

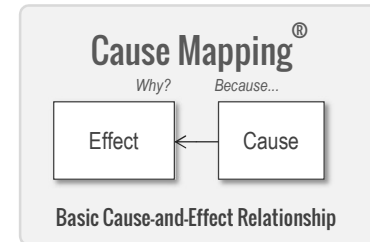
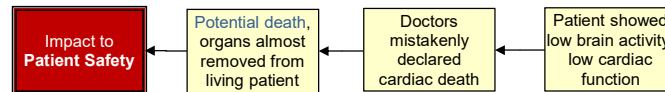
# Waking Up During Organ Donation: Patient Mistakenly Pronounced Dead

After what has been determined to be an insufficient evaluation of the patient's neurological and cardiac condition, the patient was declared dead. The family decided to donate the organs, so the patient was prepped for organ donation. The process was stopped when the patient opened her eyes.

This incident shows how a timeline captures the linear order in which events occurred, while the more detailed Cause Map on page 4 shows the non-linear cause-and-effect relationships that reveal different options for mitigating risk. All of the causes don't have to be controlled to prevent this issue.

## 3-Why Cause Map

The cause-and-effect analysis can begin as a simple, linear explanation as shown here. As additional details are collected, the analysis in this example expands into a 5-Why Cause Map then an 18-Why Cause Map (see page 4).



## Breakdowns within this incident:

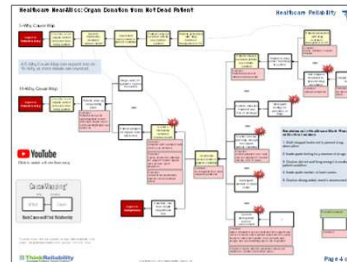
1. Staff skipped treatment to prevent drug absorption.
2. Inadequate testing for presence of drugs.
3. Doctors did not wait long enough to evaluate patient condition.
4. Inadequate number of brain scans.
5. Doctors disregarded, nurse's assessment.

This four-page packet includes the following:

**Problem**  
Complete definition of the

**Timeline**  
The sequence of events.

**Cause Map**  
A more detailed cause-and-effect analysis.



## Documenting your Investigations

This four-page PDF was built using our Cause Mapping template in Microsoft Excel.

Download the template here.



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## Step 1. Define the Problem

|              |                            |   |
|--------------|----------------------------|---|
| <b>What</b>  | Problem(s)                 | Patient incorrectly assumed dead, almost started organ donation on a patient that was alive |
| <b>When</b>  | Date                       | October 20, 2009  |
|              | Different, unusual, unique | Patient was administered heavy sedative   |
| <b>Where</b> | State, city                | Syracuse, NY  |
|              | Facility, site             | Hospital center   |
|              | Unit, area, equipment      | Emergency room to operating room  |
|              | Task being performed       | Preparing to harvest organs for donation on OR table  |

## Impact to the Goals

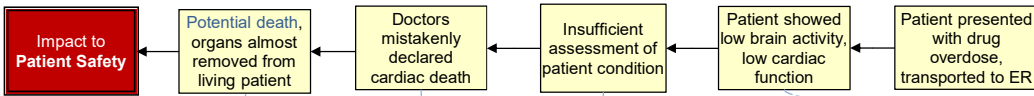
|                              |  |         |
|------------------------------|--|---------|
| <b>Patient Safety</b>        | None, patient unharmed, recovered from overdose                |         |
|                              | Potential death if organs were removed from living patient     |         |
| <b>Employee Safety</b>       | None   |         |
| <b>Compliance</b>            | Sanction, fine from state health department                    | \$6,000 |
| <b>Organization</b>          | Negative press, public opinion, patient did not file a lawsuit |         |
| <b>Patient Services</b>      | Potential for patient organ removal                            |         |
| <b>Property, Equip, Mtls</b> | None   |         |
| <b>Labor, Time</b>           | Hrs for investigation, review                                  |         |
|                              | This incident  | \$6,000 |
| Frequency                    | State unable to find similar case in 10 years of records       |         |
|                              | Annualized Cost  |         |

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| Date             | Day | Time     | Description  |   |
|------------------|-----|----------|--|---|
| October 16, 2009 | Fri |          | Patient found unresponsive at home, apparent drug overdose (Xanax, Bendaryl, muscle relaxant)<br>Patient hypothermic with weak pulse   |   |
|                  |     | 3:10 PM  | Patient arrives at emergency department<br>Toxicology screening positive for several drugs (multidrug overdose)  |   |
|                  |     | 4:00 PM  | Patient admitted to MICU (Medical Intensive Care Unit)<br>Evaluation of responsiveness by physician #1 finds non-reactive pupils, no corneal reflexes  |   |
|                  |     | 9:30 PM  | Poison control recommended activated charcoal to stop further absorption of drugs<br>Unable to place tube, activated charcoal order was discontinued   |    |
| October 17, 2009 | Sat |          | Patient developed seizure activity<br>Head CT scan showed normal   |   |
| October 18, 2009 | Sun |          | Neurological evaluation for irreversible brain damage<br>Head CT scan showed normal  |    |
| October 19, 2009 | Mon | 8:30 AM  | Physician #1 notes: monitor patient for 72 hours   |    |
|                  |     | 10:30 AM | EEG (electroencephalogram - brain wave test) - poor prognosis: "deeply comatosed"<br>Doctors spoke with family, explained EEG results,<br>Doctors reported that brain damage was irreversible, patient had undergone cardiorespiratory arrest<br>Family decided to proceed with withdrawal of life support |    |
|                  |     | 6:00 PM  | Nurse #1 documents patient <b>responsiveness</b> including breathing, response to reflex test  |    |
|                  |     | 6:15 PM  | Nurse #1 notifies resident #2 and neurologist #2 of patient <b>responsiveness</b>  |   |
|                  |     | 6:21 PM  | Nurse #1 medicated patient with intravenous Ativan (anti-anxiety med to comfort a dying patient)   |   |
|                  |     | 8:00 PM  | Resident #2 and neurologist #2 evaluated patient; notes do not address medication or patient improvement<br><b>Doctors declared cardiac death</b>  |  |
| October 20, 2010 | Tue | 12:00 AM | Patient moved to operating room for DCD (donation after cardiac death)<br>Patient opens eyes in response to overhead light<br>DCD halted   |   |
| November 2009    |     |          | Patient released from hospital   |   |
| March 2, 2010    |     |          | Department of Health conducted unannounced site visit after media inquiry into event<br>Continuing reviews indicated an inadequate response to the event<br>Patient, family did not file a lawsuit   |   |
| January 2011     |     |          | Person (patient) committed suicide by drug overdose (age 41)   |   |

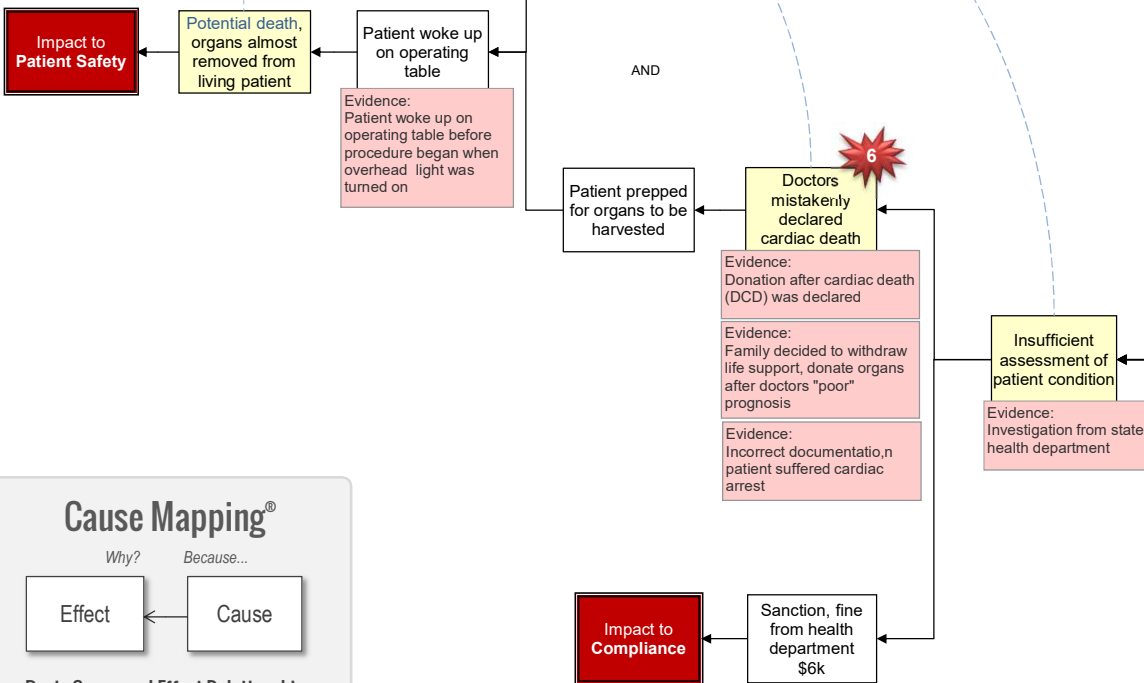
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## 5-Why Cause Map

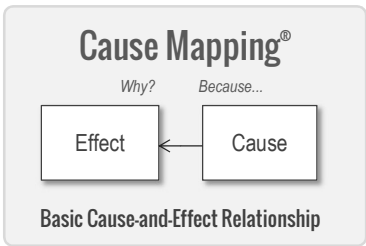


A 5-Why Cause Map can expand into an 18-Why to reveal more detail.

## 18-Why Cause Map



- Breakdowns within this incident:**
1. Staff skipped treatment to prevent drug absorption.
  2. Inadequate testing for presence of drugs.
  3. Doctors did not wait long enough to evaluate patient condition.
  4. Inadequate number of brain scans.
  5. Doctors disregarded nurse's assessment.



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