

Customer success story

Dynea Australia & NZ





**Location**Australia

### Greentree product suite

Financial Management
Distribution
Manufacturing
CRM
Human Resources
eBusiness
Workflow

# SMART SOFTWARE SOLUTIONS FOR STICKY PROBLEMS

CHALLENGE Dynea has to maintain strict quality control when manufacturing volatile adhesives and surfacing resins, along with a tight maintenance schedule.

Greentree Manufacturing ensures the product matches customer requirements, Service & Asset Management makes for a smooth 24/7 operation, while Alerts & Approvals tracks complex orders.

Stock error orders eliminated, trouble-free maintenance, seamless handling of assets and inventories, quality control sorted.



"The price of this system was almost a third of some of the larger systems."

**Brian Backhouse** General Manager Dynea

When formaldehyde is a key ingredient of the products you're making, you can't afford to take risks. That stuff is not only dangerous; mistakes can be really expensive. A cleanup could cost \$100,000.

So when Dynea, a manufacturer of resins, adhesives and hardeners, decided to modernise its business system to help avoid those costly mistakes, it chose Greentree.

Dynea is a global leader in providing high-performance adhesion and surfacing solutions. Headquartered in Finland, the company has operations in 23 countries with 36 production plants, and some 2000 employees in Europe, South America and Asia Pacific. From its plants in New Plymouth and Nelson, New Zealand; and Bunbury, Western Australia, it supplies a broad range of customers, including the transportation, construction and furniture industries. Custom wood and particle board are two of the most common products using Dynea-supplied ingredients.

"Our manufacturing environment is quite unique," explains Brian Backhouse, former Financial Controller at Dynea in New Plymouth, and now General Manager of its operation in Bunbury.

# A volatile recipe

Dynea turns methanol into formaldehyde, which in turn is used to make resins. Tight quality control is essential when making resins, because formaldehyde is a volatile substance and its strength can change on an hourly basis. Therefore in each batch of resin, the ingredients of the 'recipe' have to be adjusted to meet customer requirements.

When it went shopping for an ERP system, Dynea had been using CBA as its primary accounting package, accompanied by Excel spreadsheets, plus Microsoft Access to capture production data, and MEX to handle its maintenance schedules.

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"All these disparate and different systems took a lot of time and energy to maintain, and to ensure they were delivering the results that are necessary for a business of our size and complexity," Brian says. "We were having issues with database corruption, and of course the risk of errors with Excel spreadsheets when transposing data from one system to another."

The likes of SAP, Oracle and Sage were all considered, but were found wanting when Dynea spelled out its very specific manufacturing requirements: all those daily calculations to ensure the recipes are correct. "Greentree offered the greatest flexibility," Brian says.

### Expensive goo

The variations in the strength of the formaldehyde also have to be monitored carefully to ensure the reactor that makes the resin is functioning correctly. Strict parameters are set by the plant manager, to ensure the right amount of formaldehyde is added to the reactor to make a batch of resin. Get those figures wrong and there's the risk of what's called a 'gelation' – essentially the resin in the reactor solidifies into a gooey mass, meaning the reactor has to be shut down and cleaned out.

"That's not a good thing for anybody, let me assure you," Brian says. "You're talking about a \$100,000 repair job including water-blasting, loss of chemicals, downtime and so on."

Because Dynea is a 24/7 operation, maintenance has to be scheduled to cause minimal disruption. Greentree's asset management module allows the various components of a large single asset, like a reactor, to be broken down into sub-assets so their maintenance cycles can be scheduled separately. The history of each piece of equipment as it gets serviced is also recorded, and the maintenance system links seamlessly to the financial systems.

Alerts & Approvals has eliminated a potentially serious risk in stock orders. Raw materials are measured in kilos, but finished products are measured in tonnes. A mix-up in units of measurement previously took a lot of unravelling, but A&A now automatically checks for such discrepancies, saving time and money.

Dynea's financial staff are especially pleased with Greentree's Financial Reporting Engine in Excel, or F.R.E.E. "It's one of the most fantastic pieces of software altogether," Brian says. "You can select any data, integrate it live into Excel, and then do whatever you like with it effectively, so that's really, really powerful."

## Always improving

Implementation of a system in a manufacturing process like Dynea's is an ongoing exercise. "Greentree and partner Endeavour are always more than helpful, and we're just continuously improving," says Brian. "We now have better inventory management, and we're saving time because we don't have to double-enter a lot of information.

"From a maintenance system perspective, I can go in and have a look at the system and understand what's going on, what sort of work orders they've got outstanding, what sort of pressures they're under at the moment."

Brian describes Endeavour as "a great little organisation".

"The actual implementation was very, very professional. They managed to provide some quite robust solutions to our unique problems that we had, and they obviously had good support from Greentree right throughout the process to help adjust some of the modules as required.

"The price of this system was almost a third of some of the larger systems. It's the right size and complexity for our organisation, but the biggest thing about Greentree is its flexibility, and I think that's one of their huge selling points."



Dynea serves its customers with a complete range of resins, adhesives and hardeners, and provides technical service, application testing and advice on a range of subjects from mixing and application to environmental issues. In 2010, Dynea's sales were €708 million.

The company has operations in 23 countries with 36 production plants and some 2 000 employees in Europe, South America and Asia Pacific. Dynea is headquartered in Helsinki.

www.dynea.com



At Endeavour we understand that making business systems work well is hard. That's why we have been taking the hard out of business software since 1986. We are passionate about solving our client's problems and delivering great systems. No two people think alike so we work with you to make these systems simple and understood by all. It's the partnership with our clients that makes the difference.

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