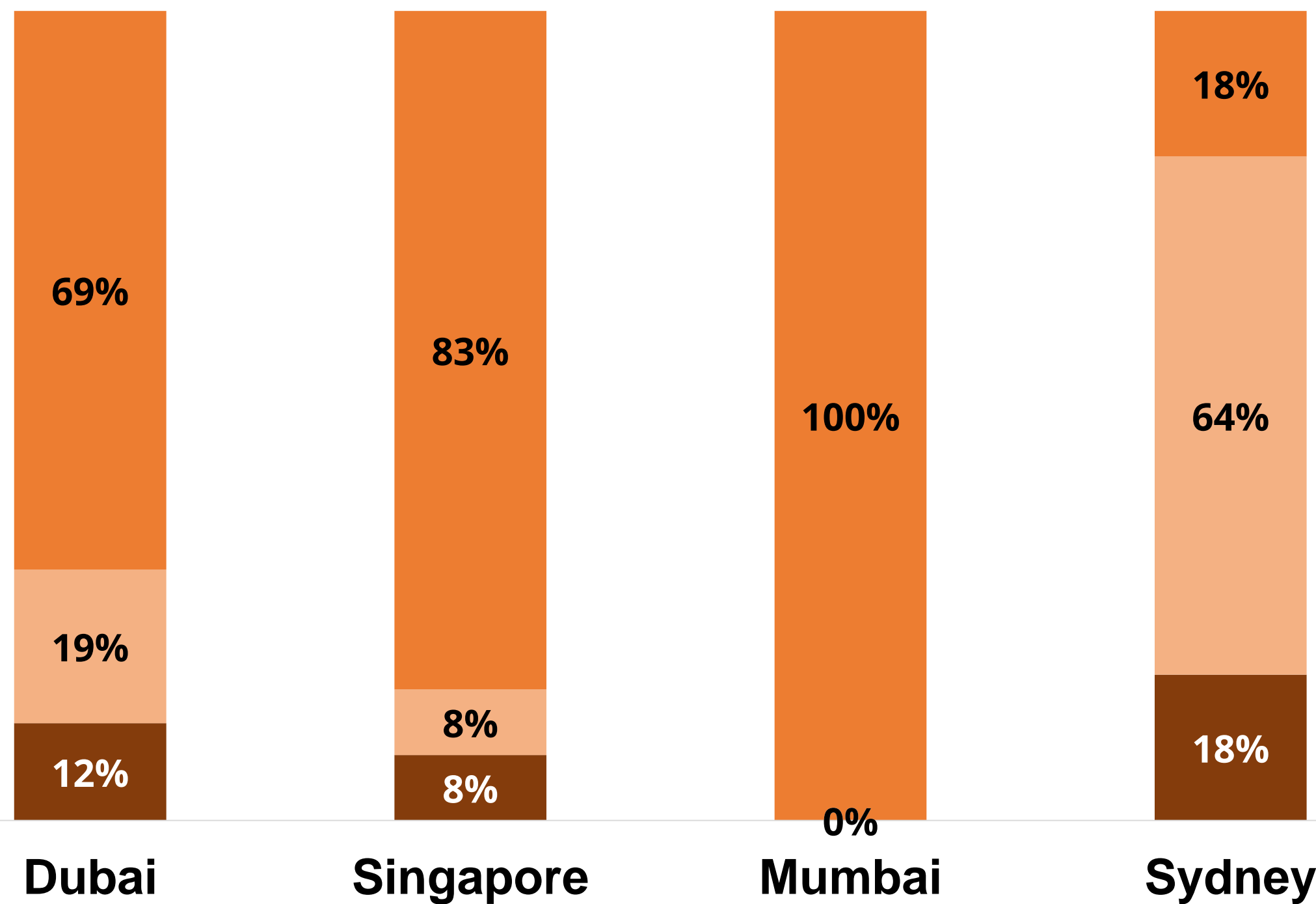
2018 ORGANISATION PERFORMANCE FORECAST

COMPARED TO 2017



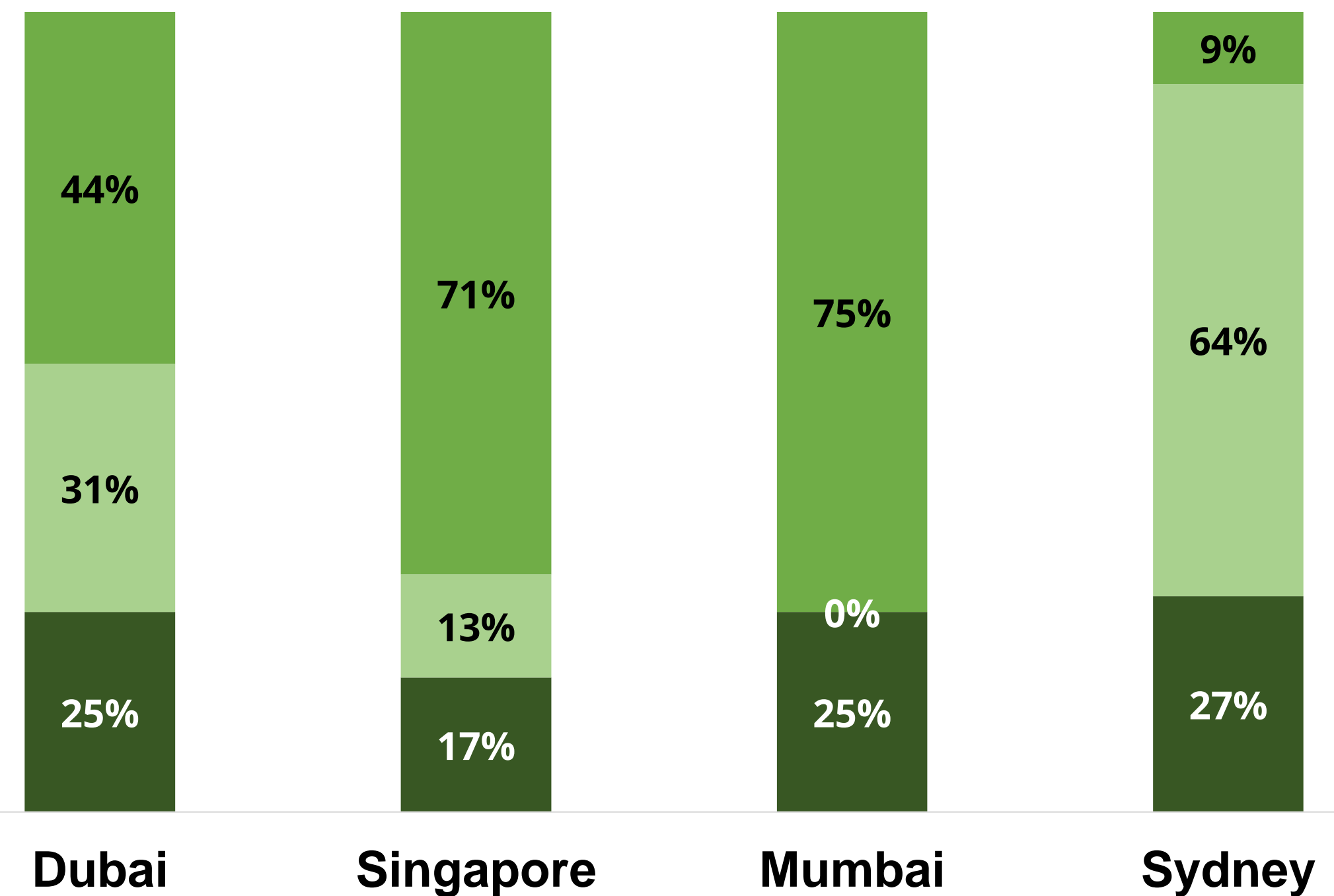
Anticipated Business Performance

■ Decrease ■ No Change ■ Increase



Change in Number of Employees

■ Decrease ■ No Change ■ Increase



TOP 5 ORGANISATIONAL PRIORITIES FOR 2018



■ Low ■ Moderate ■ High ■ Very High

Creating New Busi. Opportunities



Sustaining Business Growth



Digital and Tech. Transformation



Innovation - Products & Services



Leadership and Talent



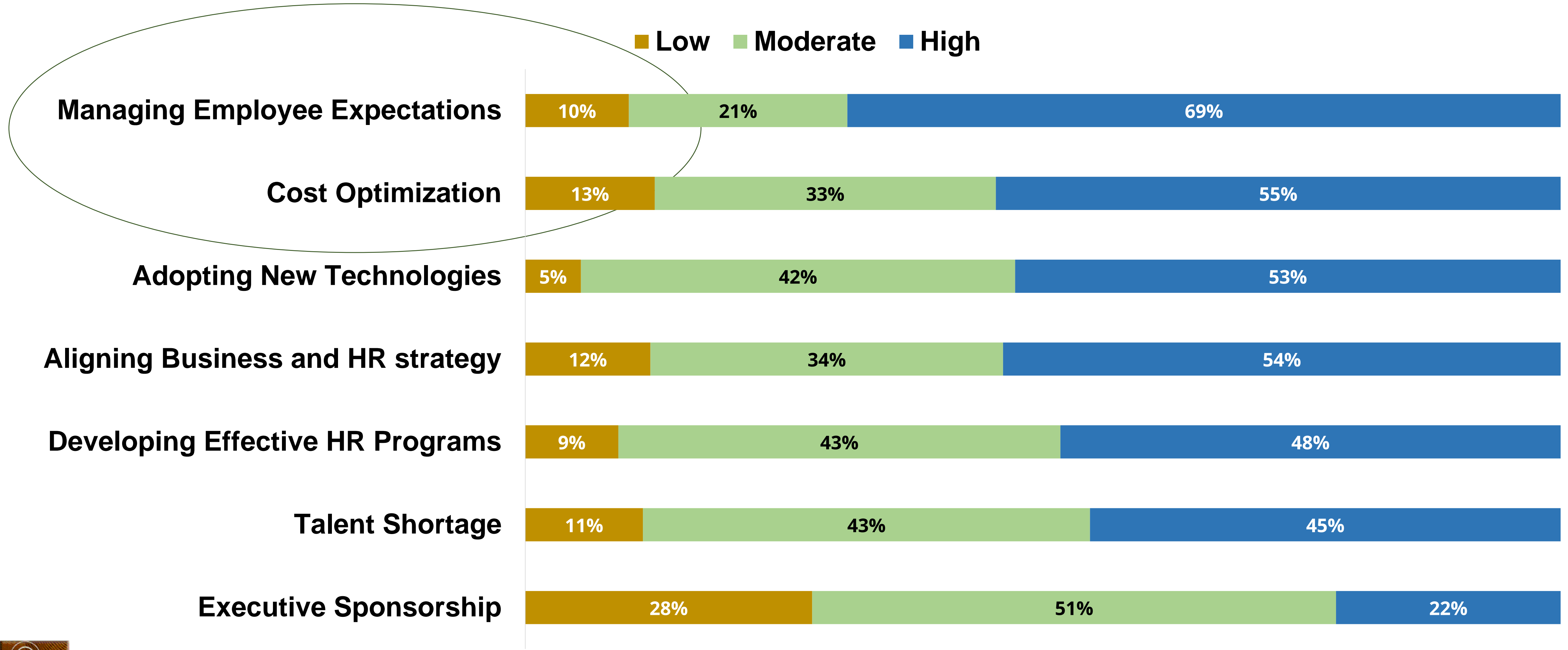
TOP 5 ORGANISATIONAL PRIORITIES FOR 2018



Key Priorities	Dubai	Singapore	Mumbai	Sydney	Overall Ranking Across Regions
Creating New Busi. Opportunities	2	1	1	1	1
Sustaining Business Growth	1		2	1	2
Digital and Tech. Transformation		2			3
Innovation - Products and Services		2			4
Leadership and Talent					5

Legend	
	High
	Moderate
	Low

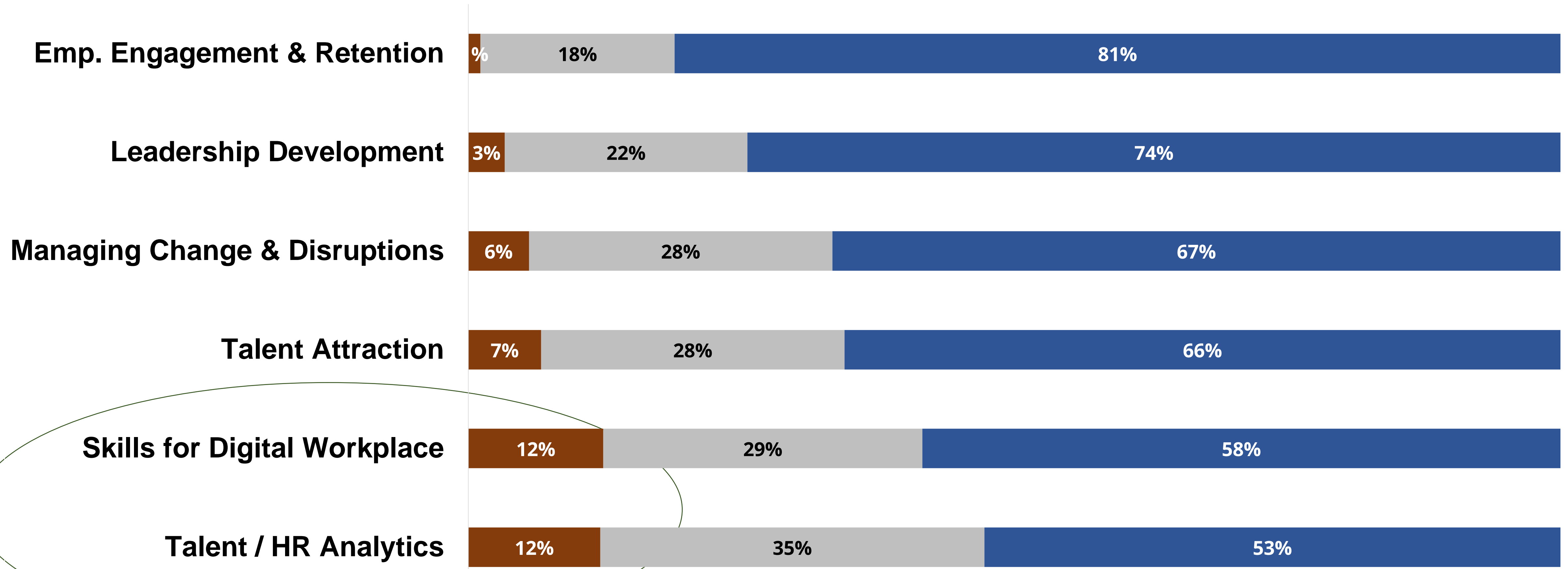
CHALLENGES FACED BY HR - 2018



TOP STRATEGIC PRIORITIES FOR HR - 2018

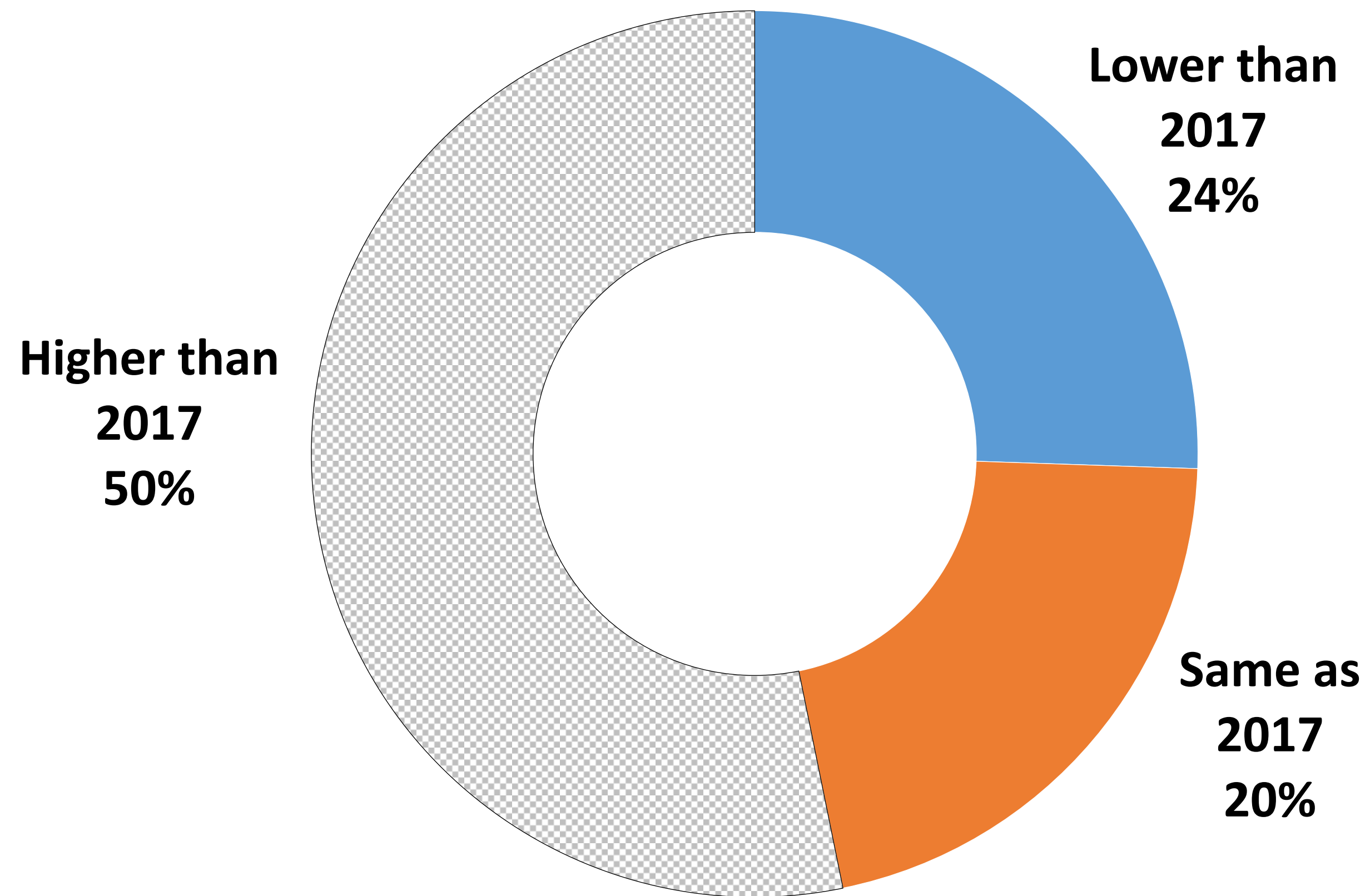


■ Low ■ Moderate ■ High



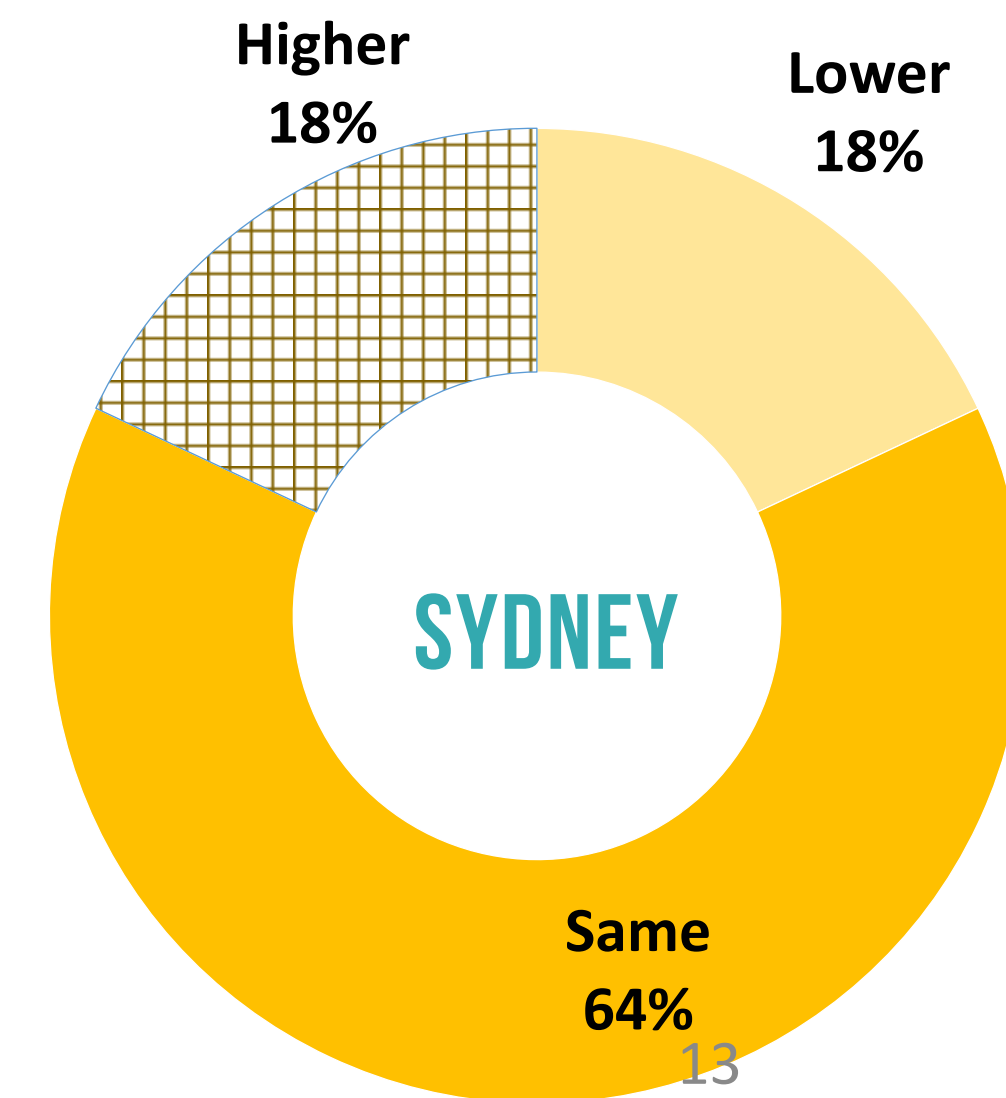
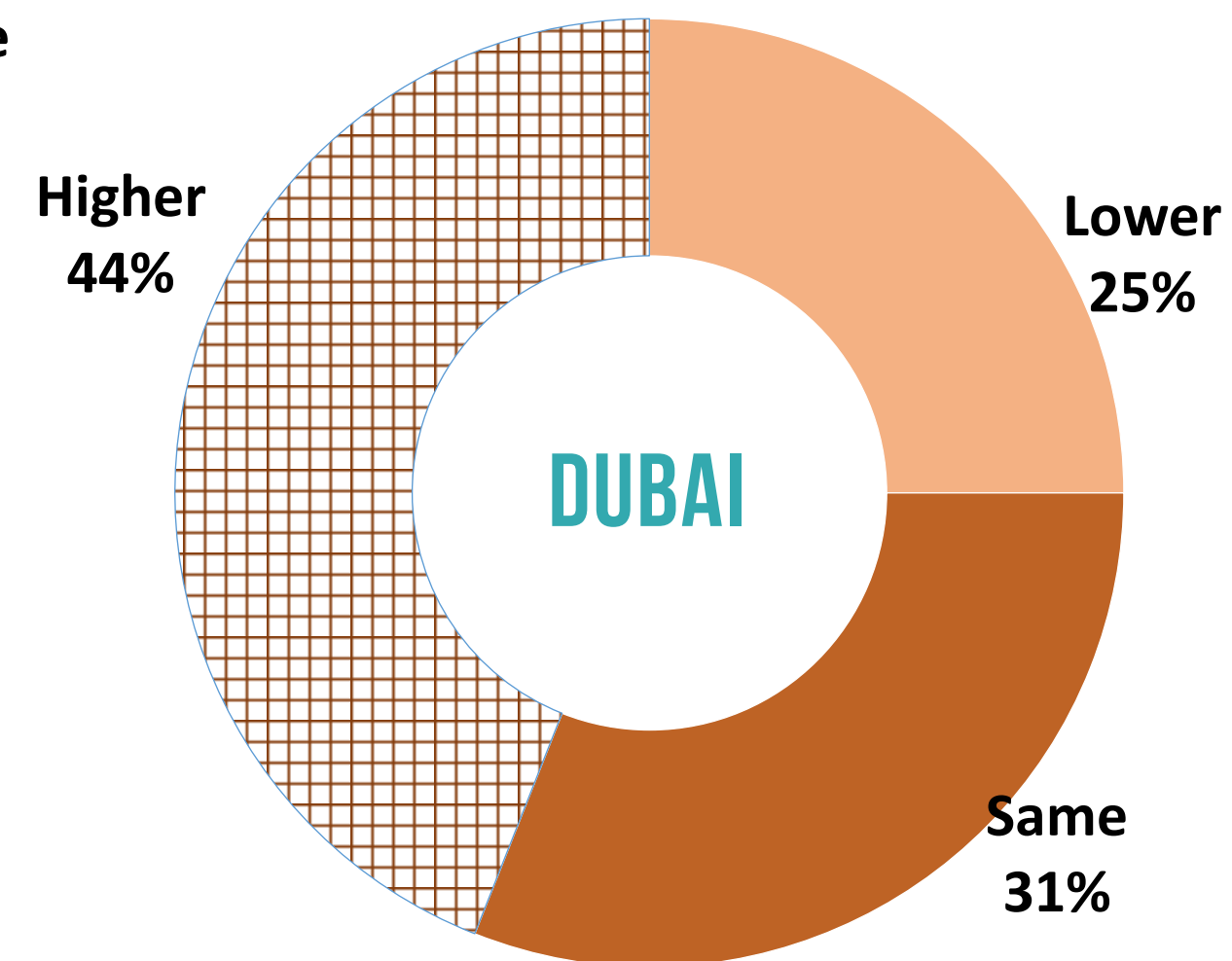
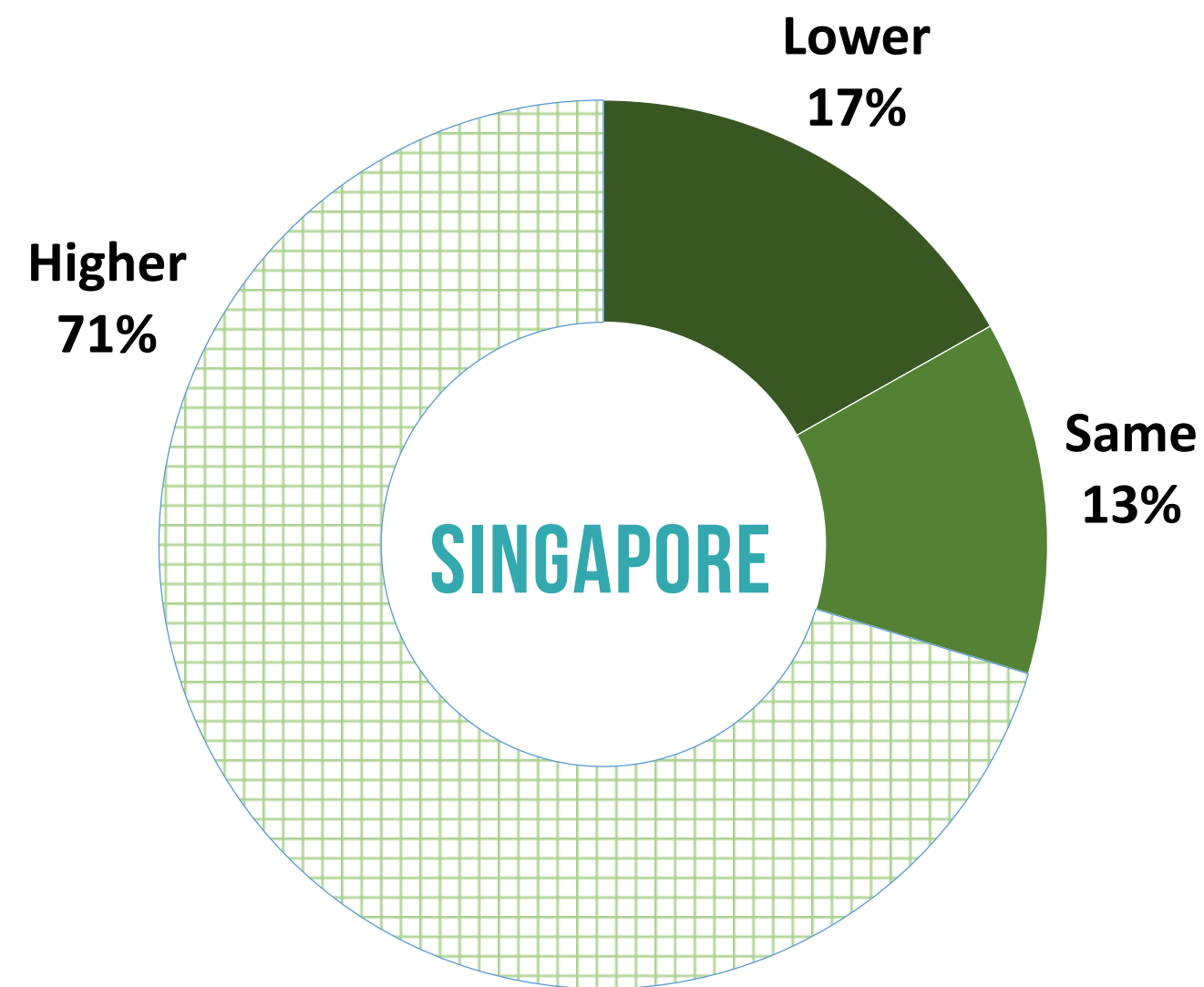
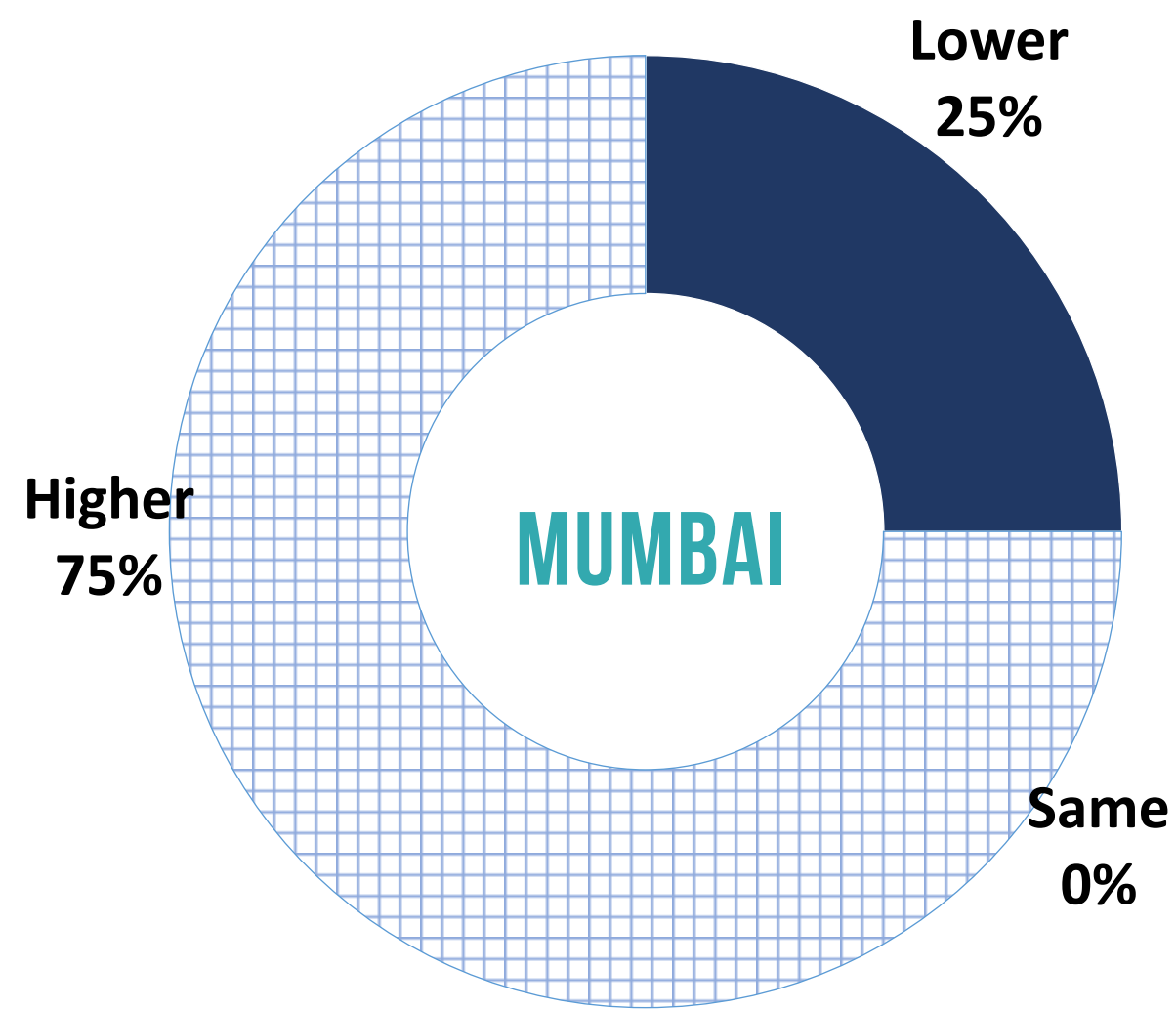
PROJECTED EMPLOYEE HEADCOUNT

FOR 2018



PROJECTED EMPLOYEE HEADCOUNT

PER REGION AS COMPARED TO 2017





PART II – FUTURE OF DIGITAL ENTERPRISE

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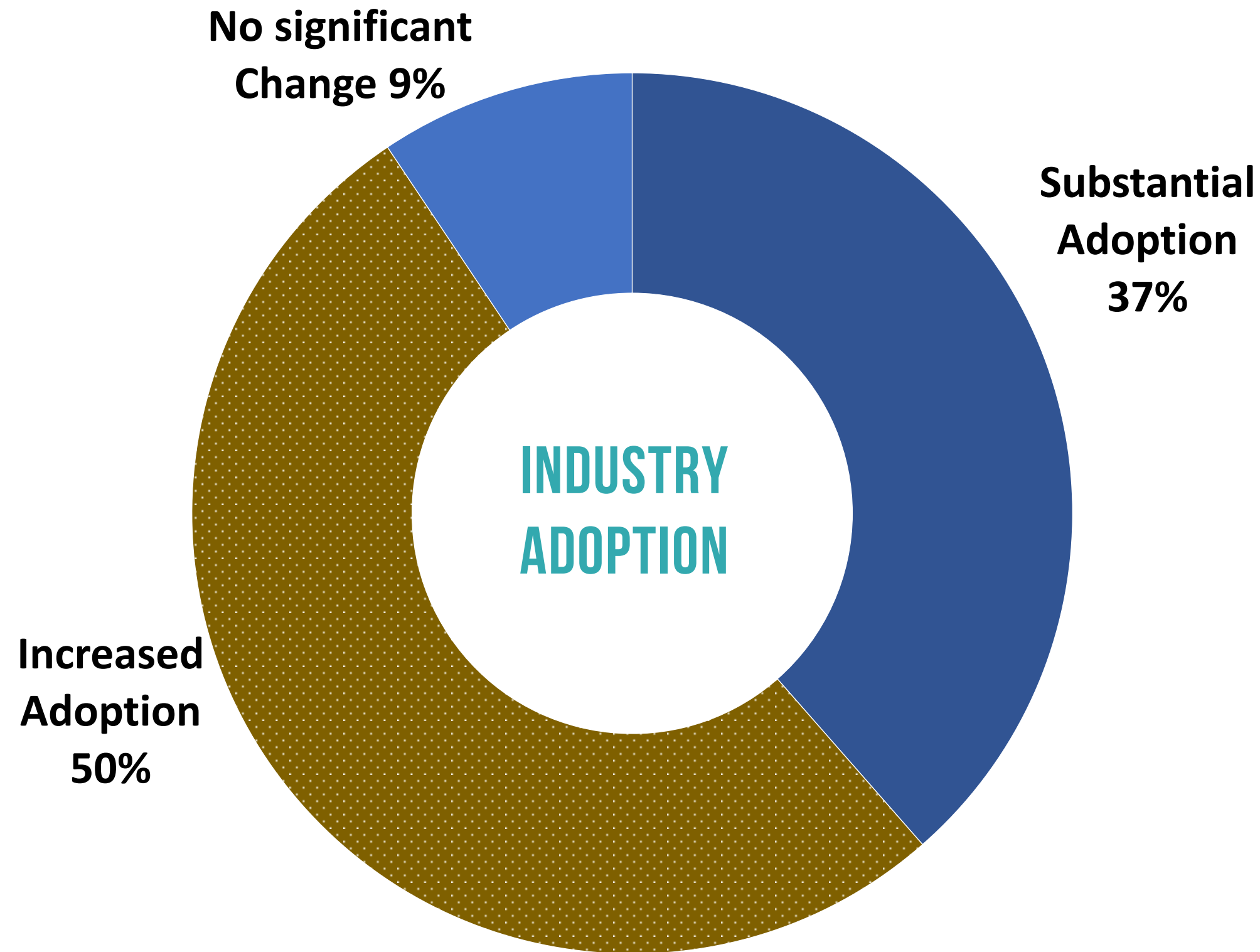
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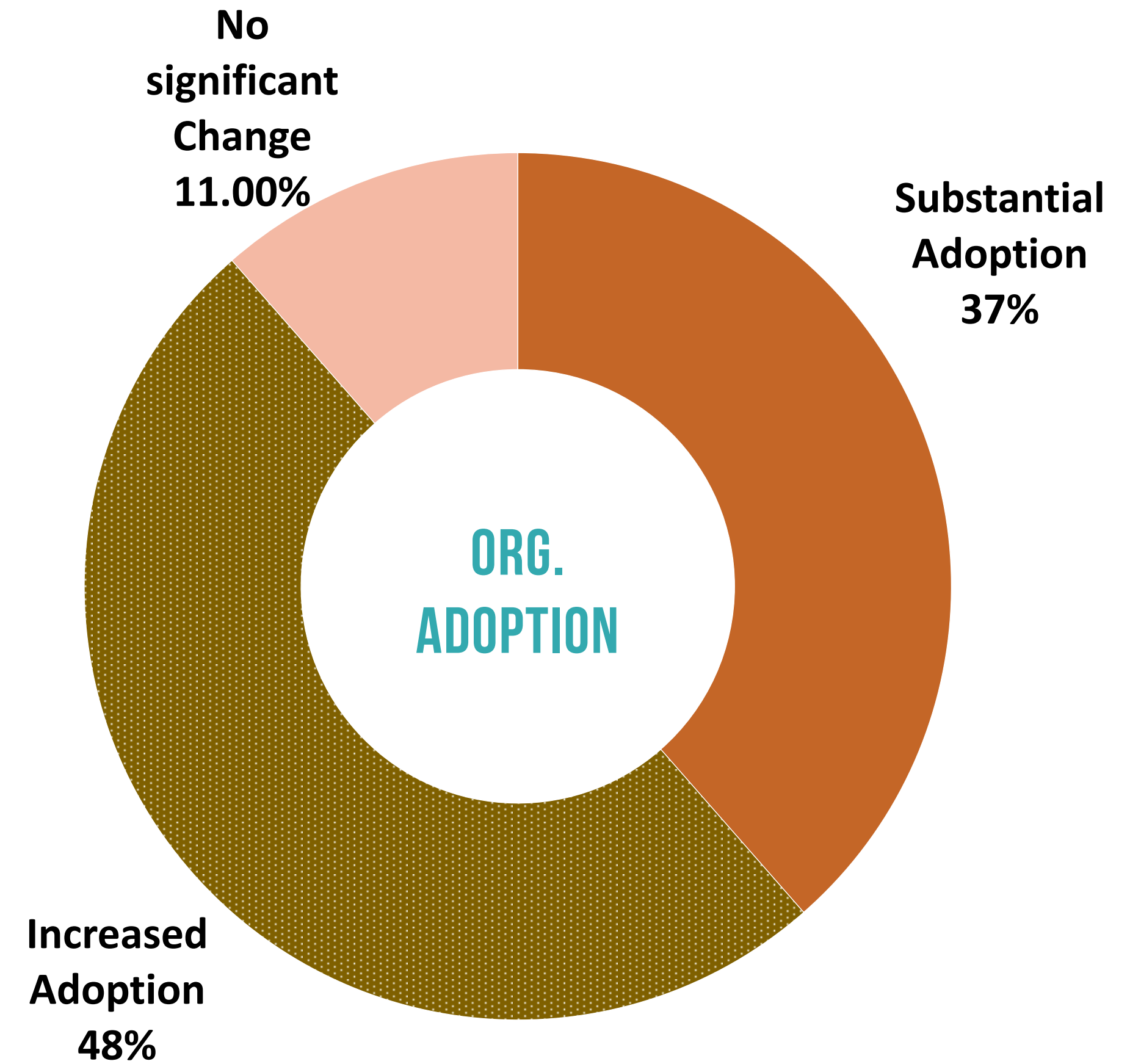
ADOPTION OF DIGITAL TECHNOLOGIES



BUILDING DIGITAL CAPABILITIES



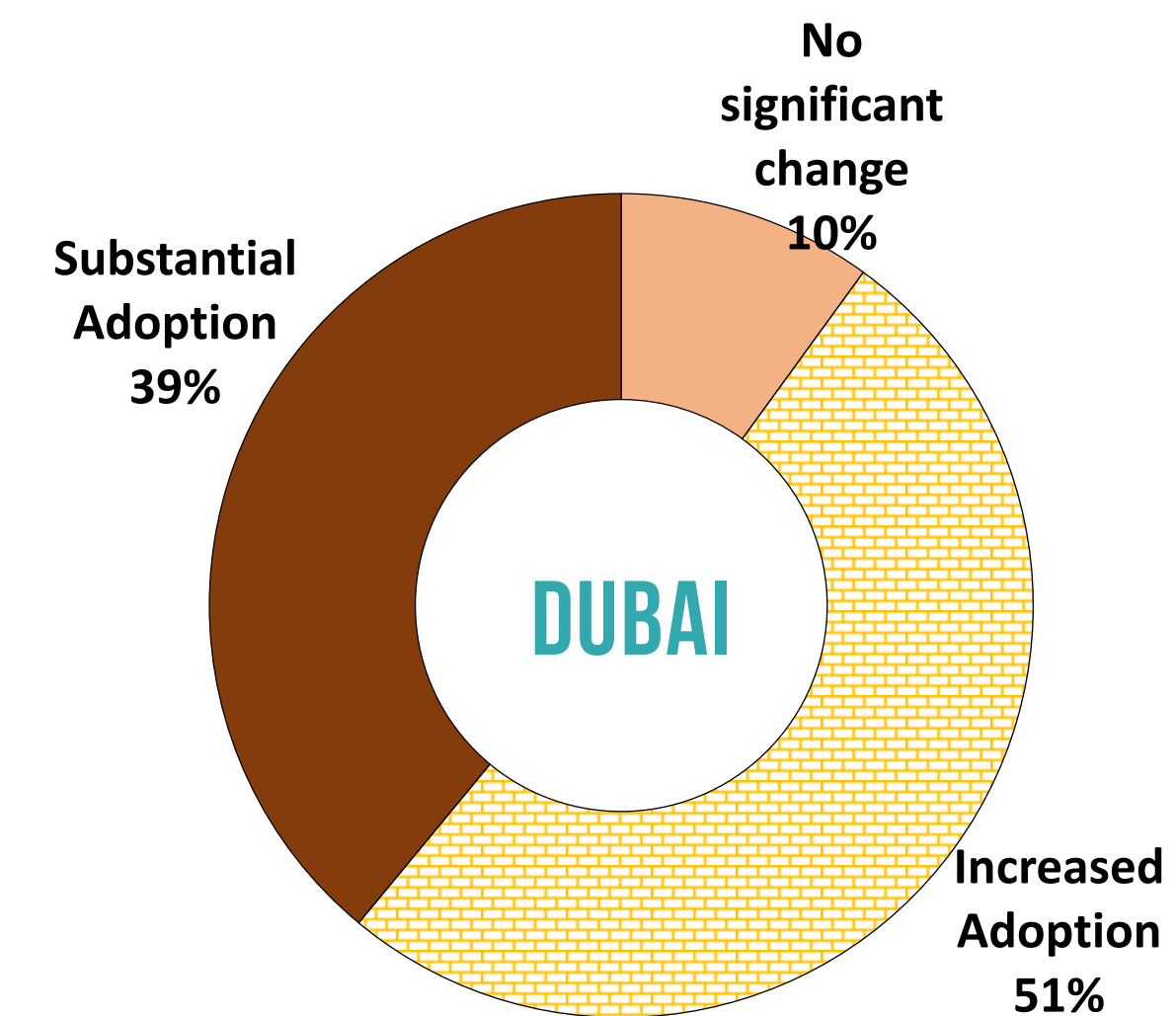
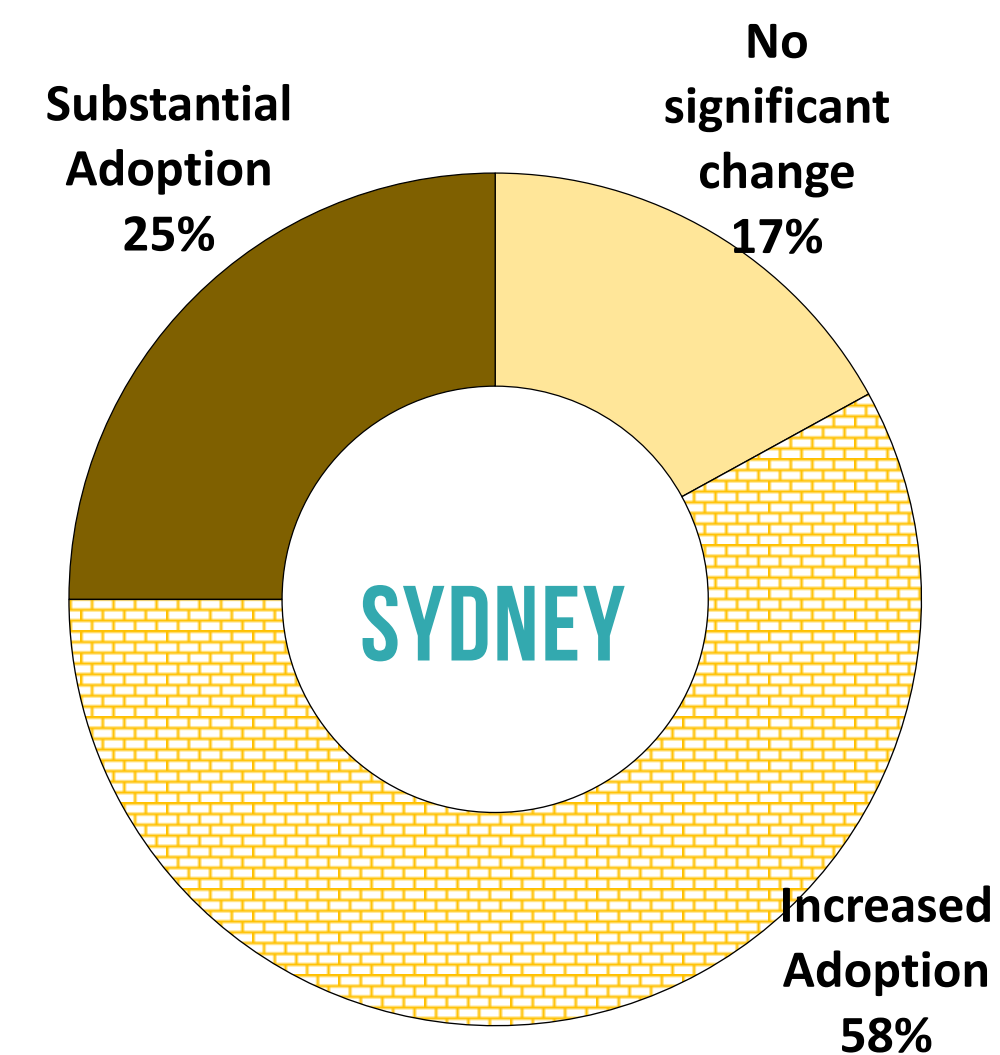
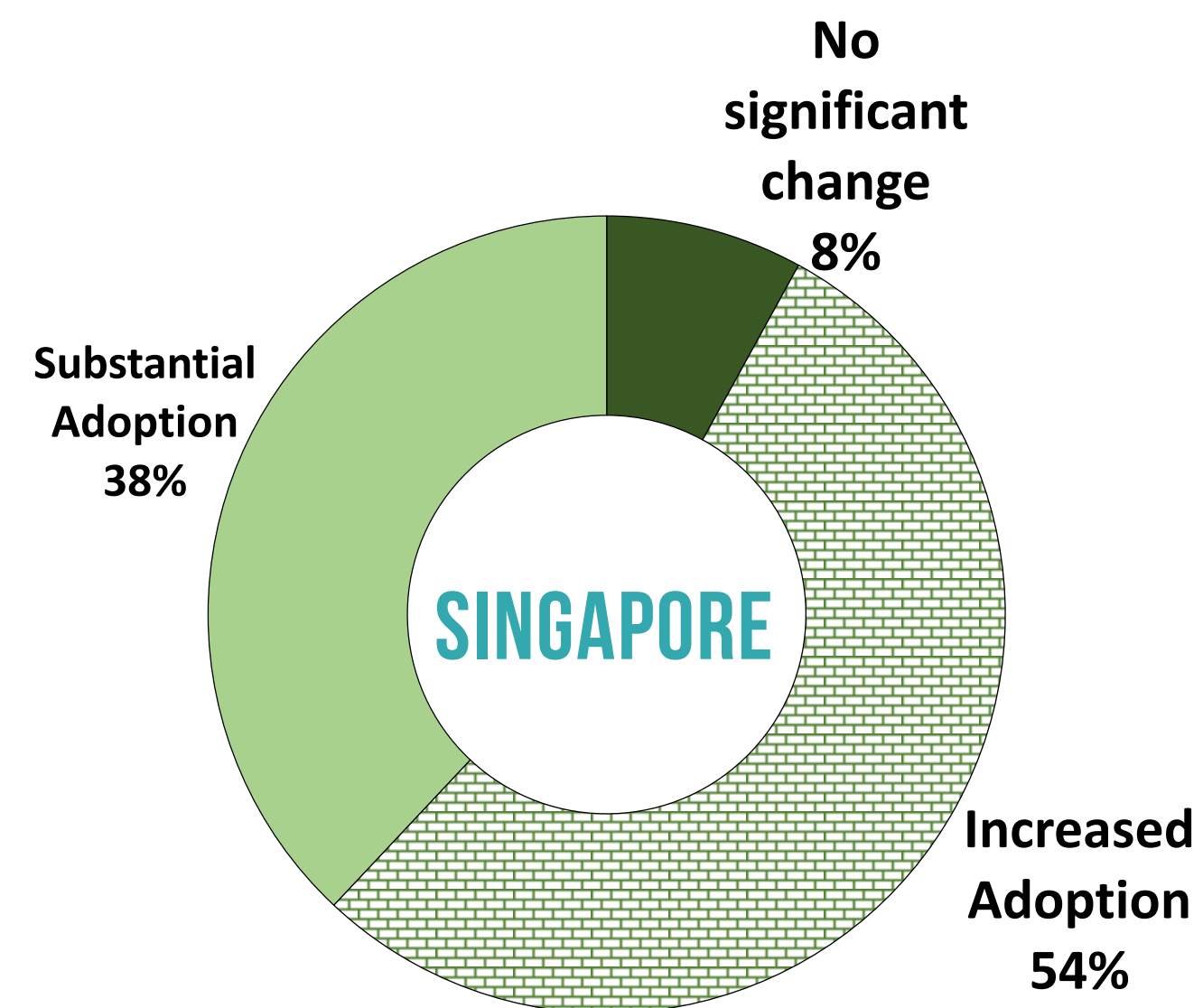
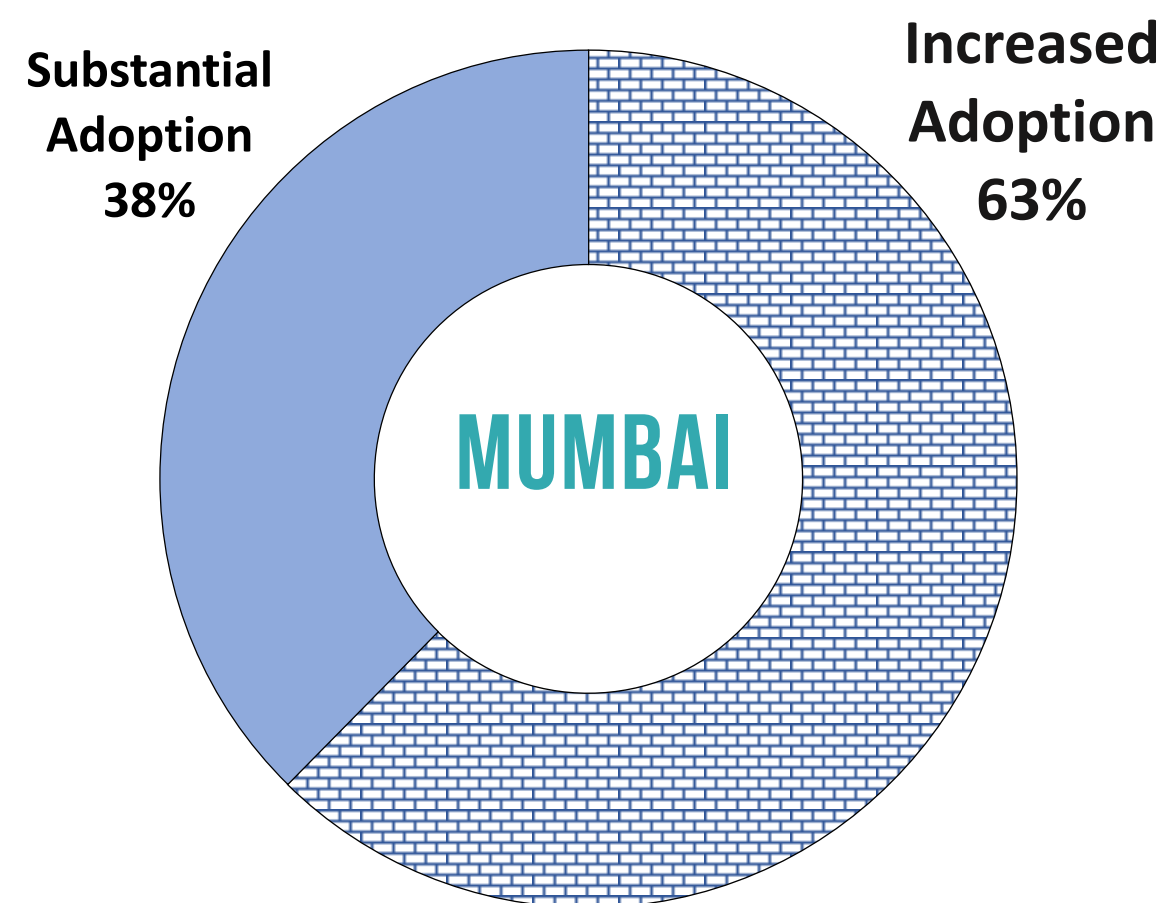
ADOPTION BY INDUSTRY



ADOPTION BY ORGANIZATIONS

ADOPTION OF DIGITAL TECHNOLOGIES

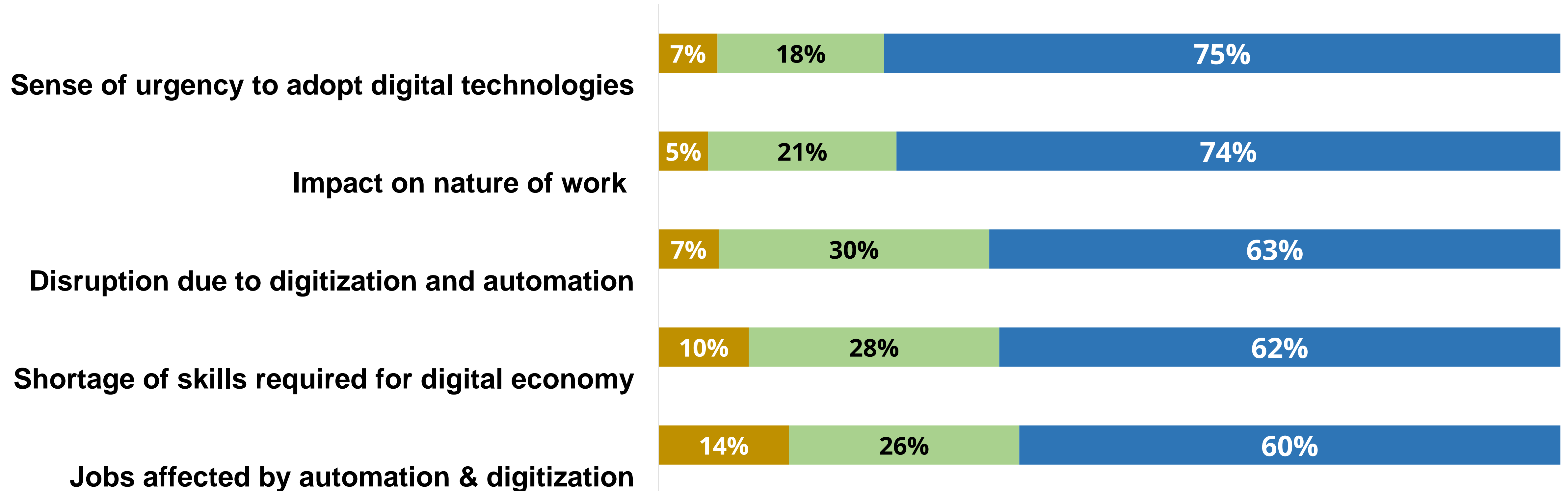
PER REGION AS COMPARED



2018 DIGITAL ENTERPRISE TREND – ACROSS INDUSTRY



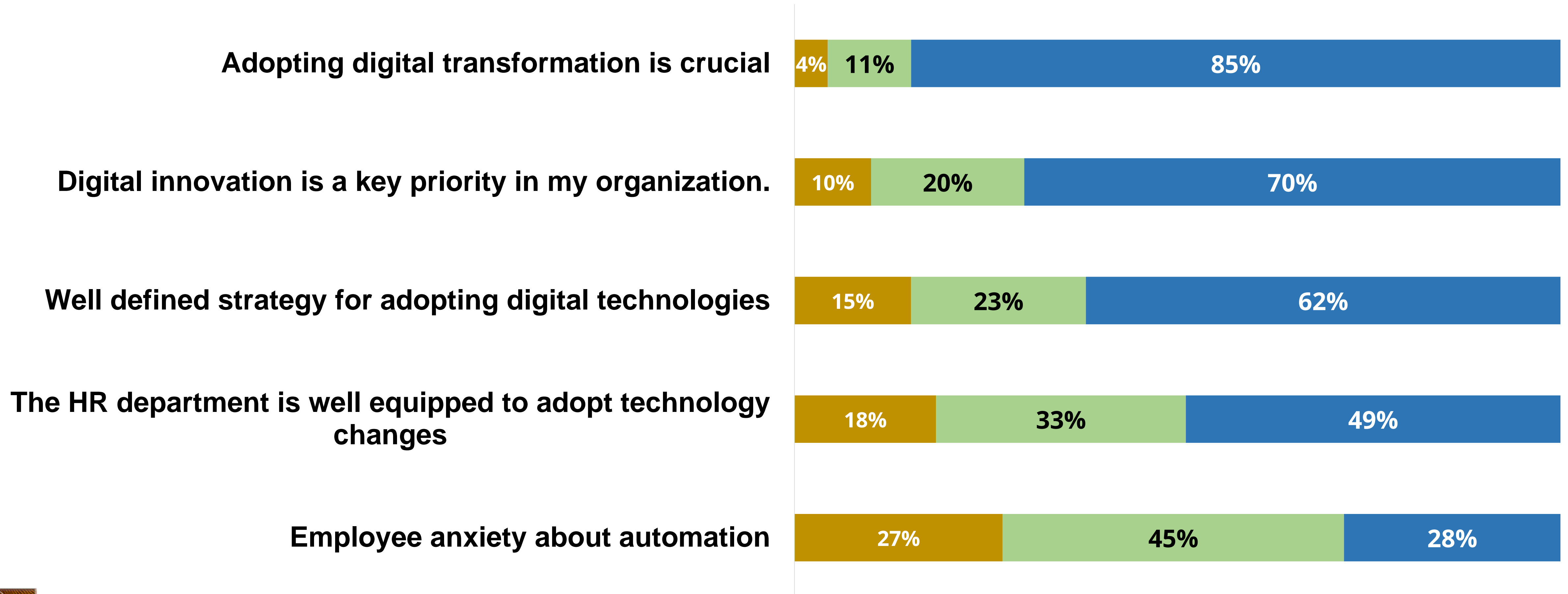
■ Low ■ Moderate ■ High



DIGITAL ENTRPISE – PERCEPTIONS



■ Low ■ Moderate ■ High



STATUS OF DIGITAL TECHNOLOGIES ADOPTION



CURRENT

- 1 Cyber Security
- 2 Mobile Computing
- 3 Big Data Analytics

FUTURE

- 1 Robotics
- 2 Artificial Intelligence
- 3 Machine Learning / Autonomous Devices



PART III – THE HR IMPERATIVE HUMAN AND TECHNOLOGY ENVIRONMENT

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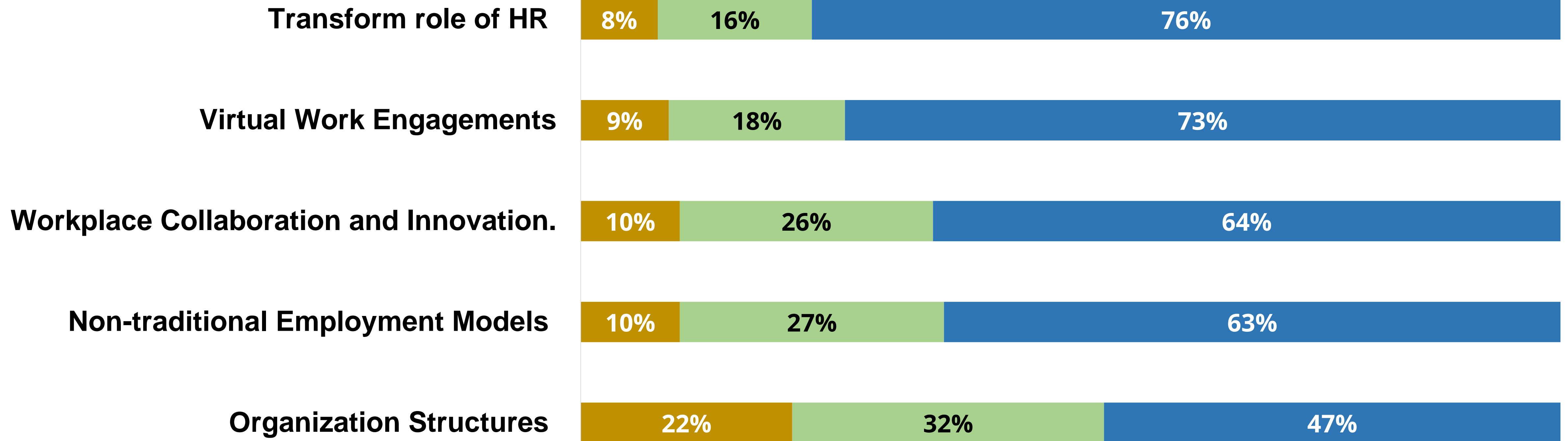
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IMPACT OF DIGITAL ENTERPRISES



■ Low ■ Moderate ■ High



IMPACT OF DIGITAL TECHNOLOGIES ON DEPARTMENTS



HIGH IMPACT

- 1 Information Technology
- 2 Marketing
- 3 Customer Service / Customer Care

MODERATE TO LOW IMPACT

- 1 Sales
- 2 Supply Chain Management
- 3 HRM

DISRUPTIONS IN HR FUNCTIONS



KEY AREAS OF TRANSFORMATION



HR ANALYTICS



L & D



HIRING



**PERFORMANCE
MANAGEMENT**



**EMPLOYEE
ENGAGEMENT**



PART IV – DIGITAL SKILLS & ROLE OF BUSINESS SCHOOLS

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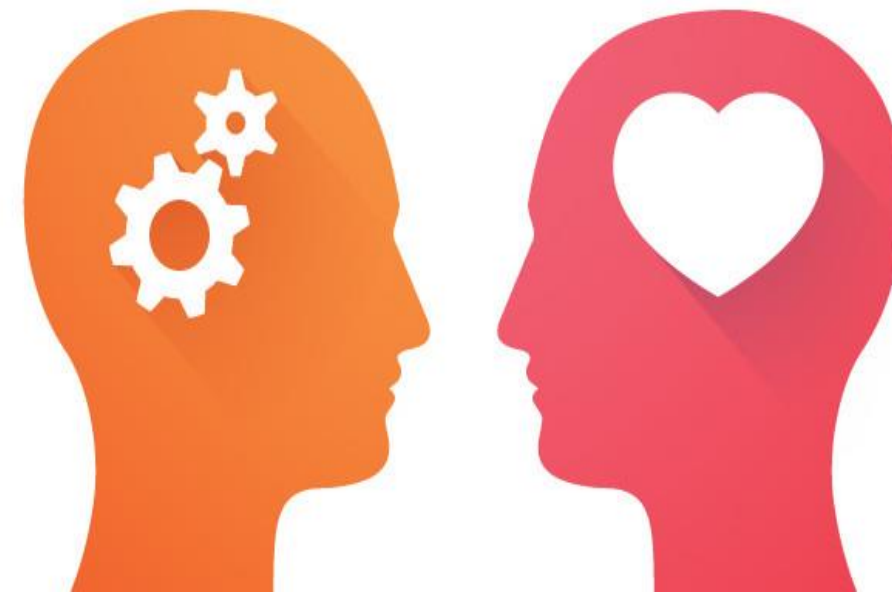
TOP SKILLS FOR DIGITAL ECONOMY



SOFT SKILLS



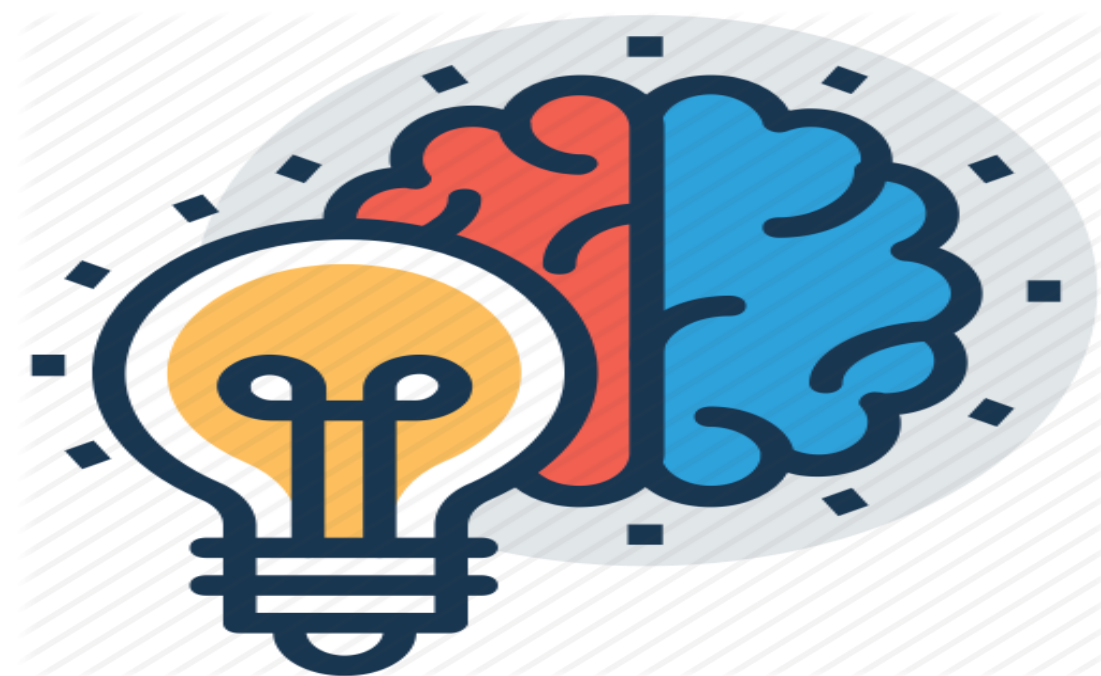
CHANGE MNGT.



EMOTIONAL INTELL.



ENTREPRENEURSHIP



INNOVATION



AMBIGUITY

TOP SKILLS FOR DIGITAL ECONOMY



TECHNICAL SKILLS

1 | Data Analytics / Big Data

2 | Digital Technologies

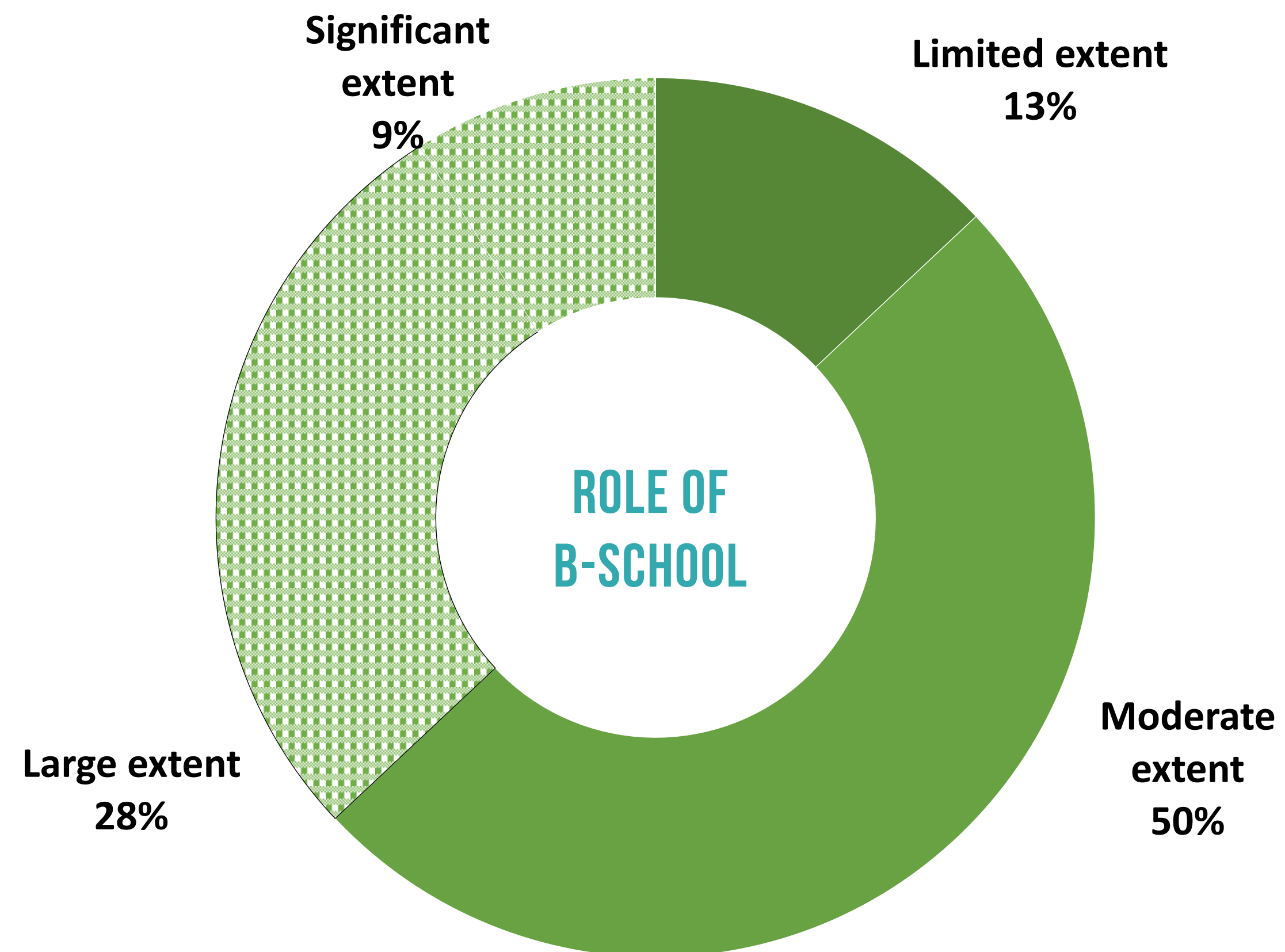
3 | Mobile Technologies

4 | Artificial Intelligence

5 | Cyber Security

THE ROLE OF BUSINESS SCHOOLS

ADDRESSING THE DIGITAL SKILLS GAP

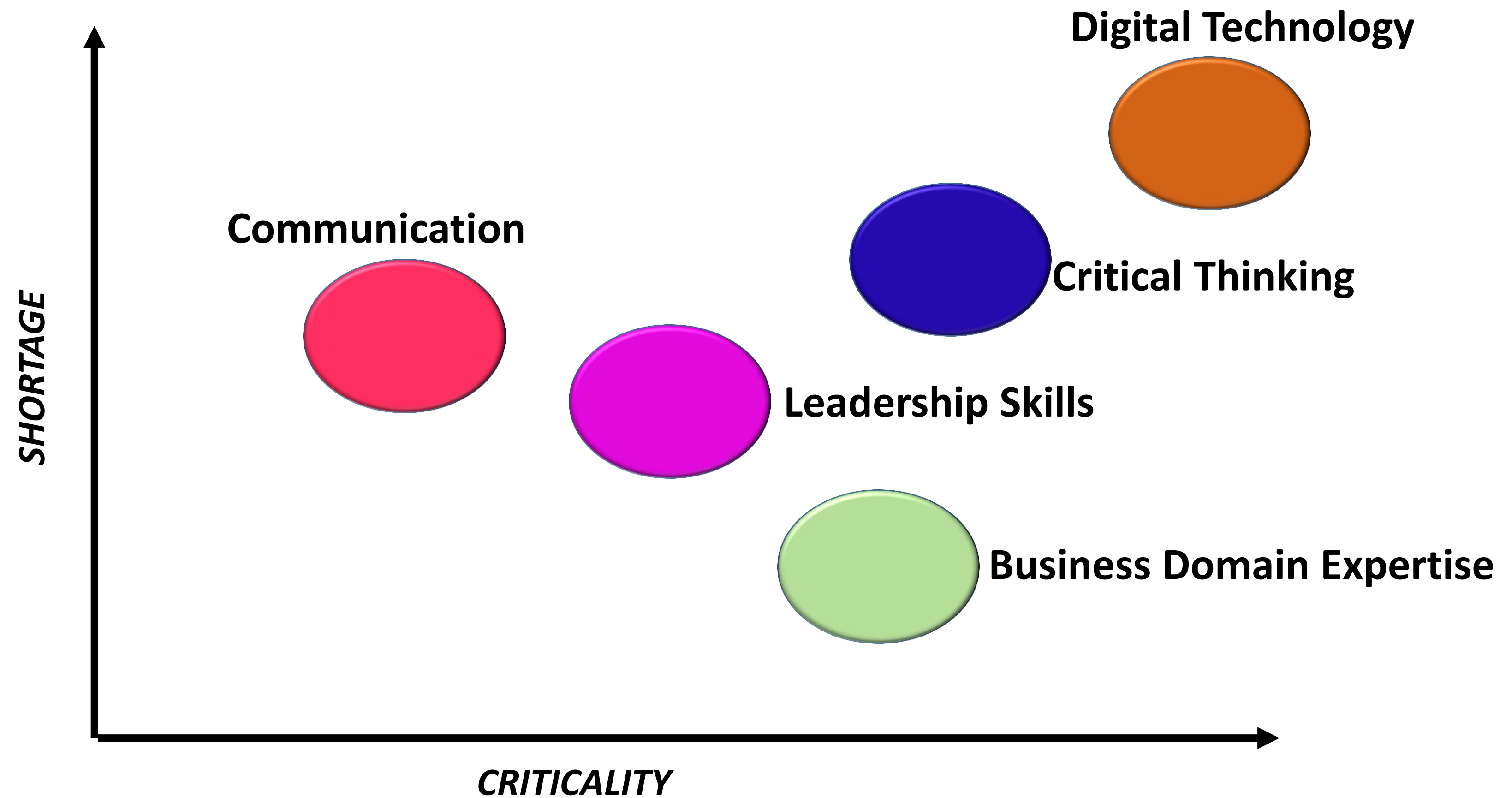


The Extent to which Business Schools Address the Skills Gap

B-SCHOOL GRADUATES – SKILLS GAPS FOR DIGITAL ERA



CRITICAL VS. SHORTAGE





Q & A

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