Hotel

Unique Among Its Peers!

The Market Crests: Sector Tide Turns on a Wave of New Supply

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Hotel Subtypes

- Luxury
- Upper Upscale
- Upscale
- Upper Midscale
- Midscale
- Economy
- Independent
- Flag vs. Non-Flag
- Resort vs. Non-Resort





Operational Characteristics of a Hotel

- There are several idiosyncrasies in hotel operation, starting with operational metrics
 - RevPAR: Revenue per Available Room
 - ADR: Average Daily Rate
 - Occupancy: Yes, just Occupancy
 - RevPAR = ADR x Occupancy
- Going Concern Component: Operator, Franchisor, Landlord
- Additional Revenue Generators
 - Food and Beverage
 - Entertainment
 - Communications





Hotel Valuation

- The Value of a Hotel is the sum of its:
 - Real Property Value
 - Personal Property/FF&E
 - Business Enterprise Value
- A hotel that is under construction does <u>NOT</u> have any business enterprise value!





Hotel Operating Statement Example

Year	Π
Period	
Rooms Available	
Rooms Sold	
Occupancy	
ADR	
RevPar	
	_

YE 2015	
12 months	
43,800	
31,676	
72.32%	
\$94.74	
\$68.52	

YE 2016	
12 months	
43,800	
30,800	
70.32%	
\$90.23	
\$63.45	

Acquisition PRO FORMA	
	2017
	43,800
32,802	
	74.89%
	\$97.13
	\$72.74

Revenue	
Room Revenue	
Food & Beverage	
Telephone	
Other	
Gross Revenue	

\$3,001,176	86.73%
\$322,000	9.31%
\$50,000	1.45%
\$87,000	2.51%
\$3,460,176	100.00%

\$2,779,110	86.71%
\$299,000	9.33%
\$45,000	1.40%
\$82,000	2.56%
\$3,205,110	100.00%

\$3,186,012	86.46%
\$353,000	9.58%
\$54,000	1.47%
\$92,000	2.50%
\$3,685,012	100.00%

Departmental Expenses	
Rooms	
Food & Beverage	
Telephone	
Other	
Total Departmental Expenses	

GROSS OPERATING INCOME

\$642,000	21.39%
\$282,000	87.58%
\$42,000	84.00%
\$14,500	16.67%
\$980,500	28.34%
\$14,500	16.67

71.66%

\$2,479,676

\$589,000	21.19%
\$279,000	93.31%
\$39,000	86.67%
\$14,000	17.07%
\$921,000	28.74%
Ψ021,000	20.147

71.26%

\$2,284,110

\$623,000	19.55%
\$278,000	78.75%
\$40,000	74.07%
\$13,000	14.13%
\$954,000	25.89%

\$2,731,012

Undistributed Operating Expenses
Admin & General
Marketing
Franchise Fee
Management Fee
Repairs and Maintenance
Utilities
Total Undist. Oper. Expenses

\$237,000	6.85%
\$169,000	4.88%
\$238,000	6.88%
\$136,000	3.93%
\$118,000	3.41%
\$122,000	3.53%
\$1,020,000	29.48%

\$222,000	6.93%
\$159,000	4.96%
\$202,000	6.30%
\$115,300	3.60%
\$112,000	3.49%
\$116,000	3.62%
\$926,300	28.90%

\$235,000	6.38%
\$170,000	4.61%
\$258,000	7.00%
\$147,500	4.00%
\$120,000	3.26%
\$125,000	3.39%
\$1,055,500	28.64%
\$1,675,512	45.47%

Gross Operating Profit							
Fixed Expenses							
Real Estate Taxes							
Insurance							
Lease							
Other Expenses							
FF&E Reserves							
Total Fixed Expenses							

\$86,000	2.49%
\$28,000	0.81%
\$0	0.00%
\$0	0.00%
\$116,000	3.35%
\$230,000	6.65%
\$1,229,676	35.54%

\$101,000	3.15%
\$33,000	1.03%
\$0	0.00%
\$0	0.00%
\$136,000	4.24%
\$270,000	8.42%
¢1 007 010	22 040/

\$95,000	2.58%
\$30,000	0.81%
\$0	0.00%
\$0	0.00%
\$147,500	4.00%
\$272,500	7.39%
\$1,403,012	38.07%

\$981,320

Net Operating Income	
STRESSED DEBT SERVICE	
STRESSED DSCR	
ACTUAL DSCR	

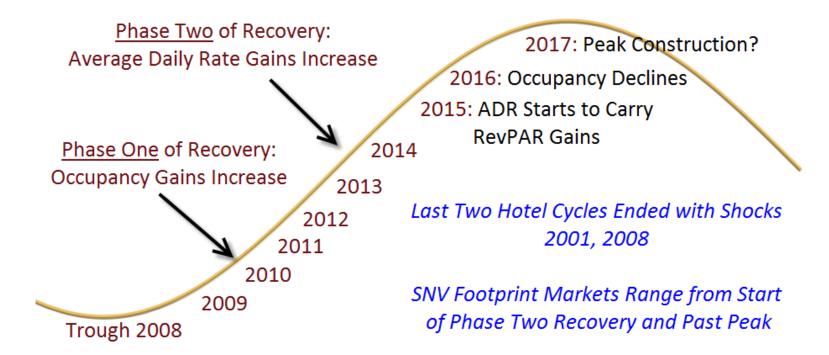
\$1,229,676	35.54%
\$981,320	
1.25	
1.49	







Hotel Cycle: Record Run of Six Year Gains Ends in 2017?

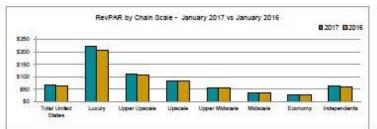


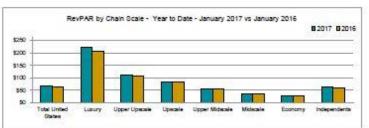




STR: Smith Travel Research Sector Report

Performance by Industry Segments For the Month of: January 2017





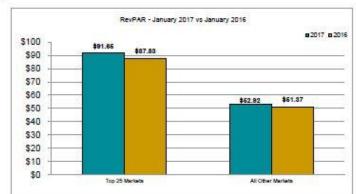
	January 2017 vs January 2018												Year to Date - January 2017 vs January 2018											
	Ooo % ADR (\$) RevPAR (\$)				Percent Change from January 2018 Room Rooms Rooms					Occ % ADR (\$)			RevP	AR (‡)	Percent Change from YTD January 2 Room Rooms					2016 Rooms				
	2017	2016	2017	2016	2017	2016	Occ	ADR	RevPAR	Rev	Avail	Sold	2017	2016	2017	2016	2017	2015	Occ	ADR	RevPAR	Perv	Avail	Sold
Total United States	54.1	53.8	120.72	116.93	65.33	62.96	0.5	3.2	3.8	5.7	1.9	2.4	54.1	53.8	120.72	116.93	65.33	62.96	0.5	3.2	3.8	5.7	1.9	2.4
Chain Scale	16 300 91		100000000									0.35	5 (1000)			-	Section of the				92.50	2000000		
Luxury	67.8	66.8	328.32	311.09	222.56	207.77	1.5	5.5	7.1	10.3	3.0	4.5	67.8	66.8	328.32	311.09	222.56	207.77	1.5	5.5	7.1	10.3	3.0	4.5
Upper Upscale	64.2	63.7	175.10	169.28	112.37	107.78	0.8	3.4	4.3	6.2	1.8	2.7	64.2	63.7	175.10	169.28	112.37	107.78	0.8	3.4	4.3	6.2	1.8	2.7
Upscale	62.9	63.2	132.23	129.75	83.20	81.95	-0.4	1.9	1.5	7.8	6.1	5.7	62.9	63.2	132.23	129.75	83.20	81.95	-0.4	1.9	1.5	7.8	6.1	5.7
Upper Midscale	54.0	53.9	103.43	101.94	55.82	54.99	0.0	1.5	1.5	4.7	3.2	3.2	54.0	53.9	103.43	101.94	55.82	54.99	0.0	1.5	1.5	4.7	3.2	3.2
Midscale	47.0	46.5	78.46	77.84	35.85	36,17	1.1	0.8	1.9	2.6	0.7	1.8	47.0	46.5	78.46	77.84	36.86	36.17	1.1	0.8	1.9	2.6	0.7	1.8
Economy	46.7	47.1	55.97	54.87	26.15	25.86	-0.9	2.0	1.1	1.3	0.2	-0.7	46.7	47.1	55.97	54.87	26.15	25.86	-0.9	2.0	1.1	1.3	0.2	-0.7
Independents	51.1	50.6	120.52	116.27	61.54	58.82	0.9	3.7	4.6	5.0	0.4	1.3	51.1	50.6	120.52	116.27	61.54	58.82	0.9	3.7	4.6	5.0	0.4	1.3
Class			1203000					,5500	41070		1332-0	- 1200	The second	2.92		Transmitted in			2303	1. 15.544		,937.1		0.000
Luxury	62.3	61.4	285.41	275.53	178.33	169.28	1.3	3.9	5.3	8.2	2.7	4.1	62.3	61.4	286.41	275.53	178.33	169.28	1.3	3.9	5.3	8.2	2.7	4.1
Upper Upscale	62.3	61.8	175.08	168.90	109.10	104.32	0.9	3.7	4.6	6.3	1.6	2.5	62.3	61.8	175.08	168.90	109.10	104.32	0.9	3.7	4.6	6.3	1.6	2.5
Upscale	61.2	60.9	133.02	130.41	81.41	79.46	0.4	2.0	2.5	6.6	4.0	4.5	61.2	60.9	133.02	130.41	81.41	79.46	0.4	2.0	2.5	6.6	4.0	4.5
Upper Midscale	54.0	54.0	106.42	104.63	57.48	56.49	0.1	1.7	1.8	5.8	4.0	4.0	54.0	54.0	106.42	104.63	57.48	56.49	0.1	1.7	1.8	5.8	4.0	4.0
Midscale	47.4	46.9	85.14	84.85	40.81	39.78	1.1	1.5	2.6	2.9	0.3	1.3	47.4	46.9	86.14	84.85	40.81	39.78	1.1	1.5	2.6	2.9	0.3	1.3
Economy	47.5	47.6	65.31	63.40	31.01	30.20	-0.3	3.0	2.7	2.6	-0.1	-0.4	47.5	47.6	65.31	63.40	31.01	30.20	-0.3	3.0	2.7	2.6	-0.1	-0.4
Region																			.050					
New England	47.2	46.2	122.23	122.14	57.74	56.47	2.2	0.1	2.2	3.7	1.5	3.6	47.2	46.2	122.23	122.14	57.74	56.47	2.2	0.1	2.2	3.7	1.5	3.6
Middle Atlantic	51.6	50.0	134.32	133.18	69.33	66.57	3.3	0.9	4.1	7.6	3.3	5.6	51.6	50.0	134.32	133.18	69.33	66.57	3.3	0.9	4.1	7.6	3.3	6.6
South Atlantic	58.6	57.6	123.03	118.59	72.14	68.34	1.7	3.7	5.6	7.2	1.6	3.3	58.6	57.6	123.03	118.59	72.14	68.34	1.7	3.7	5.6	7.2	1.6	3.3
East North Central	45.1	44.9	94.99	92.89	42.88	41.70	0.6	2.3	2.8	4.9	2.0	2.6	45.1	44.9	94.99	92.89	42.88	41.70	0.6	2.3	2.8	4.9	2.0	2.6
East South Central	46.7	48.2	85.56	84.94	40,42	40.93	-3.1	1.9	-1.2	0.5	1.8	-1.3	46.7	48.2	86.56	84.94	40.42	40.93	-3.1	1.9	-1.2	0.5	1.8	-1.3
West North Central	43.1	44.0	89.27	88.08	38.49	38.72	-1.9	1.3	-0.6	1.0	1.6	-0.3	43.1	44.0	89.27	88.08	38,49	38.72	-1.9	1.3	-0.6	1.0	1.6	-0.3
West South Central	53.6	54.0	97.10	95.34	52.08	51.53	-0.8	1.8	1.1	4.1	3.0	2.2	53.6	54.0	97.10	95.34	52.08	51.53	-0.8	1.8	1.1	4.1	3.0	2.2
Mountain	56.8	56.5	130.12	123.85	73.86	69.92	0.6	5.1	5.6	6.7	1.0	1.5	56.8	56.5	130.12	123.85	73.86	69.92	0.6	5.1	5.6	6.7	1.0	1.5
Pacific	64.0	63.9	156.30	149.94	99.98	95.79	0.1	4.2	4.4	5.8	1.4	1.5	64.0	63.9	156.30	149.94	99.98	95.79	0.1	4.2	4.4	5.8	1.4	1.5
Location																								
Urban	61.0	60.2	159.10	151.34	97.04	91.13	1.3	5.1	6.5	9.9	3.2	4.5	61.0	60.2	159.10	151.34	97.04	91.13	1.3	5.1	6.5	9.9	3.2	4.5
Suburban	55.5	55.6	103.08	100.53	57.23	55.86	-0.1	2.5	2.4	4.3	1.8	1.7	55.5	55.6	103.08	100.53	57.23	55.86	-0.1	2.5	2.4	4.3	1.8	1.7
Airport	65.3	64.3	112.35	108.35	73.40	69.67	1.6	3.7	5.4	7.1	1.6	3.3	65.3	64.3	112.35	108.35	73,40	69.67	1.6	3.7	5.4	7.1	1.6	3.3
Interstate	43.2	43.5	77.65	76.67	33.57	33.34	-0.6	1.3	0.7	2.1	1.4	0.8	43,2	43.5	77.65	76.67	33.57	33.34	-0.6	1.3	0.7	2.1	1.4	0.8
Resort	61.6	61.1	182.05	177.82	112.10	108.68	0.8	2.4	3.1	4.5	1.3	2.1	61.6	61.1	182.05	177.82	112.10	108.68	0.8	2.4	3.1	4.5	1.3	2.1
Small Metro/Town	43.0	42.8	90.20	88.56	38.79	37.86	0.6	1.8	2.5	4.1	1.6	2.2	43.0	42.8	90.20	88.56	38.79	37.86	0.6	1.8	2.5	4.1	1.6	2.2

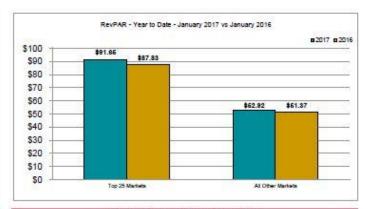




STR: Smith Travel Research Market Summary

Performance in Top 25 Markets





	January 2017 vs January 2018												
	Ooo	96	ADR	(4)	RevP	AR (\$)	P	ercent (hange fr		uary 2016		
	2017	2016	2017	2016	2017	2016	Occ	ADR	REVPAR	Room	Rooms Avail	Rooms	
Anaheim/Santa Ana, CA	69.6	69.5	143.06	137.56	99.51	95.63	0.1	4.0	4.1	7.8	3.6	3.7	
Atlanta, GA	65.0	64.1	110.52	104.38	71.84	66.88	1.4	5.9	7.4	8.7	1.2	2.6	
Boston, MA	55.0	55.7	144.18	146.33	79.24	81.45	-1.3	-1.5	-2.7	0.8	3.6	2.3	
Chicago, IL	47.6	47.3	106.05	103.22	50.50	48.79	0.7	2.7	3.5	5.8	2.2	2.9	
Dallas, TX	65.0	66.7	108.47	104.59	70.46	69.77	-2.6	3.7	1.0	3.7	2.7	0.0	
Denver, CO	59.7	62.1	115.17	112.82	68.81	70.05	-3.8	2.1	-1.8	1.4	3.3	-0.6	
Detroit, MI	56.6	55.9	108.12	104.99	61.23	58.67	1.4	3.0	4.4	6.3	1.9	3.3	
Houston, TX	55.8	59.6	103.81	105.45	57.94	62.89	-6.4	-1.6	-7.9	-2.1	6.3	-0.5	
Los Angeles/Long Beach, CA	75.1	75.6	165.39	162.38	124.13	122.81	-0.8	1.9	1.1	1.4	0.3	-0.5	
Miami/Hislesh, FL	77.0	80.8	215.29	237.31	165.80	191.78	-4.7	-9.3	-13.5	-9.6	4.6	-0.4	
Minneapolis/St Paul, MN-WI	52.8	53.2	106.00	104.99	55.94	55.87	-0.8	1.0	0.1	5.8	5.7	4.8	
Nashville, TN	57.6	58.8	120.39	114.73	69.39	67.41	-1.9	4.9	2.9	6.5	3.4	1.4	
New Orleans, LA	62.0	58.9	148.42	142.89	92.04	84.11	5.4	3.9	9.4	13.2	3.4	9.0	
New York, NY	72.1	70.1	185.37	185.08	133.74	129.80	2.9	0.2	3.0	8.4	5.2	8.2	
Norfolk/Virginia Beach, VA	42.4	37.8	73.23	71.52	31.02	27.04	12.0	2.4	14.7	14.5	-0.2	11.8	
Oahu Island, HI	83.1	83.9	245.22	225.98	203.85	189.57	-0.9	8.5	7.5	13.4	5.4	4.5	
Orlando, FL	75.1	75.8	124.90	123.61	93.82	93.72	-0.9	1.0	0.1	2.0	1.8	0.9	
Philadelphia, PA-NJ	52.9	51.2	114.14	111.42	60.38	57.03	3.4	2.4	5.9	8.6	2.5	6.0	
Phoenix, AZ	68.5	69.5	141.59	141.08	97.00	97.99	-1.4	0.4	-1.0	0.8	1.9	0.5	
San Diego, CA	67.0	67.7	142.41	136.31	95.39	92.26	-1.0	4.5	3.4	4.8	1.4	0.3	
San Francisco/San Mateo, CA	74.3	75.8	254.00	232.27	188.71	176.04	-2.0	9.4	7.2	6.7	-0.4	-2.4	
Seattle, WA	63.2	59.8	128.17	124.59	81.00	74.49	5.7	2.9	8.7	10.9	2.0	7.9	
St Louis, MO-IL	48.5	49.2	92.29	88.57	44.75	43.56	-1.4	4.2	2.7	3.7	0.9	-0.5	
Tampa/St Petersburg, FL.	71.7	70.0	136.82	121.58	98.14	85.14	2.4	12.5	15.3	18.0	2.4	4.9	
Washington, DC-MD-VA	56.4	51.5	171.12	123.72	96.52	63.77	9.4	38.3	51.3	54.4	2.0	11.6	
Top 25 Markets	63.6	83.4	144.07	138.44	91.86	87.83	0.3	4.1	4.4	7.1	2.6	2.9	

49.4 108.81 104.04 52.82 51.37

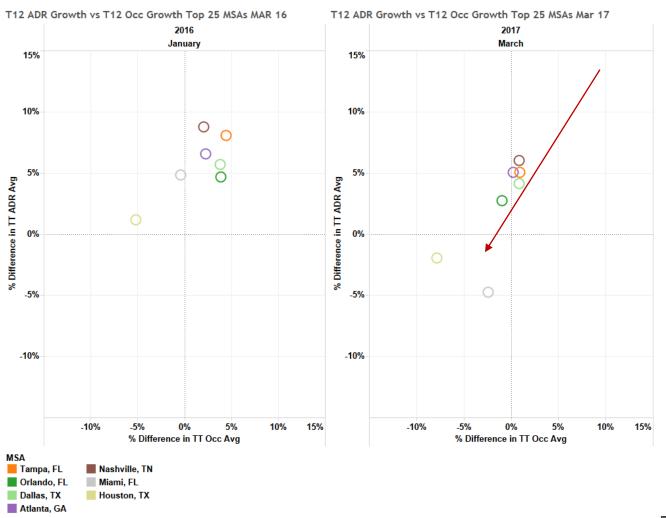
000	96	ADR	(#)	RevP/	AR (\$)	Percent Change from YTD January 2018 Room Rooms Rooms							
2017	2016	2017	2016	2017	2016	Occ	ADR	RevPAR	Rev	Avail	Rooms		
69.6	69.5	143.06	137.56	99.51	95.63	0.1	4.0	4.1	7.8	3.6	3.7		
65.0	64.1	110.52	104.38	71.84	66.88	1.4	5.9	7.4	8.7	1.2	2.6		
55.0	55.7	144.18	146.33	79.24	81.45	-1.3	-1.5	-2.7	0.8	3.6	2		
47.6	47.3	106.05	103.22	50.50	48.79	0.7	2.7	3.5	5.8	2.2	2.5		
65.0	66.7	108.47	104.59	70.46	69.77	-2.6	3.7	1.0	3.7	2.7	0.		
59.7	62.1	115.17	112.82	68.81	70.05	-3.8	2.1	-1.8	1.4	3.3	-0.		
56.6	55.9	108.12	104.99	61.23	58.67	1.4	3.0	4.4	6.3	1.9	3.		
55.8	59.6	103.81	105.45	57.94	62.89	-6.4	-1.6	-7.9	-2.1	6.3	-0.		
75.1	75.6	165.39	162.38	124.13	122.81	-0.8	1.9	1.1	1.4	0.3	-0.		
77.0	80.8	215.29	237.31	165.80	191.78	-4.7	-9.3	-13.5	-9.6	4.6	-0.		
52.8	53.2	106.00	104.99	55.94	55.87	-0.8	1.0	0.1	5.8	5.7	4.		
57.6	58.8	120.39	114.73	69.39	67.41	-1.9	4.9	2.9	6.5	3.4	1.		
62.0	58.9	148.42	142.89	92.04	84.11	5.4	3.9	9.4	13.2	3.4	9.		
72.1	70.1	185.37	185.08	133.74	129.80	2.9	0.2	3.0	8.4	5.2	8.		
42.4	37.8	73.23	71.52	31.02	27.04	12.0	2.4	14.7	14.5	-0.2	113		
83.1	83.9	245.22	225.98	203.85	189.57	-0.9	8.5	7.5	13.4	5.4	4.		
75.1	75.8	124.90	123.61	93.82	93.72	-0.9	1.0	0.1	2.0	1.8	0.5		
52.9	51.2	114.14	111,42	60.38	57.03	3.4	2.4	5.9	8.6	2.5	6.		
68.5	69.5	141.59	141.08	97.00	97.99	-1.4	0.4	-1.0	0.8	1.9	0.		
67.0	67.7	142.41	136.31	95.39	92.26	-1.0	4.5	3.4	4.8	1.4	0.		
74.3	75.8	254.00	232.27	188.71	176.04	-2.0	9.4	7.2	6.7	-0.4	-2		
63.2	59.8	128.17	124.59	81.00	74,49	5.7	2.9	8.7	10.9	2.0	7.5		
48.5	49.2	92.29	88.57	44.75	43.56	-1.4	4.2	2.7	3.7	0.9	-0.		
71.7	70.0	136.82	121.58	98.14	85.14	2.4	12.5	15.3	18.0	2.4	4.5		
56.4	51.5	171.12	123.72	96.52	63.77	9.4	38.3	51.3	54.4	2.0	11.		
83.8	83.4	144.07	138.44	91.66	87.83	0.3	4.1	4.4	7.1	2.8	2.		
49.6	48.4	108.61	104.04	62.82	61.37	0.6	2.5	3.0	4.8	1.6	2		
54.1	63.8	120.72	116.93	86.33	62.96	0.6	3.2	3.8	6.7	1.9	2		



All Other Markets



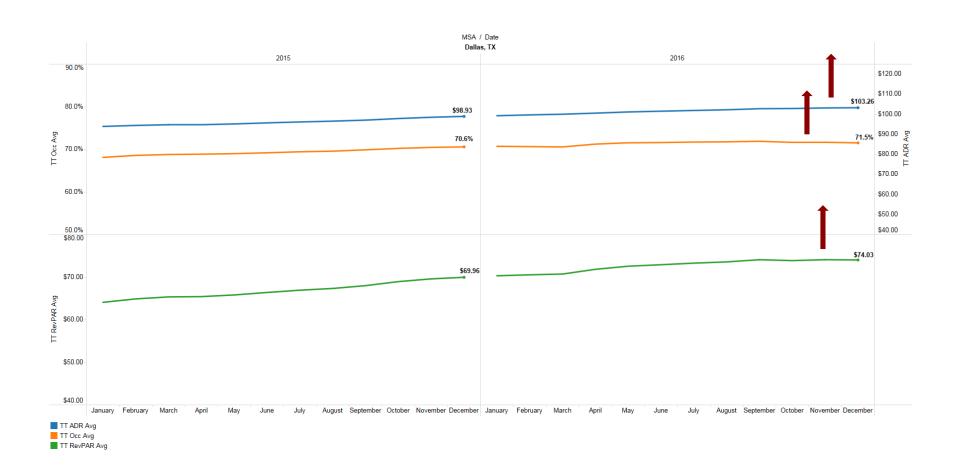
Top 25 T12 Occupancy/ADR Growth Jan 16 vs. Mar 17







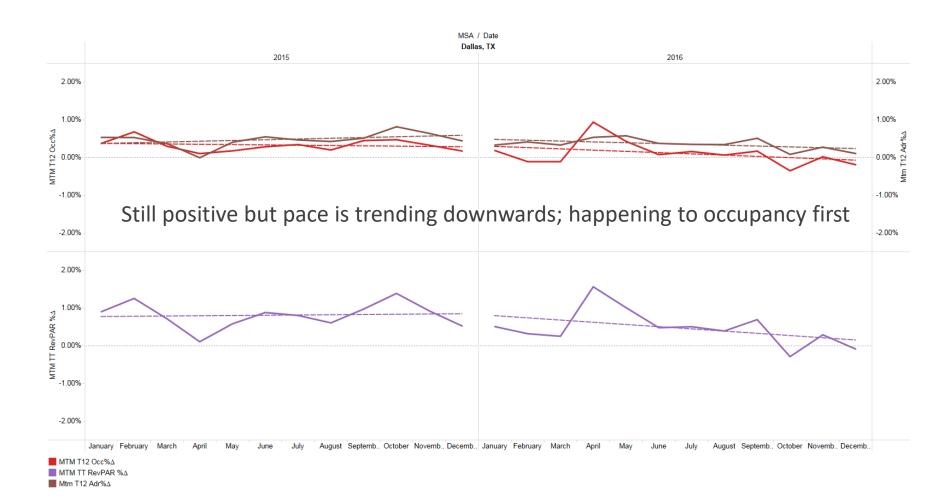
Dallas Trailing 12 Occupancy and Average Daily Rate







Graph Slope Changes as Indication of Cycle Direction







Negative Trending in Hotel Occupancy Growth

Month of Date	Atlanta, GA	Augusta, GA-SC	Austin, TX	Birmingh am, AL	Charlest on, SC		Chattano oga, TN	Columbu s/Lagra	Dallas, TX	Greenvill e/Sparta	Houston, TX	Jackson ville, FL	Miami, FL	Myrtle Beach,	Nashville , TN	Orlando, FL	Pensacol a, FL	Savanna h, GA	Tampa, FL
May 2014	1.01%	1.15%	-0.01%	0.88%	0.53%	0.74%	0.30%		0.46%	0.22%	0.48%	0.92%	0.47%	1.05%	0.22%	0.50%	2.21%	0.73%	0.69%
June 2014	0.65%	1.38%	0.08%	0.09%	0.17%	0.58%	0.43%		0.62%	0.19%	0.39%	0.56%	-0.12%	0.51%	0.26%	0.00%	1.07%	0.56%	0.43%
July 2014	0.70%	1.55%	0.50%	0.85%	0.25%	0.81%	0.51%		0.30%	-0.07%	0.37%	0.73%	0.11%	0.57%	0.44%	0.17%	0.88%	0.40%	0.35%
August 2014	0.87%	0.86%	0.33%	0.82%	0.31%	0.89%	0.55%	-0.43%	0.39%	0.40%	0.44%	0.74%	0.38%	0.59%	0.36%	0.31%	1.23%	0.32%	0.61%
September 2014	0.75%	0.76%	0.12%	0.51%	0.09%	0.55%	0.34%	0.42%	0.79%	0.69%	0.39%	0.48%	0.28%	0.12%	0.35%	0.48%	0.96%	0.09%	0.26%
October 2014	0.53%	0.32%	0.46%	0.73%	0.00%	0.87%	0.34%	0.35%	0.37%	0.47%	0.45%	0.89%	0.18%	0.77%	0.75%	0.64%	1.40%	0.58%	0.66%
November 2014	0.25%	0.28%	-0.35%	0.57%	-0.20%	0.25%	0.47%	-0.63%	0.22%	0.22%	0.13%	0.33%	-0.26%	0.44%	0.26%	0.23%	1.16%	0.14%	0.12%
December 2014	0.52%	0.29%	0.01%	0.40%	-0.03%	0.33%	0.86%	0.18%	0.15%	0.48%	0.20%	0.62%	0.02%	0.57%	0.63%	0.39%	0.48%	0.51%	0.43%
January 2015	0.34%	-0.01%	0.42%	0.20%	-0.12%	0.20%	0.65%	-0.21%	0.38%	0.22%	-0.13%	0.83%	0.15%	0.59%	0.19%	0.42%	0.20%	0.53%	0.59%
February 2015	0.61%	-1.75%	0.25%	0.24%	-0.07%	0.65%	0.41%	-0.25%	0.69%	0.72%	-0.34%	0.42%	0.14%	0.53%	0.09%	0.32%	0.46%	0.62%	0.72%
March 2015	0.21%	-1.50%	0.01%	0.86%	-0.14%	0.66%	0.70%	-0.68%	0.30%	0.43%	-0.20%	0.34%	-0.17%	0.32%	-0.05%	0.38%	0.06%	0.47%	0.33%
April 2015	0.38%	-0.71%	0.22%	0.21%	0.14%	-0.23%	1.20%	-0.43%	0.11%	0.43%	-0.47%	0.29%	0.03%	-0.03%	0.36%	0.32%	0.07%	0.35%	0.51%
May 2015	0.18%	-0.72%	0.19%	-0.04%	0.11%	0.03%	0.63%	-0.03%	0.18%	0.18%	-0.55%	-0.12%	-0.21%	0.00%	0.44%	0.41%	-0.74%	0.25%	0.16%
June 2015	0.40%	-1.09%	0.55%	0.47%	0.39%	0.37%	0.41%	-0.02%	0.29%	0.60%	-0.32%	0.05%	-0.04%	0.13%	-0.06%	0.34%	-0.51%	0.11%	0.28%
July 2015	0.40%	-0.90%	0.04%	0.57%	0.07%	0.31%	0.87%	0.14%	0.35%	1.02%	-0.35%	0.52%	0.31%	0.18%	0.52%	0.72%	0.09%	0.42%	0.36%
August 2015	-0.39%	-1.11%	0.00%	0.17%	-0.12%	-0.04%	0.82%	-0.51%	0.20%	0.31%	-0.65%	-0.10%	-0.29%	-0.91%	-0.08%	0.27%	-0.81%	-0.01%	0.05%
September 2015	0.14%	-1.21%	0.23%	0.48%	0.19%	0.04%	1.89%	-0.70%	0.46%	0.53%	-0.48%	0.39%	0.16%	0.66%	0.23%	0.41%	0.42%	0.49%	0.57%
October 2015	0.28%	-0.70%	0.08%	0.44%	-0.53%	-0.11%	1.21%	-0.55%	0.48%	0.26%	-0.53%	-0.10%	-0.07%	-0.85%	0.29%	0.24%	0.50%	-0.43%	0.62%
November 2015	0.14%	-0.76%	0.10%	0.08%	0.10%	0.41%	0.93%	0.43%	0.33%	0.45%	-0.47%	0.07%	0.19%	-0.09%	0.11%	0.29%	0.44%	0.20%	0.58%
December 2015	-0.02%	-0.52%	-0.11%	0.42%	0.30%	0.31%	0.39%	-0.03%	0.18%	0.53%	-0.41%	0.25%	-0.19%	0.32%	-0.02%	0.12%	0.55%	0.09%	0.28%
January 2016	-0.02%	-0.36%	-0.17%	0.21%	0.28%	0.26%	0.29%	-0.06%	0.18%	0.77%	-0.55%	0.07%	-0.22%	0.18%	0.25%	-0.01%	0.62%	-0.27%	-0.02%
February 2016	-0.14%	-0.26%	-0.17%	-0.17%	0.28%	0.05%	0.34%	-0.68%	-0.12%	0.65%	-0.70%	0.16%	-0.40%	-0.19%	0.32%	-0.36%	0.75%	-0.45%	-0.35%
March 2016	-0.04%	0.48%	-0.26%	-0.53%	0.24%	-0.38%	0.32%	-0.22%	-0.14%	0.52%	-0.90%	0.39%	-0.03%	0.89%	0.17%	-0.15%	0.42%	-0.38%	-0.18%
April 2016	0.08%	0.37%	0.35%	0.40%	-0.01%	0.81%	-0.04%	-0.32%	0.95%	1.01%	-0.42%	0.27%	-0.14%	-0.21%	0.23%	-0.17%	0.29%	-0.43%	-0.05%
May 2016	-0.07%	0.15%	-0.03%	-0.20%	-0.16%	0.48%	-0.05%	-0.78%	0.43%	0.40%	-0.72%	0.41%	0.02%	-0.27%	0.14%	-0.23%	0.11%	-0.73%	0.25%
June 2016	-0.24%	0.32%	-0.40%	-0.08%	0.10%	0.26%	0.18%	0.56%	0.08%	0.43%	-0.69%	0.40%	-0.03%	-0.22%	0.39%	-0.28%	0.15%	-0.18%	0.34%
July 2016	-0.34%	0.20%	-0.35%	0.00%	0.18%	0.26%	0.05%	-0.11%	0.16%	-0.26%	-1.14%	0.18%	0.01%	0.22%	0.02%	-0.46%	0.20%	-0.07%	0.28%
August 2016	0.07%	0.83%	-0.44%	-0.44%	-0.04%	0.36%	-0.66%	0.73%	0.07%	0.22%	-0.73%	0.25%	-0.20%	0.36%	0.21%	-0.32%	0.10%	-0.37%	0.14%
September 2016	0.34%	-0.12%	0.02%	0.05%	0.25%	-0.05%	-0.91%	1.95%	0.17%	0.09%	-0.79%	0.22%	-0.18%	-0.06%	0.26%	0.52%	0.31%	0.10%	0.03%
October 2016	0.14%	1.07%	-0.36%	-0.21%	-0.28%	0.31%	-0.28%	1.41%	-0.35%	0.28%	-1.18%	0.50%	-0.66%	0.73%	-0.32%	0.00%	0.41%	0.24%	0.00%
November 2016	0.07%	0.42%	0.02%	-0.01%	0.69%	-0.18%	0.37%	0.48%	0.02%	0.19%	-0.79%	0.67%	-0.59%	1.17%	0.31%	0.20%	0.39%	0.75%	0.13%
December 2016	0.18%	0.15%	-0.18%	-0.07%	0.26%	-0.13%	0.14%	0.45%	-0.19%	-0.28%	-0.78%	0.30%	-0.39%	0.38%	-0.03%	-0.40%	0.07%	0.27%	-0.25%
January 2017	0.11%	-0.30%	-0.20%	-0.28%	0.10%	-0.20%	0.01%	0.81%	-0.20%	-0.17%	-0.51%	0.12%	-0.42%	0.32%	-0.13%	-0.08%	0.09%	0.29%	0.20%
February 2017	-0.40%	-0.78%	0.03%	0.00%	0.11%	-0.51%	0.49%	0.94%	-0.30%	-0.48%	-0.21%	0.21%	-0.06%	1.02%	0.00%	0.24%	0.36%	0.28%	-0.05%
March 2017	0.33%	-0.71%	0.38%	0.47%	0.29%	0.33%	0.36%	1.19%	0.02%	0.43%	-0.12%	0.18%	0.19%	-0.14%	-0.19%	0.07%	0.79%	0.22%	-0.10%









Average Daily Rate Still Relatively Healthy

Month of Data		Augusta,						Columbu		Greenvill			Miami,		Nashville				
Month of Date May 2014	GA 0.59%	GA-SC 0.05%	TX 0.42%	am, AL 0.12%	on, SC 0.57%	, NC-SC 0.24%	0.13%	s/Lagra	-0.01%	e/Sparta 0.51%	TX 0.89%	ville, FL 0.59%	FL 0.46%	Beach, 0.37%	, TN 1.02%	FL 0.22%	a, FL -0.10%	h, GA 0.68%	FL 0.61%
June 2014	0.47%		0.54%	0.10%	0.51%	0.40%	0.14%		0.37%	0.38%	0.49%	0.53%	0.22%	0.45%	1.22%	0.35%	-0.08%	0.52%	0.45%
July 2014	0.41%		0.60%	0.02%	0.71%	0.57%	0.22%		0.28%	0.41%	0.01%	0.38%	0.31%	0.45%	0.85%	0.26%	0.71%	0.71%	0.499
August 2014	0.58%		0.63%	0.04%	0.63%	0.46%	0.18%	0.08%	0.24%	0.10%	0.33%	0.28%	0.41%	0.36%	0.94%	0.33%	0.31%	0.43%	0.489
September 2014	0.70%		0.34%	0.03%	0.58%	0.44%	0.52%	-0.11%	0.39%	0.45%	0.49%	0.16%	0.30%	-0.10%	0.94%	0.48%	-0.10%	0.38%	0.369
October 2014	0.36%		1.55%	-0.03%	0.89%	0.44%	0.20%	0.16%	0.13%	0.54%	0.52%	0.56%	0.46%	0.21%	1.15%	0.57%	-0.07%	0.72%	0.539
November 2014	0.30%	12 / N. W.	-0.51%	-0.21%	0.69%	0.26%	-0.15%	0.02%	-0.07%		0.31%	0.13%	0.55%	-0.04%	0.81%	0.49%	-0.12%	0.55%	0.239
December 2014	0.45%		0.30%	0.12%	0.52%	0.46%	-0.03%	0.32%	0.25%	0.38%	0.41%	0.39%	0.96%	0.16%	0.78%	0.47%	0.37%	0.48%	0.489
January 2015	0.53%		0.61%	0.09%	0.63%	0.33%	0.14%	0.34%	0.54%	0.47%	0.40%	0.64%	0.93%	0.30%	0.37%	0.37%	0.37%	0.42%	0.729
February 2015	0.46%		0.74%	0.01%	0.64%	0.66%	0.32%	0.19%	0.54%	0.79%	0.31%	0.47%	1.20%	0.39%	0.73%	0.41%	0.52%	0.42%	0.989
March 2015	0.40%	0.17%	0.58%	0.47%	0.85%	0.66%	0.45%	0.14%	0.38%	0.59%	0.36%	0.76%	0.77%	0.62%	0.89%	0.65%	0.64%	0.88%	1.129
April 2015	0.54%	0.82%	0.71%	0.17%	0.50%	0.74%	0.27%	0.23%	0.00%	0.63%	0.20%	0.72%	0.53%	0.45%	0.82%	0.39%	0.73%	0.97%	0.669
May 2015	0.53%	0.29%	0.59%	0.31%	0.60%	0.68%	0.66%	0.28%	0.41%	0.65%	-0.24%	0.69%	0.35%	0.14%	0.94%	0.25%	0.92%	0.77%	0.629
June 2015	0.59%	0.35%	0.62%	0.02%	0.56%	0.67%	0.61%	0.01%	0.56%	0.68%	0.16%	0.65%	0.18%	0.78%	0.77%	0.04%	1.15%	0.58%	0.579
July 2015	0.86%	0.37%	0.47%	0.28%	0.37%	0.52%	0.45%	0.36%	0.47%	0.68%	0.41%	0.71%	0.33%	0.59%	0.84%	0.69%	1.08%	0.89%	0.509
August 2015	0.04%	0.51%	0.47%	0.18%	-0.03%	0.65%	0.27%	0.06%	0.43%	0.65%	0.22%	0.42%	0.03%	0.25%	0.58%	0.18%	0.38%	0.52%	0.269
September 2015	0.60%	0.10%	0.53%	0.26%	0.46%	0.51%	0.65%	0.36%	0.52%	0.72%	-0.08%	0.70%	0.33%	0.88%	0.68%	0.03%	0.76%	1.01%	0.449
October 2015	0.77%	0.21%	0.76%	0.33%	0.02%	0.60%	0.71%	0.31%	0.82%	0.66%	0.04%	0.57%	0.27%	0.08%	0.91%	0.20%	0.35%	0.79%	0.529
November 2015	0.53%	0.27%	-0.30%	0.26%	0.16%	0.73%	0.69%	0.16%	0.65%	0.65%	-0.01%	0.37%	0.35%	0.26%	0.55%	0.42%	0.08%	0.77%	0.689
December 2015	0.42%	0.23%	0.16%	0.38%	0.23%	0.74%	0.54%	0.19%	0.45%	0.41%	-0.10%	0.48%	0.37%	0.23%	0.19%	0.63%	0.19%	0.61%	0.649
January 2016	0.60%	0.32%	0.42%	0.02%	0.30%	0.94%	0.53%	0.07%	0.31%	0.46%	-0.10%	0.39%	-0.02%	0.25%	0.49%	0.68%	0.06%	0.50%	0.799
February 2016	0.68%	0.38%	0.36%	0.25%	0.22%	0.69%	0.25%	0.15%	0.44%	0.61%	-0.18%	0.57%	-0.44%	0.06%	0.36%	0.34%	0.11%	0.65%	0.759
March 2016	0.52%	0.43%	0.06%	0.04%	0.13%	0.16%	0.45%	0.32%	0.35%	0.40%	-0.12%	0.56%	-0.20%	0.87%	0.37%	0.67%	0.32%	0.62%	0.819
April 2016	0.76%	0.67%	0.69%	0.45%	0.69%	0.43%	0.68%	0.20%	0.54%	0.70%	0.47%	0.37%	-0.56%	0.12%	0.73%	-0.01%	0.31%	0.57%	0.359
May 2016	0.61%	0.41%	0.43%	0.05%	0.15%	0.52%	0.26%	0.10%	0.58%	0.49%	-0.61%	0.33%	-0.14%	0.07%	0.62%	0.47%	0.40%	-0.05%	0.379
June 2016	0.29%	0.42%	0.07%	0.33%	0.41%	0.42%	0.23%	0.17%	0.38%	0.75%	-0.16%	0.25%	-0.01%	0.18%	0.59%	0.12%	0.55%	0.52%	0.379
July 2016	0.03%	0.32%	0.09%	0.35%	0.40%	0.32%	0.35%	-0.54%	0.35%	0.39%	-0.72%	0.38%	0.08%	0.29%	0.52%	0.10%	0.79%	0.23%	0.489
August 2016	0.39%		-0.08%	0.19%	0.19%	0.34%	0.40%	-0.24%	0.35%	0.50%	-0.34%	0.24%	-0.13%	0.00%	0.35%	0.14%	-0.22%	0.12%	0.459
September 2016	0.72%		0.53%	0.27%	0.41%	0.14%	0.36%	0.10%	0.52%	0.64%	-0.35%	0.32%	-0.02%	0.10%	0.54%	0.59%	0.18%	0.30%	0.329
October 2016	0.32%	0.57%	-0.07%	0.28%	-0.07%	0.45%	0.47%	-0.20%	0.09%	0.49%	-0.65%	0.19%	-0.34%	0.16%	0.38%	0.41%	0.40%	0.31%	0.379
November 2016	0.45%	0.30%	0.33%	0.23%	0.27%	0.43%	0.58%	0.08%	0.28%	0.83%	-0.51%	0.64%	-0.26%	0.34%	0.52%	0.24%	0.35%	0.21%	0.349
December 2016	0.34%	0.17%	0.15%	0.36%	0.39%	0.16%	0.29%	0.88%	0.11%	0.28%	-0.54%	0.70%	-0.99%	0.34%	0.35%	-0.23%	0.08%	0.41%	0.189
January 2017	0.50%	0.26%	0.21%	0.31%	0.11%	0.11%	0.13%	0.03%	0.31%	0.46%	-0.13%	0.33%	-0.98%	0.08%	0.35%	0.09%	0.15%	0.05%	1.069
February 2017	0.12%	0.19%	0.20%	0.38%	0.27%	0.12%	0.63%	0.25%	0.29%	0.19%	1.87%	0.47%	-0.77%	0.13%	0.49%	0.51%	0.11%	0.20%	0.479
March 2017	0.39%	0.02%	0.34%	0.43%	0.56%	0.57%	0.41%	0.04%	0.25%	0.91%	-0.30%	0.36%	-0.78%	-0.11%	0.42%	0.24%	-0.01%	0.46%	0.179





Occupancy x Average Daily Rate = RevPAR

Month of Date	Atlanta, GA	Augusta, GA-SC	Austin, TX	Birmingh am, AL	Charlest on, SC		Chattano oga, TN	Columbu	Dallas, TX	Greenvill e/Sparta	Houston, TX	Jackson ville, FL	Miami, FL	Myrtle Beach,	Nashville , TN	Orlando, I	Pensacol a, FL	Savanna h, GA	Tampa, FL
May 2014	1.58%		0.42%	1.03%	1.23%	1.00%	0.44%	3/Lugiu	0.44%	The second second second	1.49%	1.64%	0.88%	1.45%	And the last of th	0.70%	2.28%	1.53%	1.28%
June 2014	1.13%	1.32%	0.64%	0.20%	0.74%	1.00%	0.62%		1.01%	0.60%	0.88%	1.14%	0.11%	1.26%	1.68%	0.36%	1.18%	1.14%	0.85%
July 2014	1.17%	1.79%	1.04%	0.86%	1.01%	1.40%	0.81%		0.57%	0.37%	0.37%	1.16%	0.38%	2.05%	1.34%	0.44%	2.08%	1.16%	0.82%
August 2014	1.46%	1.05%	0.91%	0.84%	0.94%	1.33%	0.75%	-0.35%	0.60%	0.51%	0.72%	0.99%	0.70%	1.23%	1.31%	0.58%	1.69%	0.71%	0.99%
September 2014	1.44%	1.17%	0.45%	0.52%	0.64%	1.01%	0.84%	0.32%	1.19%	1.17%	0.86%	0.59%	0.45%	0.00%	1.32%	0.78%	0.82%	0.43%	0.76%
October 2014	0.92%	0.71%	2.16%	0.76%	0.93%	1.39%	0.56%	0.52%	0.52%	1.11%	1.01%	1.42%	0.58%	0.73%	2.03%	1.17%	1.20%	1.36%	1.10%
November 2014	0.51%	0.46%	-0.89%	0.36%	0.42%	0.50%	0.33%	-0.62%	0.15%	0.60%	0.41%	0.44%	0.30%	0.25%	1.00%	0.67%	0.87%	0.64%	0.31%
December 2014	0.83%	0.34%	0.25%	0.46%	0.37%	0.67%	0.75%	0.44%	0.34%	0.74%	0.52%	0.89%	0.97%	0.40%	1.21%	0.87%	0.61%	0.83%	0.82%
January 2015	0.85%	0.32%	0.91%	0.27%	0.38%	0.47%	0.74%	0.08%	0.91%	0.60%	0.23%	1.36%	1.13%	0.45%	0.45%	0.80%	0.41%	0.80%	1.29%
February 2015	1.09%	-1.54%	1.01%	0.24%	0.53%	1.34%	0.49%	-0.05%	1.26%	1.50%	-0.02%	0.90%	1.50%	0.58%	0.77%	0.80%	0.80%	0.99%	1.98%
March 2015	0.64%	-1.22%	0.66%	1.38%	0.77%	1.37%	1.20%	-0.51%	0.72%	1.04%	0.18%	1.21%	0.61%	0.80%	0.93%	1.18%	0.71%	1.51%	1.82%
April 2015	0.94%	-0.50%	0.99%	0.40%	0.74%	0.54%	1.53%	-0.18%	0.11%	1.08%	-0.26%	1.10%	0.58%	0.41%	1.25%	0.78%	0.84%	1.48%	1.29%
May 2015	0.72%	-0.38%	0.81%	0.29%	0.79%	0.73%	1.34%	0.28%	0.59%	0.88%	-0.87%	0.58%	0.15%	0.13%	1.43%	0.63%	0.26%	1.09%	0.76%
June 2015	1.01%	-0.63%	1.18%	0.50%	1.02%	1.08%	1.16%	0.00%	0.89%	1.34%	-0.15%	0.73%	0.13%	1.17%	0.78%	0.38%	0.80%	0.73%	0.81%
July 2015	1.38%	-0.43%	0.52%	0.85%	0.47%	0.85%	1.47%	0.52%	0.81%	1.77%	0.08%	1.29%	0.57%	1.07%	1.42%	1.52%	1.51%	1.38%	0.83%
August 2015	-0.35%	-0.51%	0.46%	0.35%	-0.15%	0.62%	1.11%	-0.46%	0.61%	0.97%	-0.39%	0.31%	-0.19%	-0.87%	0.50%	0.41%	-0.49%	0.48%	0.27%
September 2015	0.74%	-1.04%	0.73%	0.72%	0.64%	0.55%	2.63%	-0.36%	0.98%	1.28%	-0.54%	0.98%	0.40%	1.44%	0.93%	0.36%	1.08%	1.41%	0.86%
October 2015	1.07%	-0.43%	0.91%	0.83%	-0.53%	0.54%	2.01%	-0.23%	1.39%	1.00%	-0.48%	0.45%	0.19%	-0.55%	1.31%	0.42%	0.76%	0.37%	1.05%
November 2015	0.61%	-0.43%	-0.18%	0.31%	0.24%	1.10%	1.51%	0.59%	0.93%	1.06%	-0.50%	0.40%	0.52%	0.12%	0.60%	0.65%	0.40%	0.89%	1.10%
December 2015	0.32%	-0.25%	0.02%	0.70%	0.42%	0.89%	0.76%	0.14%	0.53%	0.79%	-0.45%	0.64%	0.14%	0.30%	0.13%	0.73%	0.53%	0.58%	0.81%
January 2016	0.52%	-0.04%	0.21%	0.21%	0.46%	1.05%	0.69%	-0.01%	0.47%	1.11%	-0.61%	0.43%	-0.26%	0.22%	0.60%	0.66%	0.49%	0.18%	0.74%
February 2016	0.55%	0.17%	0.20%	0.08%	0.46%	0.76%	0.69%	-0.48%	0.33%	1.27%	-0.93%	0.77%	-0.98%	-0.08%	0.64%	-0.05%	0.70%	0.21%	0.47%
March 2016	0.50%	0.94%	-0.26%	-0.49%	0.38%	-0.21%	0.77%	0.12%	0.22%	0.93%	-1.05%	1.06%	-0.26%	1.54%	0.58%	0.58%	0.73%	0.26%	0.75%
April 2016	0.89%	1.52%	1.12%	0.89%	0.77%	1.30%	0.69%	-0.11%	1.57%	1.77%	0.04%	0.69%	-0.72%	-0.07%	1.03%	-0.20%	0.61%	0.16%	0.33%
May 2016	0.55%	0.54%	0.40%	-0.16%	-0.02%	1.04%	0.21%	-0.70%	1.02%	0.92%	-1.41%	0.80%	-0.11%	-0.20%	0.80%	0.25%	0.56%	-0.81%	0.59%
June 2016	0.08%	0.70%	-0.30%	0.27%	0.56%	0.71%	0.44%	0.74%	0.48%	1.25%	-0.83%	0.67%	-0.04%	-0.08%	1.07%	-0.15%	0.82%	0.38%	0.68%
July 2016	-0.32%	0.54%	-0.23%	0.38%	0.62%	0.59%	0.46%	-0.71%	0.51%	0.17%	-1.77%	0.60%	0.09%	0.78%	0.58%	-0.10%	1.30%	0.18%	0.73%
August 2016	0.45%	1.11%	-0.47%	-0.26%	0.16%	0.69%	-0.26%	0.47%	0.40%	0.71%	-1.02%	0.46%	-0.28%	0.45%	0.55%	-0.14%	-0.10%	-0.21%	0.53%
September 2016	1.09%	0.08%	0.55%	0.31%	0.65%	0.08%	-0.58%	2.10%	0.70%	0.73%	-1.11%	0.49%	-0.15%	0.05%	0.81%	0.94%	0.46%	0.38%	0.29%
October 2016	0.50%	1.54%	-0.48%	0.08%	-0.35%	0.80%	0.22%	1.20%	-0.29%	0.83%	-1.92%	0.68%	-0.86%	0.64%	0.06%	0.40%	0.74%	0.57%	0.35%
November 2016	0.47%	0.63%	0.34%	0.00%	0.90%	0.23%	0.91%	0.58%	0.29%	0.96%	-1.23%	1.22%	-0.79%	0.97%	0.79%	0.42%	0.58%	0.95%	0.42%
December 2016	0.43%	0.24%	-0.03%	0.23%	0.52%	0.01%	0.36%	1.21%	-0.08%	-0.03%	-1.17%	0.87%	-1.44%	0.42%	0.25%	-0.62%	0.11%	0.57%	-0.06%
January 2017	0.57%	-0.04%	0.00%	0.01%	0.17%	-0.10%	0.11%	0.78%	0.08%	0.21%	-0.63%	0.41%	-1.50%	0.21%	0.16%	0.01%	0.17%	0.29%	1.24%
February 2017	-0.29%	-0.51%	0.24%	0.39%	0.35%	-0.42%	1.02%	1.14%	-0.03%	-0.28%	1.80%	0.72%	-0.91%	0.72%	0.45%	0.82%	0.38%	0.46%	0.47%
March 2017	0.76%	-0.63%	0.84%	0.94%	0.92%	0.92%	0.81%	1.23%	0.29%	1.40%	-0.44%	0.59%	-0.62%	-0.21%	0.25%	0.35%	0.75%	0.77%	0.08%

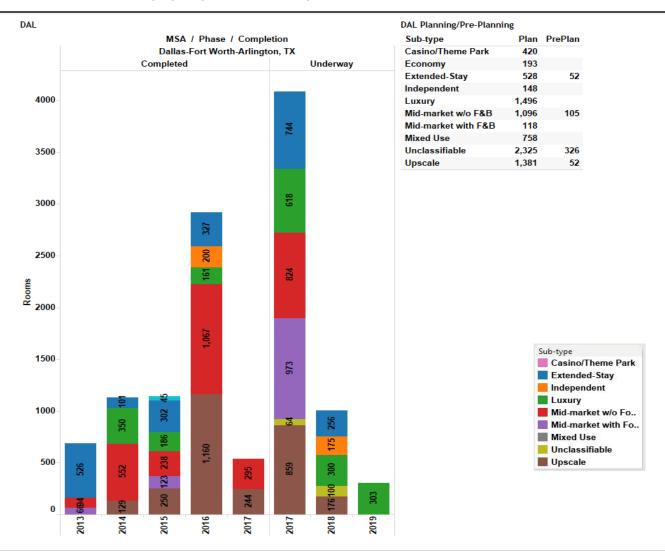
MTM TT RevPAR %

2.50%





Dallas Hotel Supply Example





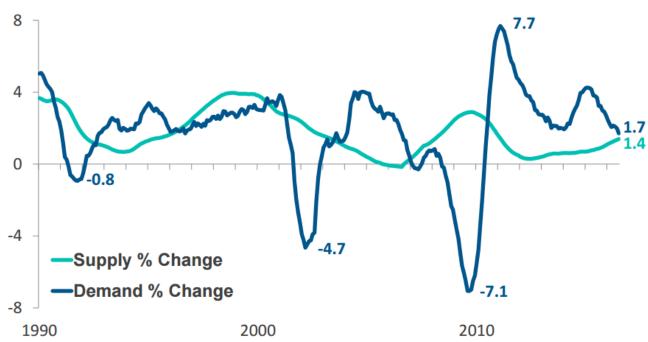


Hotel Supply and Demand: About 3 Year Lag

Demand Growth Slowing While Supply Growth Is Increasing



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Hotel Underwriting Example

- Upper Tier Secondary Market Hotel
 - \$45,000,000 Loan Amount
 - 288 Rooms
 - 5 Year Term
 - 25 year Amortization
 - 3.25% Rate; 6.0% Stressed Rate
 - 65% Max LTV
 - Minimum DSCR = 1.40x







Hotel Underwriting: A Different Beast

Year	COMP SET AVG REVPAR	PROFORMA	APPRAISAL	STRESSED	BREAKEVEN
rear	COMP SET AVG REVPAR	YEAR ONE	YEAR ONE	REVENUES DISCOUNTED 10%	BILLAREVEN
Rooms Available	105.120	105,120	105,120	105,120	105.120
Rooms Sold	82,204	70,346	73,584	70,346	70,346
Occupancy	78.20%	66.92%	70.00%	66.92%	66.92%
ADR	\$157.54	\$161.73	\$171.90	\$145.56	\$129.00
RevPar	\$123.20	\$108.23	\$120.33	\$97.41	\$86.33
Revrai	\$123.20	\$106.23	\$120.33	\$97.41	φου.33
Revenue					
Room Revenue	\$12,950,393 87.56%	\$11,377,780 86.08%	\$12,649,000 82.46%	\$10,240,002 86.08%	\$9,074,673 84.56%
Food & Beverage	\$961,903 6.50%	\$961,903 7.28%	\$2,065,000 13.46%	\$865,713 7.28%	\$865,713 8.07%
Telephone	\$281,400 1.90%	\$281,400 2.13%	\$0 0.00%	\$253,260 2.13%	\$253,260 2.36%
Other	\$597,075 4.04%	\$597,075 4.52%	\$625,000 4.07%	\$537,368 4.52%	\$537,368 5.01%
Gross Revenue	\$14,790,771 100.00%	\$13,218,158 100.00%	\$15,339,000 100.00%	\$11,896,342 100.00%	\$10,731,014 100.00%
Departmental Expenses	00 557 400 40 7504	00.040.074	00 704 000	00 000 400 40 7504	04 700 040 40 750
Rooms	\$2,557,432 19.75%	\$2,246,874 19.75%	\$2,781,000 21.99%	\$2,022,400 19.75%	\$1,792,248 19.75%
Food & Beverage	\$746,185 77.57%	\$746,185 77.57%	\$1,716,000 83.10%	\$671,533 77.57%	\$671,534 77.57%
Telephone	\$140,700 50.00%	\$140,700 50.00%	\$0 #DIV/0!	\$126,630 50.00%	\$126,630 50.00%
Other	\$447,807 75.00%	\$447,807 75.00%	\$328,000 52.48%	\$403,026 75.00%	\$403,026 75.00%
Total Departmental Expenses	\$3,892,124 26.31%	\$3,581,566 27.10%	\$4,825,000 31.46%	\$3,223,589 27.10%	\$2,993,438 27.90%
GROSS OPERATING INCOME	\$10,898,647 73.69%	\$9,636,592 72.90%	\$10,514,000 68.54%	\$8,672,753 72.90%	\$7,737,577 72.10%
Undistributed Operating Expenses					
Admin & General	\$1,136,351 7.68%	\$1,015,530 7.68%	\$1,319,000 8.60%	\$913,639 7.68%	\$824,142 7.68%
Marketing	\$532,565 3.60%	\$475,941 3.60%	\$659,000 4.30%	\$594,817 5.00%	\$536,551 5.00%
Franchise Fee	\$700,229 4.73%	\$625,778 4.73%	\$1,012,000 6.60%	\$594,817 5.00%	\$536,551 5.00%
Management Fee	\$423,679 2.86%	\$378,632 2.86%	\$460,000 3.00%	\$594,817 5.00%	\$536,551 5.00%
Repairs and Maintenance	\$367,189 2.48%	\$328,148 2.48%	\$554,000 3.61%	\$295,029 2.48%	\$266,129 2.48%
Utilities	\$566,784 3.83%	\$506,521 3.83%	\$573,000 3.74%	\$455,630 3.83%	\$410,998 3.83%
Total Undist. Oper. Expenses	\$3,726,797 25.20%	\$3,330,550 25.20%	\$4,577,000 29.84%	\$3,448,750 28.99%	\$3,110,921 28.99%
Gross Operating Profit	\$7,171,850 48.49%	\$6,306,042 47.71%	\$5,937,000 38.71%	\$5,224,003 43.91%	\$4,626,656 43.11%
Firm I Francisco					
Fixed Expenses	£475 000 0 040/	0.475.000	£4.050.000 0.000/	\$475,000 0,000/	£475.000 4.400/
Real Estate Taxes	\$475,200 3.21% \$100.800 0.68%	\$475,200 3.60% \$100.800 0.76%	\$1,058,000 6.90% \$121,000 0.79%	\$475,200 3.99% \$121,000 1.02%	\$475,200 4.43%
Insurance				7.5.5	\$121,000 1.13%
Lease Other Expenses	\$0 0.00% \$0 0.00%	\$0 0.00% \$0 0.00%	\$0 0.00% \$0 0.00%	\$0 0.00% \$0 0.00%	\$0 0.00% \$0 0.00%
			7.007.0		
FF&E Reserves	\$126,211 0.85%	\$126,211 0.95%	\$307,000 2.00%	\$594,817 5.00%	\$536,551 5.00%
Total Fixed Expenses	\$702,211 4.75%	\$702,211 5.31%	\$1,486,000 9.69%	\$1,191,017 10.01%	\$1,132,751 10.56%
Net Operating Income	\$6,469,639 43.74%	\$5,603,831 42.39%	\$4,451,000 29.02%	\$4,032,986 33.90%	\$3,493,905 32.56%
STRESSED DEBT SERVICE	\$3,507,835	\$3,507,835	\$3,507,835	\$3,507,835	\$3,507,835
STRESSED DSCR	1.84	1.60	1.27	1.15	1.00
DSCR BASED ON PRIME @ 3.50%	2.37	2.06	1.63	1.48	1.28
DOCK DAGED ON THINK & 0.0070	2.01	2.00	1100	1.70	1120

14.3% Debt Yield

12.4% Debt Yield

9.8% Debt Yield

8.9% Debt Yield

7.7%Debt Yield





Observations on the Hotel Industry

- Much more competition in the market
 - Specialty brands
 - AirBNB, VRBO, apartment blocks, condos
- Very subject to change, tech innovations
- Business climate and dollar strength will affect performance in 2017-2018, but should see the cycle inflection point





Capitalization Rates

CBRE Semiannual Cap Rate Survey:

http://www.cbre.us/research/2016-U-S-Reports/Pages/H2-2016-North-America-Cap-Rate-Survey.aspx

Capitalization Rate Formula for Leveraged Transaction

Capitalization Rate =

(Loan to Value % * Yield to Bank)

+

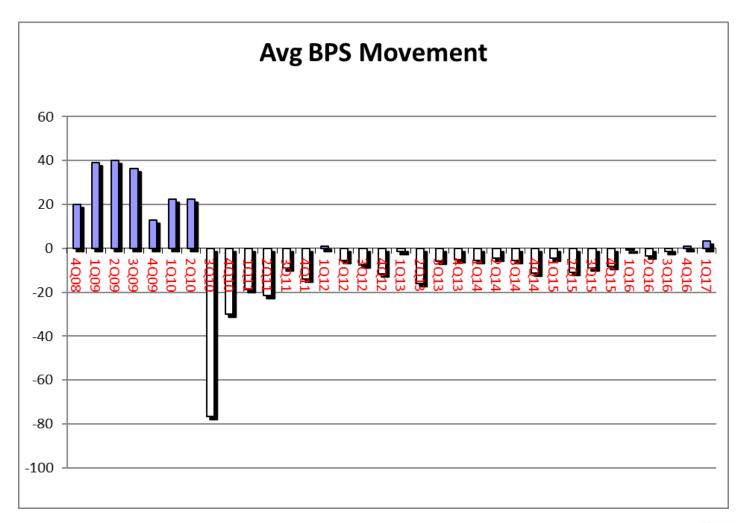
(Equity % * Yield to Borrower)

Capitalization Rate is Weighted Average of Bank Yield and Yield to Borrower





Average Capitalization Rate History Chart: All CRE

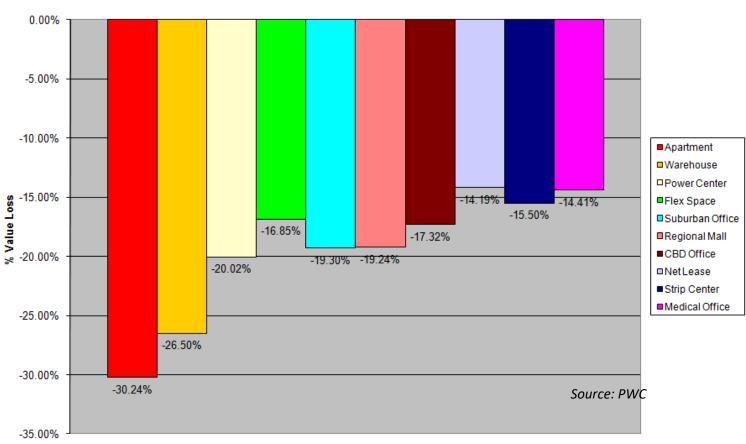






Peak Loss from Cap Rate Increases in Recession

% Value Loss 3Q08-2Q10









Cap Rate vs. Ten Year Yield Spread



Data: Real Capital Analytics 3.2017





RERC SE Cap Rates vs. TNX: 2006, Before, and After Election

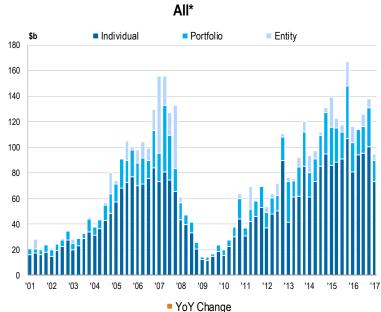
					L.5X
Spread between Cap R	ate and	Ten Ve	r Yield	2.0X	
	2006 ⁴ Q4	2016 Q1	2016 Q2	2016 Q3	2016 Q4
CBD Office over TNX	3.09%	5.71%	6.11%	5.89%	4.65%
Community Retail over T	3.19%	5.71%	6.31%	5.79%	4.95%
Hotel Spread over TNX	4.29%	6.61%	6.91%	6.59%	6.05%
Multi Spread over TNX	2.59%	4.81%	5.11%	4.69%	3.65%
NH Retail over TNX	3.09%	5.81%	6.11%	5.99%	4.85%
Sub Off over TNX	3.19%	6.11%	6.41%	6.19%	5.15%
WH Spread over TNX	3.19%	5.91%	6.31%	5.69%	5.05%

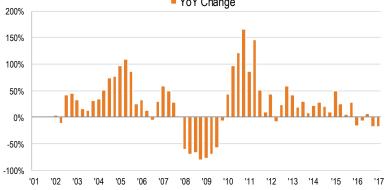
Data: RERC 3.2017





Decreased Deal Volume: Across Property Spectrum



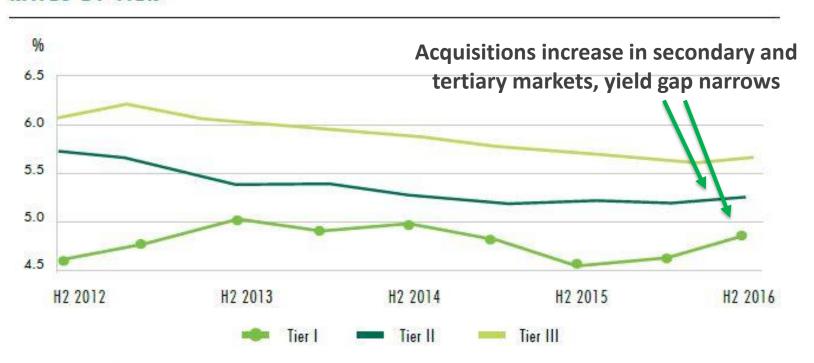


Data: Real Capital Analytics 3.2017

- January 2017: -54% YOY
- February 2017: -22% YOY
- March (1Q17): -18% YOY
- Bid/Ask Gap between sellers and buyers is very wide
- Sales that are occurring are generally happening at low caps; repricing at year end added about 25 bps to multi

Why Do Caps Continue to Drag?

FIGURE 31. U.S. MULTIFAMILY SUBURBAN - HISTORICAL CLASS A CAP RATES BY TIER



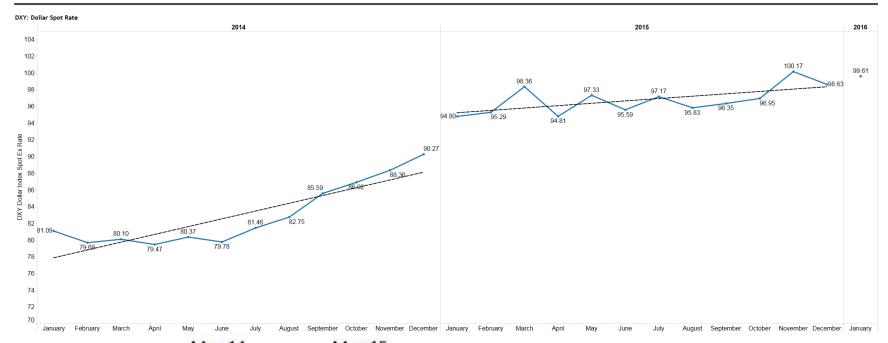
Source: CBRE for stabilized property acquisitions.

From CBRE Survey Link at Section Start Page





The Influence of International Capital on Cap Rates



	May-14	May-15
\$	1.00	1
€	1.37	1.14
CRE Value A	3%	

International Acquisitions Approximately 40% Industrial/35% Office

Currency Issues: Asset Preservation/Dollar
Denominated Returns

	Buy:	Sell:	Return:
\$	\$10,000,000	\$ 10,300,000	3%
€	\$7,299,270	\$ 9,035,088	24%

FIRPTA 1980: Extension of exceptions for foreign retirement/pension



So What Gives? Cap Rates Are a Mixed Bag...

- Cap rates are at or below historical pre-recession lows. In gateway, primary, and better secondary markets, international capital inflows have caused pricing distortions; in most markets, value increases are driven by demand more than operational gains.
- Relative to comparable pre-recession lows, spreads between cap rates and the ten year
 Treasury yield are roughly double prior levels, showing higher built-in risk premiums. Increases
 in bank rates, however, reduce this spread roughly 100 bps YOY; the market is adjusting to
 increased risk through pricing and stricter underwriting standards.
- CRE sales volume is down from 2015 but the quality of the assets being traded has not decreased; this shows some restraint and a general cognizance of market fundamentals and conditions
- Yellen: "There are areas...where price to rent are very high and cap rates very low. That's something that has caught our attention....while values are high, we are seeing some tightening of lending standards and less debt growth" -FRB CRE Commentary, October 2016





Building a Market Intelligence Program A Discussion

Tailoring to Your Bank's Needs and Resources

Get Your Economic Data Calendar Here:

http://mam.econoday.com/

Why Do You Need a Market Intel Program?

- Because you want to make more informed decisions on loans
- Because you want to manage your portfolio more effectively and mitigate concentration risks
- Because CRE industry is changing at a rapid pace and you need to be cognizant of the lending environment and risks
- Because you have seen there are several concerns in each property sector and the cyclical winds has shifted
- Because regulators are going to want to see some evidence of a Market Intelligence effort





Section Header Links

- If you bookmarked or signed up for free access to the links posted underneath each section header, you are well on your way to having the data that you need to stay informed.
 - Best part is those resources were <u>free!</u>
- Example of MSA Summary Report follows list of additional free data links on next page





Free MSA Data Metrics: click on links to access

Unemployment Rate (Seasonally Smoothed)

BLS

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

Bureau of Labor Statistics

https://www.bls.gov/lau/metrossa.htm

MSA Average Weekly Earnings (NSA)

http://www.bls.gov/sae/tables.htm

Employment (Seasonally Smoothed) Labor Force (Seasonally Smoothed)

https://www.bls.gov/lau/metrossa.htm

Previous Year Emp Change Actual CES https://www.bls.gov/lau/metrossa.htm http://www.deptofnumbers.com/employment/georgia/atlanta/

Employment Change United States Conference of Mayors

http://www.usmayors.org/metroeconomies/

GMP Change

United States Conference of Mayors

Population Change

http://www.usmayors.org/metroeconomies/

Mining and Logging

https://www.snl.com/interactivex/DemographicsData.aspx?National=ON&ViewBy=0&Refreshed=1&State=0

Table D-6

Construction

http://www.bls.gov/eag/

Manufacturing

http://www.bls.gov/eag/

Trade, Trans, & Utilities

http://www.bls.gov/eag/

Information

http://www.bls.gov/eag/

Financial Activities

http://www.bls.gov/eag/ http://www.bls.gov/eag/

http://www.bls.gov/eag/

Professional & Business Svs Education/Health

http://www.bls.gov/eag/

Leisure/Hospitality

http://www.bls.gov/eag/

Government

http://www.bls.gov/eag/

Median Home Price

National Association of Realtors http://www.realtor.org/topics/metropolitan-median-area-prices-and-affordability/data

https://www.census.gov/construction/bps/msamonthly.html US Census Bureau

Single Family Permits YTD Multifamily Permits YTD

https://www.census.gov/construction/bps/msamonthly.html US Census Bureau

Home Ownership Rate

US Census Bureau Homeownership Rates for Top 75 MSA

http://www.census.gov/housing/hvs/data/rates.html

FHFA Δ MSA House Price Index

FHFA House Price Index

http://www.fhfa.gov/DataTools/Tools/Pages/House-Price-Index-(HPI).aspx





Charlotte, NC

General Economic Metrics	YE15	YE16	YOY %.6
Unemployment Rate (SA)	5.2%	4.7%	-9.6%
MSA Average Weekly Earnings (NSA)	\$ 891.30	\$ 952.77	6.9%
Employment (SA)	1,182,203	1,233,768	4.4%
Labor Force (SA)	1,247,163	1,284,777	3.0%
Past/Current/Projected MSA Statistics:	2015	2016	2017
Employment Change 15YOY 16YOY (SA)	46,471	51,565	
Gross Metro Product Change	3.8%	2.7%	4.0%
Population	2,380,045	2,436,209	

Employment Sector Levels	YE15	YE16	YOY %.6
Mining and Logging	57,481	60,700	5.6%
Construction	Included Abo	ve	
Manufacturing	104,469	105,200	0.7%
Trade, Trans, & Utilities	236,785	240,100	1.4%
Information	26,694	26,400	-1.1%
Financial Activities	86,187	88,600	2.8%
Professional & Business Svs	189,030	193,000	2.1%
Education/Health	114,579	117,100	2.2%
Leisure/Hospitality	124,128	124,500	0.3%
Government	152,626	154,000	0.9%
Non-Farm Employment (job:permit basis)	1,130,100	1,149,000	18,900
General Housing Metrics	YE15	YE16	YOY %.6
Median Home Price	\$ 194,000	\$ 208,400	7.4%
Single Family Permits YTD	11,742	12,989	1,247
Multifamily Permits YTD	6,861	6,293	-568
Home Ownership Rate	65.0%	66.8%	2.8%

Year-End MSA Commentary 2016

Vibrant economic expansion, solid leasing dynamics and strong investment returns have combined to make Charlotte one of the most sought after markets in the Southeast. The fuel for this growth, like much of the Southeast, is a combination of affordability and a high quality of life. This has helped employment growth outpace that of the U.S. over the past five years. Part of Charlotte's brand is its workforce quality. Charlotte stands out nationally in terms of workforce quality for both the financial industry and the tech industry. The ability to attract a highly-skilled workforce will provide Charlotte a competitive advantage when it comes to recruiting new economic activity to the market. Workforce quality is helping to draw companies interest in corporate relocations, particularly international companies looking to establish a U.S. presence, which are also attracted by Charlotte Douglas International Airport. The airport is the sixth busiest airport in the world and includes 33 international destinations, making the Charlotte metro area conveniently accessible to the entire world. Downtown Charlotte is seeing a substantial amount of economic activity in a variety of sectors as large swaths of people look to make urban living a reality. The development of a the LYNX light rail system has helped to promote development along the length of its corridor to the southwest of the city. An northwesterly extension of the system will open additional areas for more dense development.



Charlotte, NC

Market Survey Results and Forecasts												
	1016		iential		Month				Annual			
fective Rent Per Unit	1Q16	2Q16	3Q16	4Q16	Dec-16	2014	2015	2016	2017F	2018F	2019F	2020F
Ef	\$996	\$1,023	\$1,038	\$1,026	\$1,024	\$926	\$976	\$1,021	\$1,046	\$1,079	\$1,123	\$1,158
Per Sq. Ft	\$1.03	\$1.06	\$1.08	\$1.06	\$1.06	\$0.96	\$1.01	\$1.06	\$1.08	\$1.12	\$1.17	\$1.20
Effective Rent Growth - Annually	6.0%	4.8%	4.0%	3.7%	3.6%	3.4%	5.4%	4.6%	2.4%	3.2%	4.1%	3.1%
Effective Rent Growth - Quarterly	0.7%	2.7%	1.4%	-1.1%								
Occupancy Rate	95.2%	95.8%	95.7%	95.4%	95.2%	94.7%	95.3%	95.5%	95.0%	95.2%	95.6%	95.0%
Occupancy Change - Annually	0.5%	0.5%	0.0%	-0.1%	0.1%	0.1%	0.6%	0.2%	-0.5%	0.1%	0.4%	-0.6%
Occupancy Change - Quarterly	-0.3%	0.7%	-0.1%	-0.4%								
Economic Concessions												
Concession Value	\$-5.68	\$-3.99	\$-3.94	\$-7.52	\$-8.38	\$-5.14	\$-4.32					
As a % of Asking Rent	-0.6%	-0.4%	-0.4%	-0.7%	-0.8%	-0.6%	-0.4%					

Market Rank														
4Q16	Market	Market National Rank					4Q16 Annual Results							
Effective Rent Per Unit	\$1,026	\$1,247	61	By Bedroom Type	%	Area	Осс	ERG	Erent	ERSF				
Effective Rent Growth - Annually	3.7%	2.6%	46	Studio/One bedroom	41.4%	747	95.3%	3.7%	\$923	\$1.23				
Effective Rent Growth - Quarterly	-1.1%	-1.1%	70	Two bedroom	47.9%	1,068	95.6%	4.0%	\$1,066	\$1.00				
Occupancy Rate	95.4%	94.7%	48	Three + bedrooms	10.7%	1,329	95.5%	3.7%	\$1,253	\$0.94				

Multifamily Absorption and Supply											
	Annual			40	Q16	Annual Forecast					
	2013	2014	2015	Market	National	2016	2017F	2018F	2019F	2020F	
Total Units Absorbed	4,502	6,169	6,939	8,066	336,518	8,066	7,092	7,784	5,120	3,761	
New Supply	4,825	5,772	6,249	8,385	365,032	8,385	9,314	6,837	4,968	5,601	
Inventory Growth	2.3%	3.4%	4.1%	4.6%	1.5%	4.6%	5.5%	4.5%	3.1%	2.6%	
Demand/Supply Ratio	1.9	2.3	2.2	1.3	2.1	1.4	1.1	1.3	1.4	1.1	
Job Gain / Total Residential Units Permitted											
Job Gain / Single Family Units Permitted	3.3	3.6	3.5	2.0	3.6						
Job Gain / Multifamily Units Permitted	4.7	6.6	6.0	3.6	5.6						



Charlotte, NC

Submarket Delivery Schedule										
	Pipeline Delivery Schedule				Pipeline Lease Up Trend					
Top Submarkets	2014	2015	2016	Total	Units Ab	sorbed	d Asking Rent		Effective Rent	
					Totals	PPM	Per Unit	PSF	Per Unit	PSF
East Charlotte - Central Ave.	397	232	831	1,460	761	16	\$1,496	\$1.78	\$1,436	\$1.70
Fairview North	327	507	1,033	1,867	625	9	\$1,692	\$1.93	\$1,560	\$1.78
Harris Blvd/Mallard Creek Church Rd	496	407	975	1,878	716	18	\$1,163	\$1.15	\$1,123	\$1.11
Northwest Charlotte	743	494	900	2,137	453	21	\$1,227	\$1.25	\$1,156	\$1.17
Rock Hill	188	729	1,056	1,973	522	13	\$1,170	\$1.07	\$1,154	\$1.06
Other	3,568	3,014	3,616	10,198	2,714	11	\$1,455	\$1.61	\$1,364	\$1.51
Charlotte-Concord-Gastonia, NC-SC	5,719	5,383	8,411	19,513	5,791	12	\$1,431	\$1.57	\$1,350	\$1.48

^{*}Based on 2016 deliveries

^{*}Trend based on a trailing 12 month period

Effective Rent Growth Ranking	Occupancy Ranking										
Outhernedict	Doub.	4046	1.74+	Forecast		Out to serve at a f	David.	4046	1744		precast
Submarket	Rank	4Q16	LTA*	2016	2017-2020	Submarket	Rank	4Q16	LTA*	2016	2017-2020
Gaston County	1	8.7%	1.3%	7.5%	4.3%	East Charlotte - Central Ave.	1	96.8%	93.2%	96.5%	95.7%
East Charlotte - Albemarle Corridor	2	5.8%	1.6%	6.5%	3.6%	Iredell County	2	96.6%	92.5%	95.2%	94.7%
Concord/North Concord	3	5.8%	1.3%	5.5%	3.8%	Concord/North Concord	3	96.3%	91.9%	95.6%	96.2%
East Charlotte - Central Ave.	4	5.7%	1.6%	6.2%	3.3%	North Pineville	4	96.2%	93.1%	96.4%	96.3%
North Pineville	5	5.3%	2.0%	5.3%	4.0%	East Charlotte - Albemarle Corridor	5	96.0%	92.1%	95.7%	95.1%
N. Tryon St The Plaza	6	4.7%	1.5%	6.3%	3.4%	N. Tryon St The Plaza	6	95.8%	92.1%	95.7%	96.1%
Iredell County	7	4.5%	1.6%	3.3%	2.9%	Rock Hill	7	95.8%	92.6%	95.9%	95.3%
Harris Blvd/Mallard Creek Church Rd	8	4.3%	1.1%	4.7%	3.2%	Rowan County	8	95.3%	92.4%	95.5%	95.1%
Rock Hill	9	3.7%	2.4%	4.1%	3.7%	Harris Blvd/Mallard Creek Church Rd	9	95.2%	94.5%	95.6%	95.8%
Carmel	10	3.2%	2.0%	4.2%	3.8%	Northwest Charlotte	10	95.1%	93.2%	95.3%	95.5%
Rowan County	11	3.2%	2.0%	3.8%	2.7%	Fairview North	11	94.8%	93.6%	95.6%	95.8%
Northwest Charlotte	12	2.9%	1.0%	4.4%	3.1%	Carmel	12	94.4%	94.1%	94.8%	95.5%
Fairview North	13	2.2%	2.2%	4.4%	3.6%	Downtown	13	94.4%	90.7%	95.1%	96.0%
West - Charlotte Airport	14	0.3%	1.9%	3.0%	3.1%	West-Charlotte Airport	14	94.0%	93.1%	95.0%	95.6%
Downtown	15	-1.6%	1.7%	-0.2%	3.4%	Gaston County	15	93.7%	92.3%	93.9%	95.3%
Market Average	-	3.9%	1.7%	4.6%	3.5%	Market Average		95.4%	92.8%	95.5%	95.6%

^{*}LTA - Long term average 1996 (or available) to current





Measure Names

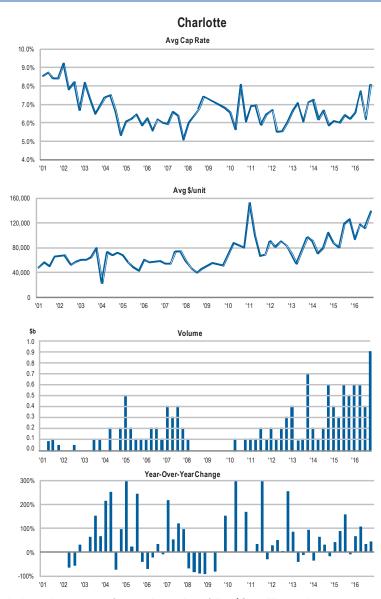
Class A Eff Rent

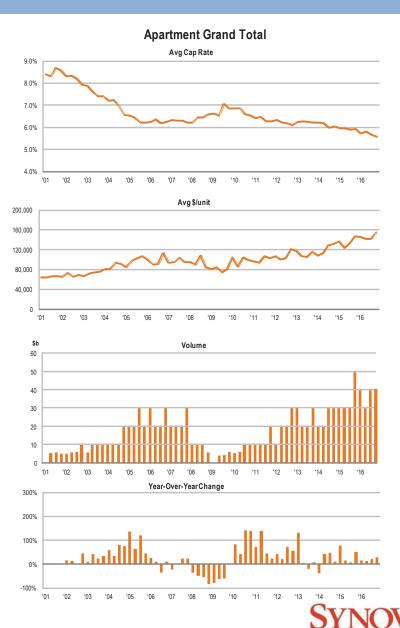
Class A Occ%

Class B Eff Rent

Class B Occ%

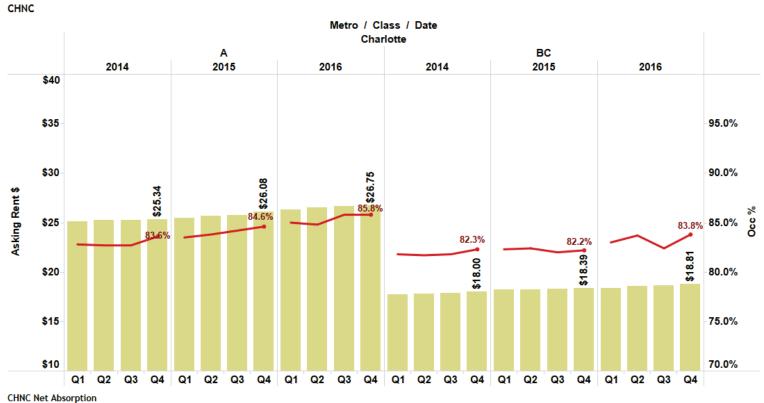






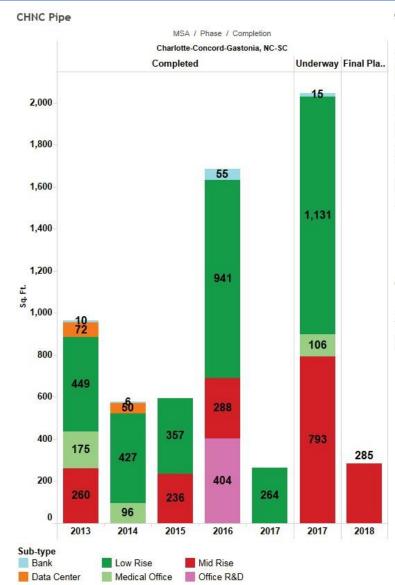
MARKET INTELLIGENCE

Based on independent reports of properties and portfolios \$2.5 million and greater.









CHNC Submarkets

Submarket	Occ %	Asking Rent \$	Free Rent (mos)	(SF/Units)
Medical/Randolph	95.2%	\$23.40	0.8	813,000
Uptown	88.7%	\$28.08	2.2	15,392,000
South Park	88.6%	\$27.21	2.3	4,602,000
I-77	86.8%	\$17.11	1.7	3,690,000
Midtown	86.0%	\$24.37	2.1	1,113,000
East	84.9%	\$14.35	1.1	1,131,000
Airport/Parkway	82.9%	\$20.00	2.5	4,183,000
Cotswold	82.1%	\$16.60	3.6	2,117,000
NC 51	81.7%	\$23.52	2.5	5,409,000
Park Road	75.7%	\$19.67	3.3	985,000
North/University	74.8%	\$19.18	3.2	4,814,000

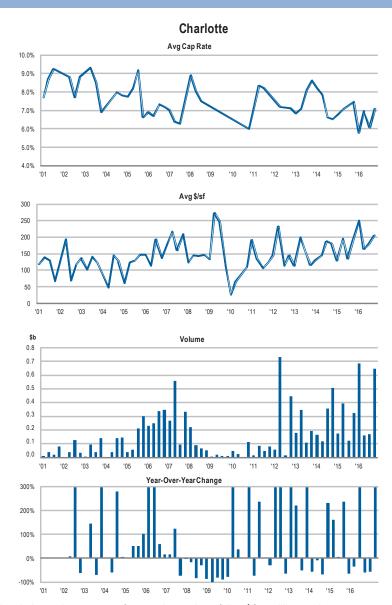
CHNC Plan

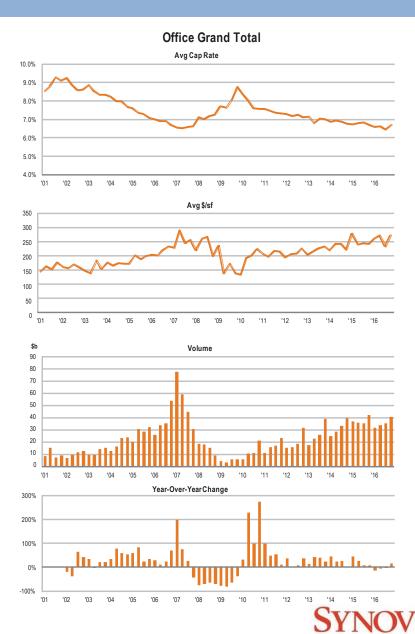
Phase	Bank	Data Center	Low Rise	Medical Office	Mid Rise
Planning	62	40	690	650	310
Pre-Planning			152		450



MARKET INTELLIGENCE

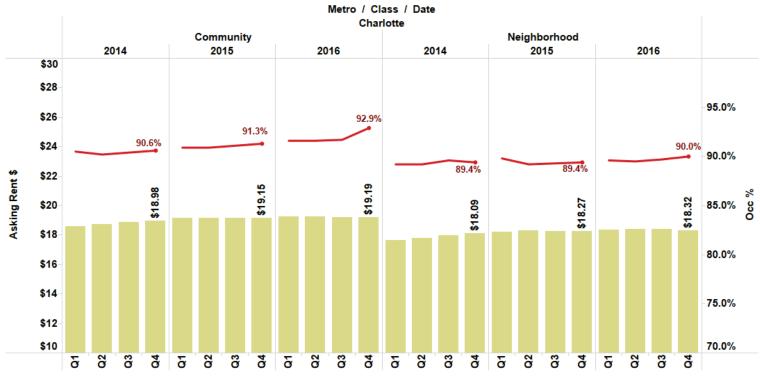
Charlotte, NC





Based on independent reports of properties and portfolios \$2.5 million and greater.



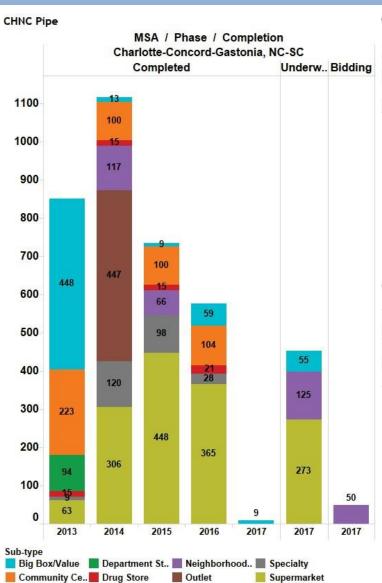












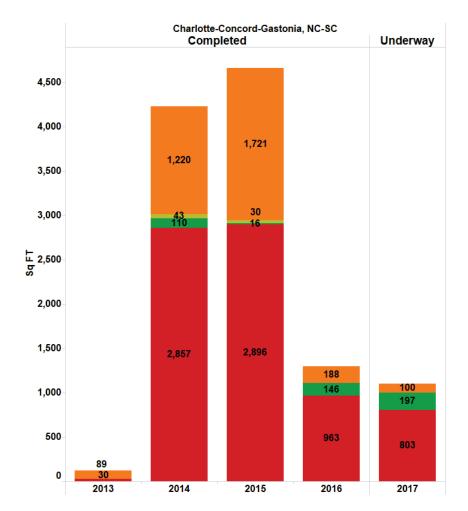
CHNC Submarkets

Submarket	Occ %	Asking Rent \$	Free Rent (mos)	Inventory (SF/Units)
South	91.9%	\$23.76	2.5	4,671,000
North	90.8%	\$16.94	1.0	3,406,000
East	86.5%	\$14.88	2.3	2,217,000
Gaston County	85.5%	\$12.72	5.4	948,000

CHNC Plan

	Planning	Pre-Plan
Big Box/Value	315	125
Community Center	768	104
Neighborhood Center	254	
Super Regional	781	
Supermarket	644	154





Warehouse/Industrial Metrics	YE15	YE16	YOY % .6
Warehouse Asking Rent	\$ 3.55	\$ 3.91	10.1%
Warehouse Vacancy	6.8%	5.5%	-19.1%
Warehouse Inventory	292,396,247	295,126,330	0.9%
Flex Asking Rent	\$ 8.55	\$ 8.66	1.3%
Flex Vacancy Flex	7.9%	5.0%	-36.7%
Inventory	29,750,966	30,209,066	1.5%

		Sub-type		
MSA	Phase	Flex	Self-Stor	WH/Dist
Charlotte-Concord-	Planning	2,750	1,049	2,493
Gastonia, NC-SC	Pre-Planning	50	50	332

Sub-type Note: Square Footage Totals Are in 1,000s

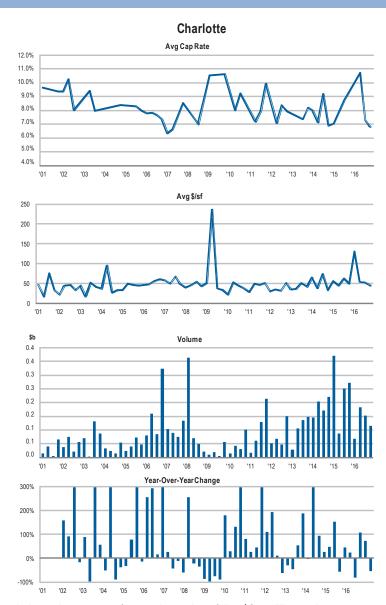
Flex

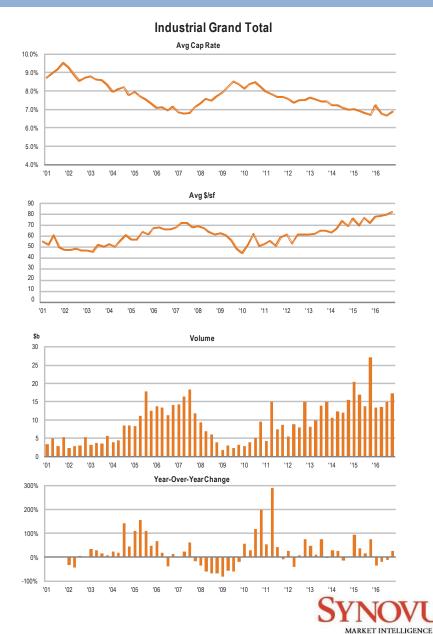
Manufacturing/Light Industrial

Self-Storage

Warehouse/Distribution





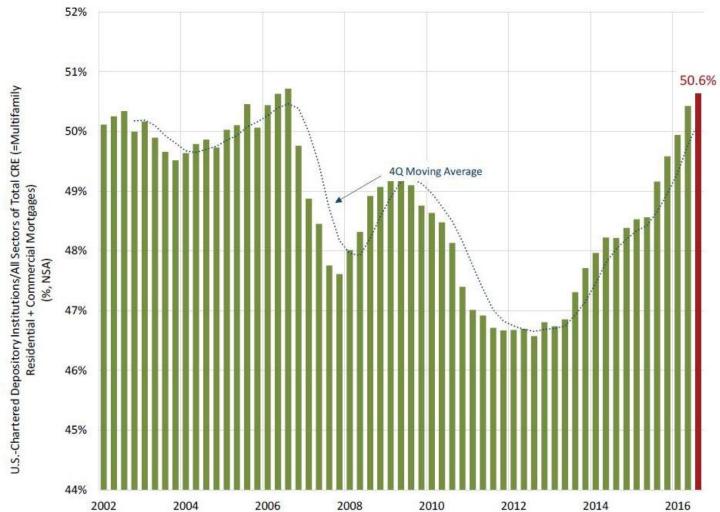


Based on independent reports of properties and portfolios \$2.5 million and greater.

Regulatory and Political Environment

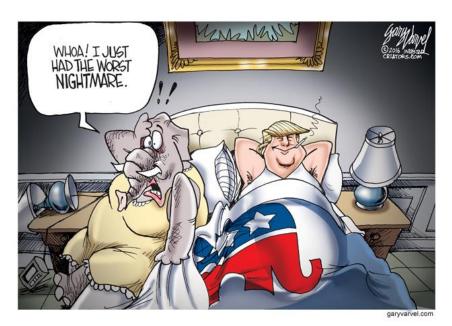
Intertwined Fates that Affect All of Our Banks

Regulatory Pushbacks: Bank Share of Total CRE Debt





Where Are We Now?: Report Headlines Tell the Story



A good bit of the change has to do with the guy on the right, or it will; the question is when and how much! **RERC 2016 Report Titles**

RERC 1Q16: Spotlight on Values

RERC 2Q16: The Beat Goes On-Instability Creates Stability

RERC 3Q16: Adjusting Expectations

RERC 4Q16: Aligning to New Realities

PWC 2016-2017 Report Titles

PWC 1Q16: Time to Wave the Caution Flag?

PWC 2Q16: Stabilizing Values May Signal End of Expansion

PWC 3Q16: Playing for Advantage, Guarding the Flank

PWC 4Q16: Staying Disciplined in a Competitive Market

PWC 1Q17: Unknowns Create Hesitancy in the Marketplace

Tax Reform, aka the <u>Brady/Ryan Plan</u>

Tax Reform:

Individual tax rates would be lowered in most instances, allowable itemized deductions would be greatly reduced (deductions for mortgage interest and charitable donations would remain), and the tax code would be simplified.

Corporate tax rates would be lowered, investments could be immediately expensed, interest expense would not be deductible, and a Border Adjustment Tax would be implemented. The BAT would tax imported inputs and goods but would not tax exported goods or components; this rewards companies who produce domestically and export goods and services. Conversely, it is punitive to companies that import goods for sale or import components that are produced abroad and then assembled domestically to be sold as a finished product. In theory, ForEx dynamics would strengthen the dollar as more US dollars are demanded to buy the initially cheaper US produced and denominated good; once the dollar has adjusted, most trade advantage goes away.

Short version-if you export, great; if you import, you are screwed!





Repeal of Obamacare/ACA with <u>American Health Care Act</u>

AHCA:

The AHCA eliminates penalties stemming from the individual mandate that citizens purchase health insurance and the employer mandate that large employers offer their employees health insurance coverage. It greatly reduces pricing and offering restrictions on insurance companies and, through a wide range of measures, shifts more of the economic impact of these changes to older non-group plan members from younger non-group plan members. It also caps certain areas of Medicaid and allows the states more latitude and control over their role in Medicaid allocations.

24 mm less insured by 2026, reduces Federal Deficit approximately \$350B





2018 Proposed Federal Budget

• 2018 Budget:

The 2018 budget, of the three items discussed here, is the most likely to change and the least well-defined. General measures regarding discretionary elements of the budget are as follows:

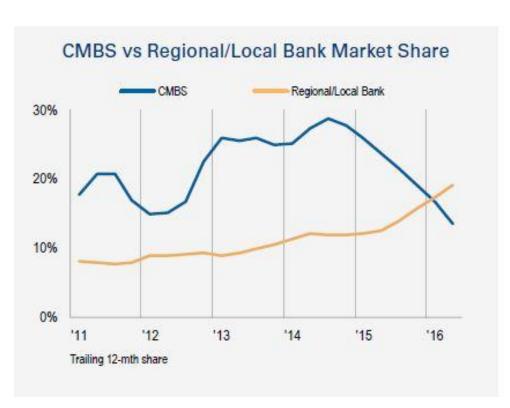
Environmental Protection Agency (-31%), State (-29%), Agriculture (21%), Labor (-21%), Health and Human Services (-18%), Commerce (-16%), Education (-14%), HUD (-13%), Transportation (-13%), Interior (-12%), Energy (-6%), SBA (-5%), Treasury (-4%), Justice (-4%), NASA (-1%), Veterans Affairs (+6%), Homeland Security (+7%), Defense (+9%)

This is the "Skinny Budget"-we don't know what infrastructure would be expanded beyond the border wall





- Regulatory Rollbacks
- Commercial Bank
 - Construction Lending
 - Mini-Perm Lending
 - Concentration Issues
- Life Company
- Gov. Sponsored Enterprise
 - FNMA/FRMC or SBA
- CMBS/"Conduit" Lenders
 - Risk Retention Rules
 - Basically switched w/banks



Data: Real Capital Analytics

What Do Regulators Want to See?

- COMMUNICATION WITH YOUR BOARD!
 - They are on the hook and they should know the issues
- Good rationale behind portfolio construction
 - Prove the basis behind your loan decisions
 - Think two years from now...
- Interaction between the line and DFAST, CECL, etc.
- Stress in accordance with historical performance
- THE BIG TRICK: there is no 100% right way to do it!



