Safeguarding the Pan Am/Parapan Am Games: Building the IT Security Operations Centre for TO2015

TORONTO 2015 Pan American/ Parapan American Games

Industry:	Nonprofit
Students:	41 nations 10,000 athletes and officials
	51 sports in municipalities across the Greater Golden Horseshoe area
	23,000-plus volunteers at Games time
Location:	Toronto, Canada
Website:	http://www.toronto2015.org











Background

Toronto will soon host the largest international multi-sport Games in Canada when more than 7,600 athletes from 41 countries across the Americas will compete at the TORONTO 2015 Pan Am/Parapan Am Games. Understandably, IT security is top of mind for the Organizing Committee (known as TO2015). The event will rely on a number of applications and web portals, which include an interactive volunteer portal, athlete accreditation management tools and a travel logistics site. Securing the data centre where these applications reside is of critical importance, ensuring risks are mitigated, threats are prevented and regulatory requirements are met.

Pan Am Games Security Operations Centre

The TO2015 mission is to ignite the spirit through a celebration of sport and culture. In this vein, the Organizing Committee was looking for technology partners who shared in their vision to deliver the best Games possible. Cisco was already on board as a Premier Partner of the Games and the Organizing Committee was now looking for an information technology integrator who could provide IT security, data centre integration and managed storage services.

"We were very impressed by the initial meeting with Scalar. Their level of enthusiasm and passion was apparent and they clearly demonstrated that they wanted to be part of this event," said Brian Cook, vice-president, information technology, TO2015.

Scalar was brought on board as an Official Supplier to the Games, providing an important range of services, including the development of a Security Operations Centre.

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IT Security Focus Areas

As with any major world sporting event, the IT Security Operations Centre needed to be state-of-the-art, detecting outside and internal threats and putting preventative measures in place to reduce risk. While Cook and his team had a high level conceptual idea of what they wanted to do from a security



architecture perspective, Scalar worked with them to help design and fit out the primary data centre. "We were able to utilize the expertise Scalar clearly have in the security business," said Cook.

The TO2015 Pan Am/Parapan Am Games IT security architecture focuses on 5 key areas:

Objectives

To build a secure data centre, protecting Pan Am/Parapan Am Games applications and web portals.

To find a technology partner who could effectively work as part of a broader team of sponsors.

1. Intrusion Detection and Prevention

The intrusion detection and prevention measures put in place constantly monitor the TO2015 environment, blocking potential threats. The solution provides visibility into everything on the network, including network attacks and malware. URL and application content filtering have been implemented, preventing users from visiting websites and web applications containing malicious content. Reporting is produced and analyzed regularly for trending threats and to determine where additional controls can be applied to mitigate these risks.

2. Development of Security Policies and Standards

A set of policies was developed to ensure that systems and processes are compliant with ISO27001, governing everything from network security, access control and physical access policies for the data centre.

3. Vulnerability Management Scans

The implementation of regular security scans against the systems infrastructure (desktops and the server environment) allow the team to stay on top of any security related patches, reducing the risk of potentially compromised end points. Additionally, an end user testing group provides feedback on applied patches, highlighting any potential end user compatibility issues.

4. Logging and Monitoring

The collection of all security events provides insight into what is taking place within the TO2015 environment, allowing issues to be raised and acted on.

Event collection occurs from a variety of different platforms such as operating systems and network devices. Dashboards, reporting and alerting have been put in place to allow the team to detect and action security related events.



Solution

Intrusion Detection and Prevention tools

Development of IT Security Policies and Standards

Vulnerability Management Scanning

Logging and Monitoring

Web Application
Penetration Testing

5. Web Application Penetration Testing

As the TO2015 various web portals go live, there is a need to ensure they are secure from external threats. This security penetration testing runs throughout the lifecycle of the Games to uncover vulnerabilities, with the aim to remediate the issues and to avoid compromises. The scan results are shared with the software development companies responsible for building and maintaining the websites, allowing them to address vulnerabilities and develop a more secure software platform.

Pragmatism Combined with Positive Can-Do Attitude

"From the start, Scalar has had a pragmatic approach to working through issues, not only from a technological perspective, but also pertaining to the management of relationships and budgetary concerns," said Cook. "They are not fixed in their mindsets - they listen to our challenges and are transparent with problems they are facing which is very helpful for us. This is very much a collaborative effort between Scalar, Cisco and Beanfield - and Scalar have demonstrated they have the skills and expertise to work in an integrated fashion with our key technology sponsors," he continued.

This combination of pragmatism, positive energy and can-do attitude has served the team well as they work hard to secure the Games, leaving Toronto with a lasting legacy of a well managed TORONTO 2015 Pan American/Parapan American Games.

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