

CASE: Media Reputation Score Heineken

OBI Insights

2019



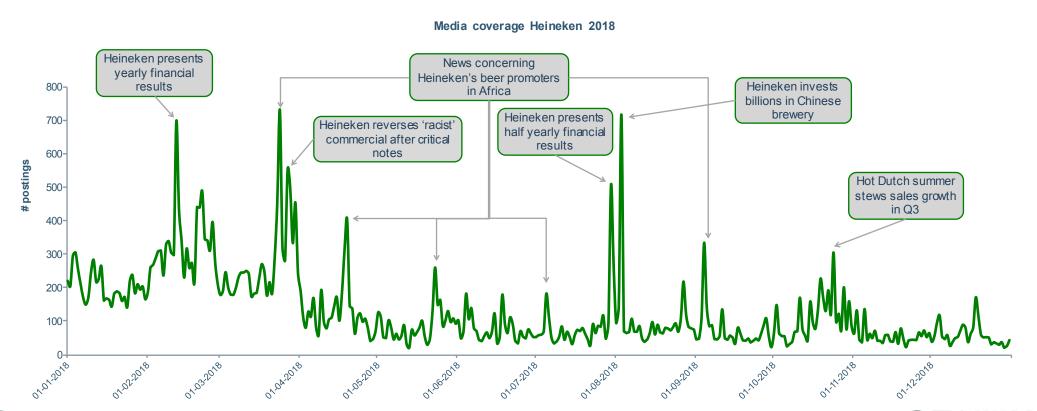
Actionable Insights

- Heineken's media reputation in the Netherlands in 2018 scored 5.8, lower than the benchmark of 6.1
- Most impactful negative drivers were the tumult around African beer promoters, the alleged racist commercial and a Volkskrant column about the Holland Heineken House
- Topics with high media impact such as financial performance and sponsorship events (i.e. Formula E & Armin van Buuren show) remain neutral in tone of voice
- To improve media reputation, Heineken should focus on owning the digital narrative on negative media topics and invest in more visibility and positive sentiment around (sport) sponsorships





Merely looking at coverage, most peaks in media for news about promoters in Africa and financial performance...

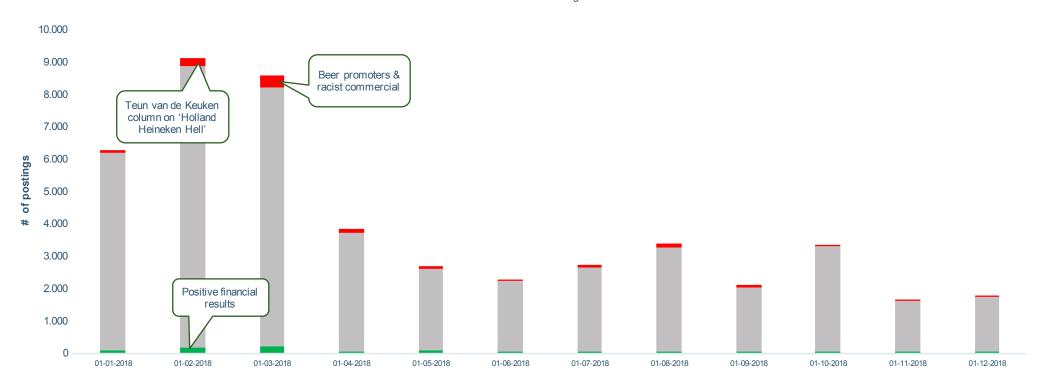




...which is supported by sentiment results to some extent...

Sentiment media coverage Heineken 2018

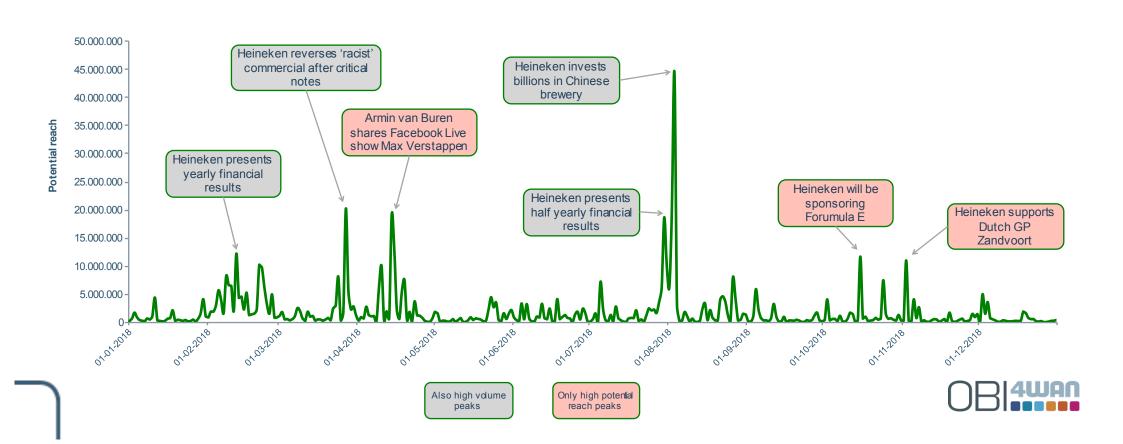
■ Positive ■ Neutral ■ Negative





...while analyzing potential reach also shows the impact of sponsorship initiatives

Potential reach media postings Heineken 2018



Important sources & influentials affect Heineken's reputation with their high impact across platforms







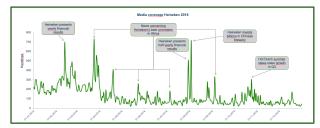




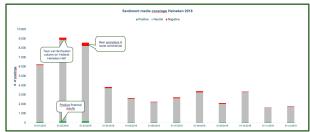


The integration of these variables measures the actual impact on overall media reputation and leads to a score of 5.8 in 2018

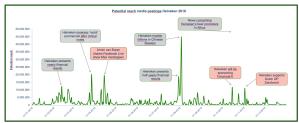
















Media Reputation Score 2018



MRI® Scores explained

Above > 9: Outstanding reputation Between 8-9: Excellent reputation Between 7-8: Very good reputation Between 4-5: Below average reputation Below < 4: Poor reputation

This analysis from different perspectives shows the importance of the topics and where to act upon

Important topics across media reputation variables

Topic	Volume	Positive / Negative Sentiment	Potential Reach	Sources & Influentials	Impact on score
African Beer promotors	/		X	~	Negative medium impact
Financial performance	/		~	~	Positive high impact
Investment Chinese brewery	~		~	X	Neutral high impact
Racist commercial	/		~	\	I I Negative high impact
Column Holland Heineken House	×		X		Negative low impact
Sponsorship Formule E & Dutch GP	X		~	X	Neutral low impact
Live show Armin van Buuren	X		~	~	I I Neutral medium impact
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Compared to the benchmark Heineken....









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Between 7-8: Very good reputation
Between 6-7: Good reputation
Between 5-6: Average reputation
Between 4-5: Below average reputation
Below < 4: Poor reputation



Bavaria's media impact with it's carnaval initiative exceeded all other news and leveraged the negative tone of voice



Media Reputation Score 2018













Grolsch's own initiatives and sponsorship with Twente were more impactful than the criticism about it's promotion



Media Reputation Score 2018















Media news about Hertog Jan was mainly neutral; positive topics were present but generated low impact



Media Reputation Score 2018











