# 2Q16 Earnings Conference Call

## August 9, 2016



Diversified global provider of leading engineered technologies to the energy, environmental, and industrial markets



#### **Notes to Investors**

#### **Forward Looking Statements and Non-GAAP Information**

Any statements contained in this presentation other than statements of historical fact, including statements about management's beliefs and expectations, are forward-looking statements and should be evaluated as such. These statements are made on the basis of management's views and assumptions regarding future events and business performance. Words such as "estimate," "believe," "anticipate," "expect," "intend," "plan," "target," "project," "should," "may," "will" and similar expressions are intended to identify forward-looking statements. Forward-looking statements (including oral representations) involve risks and uncertainties that may cause actual results to differ materially from any future results, performance or achievements expressed or implied by such statements. These risks and uncertainties include, but are not limited to: our ability to successfully integrate acquired businesses and realize the synergies from acquisitions as well as a number of factors related to our business including economic and financial market conditions generally and economic conditions in CECO's service areas; dependence on fixed price contracts and the risks associated therewith, including actual costs exceeding estimates and method of accounting for contract revenue: fluctuations in operating results from period to period due to seasonality of the business; the effect of growth on CECO's infrastructure, resources, and existing sales; the ability to expand operations in both new and existing markets; the potential for contract delay or cancellation; changes in or developments with respect to any litigation or investigation; the potential for fluctuations in prices for manufactured components and raw materials; the substantial amount of debt incurred in connection with our recent acquisitions and our ability to repay or refinance it or incur additional debt in the future; the impact of federal, state or local government regulations; economic and political conditions generally; and the effect of competition in the energy, environmental and fluid handling and filtration industries. These and other risks and uncertainties are discussed in more detail in CECO's filings with the Securities and Exchange Commission, including our reports on Form 10-K and Form 10-Q. Many of these risks are beyond management's ability to control or predict. Should one or more of these risks or uncertainties materialize, or should the assumptions prove incorrect, actual results may vary in material aspects from those currently anticipated. Investors are cautioned not to place undue reliance on such forward-looking statements as they speak only to our views as of the date the statement is made. All forward-looking statements attributable to CECO or persons acting on behalf of CECO are expressly qualified in their entirety by the cautionary statements and risk factors contained in this presentation and CECO's respective filings with the Securities and Exchange Commission. Furthermore, forward-looking statements speak only as of the date they are made. Except as required under the federal securities laws or the rules and regulations of the Securities and Exchange Commission, CECO undertakes no obligation to update or review any forward-looking statements, whether as a result of new information, future events or otherwise.

While CECO reports its results in accordance with generally accepted accounting principles in the U.S. (GAAP), comments made during this conference call and these materials will include the following "non-GAAP" measures: Non-GAAP gross profit, non-GAAP operating income, non-GAAP net income, adjusted EBITDA, non-GAAP gross profit margin, non-GAAP operating margin, non-GAAP earnings per basic and diluted share, and selected measures expressed on a constant currency basis. These measures are included to provide additional useful information regarding CECO's financial results and are not a substitute for their comparable GAAP measures. Explanations of these non-GAAP measures and reconciliations of these non-GAAP measures to their directly comparable GAAP measures are included in the accompanying "Supplementary Non-GAAP Materials." Descriptions of many of these non-GAAP measures are also included in CECO's SEC reports.



#### 2Q16 Highlights...Tracking Towards Stated Goals

- Bookings of \$109M and \$229M YTD; Organic bookings up 16% in Q2 Y/Y
- Record quarterly revenue of \$112.3M, \$215.4M YTD
- Adjusted EBITDA of \$15.5M
- Debt repayment of \$18.3M and \$25.4M YTD
- Strong net cash provided by operating activities of \$34.7M and sequential net working capital improvement
- Continued recurring revenue growth
- Peerless exceeding expectations on margins and integration



### 2Q16 Business Conditions & Strategic Review

#### Energy Segment

- Global natural gas power generation remains robust
- Midstream natural gas pipeline activity tracking slightly below last year
- Attractive long-term natural gas Energy growth profile

#### Environmental Segment

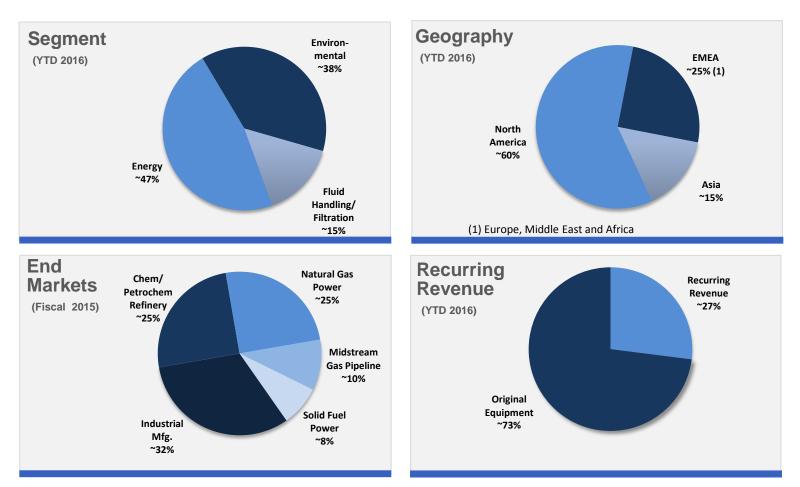
- Continuing challenges in the industrial markets; Outlook remains unchanged
- o Global refinery and petrochemical activity consistent with 2015 levels
- o Aftermarket accelerating and ahead of schedule
- China represents flat near-term opportunity yet strong long-term prospects

#### • Fluid Handling and Filtration Segment

- Revenue and margins have declined slightly due to lower demand for industrial-related original equipment; Aftermarket recurring revenue remains consistent
- Expansion into EMEA underway and should enhance 2017 outlook
- Continued success with aftermarket strategy; Recurring revenue growth offsetting original equipment demand



#### **Revenue Diversification**

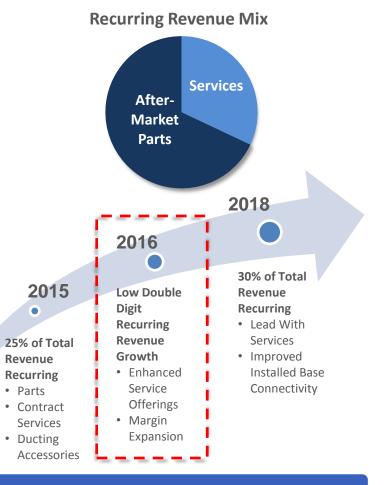


Strategic foundation to drive profitable growth through various cycles



#### **Recurring Revenue**

- Q2 Bookings on track for double digit yearover-year growth target
- Q2 Aftermarket quotation pipeline grew ~20% sequentially
- Significant upside growth due to low connectivity (<15%) on large installed base (300,000 units/\$5B)
- Continued investment in dedicated aftermarket employees
  - Represents ~10% of total employees
- Strategic target of gross margin expansion
- Recurring revenue represents ~27% of total revenue; On track to meet 30% goal by 2018



Grow Recurring Revenues 2 to 2.5x Engineered Equipment Growth



#### **Peerless On Track**

- Delivered strong YTD performance, exceeding expectations and CECO metrics
  - o Revenue \$50M
  - Bookings \$53M
  - GAAP Operating Income \$4.6M
  - Non-GAAP Operating Income \$8.2M
  - Adjusted EBITDA \$8.8M
- Peerless delivered \$8.2M non-GAAP operating income in 1H 2016 vs. (\$6M) non-GAAP operating loss in 1H 2015
- Achieved ~\$18M of operational efficiencies on full-year basis, exceeding target expectations
- On track to deliver goal of \$20M EBITDA in 2017, ahead of previous timing
- Primary focus shifts to sales and market share growth
- Bookings and revenue trends softening due to EMEA, Asia and some North America midstream markets

#### 1) Fully integrated, 2) 100% streamlined, 3) improved margins



#### **Focused on Increasing Shareholder Value**

- Grow market share and recurring revenue
- Pay down debt and reduce leverage ratio
- Margin expansion
- Improve free cash flow and working capital
- Monetize non-core assets
- Expand external strategic fabrication



Delivering on our commitments to drive shareholder value through top-line growth, margin expansion, free cash flow generation and debt pay down



#### **2Q16 Financial Highlights**

- Revenue of \$112.3M, up 29% y/y and up 9% sequentially
- Bookings of \$109M up 46% y/y and down 9% sequentially
- Backlog of \$224.7M, up 60% y/y and down 1.5% sequentially
- Operating income of \$8.6M, up 91% y/y and up 48% sequentially
- Non-GAAP operating income of \$13.0M, up sequentially from \$10.9M
- Adjusted EBITDA of \$15.5M, up 22% sequentially from \$12.7M
- GAAP EPS of \$0.12 per diluted share; Non-GAAP EPS of \$0.21 per diluted share
- Debt pay down of \$18.3M



## **2Q16** Financial Highlights

(\$ in millions)



- Revenue of \$112.3M, up 29% Y/Y and 9% sequentially
- Organic revenue flat Y/Y, despite macroeconomic challenges



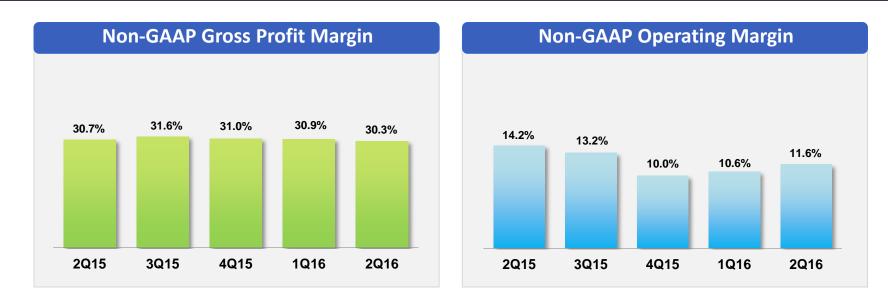
## **2Q16 Financial Highlights**

(\$ in millions) Backlog Bookings \$228.1 \$224.7 \$120.1 \$211.2 \$212.3 \$108.8 \$100.3 \$88.8 \$140.6 \$74.6 2Q15 3Q15 4Q15 1Q16 2Q16 2Q15 3Q15 4Q15 1Q16 2Q16

- Backlog of \$224.7M, up 60% Y/Y and down 1.5% sequentially
- Bookings of \$109M, up 46% Y/Y and down 9% sequentially
- Organic bookings up 16% Y/Y, principally driven by Environmental segment
- YTD 2016 organic bookings up 4.5%



## **2Q16 Financial Highlights**

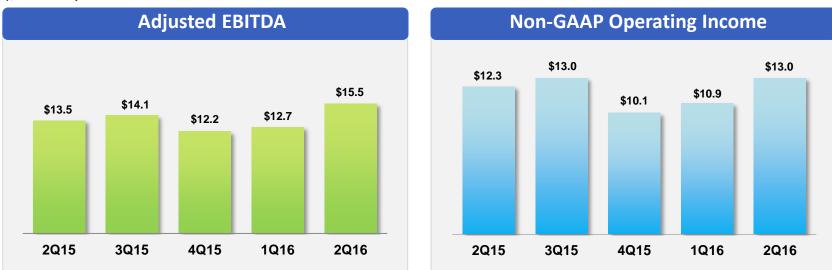


- Non-GAAP gross profit margin of 30.3%, down slightly from Q1 2016 of 30.9%
- Non-GAAP operating margin of 11.6%, up 100bps sequentially, due to favorable mix of greater aftermarket sales and Peerless exceeding expectations



#### **2Q16 Financial Highlights**

(\$ in millions)



Note: See supplemental slide for non-GAAP adjusted EBITDA reconciliation and important disclosures regarding CECO's use of non-GAAP adjusted EBITDA.

- Adjusted EBITDA of \$15.5M, up 15% Y/Y and 22% sequentially
- Non-GAAP operating income of \$13.0M, up over 5% Y/Y and 19% sequentially
- Adjusted EBITDA and non-GAAP operating income improvement



#### **Energy Segment – 2Q Results**

(\$ in millions)



- Revenue of \$52.9M, up 94% Y/Y due to Peerless acquisition, and up 10% sequentially
- Organic revenue up 1% Y/Y and down 2% YTD
- Bookings of \$41M, up 64% Y/Y primarily due to Peerless acquisition, and down 36% sequentially
- Organic bookings down 24% Y/Y, but up 1% YTD



#### **Environmental Segment – 2Q Results**

(\$ in millions)



- Revenue of \$44.2M, up 6% Y/Y and up 13% sequentially
- Bookings of \$52.9M, up 71% Y/Y and up 31% sequentially
- YTD revenue is flat and YTD bookings are up 14%
- Stronger aftermarket recurring revenues and consistent refinery performance offset industrial weakness

#### Fluid Handling and Filtration Segment – 2Q Results



- Revenue of \$15.4M, down 13% Y/Y and down 7% sequentially
- Bookings of \$14.8M, down 20% Y/Y and down 6% sequentially
- YTD revenue down 3% and YTD bookings down 12%
- Weaker industrial demand impacting results
- Expand globally into EMEA region to drive growth in 2017



#### **Sharp Focus on Debt Reduction**

(\$ in millions)					
	12/31/14	9/30/15	12/31/15	3/31/16	6/30/16
Debt	\$ 111.9	\$ 194.3	\$ 177.3	\$ 170.6	\$ 152.5
Cash	\$ 18.2	\$ 30.8	\$ 34.2	\$ 33.4	\$ 56.6
Net Debt	\$ 93.7	\$ 163.5	\$ 143.1	\$ 137.2	\$ 95.9
TTM Adjusted EBITDA	\$ 38.7	\$ 45.1	\$ 48.4	\$ 52.5	\$ 54.5
Net Debt/Adjusted EBITDA	2.4x	3.6x	3.0x	2.6x	1.8x

Note: See supplemental slide for adjusted EBITDA reconciliation and important disclosures regarding CECO's use of adjusted EBITDA

- Debt pay down of \$18.3M in 2Q16 and \$25.4M YTD
- Improved TTM adj. EBITDA by ~\$9M & reduced debt by ~\$42M since Peerless acquisition close
- 1.8x net leverage ratio, down from 2.6x at 1Q16
- Goal to pay down at least \$7M per quarter in 2016
- On track to achieve 2.0x gross debt TTM leverage ratio before end of 2017, as committed



#### **Strong Free Cash Flow Generation**

(\$ in millions)

	FY 2014	FY 2015	1Q16	2Q16	1H 2016
Gross free cash flow	\$ 29.2	\$ 22.4	\$12.1	\$ 37.3	\$ 49.4
Cash paid for Interest & income taxes	<u>\$(11.5)</u>	<u>\$ (9.8)</u>	<u>\$(2.7)</u>	<u>\$ (2.6)</u>	<u>\$ (5.3)</u>
Cash provided by operating activities	\$ 17.7	\$ 12.6	\$ 9.4	\$ 34.7	\$ 44.1
Capital expenditures	\$ (1.2)	\$ (0.8)	\$(0.2)	\$ (0.4)	\$ (0.6)
Proceeds from sale of property & equip.*	\$ 7.7	\$ 3.2	\$ 0.3	\$ 11.0	\$ 11.3
Dividends	\$ (5.9)	\$ (8.0)	\$(2.2)	\$ (2.3)	\$ (4.5)
Earn-out payments	\$ (1.4)	\$ (2.5)	\$(1.1)	\$ (1.2)	\$ (2.3)
Net free cash flow	\$ 16.9	\$ 4.5	\$ 6.2	\$ 41.8	\$ 48.0

\*2Q16 gross proceeds of \$11M from sale-leaseback of 2 facilities

CECO has an attractive free cash flow business model with working capital excellence



## **Strengthening the Balance Sheet**

(\$ in millions) **Selected Balance Sheet Information** 12/31/14 12/31/15 3/31/16 6/30/16 \$ 18.2 \$ 34.2 \$ 33.4 Cash & Equivalents \$ 56.6 **Total Assets** \$412.1 \$ 598.8 \$ 581.9 \$ 591.7 **Total Bank Debt** \$ 111.9 \$ 177.3 \$ 170.6 \$ 152.5 \$181.2 Shareholders' Equity \$245.0 \$246.6 \$247.0

Balance Sheet Detail				
Current Assets	\$ 143.0	\$ 228.5	\$ 216.0	\$ 233.7
Current Liabilities	\$ (77.8)	\$(148.2)	\$(142.7)	\$(160.4)
Working Capital	\$ 65.2	\$ 80.3	\$ 73.3	\$ 73.3
Less Cash & Equivalents	\$ (18.2)	\$ (34.2)	\$ (33.4)	\$ (56.6)
Net Working Capital	\$ 47.0	\$ 46.1	\$ 39.9	\$ 16.7

- Net working capital streamlined significantly from Q1
- Net working capital as % of revenue was a record low
- Q2 debt repayment of \$18.3M lowered leverage ratios

Note: Balance Sheet figures presented as reported in Company filings





## **Supplementary Non-GAAP Materials**



#### **Notes to Investors**

#### **Non-GAAP Financial Information**

CECO is providing non-GAAP historical financial measures as the Company believes these figures are helpful in allowing individuals to better assess the ongoing nature of CECO's core operations. A "non-GAAP financial measure" is a numerical measure of a company's historical financial performance that excludes amounts that are included in the most directly comparable measure calculated and presented in the GAAP statement of operations.

Non-GAAP gross profit, non-GAAP operating income, non-GAAP net income, non-GAAP gross profit margin, non-GAAP operating margin, non-GAAP earnings per basic and diluted share and adjusted EBITDA as presented in this presentation, have been adjusted to exclude the effects of expenses related to property, plant, and equipment valuation adjustments, acquisition and integration expense activities including retention, legal, accounting, banking, amortization and earn out expenses, the impact of foreign currency re-measurement and the associated tax benefit of these items. Management believes these items are not necessarily indicative of the Company's ongoing operations, other non-recurring or infrequent items, and their exclusion provides individuals with additional information to compare the Company's results over multiple periods. Additionally, management utilizes this information to evaluate its ongoing financial performance. CECO's financial statements may be affected by items similar to those excluded in the non-GAAP adjustments described above, and exclusion of these items from our non-GAAP financial measures should not be construed as an inference that all such costs are unusual or infrequent.

Non-GAAP gross profit margin, non-GAAP operating income, non-GAAP net income, non-GAAP gross profit margin, non-GAAP operating margin, and non-GAAP earnings per basic and diluted shares and adjusted EBITDA are not calculated in accordance with GAAP, and should be considered supplemental to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. Non-GAAP financial measures have limitations in that they do not reflect all of the costs associated with the operations of our business as determined in accordance with GAAP. As a result, you should not consider these measures in isolation or as a substitute for analysis of CECO's results as reported under GAAP.

In accordance with the requirements of Regulation G issued by the Securities and Exchange Commission, non-GAAP gross profit margin, non-GAAP operating income, non-GAAP net income, non-GAAP gross profit margin, non-GAAP operating margin, and non-GAAP earnings per basic and diluted share and adjusted EBITDA stated in the tables above are reconciled to the most directly comparable GAAP financial measures. Free cash flow has limitations due to the fact that it does not represent the residual cash flow available for discretionary expenditures, since it does not take into account debt service requirements or other non-discretionary expenditures that are not deducted from the measure. Adjusted EBITDA and Free Cash Flow are not calculated in accordance with GAAP, and should be considered supplemental to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP Additionally, CECO cautions investors that non-GAAP financial measures used by the Company may not be comparable to similarly titled measures of other companies.

Additionally, CECO presents certain measures, such as period-over-period revenue growth, on a constant currency basis, which excludes the effects of foreign currency translation. Due to the continuing strengthening of the U.S. dollar against foreign currencies and the overall variability of foreign exchange rates from period to period, management uses these measures on a constant currency basis to evaluate period-over-period operating performance. Measures presented on a constant currency basis are calculated by translating current period results at prior period monthly average exchange rates.



(\$ in millions)

## Non-GAAP Gross Profit Margin

							•••			•••					
(dollars in millions)	Annual	Q1	Q2	Q3	Q4	Annual	Q1	Q2	Q3	<b>Q</b> 4	Annual	Q1	Q2	YTD	TTM
	2013	2014	2014	2014	2014	2014	2015	2015	2015	2015	2015	2016	2016	2016	2016
Gross profit as reported in accordance with GAAP	\$ 61.6	\$19.7	\$21.4	\$21.1	\$22.6	\$ 84.8	\$21.0	\$26.6	\$30.8	\$30.8	\$109.2	\$31.6	\$33.9	\$65.5	\$127.1
Gross profit margin in accordance with GAAP	31.2%	34.4%	32.1%	33.3%	29.7%	32.2%	25.9%	30.6%	31.4%	30.4%	29.7%	30.6%	30.2%	30.4%	30.6%
Inventory valuation adjustment	1.1	-	-	-	-	-	-	-	-	0.5	0.5	0.1	-	0.1	0.6
Plant, property and equipment valuation adjustment	0.2	0.2	0.1	0.2	0.1	\$ 0.6	0.2	0.1	0.2	0.1	0.6	0.2	0.1	0.3	0.6
Non-GAAP gross margin	\$ 62.9	\$19.9	\$21.5	\$21.3	\$22.7	\$ 85.4	\$21.2	\$26.7	\$31.0	\$31.4	\$110.3	\$31.9	\$34.0	\$65.9	\$128.3
Non- GAAP Gross profit margin	31.9%	34.8%	32.3%	33.6%	29.8%	32.4%	26.2%	30.7%	31.6%	31.0%	30.0%	30.9%	30.3%	30.6%	30.9%



(\$ in millions)

## Non-GAAP Operating Margin

(dollars in millions)	Annual	Q1	Q2	Q3	Q4	Annual	Q1	Q2	Q3	Q4	Annual	Q1	Q2	YTD	πм
	2013	2014	2014	2014	2014	2014	2015	2015	2015	2015	2015	2016	2016	2016	2016
Operating income as reported in accordance with GAAP	\$ 7.0	\$ 5.5	\$ 7.2	\$ 5.2	\$ 3.8	\$ 21.7	\$3.0	\$ 4.5	\$ (2.2)	\$ (0.3)	\$ 4.9	\$ 5.8	\$ 8.6	\$14.4	\$11.9
Operating margin in accordance with GAAP	3.5%	9.6%	10.8%	8.2%	5.0%	8.2%	3.7%	5.2%	-2.2%	-0.3%	1.3%	5.6%	7.7%	6.7%	2.9%
Inventory valuation adjustment	1.1	-	-	-	-	-	-	-	-	0.5	0.5	0.1	-	0.1	0.6
Plant, property and equipment valuation adjustment	0.2	0.2	0.1	0.2	0.1	0.6	0.2	0.1	0.2	0.1	0.6	0.2	0.1	0.3	0.6
Gain on insurance settlement	-	-	-	-	-	-	-	-	-	-	-	-	(1.0)	(1.0)	(1.0)
Acquisition and integration expenses	7.2	0.1	0.2	0.1	0.9	1.3	0.3	1.0	5.7	0.9	7.9	-	0.4	0.4	7.0
Amortization and earn-out expenses	6.8	2.5	2.4	2.4	2.8	10.1	4.0	6.7	9.3	5.6	25.6	4.8	4.9	9.7	24.6
Intangible asset impairment	-	-	-	-	-	-	-	-	-	3.3	3.3	-	-	-	3.3
Legal reserves	3.5	-	-	0.3	-	0.3	-	-	-	-	-	-	-	-	-
Non-GAAP operating income	\$ 25.8	\$ 8.3	\$ 9.9	\$ 8.2	\$ 7.6	\$ 34.0	\$7.5	\$12.3	\$13.0	\$10.1	\$ 42.8	\$10.9	\$13.0	\$23.9	\$47.0
Non-GAAP Operating margin	13.1%	14.5%	14.9%	12.9%	10.0%	12.9%	9.3%	14.2%	13.2%	10.0%	11.6%	10.6%	11.6%	11.1%	11.3%

#### (\$ in millions)

## Non-GAAP Net Income and Adjusted EBITDA

(dollars in millions)		Q1 015		Q2 2015		Q3 2015		Q4 2015		Annual 2015		Q1 2016		Q2 2016		YTD 2016		TTM 2016
Net income as reported in accordance with GAAP	\$	0.2		2.1		(4.8)		(3.1)		(5.6)		3.1	Ś	4.0	\$	7.1	Ś	(0.8)
Inventory valuation adjustment	Ŷ	-	Ŷ	-	Ŷ	-	Ŷ	0.5	\$	0.5	\$	0.1	\$	-	\$	0.1	\$	0.6
Plant, property and equipment valuation adjustment		0.2		0.1		0.2		0.1	Ś	0.6	\$	0.2	\$	0.1	Ś	0.3	Ś	0.6
Gain on insurance settlement		-		-		-		-	Ś	-	Ś	-	Ś	(1.0)	\$	(1.0)		(1.0)
Acquisition and integration expenses		0.3		1.0		5.7		0.9	Ś	7.9	Ś	-	Ś	0.4	Ś	0.4	\$	7.0
Amortization and earn-out expenses		4.0		6.7		9.3		5.6	\$	25.6	\$	4.8	\$	4.9	\$	9.7	\$	24.6
Intangible asset impairment		-		-		-		3.3	\$	3.3	\$	-	\$	-	\$	-	\$	3.3
Legal reserves		-		-		-		-	\$	-	\$	-	\$	-	\$	-	\$	-
Deferred financing fee adjustment		-		-		0.3		-	\$	0.3	\$	-	\$	-	\$	-	\$	0.3
Foreign currency remeasurement		2.7		(0.6)		(0.3)		0.7	\$	2.5	\$	(0.9)	\$	0.5	\$	(0.4)	\$	-
Tax benefit of expenses		(1.7)		(0.8)		(2.6)		(2.0)	\$	(7.1)	\$	(1.2)	\$	(1.6)	\$	(2.8)		(7.4)
Non-GAAP net income	\$	5.7	\$	8.5	\$	7.8	\$	6.0	\$	28.0	\$	6.1	\$	7.3	\$	13.4	\$	27.2
Depreciation		0.7		0.6		0.7		1.5	\$	3.5	\$	1.2	\$	1.0	\$	2.2	\$	4.4
Non-cash stock compensation		0.4		0.5		0.4		0.6	\$	1.9	\$	0.6	\$	0.5	\$	1.1	\$	2.1
Other (income)/expense		(1.0)		0.1		0.6		(0.1)	\$	(0.4)	\$	0.1	\$	(0.1)	\$	-	\$	0.5
Gain on insurance settlement		-		-		-		-	\$	-	\$	-	\$	1.0	\$	1.0	\$	1.0
Interest expense		1.0		1.2		1.4		2.1	\$	5.7	\$	2.1	\$	2.0	\$	4.1	\$	7.6
Income tax expense		1.8		2.6		3.2		2.1	\$	9.7	\$	2.6	\$	3.8	\$	6.4	\$	11.7
Adjusted EBITDA	\$	8.6	\$	13.5	\$	14.1	\$	12.2	\$	48.4	\$	12.7	\$	15.5	\$	28.2	\$	54.5
Basic Shares Outstanding	26,2	271,316	26,	283,529	28,63	17,589	33	,912,163	28	,791,662	33	,928,052	33	3,946,117	33,	937,128	32	2,600,980
Diluted Shares Outstanding	26,5	98 <i>,</i> 799	26,	627,051	28,63	17,589	33	,912,163	28	,791,662	34	,116,534	34	4,161,543	34,	139,087	32	2,701,957
Earnings (loss) per share:																		
Basic	\$	0.01	\$	0.08	\$	(0.17)	\$	(0.09)	\$	(0.19)	\$	0.09	\$	0.12	\$	0.21	\$	(0.05)
Diluted	\$	0.01	\$	0.08	\$	(0.17)	\$	(0.09)	\$	(0.19)	\$	0.09	\$	0.12	\$	0.21	\$	(0.05)
Non-GAAP earnings per share:																		
Basic	\$	0.22	\$	0.32	\$	0.27	\$	0.18	\$	0.97	\$	0.18	\$	0.22	\$	0.39	\$	0.84
Diluted	\$	0.21	\$	0.32	\$	0.27	\$	0.18	\$	0.97	\$	0.18	\$	0.21	\$	0.39	\$	0.84

#### **CECO Strategies – Strong Long-Term Growth Potential**



#### **Energy Technologies Segment**

- Provide integrated emission management systems (OneCECO) downstream of natural gas turbines as preferred supplier of world's largest turbine manufacturers & end-users
- Provide quality compression & separation solutions as preferred supplier to midstream gas pipelines

- Est. TAMS: \$2.8 B
- Est. 5-year Market CAGR: 5%
- CECO Est. Market Share: 7%
- Significant upside potential



#### **Environmental Technologies Segment**

- Help customers meet or exceed <u>total</u> air pollution control requirements by integrating the most efficient technology solutions (OneCECO) that operate reliably throughout an asset's lifecycle
- Est. TAMS: \$3.7 B
- Est. 5-year Market CAGR: 4.5%
- CECO Est. Market Share: 5%
- Significant upside potential



#### Fluid Handling & Filtration Technologies Segment

- Offer unique mix of premium, mission critical fluid handling & filtration technologies to diverse industrial markets, including chemical, commercial & process industries
- Solutions include centrifugal pumps for corrosive, abrasive & high-temperature liquids; industrial filtration; & laboratory fume exhaust systems

- Est. TAMS: \$1.6 B
- Est. 5-year Market CAGR: 3.5%
- CECO Est. Market Share: 4.5%
- Significant upside potential

#### TAMS= Total Available Market Served

Data Sources: BCC Research, McIlvaine Company, European Industrial Forecasting Ltd., IBISWorld, International Energy Agency, Pipeline and Gas Journal, and internal studies