THE GREAT RETURNS RACE



Q3 BENCHMARK



WHICH FASHION BRANDS WERE FALLING BEHIND IN THE THIRD QUARTER?

'THE GREAT RETURNS RACE' IS A QUARTERLY BENCHMARK ON INTERNATIONAL RETURN POLICIES PRODUCED BY ReBOUND.



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INTRODUCTION



We are delighted to bring you the third edition of 'The Great Returns Race': A unique benchmark which monitors some of the UK's leading fashion brands purely on their international return policies.

This benchmark highlights the movers and shakers in the return landscape each quarter. We have continued to hone in on brands that exhibit 'best practice' in each metric and will continue to monitor these leading brands progression in the editions to follow.

The latest instalment of 'The Great Returns Race' has thrown up a whole host of surprises as you will discover throughout this report. But there is still much to be done by even the winning brands as we are yet to see any retailer hit their full potential.

So... using the same group of 141 leading brands, it's time to find out who's come out on top in 'The Great Returns Race'...

On your marks... get set... Go!



If you missed last quarter's benchmark, you can catch up on 'The Great Returns Race' commentary now by viewing the Q2 benchmark results online.





EXECUTIVE SUMMARY





GRAHAM BEST, ReBOUND CEO



Global returns has come of age. Nowhere is this more evident than right under our nose. From just a handful of ReBOUND clients 2 years ago, we now have 100's of brands using ReBOUND located around the world. So, we must be doing something right!

This research is right at the heart of the returns movement as we look at the fashion industry head-on by benchmarking some of the UK's leading brands against one-another.

This benchmark marks the third in-house report of 2016 and we are starting to see significant trends. For example - for the first time ever, over half of the brands are offering free returns in at least one international market.

We need to look beyond the logistics process now and talk global strategy and policy with "Customer Experience" as the focal point of every decision, not just cost. Our job as market-leaders is to provide a roadmap for your success and to help you achieve a competitive edge in this critical area.

We are committed to producing this quality of information for you and will be spreading our net to include specific research about UK returns in the near future. The "Great Returns Race" never stands still and as CEO I invite you to join us.



RESEARCH RECAP



Our research focuses on **seven core metrics** to assess the international return offering of the UK's top brands within the clothing sector. These key areas can be measured from the information published on the retailers' **online return policy**, so reflect the **cross-border consumer return experience** from the point at which it is first communicated to the customer.

We have used the most recent IRUK Top 500 database as our starting point and filtered out any brands that are not of UK origin, that do not sell apparel products and do not sell cross-border, leaving 141 retailers this quarter.

We have scored the retailers using a points system attributed to each of the seven key metrics from 0-50 (maximum 350 points in total). In the instance of a varied returns offering for different markets, we have grouped retailers according to their most favourable proposition under each metric, choosing to **reward points** for where steps have been made **to improve the returns experience** rather than to penalise.

By attributing points to each metric, this allows us to present a blended view across all metrics. These combined scores have then been converted into a percentage to give them their **ReBOUND** index values. Keeping with our theme, these index values correspond with the following positions;

Leaders (60%+)

Runners Up (50%)

Challengers (40%)

Picking Up Pace (30%)

Lagging Behind (20%)

On The Starting Grid (10%)

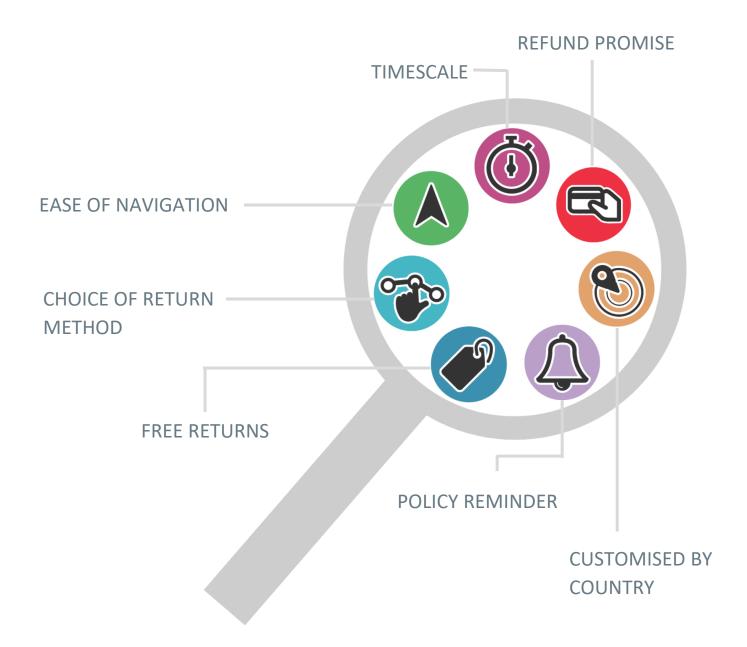


WHAT HAVE WE MEASURED?



THERE'S MORE TO A RETURN POLICY THAT MEETS THE EYE

All of these metrics are relevant in making the returns experience as seamless as possible for international purchases...





Research was carried out between 26th September and 21st October 2016 so all findings in this report reflect the retailer's online policies and webshop layout within this period

KEY FINDINGS AT A GLANCE





Site navigation has worsened since last quarter (down by 9%), making the number of 'moves' to find the returns advice more complicated across all devices



20% of brands still **do not advertise their refund promise** anywhere on their site. (A rise from 17% in Q2)



For the first time, over half (54%) of brands now offer Free returns in at least one international market. (A rise from 49% in Q2)



2 brands now offer customers an **unlimited timeperiod** to return their orders. (Rohan and Lands End)



More brands are now offering in-country returns. (60% have a local return option in at least one international market).



METRIC 1 EASE OF NAVIGATION





EReBOUND®



HIGHLIGHTS

- 22% of retailers' policies take 2 moves on average to get from the landing page to the return policy.
- In contrast, only 13% of retailer's policies take 2 moves for the same journey on a mobile device.
- It takes 5 or more moves on average across all devices to navigate to the international return policy on 12 brands websites (All Saints, Ann Summers, Farfetch, Fred Perry, Harrods, Laura Ashley, Lipsy, Mamas & Papas, Matchesfashion.com, Paul Smith, Phase Eight and Superdry).
- Mobile navigation is still slower than desktop, as it takes 5 or more moves to navigate to the policy on 40 of the 141 brands websites, compared to just 3 brands on desktop.
- One brand, Arco, have demonstrated significant improvement in site navigation, as they have halved the average number of moves it takes to find the policy from 4 to 2 moves.



RECAP METHODOLOGY

*XXXXXXXXXXXXXX

- Quickest route to International policy wins.
- Measuring no. of clicks and scrolls across multiple devices.

For the full picture, take a look at where this all began in the $\underline{\mathsf{O2}}$ benchmark...





EASE OF NAVIGATION



MOBILE NAVIGATION LEADERBOARD

TOP

ゾナナナナナナナナナナナナナ

NAVIGATE IN 2 MOVES



Cath Kidston Charles Clinkard Coggles Cotswold Outdoor Dune London Ellis Brigham Sports GO Outdoors Harvey Nichols JOY Karen Millen MyProtein Next Rapha Secretsales.com Snow + Rock The Hut Thomas Pink Topman White Stuff

NAVIGATE IN 3 MOVES



Arco
ASOS
Boohoo.com
Boux Avenue
Bravissimo
Burberry
Cloggs
Crew Clothing
Direct Golf
Doc Martens
East
Everything5pounds.com
Fat Face
Foot Asylum

Agent Provocateur

French Connection George at Asda Hobbs Hotter Jacques Vert Jaeger Joe Browns JoJo Maman Bébé Kitbag Lyle & Scott M&Co Marisota Missguided Monsoon Mothercare Oliver Bonas
Peacocks
PrettyLittleThing
Reiss
River Island
Route One
Sport Pursuit
Sweaty Betty
The Outnet
The White Company
Toast
Toast
Topshop
Warehouse Fashion
Wynsors World of Shoes

NAVIGATE IN 4 MOVES



Blacks Outdoor Bonmarché Burton Charles Tyrwhitt Clarks Coast Debenhams Dorothy Perkins Edinburgh Woolen Mill END. Field & Trek (Yeomans) Figleaves.com Fred Perry Get The Label Hackett London Jack Wills Jigsaw Jimmy Choo Liberty Long Tall Sally Mint Velvet Moss Bros Mountain Warehouse Mr Porter Mulberry Company New Look Oasis
Office
Pretty Green
Quiz
Rohan
Schuh
Size?
SportsDirect.com
Sportsshoes.com
Surfdome
Ted Baker
Whistles

NAVIGATE IN 5 MOVES



Blue Inc.
Boden
Cotton Traders
Evans
Farfetch
Flannels
JD Sports
Jonn Lewis
Joules Clothing
Kurt Geiger
Lands End
Laura Ashley
LK Bennett
M&M Direct

Ann Summers

M&S
Mainline Menswear
Mamas & Papas
Millets
Miss Selfridge
Net-A-Porter
Pavers
Radley
Roman Originals
Selfridges
Simply Be
TM Lewin
Wallis
Wiggle
Yours Clothing

NAVIGATE IN 6 MOVES



All Saints
Harrods
Hawes & Curtis
House of Fraser
Lipsy

Matchesfashion.com Paul Smith Phase Eight QVC Superdry

BOTTOM



EASE OF NAVIGATION



NAVIGATION ACROSS ALL DEVICES LEADERBOARD

TOP

NAVIGATE IN 2 MOVES



Agent Provocateur Arco ASOS Cath Kidston Charles Clinkard Coggles Cotswold Outdoor Crew Clothing Direct Golf **Dune London** East Ellis Brigham Sports Foot Asylum French Connection GO Outdoors Jacques Vert

Karen Millen
Mothercare
MyProtein
Next
Oliver Bonas
Peacocks
Rapha
Secretsales.com
Snow + Rock
The Hut
The White Company
Thomas Pink
Topman

White Stuff

NAVIGATE IN 3 MOVES



Hotter Blacks Outdoor Jaeger Boohoo.com Boux Avenue Bravissimo Burberry Burton Charles Tyrwhitt M&Co Clarks Cloggs Doc Martens **Dorothy Perkins** END. Everything5pounds.com Fat Face Field & Trek (Yeomans) Figleaves.com Flannels George at Asda Office Get The Label Pavers Harvey Nichols Quiz Hobbs

Jammy Choo
JoJo Maman Bébé
Kitbag
Lands End
Lyle & Scott
M&Co
Marisota
Millets
Mint Velvet
Missguided
Monsoon
Moss Bros
Mr Porter
Mulberry Company
New Look
Office
Pavers
PrettyLittleThing
Quiz

Reiss River Island Rohan Route One Schuh Selfridges Size? Sport Pursuit SportsDirect.com Sportsshoes.com Surfdome Sweaty Betty Ted Baker The Outnet Toast Topshop Warehouse Fashion Whistles Wynsors World of Shoes

NAVIGATE IN 4 MOVES



Blue Inc.
Boden
Bonmarché
Coast
Cotton Traders
Debenhams
Edinburgh Woollen Mill
Evans
Hackett London
Hawes & Curtis
House of Fraser
Jack Wills
JD Sports

Jigsaw
Joe Browns
John Lewis
Joules Clothing
Kurt Geiger
Liberty
LK Bennett
Long Tall Sally
M&M Direct
M&S
Mainline Menswear
Miss Selfridge
Mountain Warehouse

Net-A-Porter Oasis Pretty Green QVC Radley Roman Originals Simply Be TM Lewin Wallis Wiggle Yours Clothing

NAVIGATE IN 5 MOVES



All Saints Ann Summers Farfetch Harrods Laura Ashley Lipsy Mamas & Papas Phase Eight Superdry

NAVIGATE IN 6 MOVES



Fred Perry Matchesfashion.com Paul Smith

BOTTOM



EASE OF NAVIGATION



HOW DOES THIS COMPARE TO Q2?

The results from this third quarter have revealed that overall, ease of navigation has worsened across multiple devices since Q2. Now, 35% of the 141 retailers have a return policy that we define as 'hard to find' (4 or more moves from landing page to policy), which is 9% higher than in our Q2 study.

introduction to the same of th

Mobile navigation is partly to blame for this step backwards as the number of brands whose policies take 5 or more moves to navigate to the international policy on a mobile device has jumped from 28 to 40 this quarter. This is detrimental to the customer experience especially when around 67% of customers check the retailers' policy before completing a purchase*. If they can't locate the information they require in order to be reassured by the ability to return easily before they purchase, then this is frustrating and might be a contributing factor to checkout abandonment.

*UPS Pulse of the Online Shopper, 2015



METRIC 2 TIMESCALE





MEROUND®



HIGHLIGHTS:

- Two retailers now offer unlimited returns (Rohan and Lands' End).
- 75% of brands now offer more than the industry standard of 14 days to return items.
- 9% of brands advertise different return periods to account for longer transit times in markets further afield.
- One brand; Route One, has shown exceptional improvement in Q3 as they have extended their return window from 14 to 100 days.



RECAP METHODOLOGY

Most generous return period wins.

Timeframes for customers in different international markets were measured and ranked by longest return

For the full picture, take a look at where this all began in the Q2 benchmark...







TIMESCALE LEADERBOARD

TOP

60+ DAYS



Boden
Charles Tyrwhitt
Clarks
George at Asda
Hawes & Curtis
Hotter
John Lewis

Lands End Rapha Rohan Route One Schuh TM Lewin Wiggle

31+ DAYS (OR 1 MONTH+)



Charles Clinkard Crew Clothing Figleaves.com Hobbs M&S

30+ DAYS



All Saints
Ann Summers
Arco
Blue Inc.
Boohoo.com
Burberry
Cotswold Outdoor
Doc Martens
Fat Face
French Connection
GO Outdoors
Jigsaw
Jimmy Choo
Karen Millen
Kitbag
Long Tall Sally
Mamas & Papas

Marisota

Monsoon Mountain Warehouse Oasis Oliver Bonas QVC Radley Roman Originals Simply Be Snow + Rock Surfdome Sweaty Betty The White Company Topshop Warehouse Fashion White Stuff Wynsors World of Shoes

28+ DAYS



Blacks Outdoor Bommarché Boux Avenue Bravissimo Burton Cath Kildston Coast Debenhams Dune London East Edinburgh Woolen Mill Fred Perry Hackett London House of Fraser Jack Wills Jacques Vert
JD Sports
JoJo Maman Bébé
Joules Clothing
Laura Ashley
LK Bennett
Lyle & Scott
M&Co
M&M Direct
Matchesfashion.com
Millets
Moss Bros
Mothercare
Mr Porter

Mulberry Company

Net-A-Porter New Look Next Office Paul Smith Peacocks Phase Eight PrettyLittleThing River Island Selfridges Size? Superdry Ted Baker The Outnet Thomas Pink Whistles

21+ DAYS



Ellis Brigham Sports Get the Label JOY Lipsy Yours Clothing

14+ DAYS



Agent Provocateur Cloggs Coggles Cotton Traders Direct Golf Dorothy Perkins END. Evans Evens Everything5pounds.com Farfetch Field & Trek (Yeomans) Flannels Foot Asylum Harrods Harvey Nichols Jaeger Joe Browns Kurt Geiger Liberty Mainline Menswear Miss Selfridge Missguided MyProtein Pavers Pretty Green Quiz Reiss Secretsales.com Sport Pursuit SportsDirect.com Sportsshoes.com The Hut Toast Wallis

BOTTOM





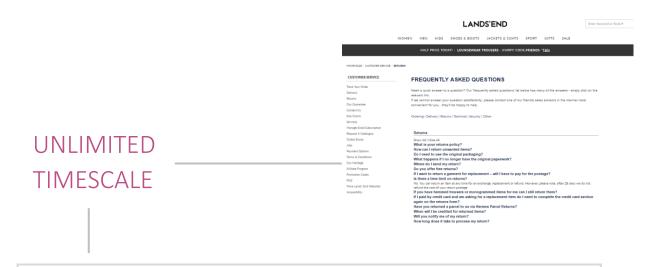
HOW DOES THIS COMPARE TO Q2?

Last quarter we praised Rohan for their generous unlimited returns window, and this quarters' benchmark revealed that they have been joined at the top of the pack by Lands' End. Could this be the start of a trend for infinite returns?

Route One has also taken a bold step with their returns timeframe by extending their policy from 14 days to a massive 100 days, "as long as the product is unused and unworn unless faulty".

EXAMPLE OF BEST PRACTICE...

inhudunhudunhudunb



Is there a time limit on returns?

No. You can return an item at any time for an exchange, replacement or refund. However, please note, after 28 days we do not refund the cost of your return postage.



METRIC 3 REFUND PROMISE







REFUND PROMISE



HIGHLIGHTS:

No brands offer instant refunds yet ie. After intent to return is advised online.

- 20% of retailers do not state their refund promise anywhere on their site.
- 35% advise a refund time of longer than 14 days upon receipt of goods. This was 33% in Q2.
- One brand; The Hut, has jumped up the rankings by offering a 2-day refund to customers having previously not advertised this at all.



RECAP METHODOLOGY

- Brands were ranked from quickest refund time to longest.
- Some brands have multiple refund times in different markets. These were ranked according to the shortest

For the full picture, take a look at where this all began in the Q2 benchmark...





REFUND PROMISE



REFUND PROMISE LEADERBOARD

TOP

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<3 DAYS **UPON RECEIPT**



All Saints ASOS Charles Tyrwhitt Cloggs Coggles Debenhams **Dune London** East

Ellis Brigham Sports END.

JD Sports Mainline Menswear Moss Bros **Mulberry Company** Next

Schuh Snow + Rock The Hut The Outnet

Pavers

<5 DAYS **UPON RECEIPT**



Clarks Crew Clothing Everything5pounds.com GO Outdoors Jaeger Karen Millen Lands End

M&M Direct Mint Velvet New Look Route One The White Company TM Lewin Yours Clothing

<10 DAYS **UPON RECEIPT**



Ann Summers Boohoo.com Boux Avenue Burberry Cath Kidston Cotswold Outdoor Doc Martens Figleaves.com Foot Asylum French Connection

Hackett London Peacocks Pretty Green Harrods Hawes & Curtis Quiz Sportsshoes.com Jack Wills Superdry Jacques Vert Jigsaw Surfdome Ted Baker Liberty LK Bennett Toast Missguided Whistles Wynsors World of Shoes MyProtein

<14 DAYS **UPON RECEIPT**



Agent Provocateur JoJo Maman Bébé Boden Kitbag Charles Clinkard Laura Ashlev Long Tall Sally Direct Golf Farfetch Mama & Papas Fred Perry Hobbs Hotter

Field & Trek (Yeomans) Millets Monsoon Mothercare Mountain Warehouse House of Fraser Oasis Joe Browns Office

Phase Eight QVC Selfridges Sport Pursuit SportsDirect.com Warehouse Fashion

<30 DAYS **UPON RECEIPT**



Burton Edinburgh Woollen Mill Evans Fat Face Flannels Harvey Nichols Joules Clothing JOY Lyle & Scott

M&S Miss Selfridge PrettyLittleThing Radley River Island Roman Originals Secretsales.com Size? Topman Topshop

NO CLEAR RFFUND TIME ADVISED



Marisota Blacks Outdoor Matchesfashion.com Mr Porter Net-A-Porter Bonmarché Bravissimo Oliver Bonas Coast Paul Smith Cotton Traders Rapha Dorothy Perkins George at Asda Reiss Rohan Simply Be Sweaty Betty Get The Label Jimmy Choo John Lewis Thomas Pink Kurt Geiger Wallis Wiggle

BOTTOM

REFUND PROMISE



HOW DOES THIS COMPARE TO Q2?

This is the metric which reveals the biggest variance between brands. There seems to be no industry standard for a refund promise with many brands focusing their advice on how long it will take the bank to process the refund, rather than how long it will take them operationally to process the return once it's been received, which is how we have defined this.

The number of brands deciding not to publicise their refund promise anywhere on their site has increased since Q2, from 17% to 20%. On the other hand, there is a positive trend when analysing the number of brands who promise to refund customers within a generous 3 days, jumping from 10% to 14%.

We have found that these UK brands take on average 11 days to process refunds, which is the same as in Q2. Overall, it's clear that more improvements still need to be made in this area due to the large number of brands still failing to advertise a refund promise anywhere on their site.

EXAMPLE OF BEST PRACTICE...

Tuluuluuluuluuluuluuluulu



We'll send you an email as soon as we've received your return back at our warehouse in the UK in its original condition. Once received, we'll refund your original payment method - this is usually done within 1 working day.



METRIC 4 POLICY REMINDER





MEROUND

POLICY REMINDER



HIGHLIGHTS:

- 23% of the top fashion brands do not remind customers of their returns policy at any of the three key stages of purchase. (Product page, Basket page and Checkout page), compared to 28% in Q2.
- 71% have a returns policy reminder within each product page, 24% enforced their policy in the basket stage, but only 12% of brands reinforced the message at checkout to encourage customers to complete their purchase.
- 7% of brands signpost customers to their return policy at all three stages measured (a jump from 6%) - These brands are Burberry, Clarks, Cotswold Outdoor, Cotton Traders, Fat Face, Lands End, M&S, Matchesfashion.com, Quiz and Sweaty Betty.



RECAP METHODOLOGY

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- Three key stages were measured: Product page, basket stage and checkout.
- Retailers were ranked highest if they included the returns message on each of the three pages, as these are key touch points in the shoppers buying decision.

For the full picture, take a look at where this all began in the Q2 benchmark...





POLICY REMINDER



REFUND PROMISE LEADERBOARD

TOP

3 REMINDERS



Burberry Clarks

Cotswold Outdoor Cotton Traders

Fat Face

Lands End

M&S

Matchesfashion.com

Quiz

Sweaty Betty

2 REMINDERS



ASOS
Boux Avenue
Crew Clothing
Ellis Brigham Sports
Farfetch
French Connection
Harrods
Harvey Nichols

Jaeger Jimmy Choo Karen Millen Kurt Geiger Liberty
Millets
Mr Porter
Net-A-Porter
Pretty Green
River Island
Route One
Selfridges
Sport Pursuit
Ted Baker

The White Company

Topshop

1 REMINDER



Agent Provocateur
Ann Summers
Arco
Blacks Outdoors
Blue Inc.
Boden
Boohoo.com
Charles Clinkard
Charles Clinkard
Coggles
Debenhams
Direct Golf
Doc Martens
Dune London
END.
Field & Trek (Yeomans)
Figleaves.com
Flannels
Fred Perry

Fred Perry George at Asda Get the Label GO Outdoors Hackett London Hawes & Curtis Hobbs Hotter
House Of Fraser
Jacques Vert
JD Sports
Jigsaw
Joe Browns
John Lewis
JoJo Maman Bébé
Joules Clothing
Laura Ashley
Lipsy
Long Tall Sally
M&Co
M&M Direct
Marisota
Mint Velvet
Missguided
Monsoon
Mothercare
Mountain Warehouse
Mulberry Company
Oasis
Office

Oliver Bonas Paul Smith

Pavers Phase Eight PrettyLittleThing Radley Rapha Reiss Roman Originals Schuh Simply Be Size? Snow + Rock SportsDirect.com Superdry Surfdome The Hut The Outnet TM Lewin Topman Warehouse Fashion Whistles White Stuff Wiggle Wynsors World of Shoes Yours Clothing

NO REMINDERS



All Saints Bonmarché Bravissimo Burton Cath Kidston Cloggs Coast

Dorothy Perkins East Edinburgh Woolen Mill Evans Everything5Pounds.com Foot Asylum Jack Wills JOY Kitbag LK Bennett Lyle & Scott Mainline Menswear Mamas & Papas Miss Selfridge Moss Bros My Protein New Look Next Peacocks QVC Rohan Secretsales.com Sportsshoes.com Thomas Pink Toast Wallis

BOTTOM



POLICY REMINDER



HOW DOES THIS COMPARE TO Q2?

There has been a 1% improvement in the number of brands reinforcing a returns reminder in each of the three stages measured in the Q3 benchmark (product page, basket stage and checkout), and now stands at 7%. To recap, what constitutes as a 'policy reminder', this could be a simple 'one-liner', or a hyperlink through to the returns policy. It is positive to see more brands beginning to add clear signposts to returns information before the customer finishes their purchase journey despite the small jump of only 1%.

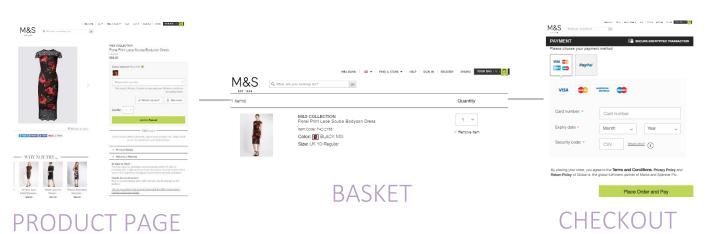
Tulunhadaalaalaalaalaa

We found that the product page was the most popular place for brands to include a reminder to the policy (71%) followed by the basket stage (24%) and finally at checkout, where just 12% included a returns message.

Three brands have shot up in the rankings this quarter as they start to reinforce their policy in all three key stages measured. These brands are Cotswold Outdoor, Lands' End and Quiz Clothing, where previously they did not signpost their policy at any stage.

EXAMPLE OF BEST PRACTICE...

SUBTLE RETURNS REMINDER





METRIC 5 CHOICE OF RETURN METHOD







RETURN METHOD



HIGHLIGHTS:

32% of brands offer international shoppers the choice to post their item to a local, in-country address.

- The option to return via a courier is still more common than via PUDO (31% offer couriers whereas only 27% offer PUDO's).
- 5 brands now offer shoppers the ability to return using a parcel locker, which is 2 more than in Q2. (Debenhams and JD Sports, Sports Pursuit, New Look and Get The Label).
- 60% of brands now offer a local choice of return method in at least one international market.



RECAP METHODOLOGY

- Retailers were measured on the choice of return methods offered to customers.
- The highest possible score for this metric was 5 options; PUDO, courier collection, in-store, parcel lockers and postage to local address.

For the full picture, take a look at where this all began in the Q2 benchmark...





RETURN METHOD



RETURN METHOD LEADERBOARD

4 RETURN
METHODS
OFFERED



All Saints Charles Tyrwhitt Clarks Debenhams Fred Perry French Connection Karen Millen Lands End

TOP

3 RETURN METHODS OFFERED



ASOS
Boohoo.com
Harvey Nichols
JD Sports
Laura Ashley
LK Bennett
Long Tall Sally
M&S
Mamas & Papas
Missguided

Moss Bros
Mothercare
Mulberry Company
Net-A-Porter
Paul Smith
QVC
Reiss
Sport Pursuit
Surfdome
Topman

2 RETURN METHODS OFFERED



Boden Radley Burberry Rapha **Doc Martens** River Island House of Fraser Roman Originals Jack Wills Schuh Jimmy Choo Simply Be Joe Browns Superdry Joules Clothing **Sweaty Betty** M&M Direct Ted Baker Mr Porter The Outnet New Look The White Company Next Topshop Office Warehouse Fashion PrettyLittleThing Wiggle

1 RETURN METHODS OFFERED



Agent Provocateur Arco Burton Charles Clinkard Dorothy Perkins END. Evans Farfetch Fat Face Figleaves.com Get The Label
Hackett London
Harrods
Hawes & Curtis
Hobbs
Jigsaw
JoJo Maman Bébé
Matchesfashion.com
Mint Velvet
Miss Selfridge

Monsoon Mountain Warehouse Pavers Phase Eight Selfridges Thomas Pink Wallis Yours Clothing

NO LOCAL RETURN METHODS OFFERED

Ann Summers Blacks Outdoor Blue Inc. Bonmarché Boux Avenue Bravissimo Cath Kidston Cloggs Coast Coggles Cotswold Outdoor Cotton Traders Crew Clothing Direct Golf Dune London Edinburgh Woolen Mill Ellis Brigham Sports Everything5pounds.com Field & Trek (Yeomans)
Flannels
Foot Asylum
George at Asda
GO Outdoors
Hotter
Jacques Vert
Jaeger
John Lewis
JOY
Kitbag
Kurt Geiger
Liberty

Lipsy

M&Co

Marisota

Millets

Lyle & Scott

Mainline Menswear

Peacocks Pretty Green Quiz Rohan Route One Secretsales.com Size? Snow + Rock SportsDirect.com Sportsshoes.com The Hut TM Lewin Toast Whistles White Stuff Wynsors World of Shoes

MyProtein

Oliver Bonas

BOTTOM



RETURN METHOD



HOW DOES THIS COMPARE TO Q2?

The criteria around what we define as a 'return method' in this metric, consists only of local return methods. Therefore, we have discounted any mention of returning back to a UK address as we see this as a necessity rather than a choice. Our results have revealed that more than half (60%) of brands offer international shoppers a choice of how to return their purchase beyond a standard postal return to the UK, which is an increase of 2% since Q2.

We found that posting directly back to a local address has now become the most popular return option with 32% of brands offering this as a method, followed by courier collection and opting to return in-store (31% respectively). This is closely followed by PUDO's (27%), whist parcel lockers are still a largely under-used return option internationally by UK brands at only 4%.

Despite lockers being the lesser-used option to return, there has been a noticeable increase (a jump from 3 to 5 brands) starting to introduce this method, indicating that this method is beginning to become more popular with customers overseas as they start to see the benefit of a flexible, convenient, and secure way to return. 5 brands now offer lockers and 4 out of 5 of these are in Ireland.

EXAMPLE OF BEST PRACTICE...

\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$

MULTIPLE OPTIONS CLEARLY OUTLINED





METRIC 6 FREE RETURNS





MEROUND



HIGHLIGHTS:

54% of the top 141 retailers offer free returns in at least one international market.

- 6% offer free returns to all markets worldwide.
- 30% of brands offer free returns in Ireland, 29% in the USA and 28% in Germany.
- 1 brand, Selfridges, have extended their free returns offering to cover all countries worldwide.



RECAP METHODOLOGY

- Retailers were measured on whether they offered free international returns as common practice.
- Brands who advertise free returns in the most number of countries wins.

For the full picture, take a look at where this all began in the Q2 benchmark...







RETURN METHOD LEADERBOARD

TOP

FREE RETURNS WORLDWIDE



Burberry Farfetch Hackett London Mr Porter Mulberry Company Net-A-Porter Selfridges The Outnet

ヹヹヹヹヹヹヹヹヹヹヹヹヹヹヹヹヹ

FREE RETURNS IN 50+ COUNTRIES



Jimmy Choo Mint Velvet

FREE RETURNS IN 5+ COUNTRIES



ASOS Charles Tyrwhitt Clarks Düne London JD Sports Joe Browns Karen Millen

Matchesfashion.com Oasis Paul Smith River Island Superdry Ted Baker Topman

FREE RETURNS IN 2+ COUNTRIES



All Saints
Boden
Debenhams
Evans
Fred Perry
French Connection
Harvey Nichols
Hawes & Curtis
Lands End
Laura Ashley

Long Tall Sally
Mamas & Papas
Missguided
New Look
Next
Rapha
Sweaty Betty
Topshop
Warehouse Fashion
Wiggle

FREE RETURNS IN 1 COUNTRY BEYOND THE UK



Agent Provocateur
Arco
Boohoo.com
Burton
Dorothy Perkins
Fat Face
Hotter
House of Fraser
Jack Wills
Jigsaw
JoJo Maman Bébé
Joules Clothing
LK Bennett
M&M Direct
Monsoon

Moss Bros

Ann Summers

Mothercare Mountain Warehouse Office Pavers Phase Eight PrettyLittleThing QVC Radley Reiss Roman Originals Schuh Simply Be **Sweaty Betty** The White Company Thomas Pink Wallis

FREE RETURNS ARE NOT OFFERED TO ANY INTERNATIONAL MARKETS Blacks Outdoor Blue Inc. Bonmarché **Boux Avenue** Bravissimo Cath Kidston Charles Clinkard Cloggs Coggles Cotswold Outdor **Cotton Traders** Crew Clothing Direct Golf Doc Martens Edinburgh Woollen Mill Ellis Brigham Mountain Sports Everything5pounds.com Figleaves.com

Field & Trek (Yeomans) Flannels Foot Asylum George at Asda Get The Label GO Outdoors Harrods Hobbs Jacques Vert Jaeger John Lewis JOY Kitbag Kurt Geiger Liberty Lipsy Lyle & Scott M&Co Mainline Menswear Marisota Miss Selfridge

MvProtein Oliver Bonas Peacocks Pretty Green Oniz Rohan Route One Secretsales.com Size? Snow + Rock Sport Pursuit SportsDirect.com Sportsshoes.com Surfdome The Hut TM Lewin Toast Whistles White Stuff Wynsors World of Shoes Yours Clothing

BOTTOM





HOW DOES THIS COMPARE TO Q2?

The number of brands introducing free returns is on the rise again since last quarter, as more brands feel the pressure from customers to compete alongside their market peers. The number of brands offering this incentive has risen steadily from 49% to 54%, and we can only see this continue to increase as time goes on.

One brand in particular, Charles Tyrwhitt, has rapidly expanded the number of countries they offer free returns in. This quarter, they offer this incentive in over 30 countries around the world, including USA, Australia, Germany and Europe, compared to the 2 markets which enjoyed free returns in Q2. Ted Baker has also shown vast improvement as they have extended their free returns offering to 7 countries (USA, France, Germany, Ireland, Netherlands, Portugal and Spain).

Findings in Q2 showed that Germany was the main area of focus when it came to offering free returns. Since then, the focus has shifted to Ireland, where 30% of the brands now offer free returns, followed closely by the USA (29%) and Germany (28%).

EXAMPLE OF BEST PRACTICE...

FREE RETURNS WORLDWIDE

All that's left to do now is to send your return back to us. We'll collect your item(s) for free using the delivery option that you selected when placing your order.

 DHL: Visit <u>dhl.com</u> and choose your country to find the telephone number you need. Remember to quote our account number, which you can find under Section 2 of the return air waybill.

THE OUTNET

HELP English CUSTOMER SERVICE Delivery Exchanges & Returns **EXCHANGES & RETURNS** Payment & Site Security HOW TO EXCHANGE OR RETURN AN ITEM Siza Halo Need to return or exchange your purchase for a different size? No problem You've got 28 days from when you received your order to have your items sent back to 1. Sign in to your account, go to View Orders and select the order number with the items you would like to exchange or return. 2. Click CREATE EXCHANGE/RETURN and follow the steps Clearance & Promotions 3. Check the box to agree with our Returns Policy. 4. We'll send you an email containing all of the information you need next FAQs All that's left to do now is to send your return back to us. We'll collect your item(s) for free using the delivery option that you selected when placing your order. 1. DHL: Visit dhl.com and choose your country to find the telephore need. Remember to quote our account number, which you can find under Sectio The OUTNET Premier Team 2 of the return air waybill. Premier: If you've used THE OUTNET Premier delivery service, we'll be in touch by email and text message within 48 hours to confirm your two-hour collection Other Teams



METRIC 7 CUSTOMISED FOR EACH COUNTRY







CUSTOMISED BY COUNTRY



HIGHLIGHTS:

- For the third quarter running, Only 1 brand has a tailored returns policy for each country worldwide (Matchesfashion.com).
- There is more emphasis on a customised policy for the US market above any other, as 43% have a specific policy tailored just for the USA (this is a 10% increase in brands since Q2).
- 39% of the top UK fashion brands simply have a blanket return policy for their international customers without distinguishing between different markets, which is the same as in Q2.



RECAP METHODOLOGY

Brands have been ranked in order of how many different markets their policies address (highest number ranking top - lowest number ranking bottom).

If the retailer has a different returns message for different parts of the world, we have counted how many different markets they directly address.

For the full picture, take a look at where this all began in the Q2 benchmark...





CUSTOMISED BY COUNTRY



'CUSTOMISED FOR EACH COUNTRY' LEADERBOARD

20+ TAILORED POLICIES



ASOS Matchesfashion.com Paul Smith

10+ TAILORED POLICIES



Boohoo.com Karen Millen M&S Wiggle

5+ TAILORED POLICIES



All Saints Boden Charles Tyrwhitt Clarks Debenhams Dorothy Perkins Evans French Connection JD Sports Joe Browns John Lewis Lands End Laura Ashley Long Tall Sally M&M Direct Mamas & Papas Missguided Monsoon Mountain Warehouse Next

Oasis QVC Superdry Surfdome Ted Baker Topman Topshop Warehouse Fashion

<u>ĽĽĽĽĽĽĽĽĽĽĽĽĽĽ</u>

TOP

2+ TAILORED POLICIES



Agent Provocateur
Arco
Burberry
Burton
Coast
Cotswold Outdoor
Doc Martens
Dune London
Farfetch
Fat Face
Figleaves.com
Fred Perry
Get the Label
Harvey Nichols
Hawes & Curtis
Hobbs
Hotter

Jack Wills
Jigsaw
Jimmy Choo
JoJo Maman Bébé
Joules Clothing
LK Bennett
Mint Velvet
Miss Selfridge
Moss Bros
Mothercare
Mr Porter
Mulberry Company
Net-A-Porter
New Look
Office
Phase Eight
PrettyLittleThing

Rapha
Reiss
Reiss
River Island
Route One
Schuh
Selfridges
Simply Be
Sport Pursuit
Sweaty Betty
The Outnet
The White Company
Thomas Pink
Wallis
Yours Clothing

Radley

1 TAILORED POLICIES



House of Fraser Marisota

BLANKET POLICY FOR ALL INTERNATIOAL MARKETS (NO TAILORED POLICIES)



Ann Summers
Blacks Outdoor
Blue Inc.
Bonmarché
Boux Avenue
Bravissimo
Cath Kidston
Charles Clinkard
Cloggs
Coggles
Cotton Traders
Crew Clothing
Direct Golf
East
Edinburgh Woolen Mill
Ellis Brigham Sports
END.

Field & Trek (Yeomans)

GO Öutdoors
Hackett London
Harrods
Jacques Vert
Jaeger
JOY
Kitbag
Kurt Geiger
Liberty
Lipsy
Lipsy
Lyle & Scott
M&Co
Mainline Menswear
Millets
MyProtein
Oliver Bonas

Flannels

Foot Asylum George at Asda Pavers
Peacoks
Peacoks
Pretty Green
Quiz
Rohan
Roman Originals
Secretsales.com
Size?
Snow + Rock
Sports Pursuit
SportsDirect.com
Sportsshoes.com
The Hut
TM Lewin
Toast
Whistles
White Stuff
Wynsors World of Shoes

BOTTOM



CUSTOMISED BY COUNTRY

ドネスネスネスネスネスネスネスネスネスネスネスネス

Tuluuluuluuluuluuluuluulu



HOW DOES THIS COMPARE TO Q2?

The USA still stands out as a market where a bespoke message is offered with just under half of brands tailoring US return advice (43%). Other key countries that are also popular when tailoring policies are Germany (31%), Ireland (31%), France (26%) and Australia (23%).

Matchesfashion.com still lead as the only brand which customise policies for every country worldwide. But two brands stand out for increasing the number of policies which are tailored to international markets. The first, mother and baby boutique brand JoJo Maman Bébé, have improved from having a blanket policy for all international markets to tailoring returns policies for two key markets – USA and Ireland, as well as implementing a third policy for customers located in the rest of the world. The second brand; Sport Pursuit, have significantly improved from previously having just a blanket policy to tailoring policies across four countries – France, Germany, Denmark and Sweden.

EXAMPLE OF BEST PRACTICE...

POLICY PER MARKET IN DROP-DOWN MENU





OVERALL RESULTS





TOP

LEADERS 60% +



ASOS
Burberry
Charles Tyrwhitt
Clarks

Debenhams
French Connection

JD Sports Karen Millen Lands End M&S

Mulberry Company The Outnet

RUNNERS UP

50% +

All Saints
Boden
Boohoo.com
Dune London
Hawes & Curtis
Jimmy Choo
Long Tall Sally
Mint Velvet
Moss Bros
Mr Porter
Net-A-Porter

Next

Rapha Route One Schuh Selfridges Surfdome Ted Baker The White Company Topman Topshop

rter Warehouse Fashion
-Porter Wiggle

CHALLENGERS

40% +

Arco
Charles Clinkard
Cotswold Outdoor
Crew Clothing
Doc Martens
Ellis Brigham Sports
Farfetch
Fat Face
Figleaves.com
Fred Perry
GO Outdoors
Hackett London
Harvey Nichols
Hobbs

Hotter
Jack Wills
Jigsaw
Joe Browns
JoJo Maman Bébé
Laura Ashley
LK Bennet
M&M Direct
Mamas & Papas
Matchesfashion.com
Missguided
Monsoon
Mothercare
Mountain Warehouse

Oasis
Office
Paul Smith
PrettyLittleThing
QVC
Radley
River Island
Snow + Rock
Sport Pursuit
Superdry
Sweaty Betty
TM Lewin

New Look

PICKING UP PACE

30% +

Agent Provocateur Boux Avenue Burton Cath Kidston Coggles East END. Evans George at Asda House of Fraser Jacques Vert Jaeger John Lewis Joules Clothing Millets Pavers Peacocks Phase Eight Quiz

Reiss
Roman Originals
Simly Be
The Hut
Thomas Pink
Whistles
White Stuff
Wynsors World of Shoes
Yours Clothing

LAGGING BEHIND

20% +

Ann Summers
Blacks Outdoor
Blue Inc.
Bravissimo
Cloggs
Coast
Cotton Traders
Direct Golf
Dorothy Perkins

Everything5pounds.com

Field & Trek

Foot Asylum
Get The Label
Harrods
JOY
Kitbag
Liberty
Lyle & Scott
M&Co.
Mainline Menswear
Marisota

Miss Selfridge
MyProtein
Oliver Bonas
Pretty Green
Rohan
Secretsales.com
Size?
SportsDirect.com
Sportsshoes.com
Toast

Wallis

ON THE STARTING GRID

10% +

Bonmarché Edinburgh Woollen Mill Kurt Geiger Lipsy

BOTTOM



RISERS AND FALLERS



ROUTE ONE (Now 'Runners Up')
GO OUTDOORS (Now 'Challengers')
JOJO MAMAN BÉBÉ (Now 'Challengers')

REISS (Now 'Picking Up Pace')
CLOGGS (Now 'Lagging Behind')
BONMARCHÉ (On 'The Starting Grid')

Sport Pursuit, have shown exceptional improvement as they move from a ReBOUND index value of just 17.14% in Q2 – up to a very comfortable position in the 'Challengers' category at 40.00%. This much-improved score is due to introducing a wide number of flexible and convenient ways to return cross-border as well as tailoring the return message across four international markets.

Other brands of note for their positive progression include Route One, GO Outdoors and JoJo Maman Bébé who have all moved up 2 places by increasing their return window and advertising a quick refund promise. Well done to these three brands, we look forward to following their progression as our series of reports continue.

Sadly, we've observed three brands which haven't done so well. This quarter we can see that both Cloggs, Reiss and Bonmarché have all fallen two categories since Q2. Over the last couple of months, both Cloggs and Reiss have stripped away free returns from several countries and have limited the number of return methods per country. Both brands have also reduced the return window to 14 days from 28 days (Reiss) and 60 days (Cloggs) for customers across every international market they sell to. In addition, Bonmarché have stripped away their return policy reminder from both the product page and at checkout since Q2, as well as no longer choosing to advertise their refund promise anywhere on their site.

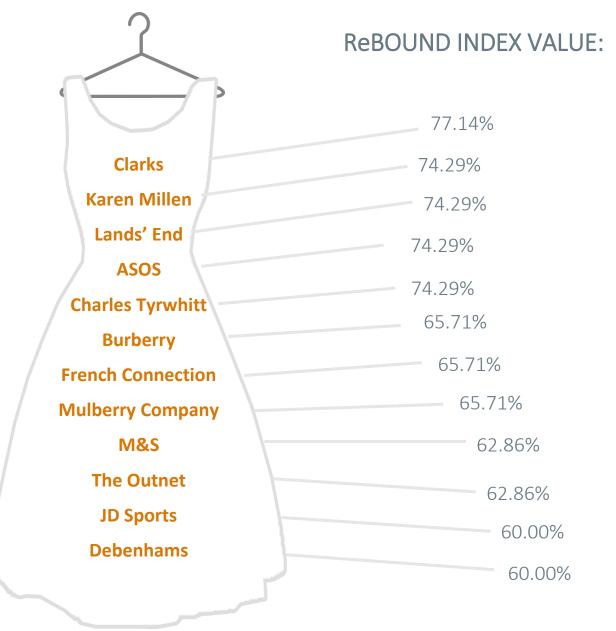


WHAT MAKES A LEADING BRAND IN RETURNS?

ゾスススススススススススススススススススススススス

There's 12 brands sharing winning status this quarter which is two less than Q2 (All Saints, Schuh, Jimmy Choo, Moss Bros and Topman have all fallen out of place). Special mention should go to Clarks, ASOS, Burberry, Charles Tyrwhitt, Debenhams, JD Sports, Karen Millen, M&S and the Outnet, who have maintained winning status, but also to Mulberry Company, French Connection and Lands End, who have climbed up the rankings to join the leading category by implementing a number of key changes to their returns policy.

Here is the lowdown on their ReBOUND index values which show their overall scores...





A CLOSER LOOK AT THE TOP FOUR BRANDS...

1st Place

77.14%

Clarks

Once again, Clarks have topped the leader board with their returns offering. However, although it is clear that they are miles ahead of their fellow brands, they still have work to do in order to reach the maximum potential.

Clarks have plateaued with a consistent index value scoring of 77.14% this quarter. And, although they have implemented minor changes to their policy such as introducing a return window of 28 days for Australia and a tailored policy for Indonesia, there has been nothing of note that would have a knock-on effect on their overall score.

In order to improve further, Clarks need to focus on certain aspects of their policy. For example, the brand already boast a fast refund promise of 5 days, but they could shorten this even further by implementing a process where they refund the customer as soon as the parcel is received at the local in-country hub. They also need to ensure that their site is optimised for tablet devices, as this seems to be the key area which is dragging the overall navigation score down.



A CLOSER LOOK AT THE TOP FOUR BRANDS...

Joint 2nd

74.29%

Karen Millen

Karen Millen have steadily improved their international returns offering over the last couple of months, following on from a slight improvement on their index value of 71.43% in Q2.

Since Q2, Karen Millen have reinforced the returns policy message in two out of the three key stages measured; the product page and basket stage. As well as this, they have introduced free returns in three more international markets — Canada, Spain and Sweden, through local couriers and their incountry store network. Other than that, Karen Millen still boast four return methods across 11 tailored policies for different international markets.

In order to improve the online returns experience further, Karen Millen could extend their return policy window further as they did between Q1 and Q2 to account for countries further afield that may have a longer transit times.





74.29%

Lands' End

Lands' End have demonstrated the biggest improvement over the last three months, because not only have they leapfrogged into the winning category, but they also share winning status with three of the biggest British brands — Clarks, Karen Millen and ASOS.

Lands End now offer an unlimited returns window to international customers. This promotes a flexible experience without putting a time-limit on returns so that shoppers can be rest-assured that they can return an item further down the line.

As well as this, Lands' End now reinforce the returns message in each of the three key stages measured in the benchmark, which is a vast improvement on last quarter where they didn't include any mention of the returns policy in these areas.

In order to further improve their online return experience, Lands End could look at their site usability on different devices. Although both their desktop and mobile sites make navigation easy in just 2 moves, when planning the same route through a tablet device, we found it difficult to navigate in less than 5 moves.



A CLOSER LOOK AT THE TOP FOUR BRANDS...



Joint 2nd

74.29%

ASOS

For the third quarter running, ASOS have remained a consistent player in 'The Great Returns Race', with a current ReBOUND index value of 74.29%; the same as in quarter 2.

ASOS boast a localised approach to international markets, offering a tailored returns policy for 32 countries worldwide. They also go as far as to promise a refund for customers worldwide within 24 hours of receiving the parcel back at their warehouse.

ASOS have noticeably improved the structure and layout of their return policies for international markets since we highlighted this in last quarters report. Previously, the journey to find information on returns was long and complicated through a series of links. Since then, the ASOS have implemented a dedicated returns landing page where the customer is able to choose their country from a drop-down list and is then presented with the information they need, tailored locally to them. This new design has particularly improved navigation on mobile devices.



CONCLUSION



This quarters benchmark has thrown a whole mixture of brands together into the top 12, ranging all the way from high-street to luxury, department store to footwear. Nevertheless, it has been surprising to see a handful of brands slip down from the top bracket, proving that brands can't afford to get complacent in a returns race which doesn't stand still once hitting a pinnacle of 'leading' status.

The top bracket has been joined by three more brands in Q3 (Mulberry, Lands' End and French Connection) as they demonstrate their ongoing commitment to improving their customers online return experience by altering elements of their policy that are making a big difference – Congratulations to all 12 leading brands!

One of the most commendable changes is the uptake in offering free returns overseas, with this quarters research recording that for the first time, just over half (54%) of the brands offer complimentary returns in at least one of the international markets they sell to. We only expect this number to rise and we will continue to monitor this throughout the editions to come.



If you missed last quarter's benchmark, you can catch up on 'The Great Returns Race' commentary now by viewing the Q2 benchmark results online.







If you'd like to get ahead of the game and move up in 'The Great Returns Race', then get in touch to discuss how ReBOUND can support your international shopper's return experience.



We're also pleased to announce that we are beginning to research the UK returns landscape, so we welcome your suggestions for what you'd like to see here.

Join in the discussion online through Twitter or send us your comments to research@reboundreturns.com

@ReBOUNDReturns #ReturnsRace



