

## Best Practices for Deploying a Fraud Analytics Solution

#### Miriam Friedel, Ph.D. Robert Han

Headquarters 300 W. Main Street, Suite 301 Charlottesville, VA 22903 434.973.7673 | fax 434.973.7673

www.elderresearch.com Copyright © 2017 Elder Research, Inc. **Office Locations** 

Arlington, VA Linthicum, MD Raleigh, NC

## Webinar Agenda

- Introduction to Fraud Analytics
- Elements of fraud detection with case studies
  - Data Acquisition and Modality
  - Deployment
  - Organizational Maturity
- Q&A



Elder Research delivers business value through customizable advanced analytics solutions that solve your most challenging problems.



20+ years experience



150+ customers



experts



Trusted partner



## Advanced Analytics is Our Strength



#### **Data Science and Predictive Analytics**

Discovering patterns in past data that can be used to predict the outcome of future events including statistical modeling, classification & analysis, clustering, optimization & simulation, and customer segmentation

	P
-81	2_
	$\overline{\prime}$
	$\triangleright$

#### **Text Mining**

Understanding information stored in text documents and databases including document classification, natural language processing, information extraction and search



#### Data Infrastructure

Cleaning, preparing, and integrating disparate data sources and building ETL and data pipelines optimized for advanced analytics



#### **Data Visualization**

Making advanced algorithms easily accessible through 2-D & 3-D, statistical and spatial visualization



### **Introduction to Fraud Analytics**



## Defining the Problem

 Fraud analytics, as explained to a seven-year old:

People are trying to do bad things, usually to get more money. We are trying to stop them using data.





You and your team are trying to detect fraud.





If you can only examine so many people, how do you decide which ones to investigate?



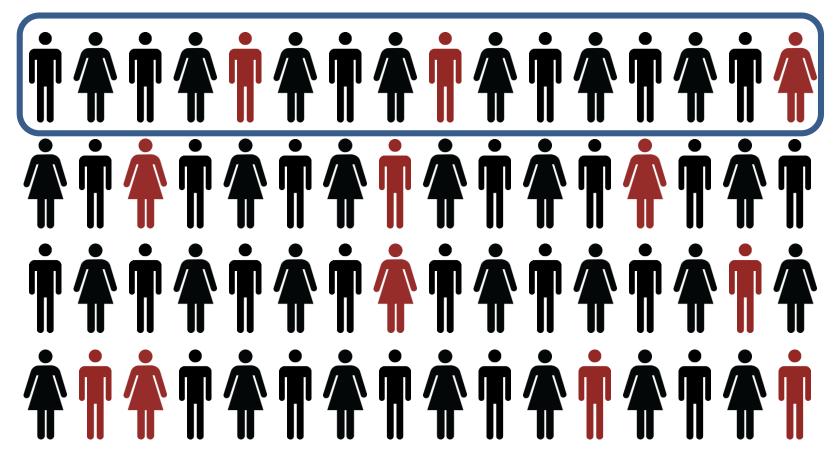


You could search randomly...





You would catch some but you would miss many others





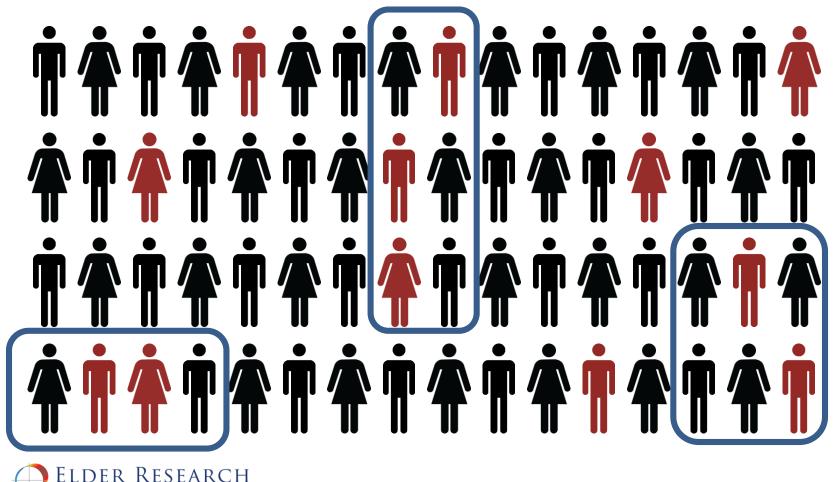
Or you can use a statistical model...





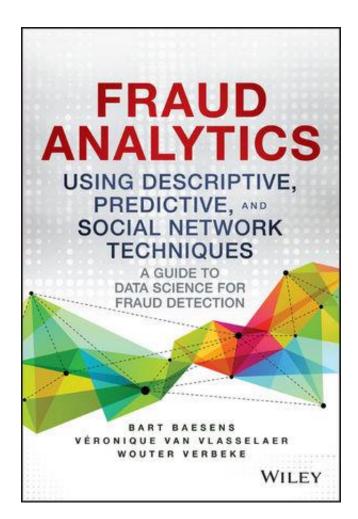
SCIENCE & PREDICTIVE ANALYTICS

You would still have some misses, but you would detect more fraud, and you can measure your performance!



## How is fraud detection different?

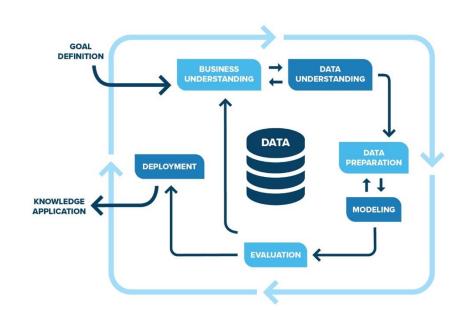
"Fraud is... wellconsidered, imperceptibly concealed, time-evolving, and often <u>carefully</u> organized crime which appears in many types of forms"





## How is fraud detection the same?

- The good news is that analytics best practices also apply to fraud detection!
  - Problem context and framing
  - Data ingestion and transformation for modeling
  - Appropriate technology stack



## Some Dimensions to Consider

 Data Acquisition and Modality



Deployment

 Organizational Maturity





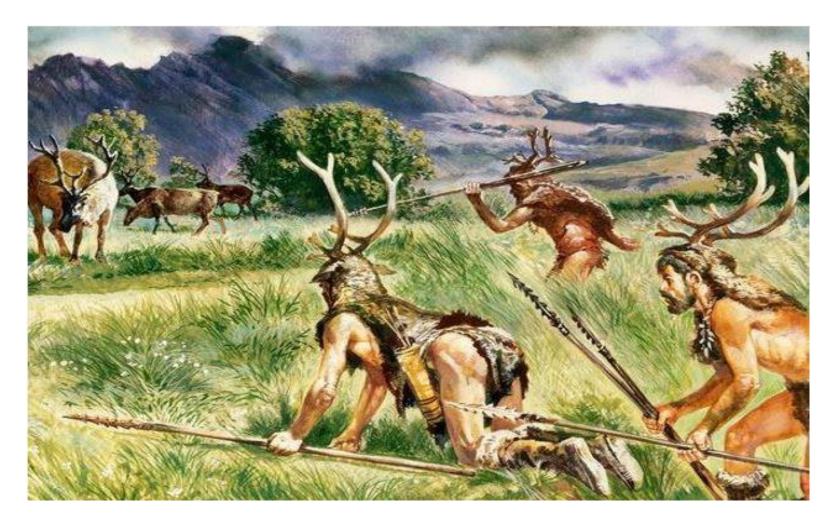


## Data Acquisition and Modality

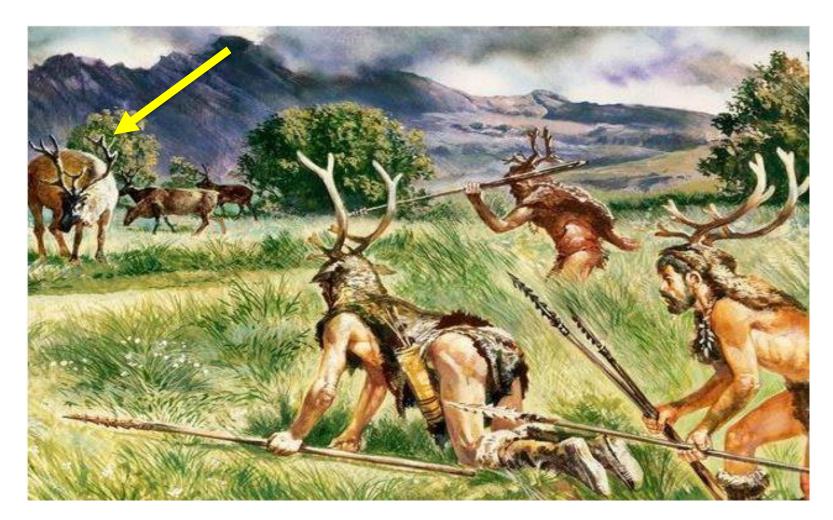


- Data starved
  - ...Not very wide
  - ...Not very rich
  - Not many known cases (targets)
  - ...Not easily accessible (silos)

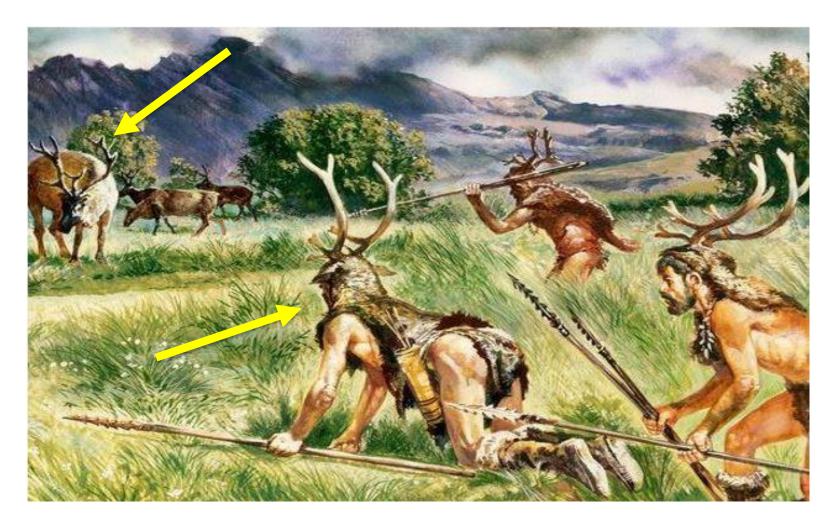












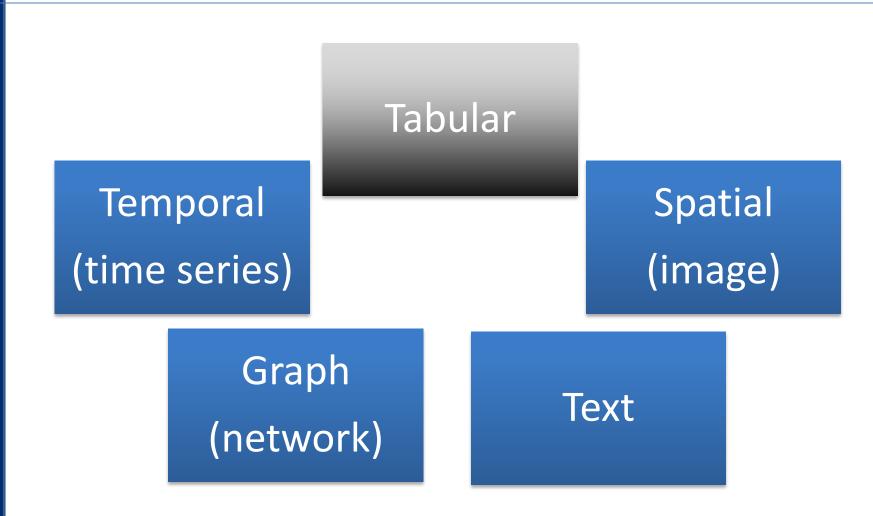


## Consider the modality of your data

Different modes of data lend themselves to various types of techniques



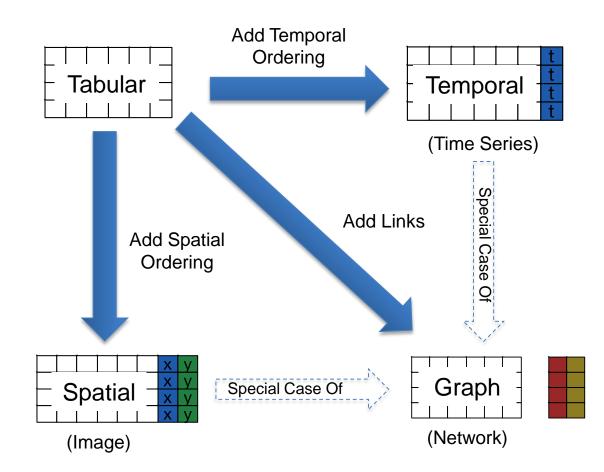
## Various Data Types





# Adding Complexity

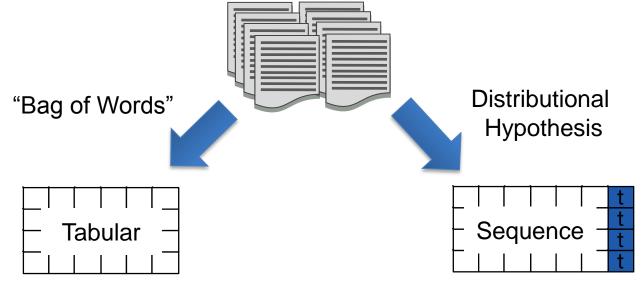
- Advanced data types each add a new type of complexity to tabular data
- They allow the representation of richer concepts...
- ... but, require special techniques to model





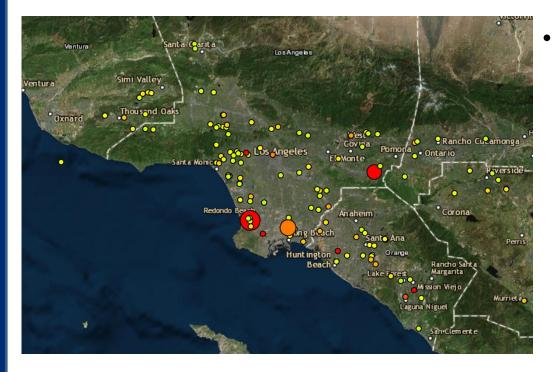
## Text Data: Transformation Required

- Unable to process symbolically, must convert to numerical form
- Then apply all usual techniques for that data type





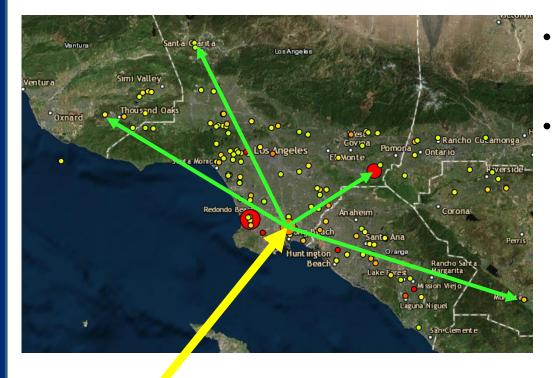
## **Example: Spatial Data**



Developed an insurance claim fraud model



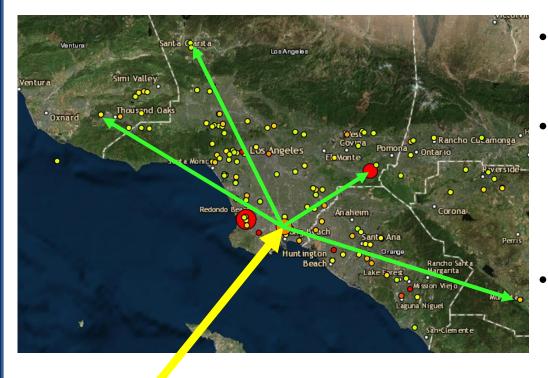
## **Example: Spatial Data**



- Developed an insurance claim fraud model
- Distance traveled between *claimant* and *visited providers* became a feature

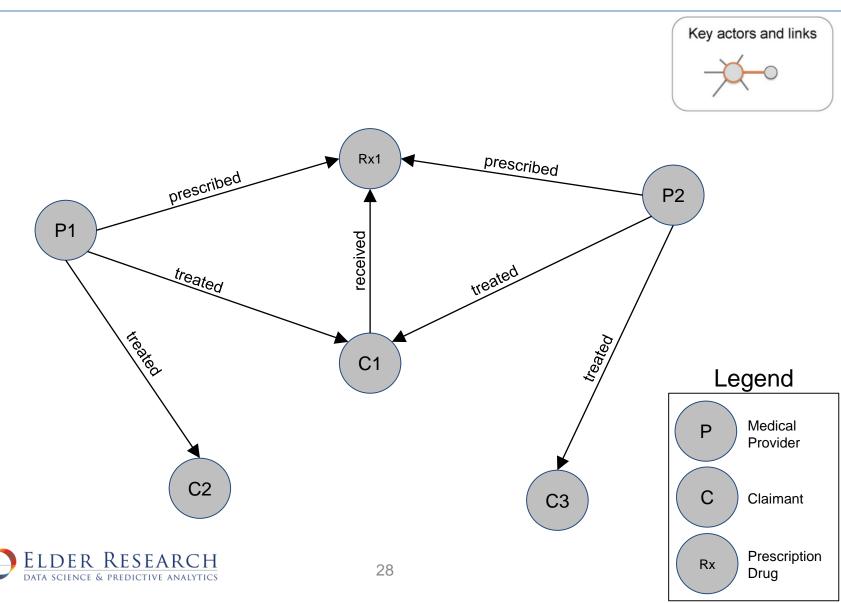


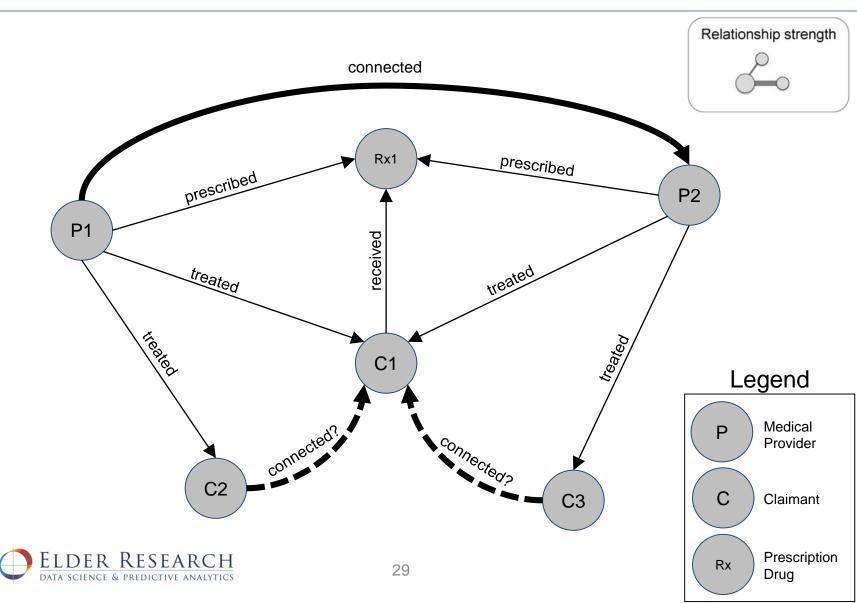
## **Example: Spatial Data**

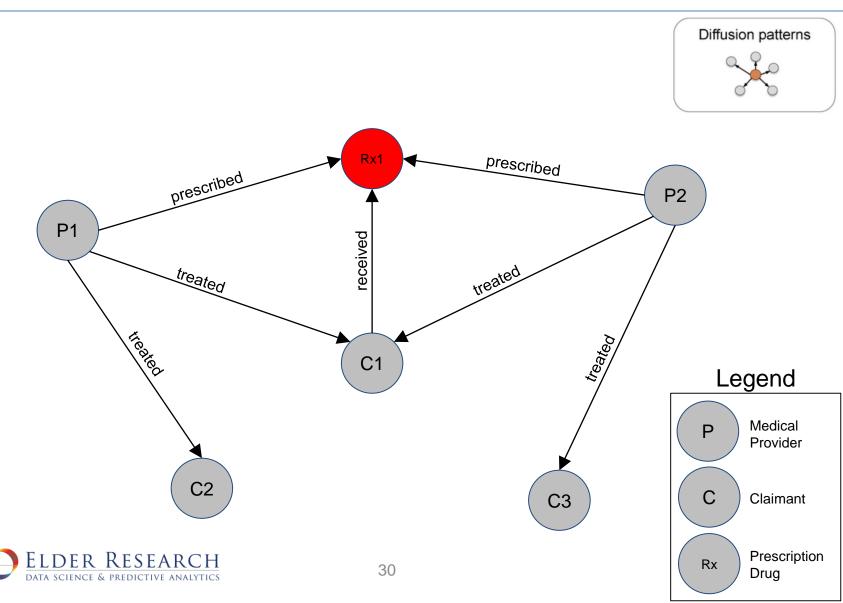


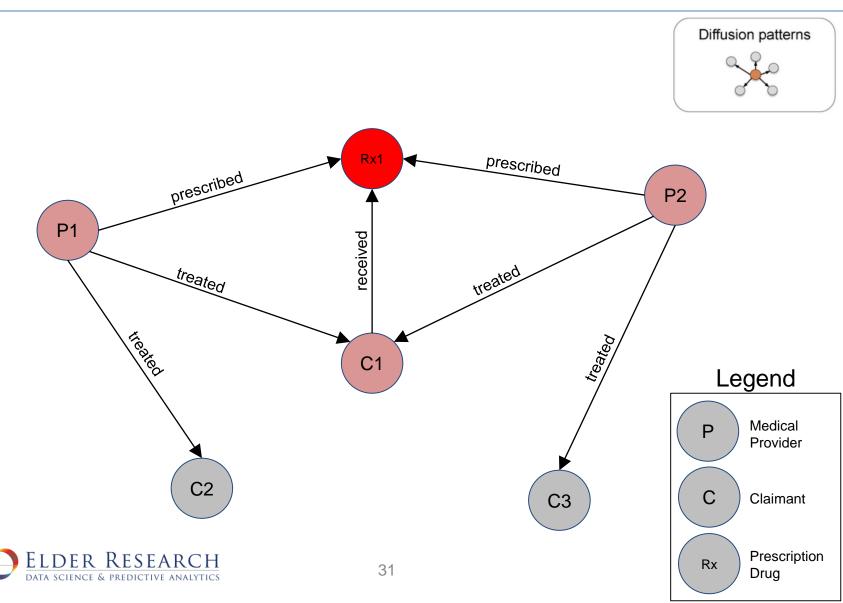
- Developed an insurance claim fraud model
- Distance traveled between *claimant* and *visited providers* became a feature
- Anomaly detection to look for unusual and unexpected behaviors

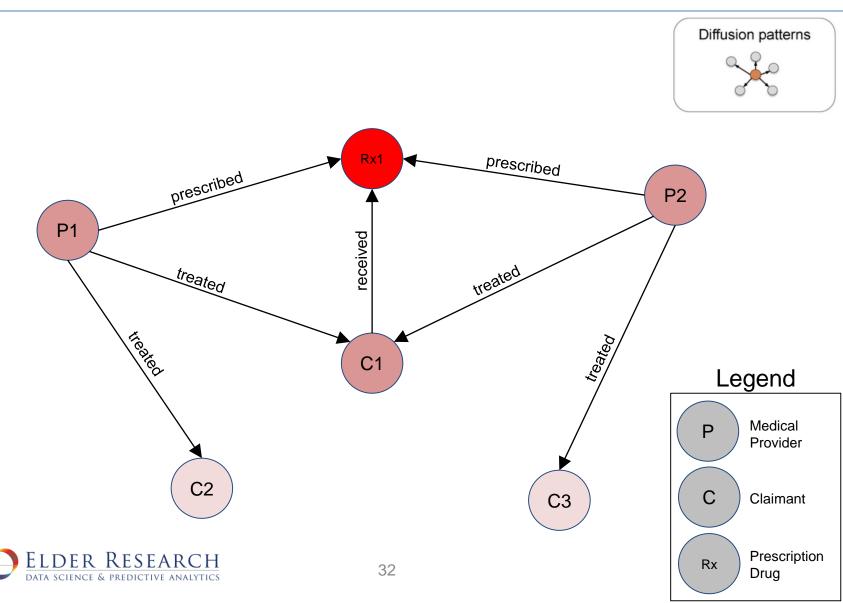












#### Move from model to solution



## **Consider Your Goals**

• What is your goal when deploying a fraud analytics solution?



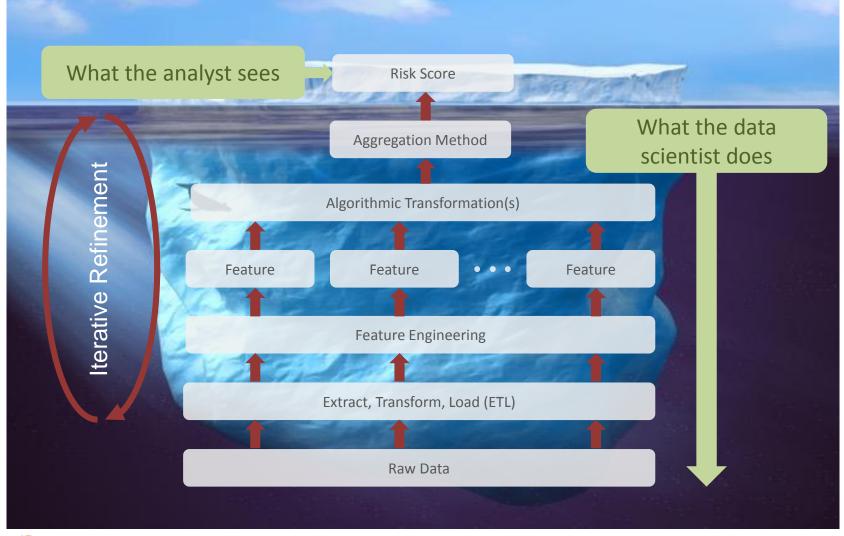


## Move from model to solution

- "Model deployment" is not a machine learning problem, it's a solution development problem
  - Who is the customer?
  - What is their job function?
  - What pain points do they experience regularly?
  - Are there efficiency gain opportunities?

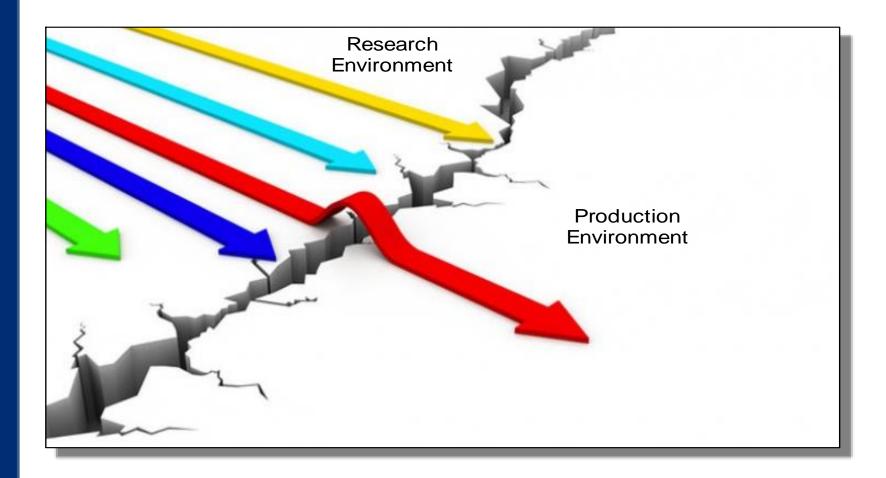


## Move from model to solution





## Move from model to solution





- Investigative Organization
- Excel spreadsheets with SSN's and risk scores (pretty good models)
- No traction and adoption with the customer (analysts and investigators)



- Investigative Organization
- Excel spreadsheets with SSN's and risk scores (pretty good models)
- No traction and adoption with the customer (analysts and investigators)
- It didn't address a *pain point* it created additional uncomfortable steps in their process



- Took a customer-centric approach
  - Engaged the customer
  - Identified pain points
  - Built a solution around their natural workflow



- Took a customer-centric approach
  - Engaged the customer
  - Identified pain points
  - Built a solution around their natural workflow
- Data access
- Data story telling
- "Simple" Automation



- Took a customer-centric approach
  - Engaged the customer
  - Identified pain points
  - Built a solution around their natural workflow
- Data access
- Data story telling
- "Simple" Automation
- That led to **more** adoption of the solution and models

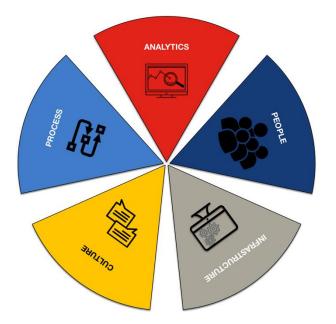


#### More than a good model...



## More than a good model...

• Assess the maturity of your organization:



• Driving an entire organization to be more analytically minded and data-driven



# Analytics as Disruptive Force

#### dis·rup·tive /dis'reptiv/

Adjective Causing or tending to cause disruption

Synonyms destructive





- Two Federal Investigative Agencies
- We solved the same technical problem (very well) at both places
- However...
  - At Agency 1  $\rightarrow$  resulted in zero engagement
  - At Agency 2  $\rightarrow$  resulted in organizational adoption



- Two Federal Investigative Agencies
- We solved the same technical problem (very well) at both places
- However...
  - At Agency 1  $\rightarrow$  resulted in zero engagement
  - At Agency 2  $\rightarrow$  resulted in organizational adoption





- Infrastructure
  - IT environments, hardware, software, data access
- Process
  - Agile and CRISP-DM
- Analytics
  - Sophistication of modeling techniques utilized
- People
  - Equally talented and technically savvy customers



• Culture......well.....



- Culture.....well.....
  - Agency 1
    - very political CYA leadership team
    - lacked organizational vision for analytics
    - no sense of mission urgency



- Culture.....well.....
  - Agency 1
    - very political CYA leadership team
    - lacked organizational vision for analytics
    - no sense of mission urgency
  - Agency 2
    - cohesive leadership team
    - strong organizational vision for analytics
    - strong sense of urgency for the agency mission



# Q&A



# **Upcoming Webinar**

#### Detecting Fraud Rings with Graph Databases Thursday, March 8th 2018 - 2:00-3:00 PM (EST)

This webinar will focus on how to identify suspicious behavior using tools and technology suited for network analysis, including graph databases.









Robert Han Elder Research Director and Program Manager han@elderresearch.com



Miriam Friedel, Ph.D. Elder Research Director & Senior Scientist miriam.friedel@elderresearch.com



Bryan Jones Strategy First Analytics Owner, Principal Consultant bryan@strategyfirstanalytics.com

Visit our blog at www.elderresearch.com/company/blog

