



Staffing the IT Security Function in the Age of Automation: A Study of Organizations in the United States, United Kingdom and APAC



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Prepared by Ponemon Institute, April 2019

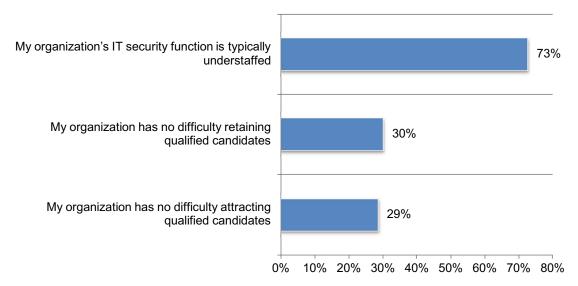
Part 1. Introduction

Organizations globally are facing a shortage of IT security staff. Ponemon Institute, with sponsorship from DomainTools, conducted the study *Staffing the IT Security Function in the Age of Automation* to better understand how organizations are addressing the problem of attracting and retaining IT security practitioners and how the adoption of automation and artificial intelligence (AI) will impact IT security.

More than 1,400 IT and IT security practitioners in the US, UK and APAC who participate in attracting, hiring, promoting and retaining IT security personnel within their organizations were surveyed. Most of the respondents are IT directors, managers and IT systems analysts. According to these participants their IT security teams can be overwhelmed with security incidents they must respond to.

Figure 1 reveals that 73 percent of respondents believe their organization's IT security functions are typically understaffed due to the difficulty in attracting and retaining qualified candidates. Only 29 percent of respondents say they have **no difficulty** attracting and only 30 percent of respondents say they have **no difficulty** retaining qualified candidates.

Figure 1. Why organizations' IT functions are understaffed Strongly agree and Agree responses combined



The key takeaway from the following findings is that the use of automation will not reduce the headcount in the IT security function. Instead, according to respondents, automation will mean increased job security for IT security practitioners, especially those who have the expertise to manage these technologies.

- Sixty-five percent say human involvement in security is important in the age of automation.
- A barrier to adopting automation is the lack of in-house expertise, according to 56 percent of respondents.



- Automation improves the ability to prioritize threats and vulnerabilities (49 percent of respondents) and increases the productivity of current security personnel (47 percent of respondents).
- Headcount of the IT security function is not likely to be reduced. Automation will either have no effect on hiring (25 percent of respondents) or will increase hiring (40 percent of respondents).
- Most respondents (61 percent) do not think they will lose their jobs because of automation.
- Automation will enable IT security staff to focus on more serious vulnerabilities and overall network security (68 percent of respondents).
- Sixty-five percent of respondents say automation is not capable of performing certain tasks
 that IT security staff can do, and 51 percent of respondents say automation will never replace
 human intuition and hands-on experience.
- Artificial intelligence is supportive of organizations' efforts to monitor threats. Sixty-three
 percent of respondents say their organization does not have enough staff to monitor threats
 on a 24/7 basis.



Part 2. Key findings

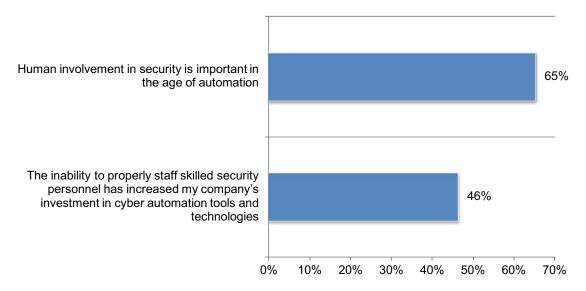
This section presents a detailed analysis of the research. The complete audited findings are presented in the Appendix of this report, which is organized according to the following topics:

- How automation influences the staffing of the IT security function
- The effect of automation, artificial intelligence and other technologies on the IT security team
- Technical skills and general knowledge in demand
- Country and regional differences

How automation influences the staffing of the IT security function

Automation will not replace human involvement in IT security. As shown in Figure 2, less than half of respondents (46 percent) say the inability to properly staff their IT functions with skilled personnel has resulted in an increase in the investment in cyber automation tools and technologies. Sixty-five percent of respondents think human involvement is important when using automation.

Figure 2. Perceptions about cyber automation and the IT security function Strongly agree and Agree responses combined





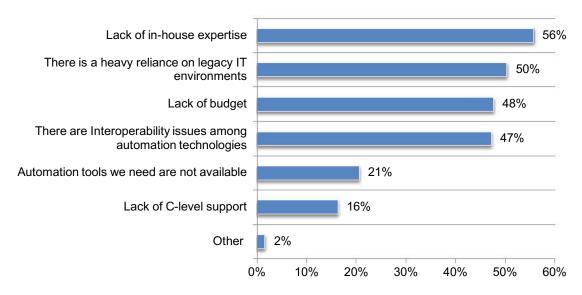
Most organizations are investing in automation. As shown in Figure 3, 79 percent of respondents either use automation currently or plan to in the future. However, as discussed above, these investments are not likely to replace skilled IT security practitioners.

38% 40% 35% 29% 30% 25% 21% 20% 15% 12% 10% 5% 0% Yes, currently No, but planning to in No, but planning to We do not plan to use the next six to 12 within the next three automation months years

Figure 3. Does your organization use automation?

A barrier to adopting automation is the lack of in-house expertise. As Figure 4 shows, of the 21 percent of respondents who have no plan to adopt automation in their organizations, 56 percent say their choice is due to not having the necessary skilled IT security practitioners to manage these solutions. A further 50 percent say they do not plan to adopt automation because their organizations rely heavily upon legacy IT environments.

Figure 4. Reasons why organizations do not adopt automation More than one response permitted

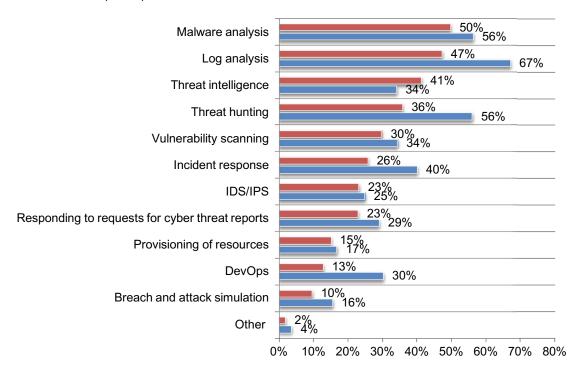




Automation is relieving IT security teams of malware and log analysis. As reported previously, 79 percent of respondents say their organizations currently use or plan to use automation within the next three years. The most likely tasks that are or will be automated are malware analysis, log analysis and threat intelligence, as shown in Figure 5

Figure 5. What security activities are most commonly automated or will be automated in the next three years?

More than one response permitted

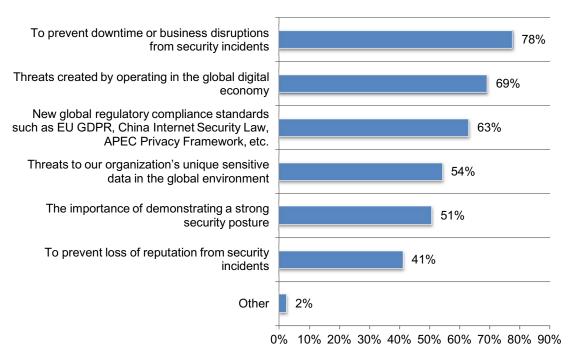


- Security activities that are automated
- Security activities that will be replaced by automation in the next three years



Global business and security factors have a major influence on the adoption of automation. The majority of respondents believe that most of the factors listed in Figure 6 do affect the decision to invest in automation. The two top reasons are preventing downtime or business disruptions caused by security incidents (78 percent of respondents) and threats created by operating in the global digital economy (69 percent of respondents).

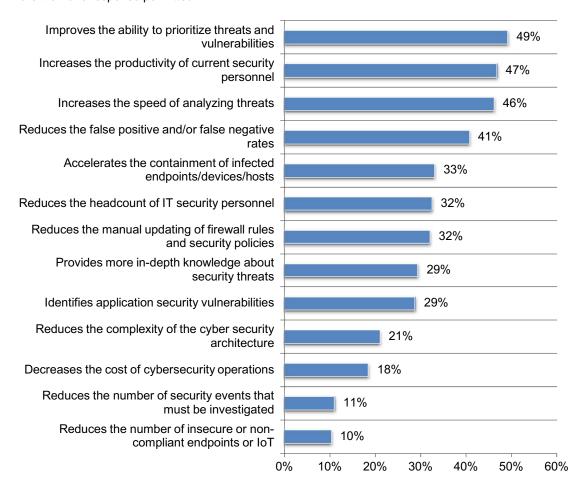
Figure 6. What global business and security factors influence adoption of automation More than one response permitted





Automation increases the productivity of security personnel. The productivity and effectiveness of IT security staff is increased because automation improves the ability to prioritize threats and vulnerabilities and increases the speed of analysis. However, few respondents say it decreases the cost of cybersecurity operations, reduces the number of security events that must be investigated and the number of insecure or non-compliant endpoints or IoT devices.

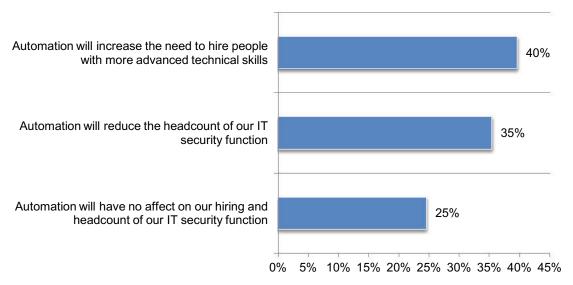
Figure 7. What are the primary benefits of automation? More than one response permitted





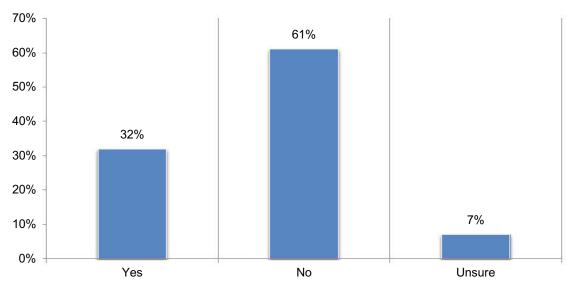
Automation will not reduce the need for IT security professionals. As shown in Figure 8, 65 percent of respondents predict automation will either increase the need to hire people with more advanced skills (40 percent) or it will not affect the headcount of their IT security function (25 percent). Only 35 percent of respondents say automation will reduce the number of professionals employed in their IT security function.

Figure 8. How will automation affect the hiring of IT security personnel?



Most respondents are confident they will not lose their job because of automation. According to Figure 9, 61 percent of respondents do not think they will lose their jobs as a result of automation. Of the 32 percent who say they are concerned about keeping their job, the majority believe this will happen in an average of 3 years.

Figure 9. Do you personally think you will lose your job because of automation?



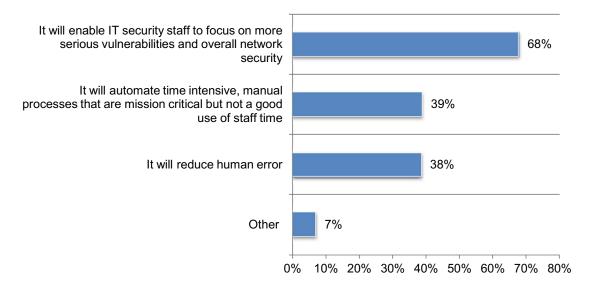


The effect of automation, artificial intelligence and other technologies on the IT security team

Automation is expected to make IT security staff more effective in creating a stronger security posture. According to Figure 10, 68 percent of respondents think automation will enable IT security staff to focus on more serious vulnerabilities and overall network security. Moreover, 39 percent of respondents think that automation will also be able to relieve staff of lengthy, manual processes that are mission critical but not very time and cost effective.

Figure 10. How will automation improve the ability of their IT security staff to do their iobs?

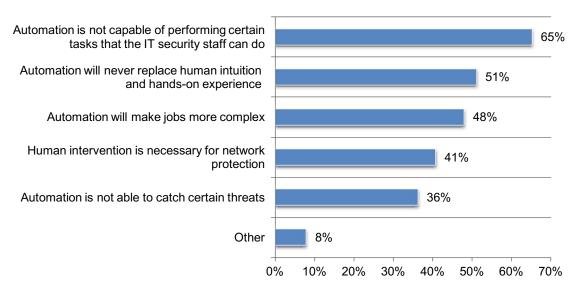
More than one response permitted





There are more reasons why automation will not replace IT security staff. As shown in Figure 11, a good proportion of respondents think that their jobs within the IT security function will be safe even as their organization adopts automation. Sixty-five percent of respondents say automation is not capable of performing certain tasks that IT security staff can do, while 51 percent of respondents maintain that it will never replace human intuition and hands-on experience.

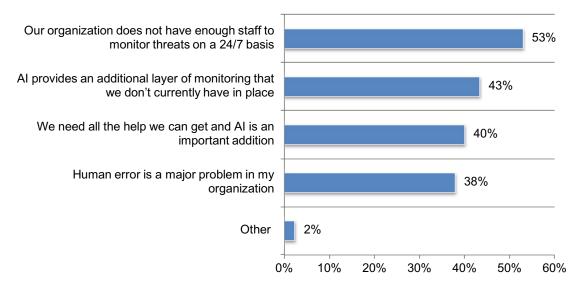
Figure 11. How will automation *not* improve your IT security staff's ability to do their job? More than one response permitted





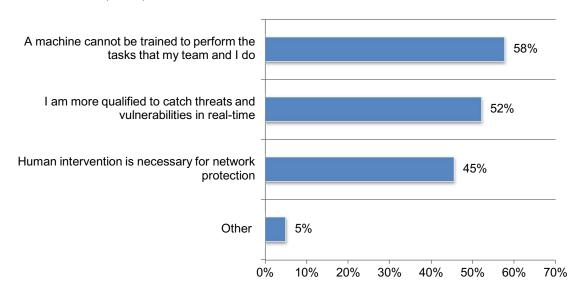
Al is supportive of an organization's efforts to monitor threats. Seventy percent of respondents say Al is a trusted part of their security solutions. As shown in Figure 12, the primary reason is the lack of in-house resources to monitor threats continuously. Fifty-three percent of respondents say their organizations do not have enough staff to monitor threats on a 24/7 basis. Forty-three percent of respondents say Al provides an additional layer of monitoring that they don't currently have in place.

Figure 12. Why is AI a dependable and trusted security tool? More than one response permitted



According to the 30 percent of respondents who say AI is not a trusted part of their organizations' security arsenal, the primary reason is that a machine cannot be trained to perform the tasks their team does (58 percent of respondents), while 52 percent of respondents say they are more qualified to catch threats and vulnerabilities in real time, as shown in Figure 13.

Figure 13. Why AI is not considered dependable and trusted More than one response permitted

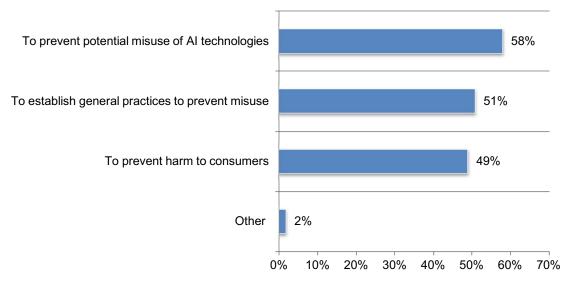




Should the use of AI be regulated? Respondents were asked if the government should regulate organizations' use of AI and 25 percent of respondents agree that it should be. Reasons for regulation are shown in Figure 14. The two top reasons are to prevent potential misuse of AI technologies and to establish general practices to prevent misuse, with 58 percent and 51 percent of respondents, respectively.

Figure 14. Why government should regulate Al

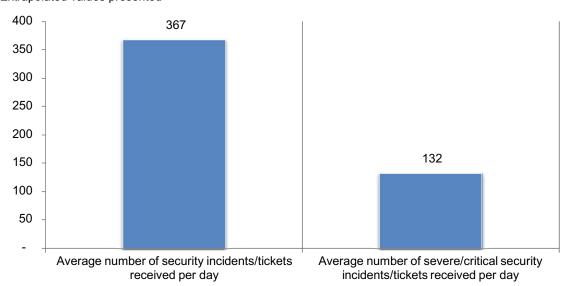
More than one response permitted



As shown in Figure 15, security teams receive an average of almost 500 security incidents/tickets (367) and severe/critical security incidents (132) per day. The typical security team spends an average of 55 staff hours investigating or triaging alerts each day.

Figure 15. The average number of security and severe security incidents/tickets the security team receives each day

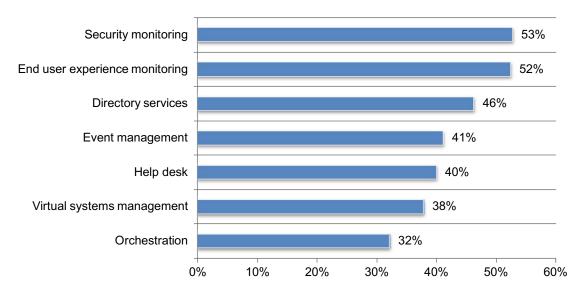
Extrapolated values presented





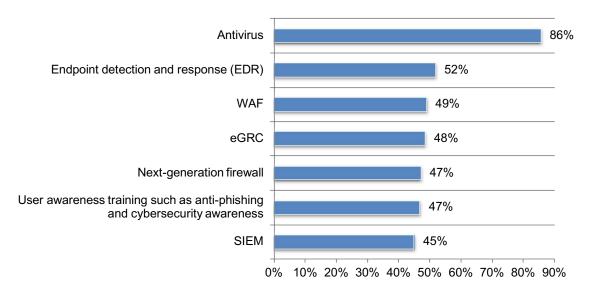
Monitoring technologies are the solutions most often integrated with organizations' security management tools. Security monitoring and end-user experience monitoring are in the top 7 of solutions integrated in security management tools. They are followed by directory services and event management, as Figure 16 shows.

Figure 16. The top 7 solutions integrated with organizations' security management tools More than one response permitted



As shown in Figure 17, the top two security technology solutions used in organizations are antivirus and endpoint detection and response (EDR).

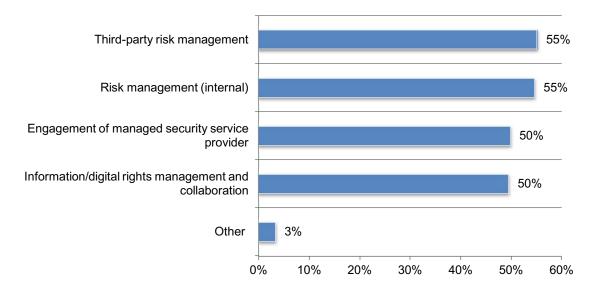
Figure 17. The top 7 security technology solutions deployed today More than one response permitted





Organizations are most concerned about risks created by their third-party suppliers and partners. As highlighted in Figure 18, 55 percent of respondents say their governance practices address third party risks, and another 55 percent of respondents say they have procedures in place to manage internal risks.

Figure 18. Governance practices organizations implement More than one response permitted



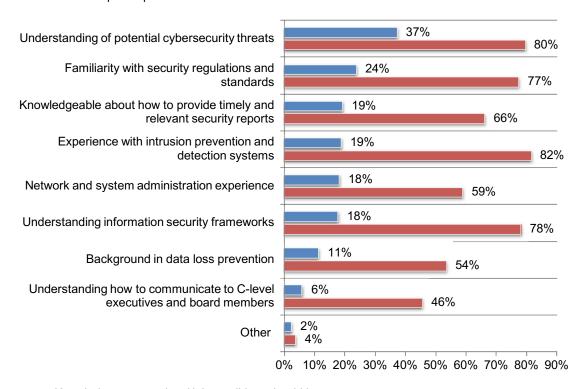


Technical skills and general knowledge in demand

An understanding of potential cybersecurity threats is important for both entry-level and highly experienced job candidates. As shown in Figure 19, highly experienced job candidates are expected to be knowledgeable about a wide range of governance and technology issues. These include an understanding of potential cybersecurity threats, experience with intrusion prevention and detection systems, and familiarity with security regulations and standards.

Figure 19. What knowledge should entry-level and highly experienced job candidates have?

More than one response permitted



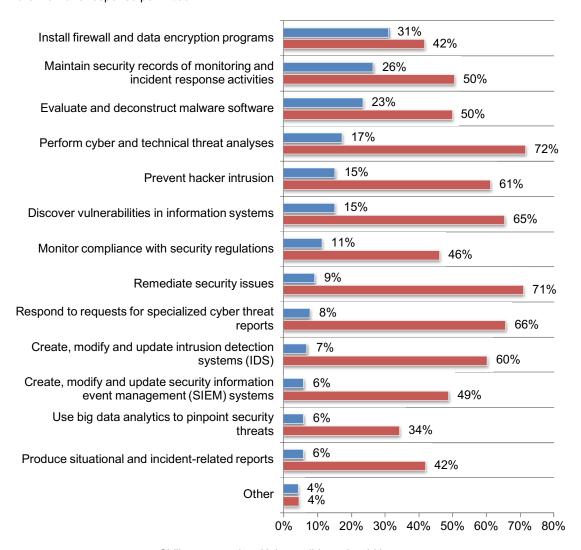
- Knowledge an entry-level job candidate should have
- Knowledge a highly-experienced (at or above the supervisory level) job candidate should have



Figure 20 shows that entry-level job candidates are expected to have more tactical technical skills, such as installing firewall and data encryption programs and maintain security records of monitoring and incident response activities. Highly experienced job candidates, on the other hand, are mostly expected to have the skills to perform cyber and technical threat analyses, remediate security issues, and respond to requests for specialized cyber threat reports.

Figure 20. What IT security technical skills should entry-level and highly experienced job candidates have?

More than one response permitted



- Skills an entry-level job candidate should have
- Skills a highly-experienced job candidate should have

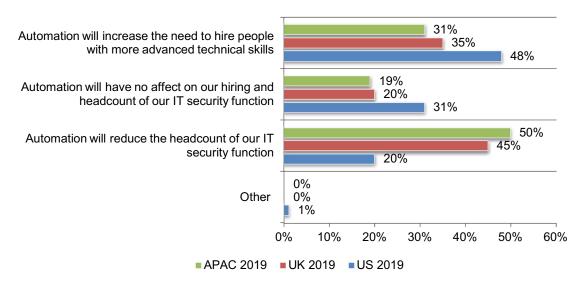


Country and regional differences

In this section, we present the most salient differences among APAC¹ (403 respondents), the UK (402 respondents) and the US (633 respondents). The key takeaway in this analysis is that US respondents are the most positive about the ability of automation and AI to make IT security staff more productive while not reducing the need to hire experienced practitioners.

Will automation affect headcount? According to Figure 21, respondents in the US are far more positive than the UK and APAC that automation will increase the need to hire expert IT security practitioners and least likely to believe it will reduce headcount. In fact, 50 percent of respondents in APAC say their IT security teams will become smaller because of automation.





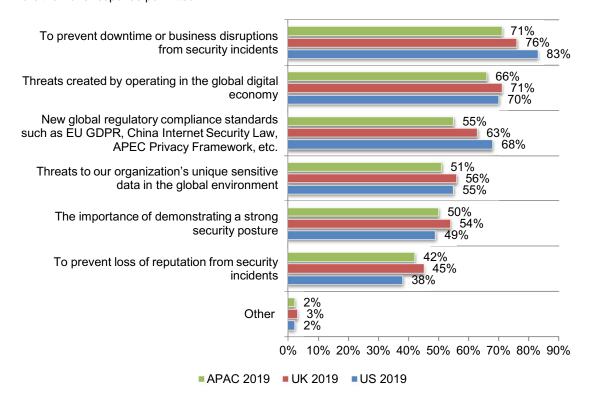
¹ Countries in the APAC cluster include Australia, China (PRC), India, Indonesia, Japan, Korea, New Zealand, Philippines, Singapore, Taiwan, Thailand and Vietnam



Prevention of downtime from security incidents is a global concern. As shown in Figure 22, the US, UK and APAC all agree that the two factors that are most likely to drive the adoption of automation are prevention of downtime or business disruptions from security incidents and threats created by operating in the global economy. Respondents in the US are most likely to adopt automation because of global regulations.

Figure 22. Factors in the global business and security landscape that influence the adoption of automation

More than one response permitted



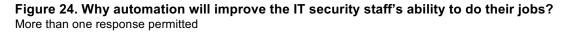


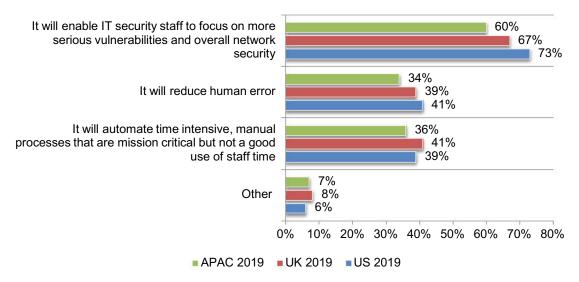
APAC respondents are far less likely to believe automation improves the IT security staff's ability to do their work. US respondents are more likely to be positive about the benefits of automation in making the IT security staff more efficient and productive, as shown in Figure 23.

70% 65% 59% 60% 48% 50% 44% 40% 31% 30% 23% 20% 12% 10% 8% 10% 0% Yes No Unsure ■ APAC 2019 ■ UK 2019 ■ US 2019

Figure 23. Will automation improve your IT security staff's ability to do their jobs?

According to Figure 24, if automation is believed to improve the effectiveness of the IT security team, the main reason is that it will enable them to focus on more serious vulnerabilities and overall network security.







US respondents are also most likely to believe attackers are increasing their use of automation (50 percent of respondents) versus 40 percent of respondents in APAC as shown in Figure 25.

70% 60% 57% 60% 50% 50% 50% 43% 40% 40% 30% 20% 10% 0% Yes No ■APAC 2019 ■UK 2019 ■US 2019

Figure 25. Do you see an increase in attackers' use of automation?

There are interesting differences in the trust of Al as a security tool. According to Figure 26, 76 percent of US respondents versus 63 percent of APAC respondents say they trust Al as a security tool in their organizations.

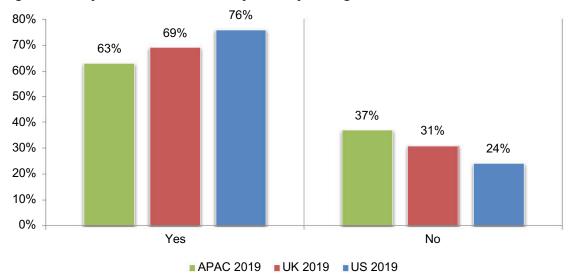
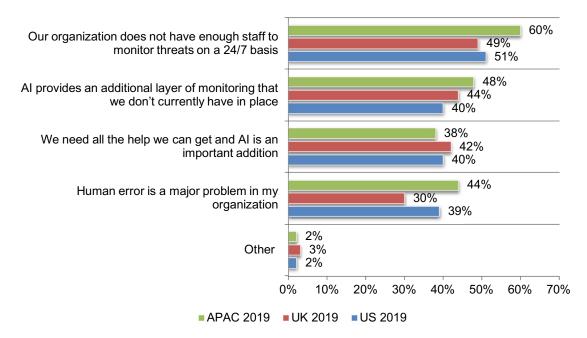


Figure 26. Do you trust AI as a security tool in your organization?



Al is trusted because it enhances organizations' ability to monitor threats. As shown in Figure 27, 60 percent of APAC respondents say their organizations are understaffed and therefore unable to monitor threats on a 24/7 basis. Forty-eight percent of these respondents also believe AI provides an additional layer of monitoring that they don't currently have in place.

Figure 27. Why do you trust Al as a security tool in your organization? More than one response permitted





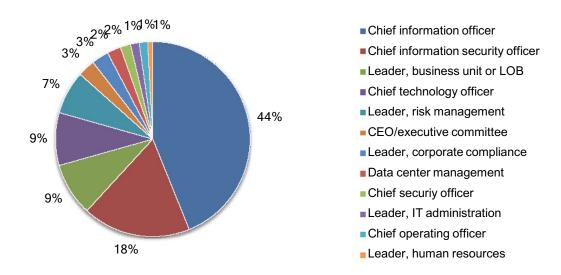
Part 3. Methods

A sampling frame of 38,948 IT and IT security practitioners located in the US, the UK and APAC, and who participate in attracting, hiring, promoting and retaining IT security personnel in their organizations were selected as participants in this survey. Table 1 shows 1,593 total returns. Screening and reliability checks required the removal of 155 surveys. Our final sample consisted of 1,438 surveys, or a 3.7 percent response rate. Respondents have been at their current position for an average of six years and have an average of 9 years of relevant experience.

| Table 1. Sample response | FY2019 | Pct% |
|------------------------------|--------|------|
| Sampling frame | 38,948 | 100% |
| Total returns | 1,593 | 4.1% |
| Rejected or screened surveys | 155 | 0.4% |
| Final sample | 1,438 | 3.7% |

As shown in Pie Chart 1, 44 percent of respondents report to the chief information officer, 18 percent of respondents report to the chief information security officer, 9 percent of respondents report to the business unit leader and 9 percent of respondents indicated they report to the chief technology officer.

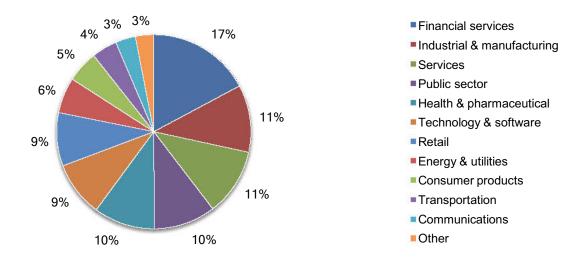
Pie Chart 1. Primary person you or your leader reports to





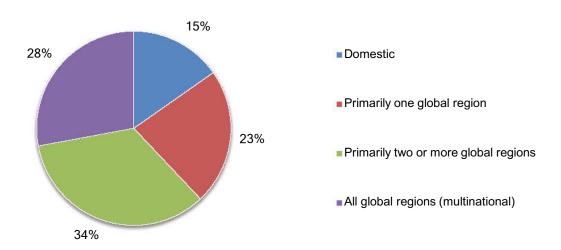
Pie Chart 2 reports the industry segments of respondents' organizations. This chart identifies financial services (17 percent of respondents) as the largest segment, followed by industrial and manufacturing (11 percent of respondents), services sector (11 percent of respondents), public sector (10 percent of respondents) and health and pharmaceuticals (10 percent of respondents).

Pie Chart 2. Industry distribution of respondents' organizations



Pie Chart 3 reports the geographic footprint of the respondents' organizations. Thirty-four percent of respondents are from organizations with a geographic footprint of primarily two or more global regions, 28 percent of respondents are from multinational organizations, 23 percent are from organizations with primarily one global region and 15 percent of respondents are from domestic organizations.

Pie Chart 3. Distribution of respondents' organizations by geographic footprint





Pie Chart 4 reports the worldwide headcount of the respondents' organizations. More than half of respondents (61 percent) are from organizations with a worldwide headcount greater than 5,000 employees.

10%

- Less than 1,000

- 1,000 to 5,000

- 5,001 to 10,000

- 10,001 to 25,000

- 25,001 to 75,000

- More than 75,00

Pie Chart 4. Worldwide headcount of respondents' organizations

Part 4. Caveats to this study

There are inherent limitations to survey research that need to be carefully considered before drawing inferences from findings. The following items are specific limitations that are germane to most Web-based surveys.

- Non-response bias: The current findings are based on a sample of survey returns. We sent surveys to a representative sample of individuals, resulting in a large number of usable returned responses. Despite non-response tests, it is always possible that individuals who did not participate are substantially different in terms of underlying beliefs from those who completed the instrument.
- Sampling-frame bias: The accuracy is based on contact information and the degree to which the list is representative of individuals who are familiar with their organizations' approaches to hiring and retaining IT and IT security personnel. Because we used a Web-based collection method, it is possible that non-Web responses by mailed survey or telephone call would result in a different pattern of findings.
- <u>Self-reported results</u>: The quality of survey research is based on the integrity of confidential responses received from subjects. While certain checks and balances can be incorporated into the survey process, the possibility remains that a subject did not provide accurate responses.



Appendix: Detailed Survey Results

The following tables provide the frequency or percentage frequency of responses to all survey questions contained in this study. All survey responses were captured in February 2019.

| Survey response | APAC 2019 | UK 2019 | US 2019 | Total |
|----------------------|-----------|---------|---------|--------|
| Total sampling frame | 11,507 | 10,988 | 16,453 | 38,948 |
| Total returns | 450 | 445 | 698 | 1,593 |
| Rejected surveys | 47 | 43 | 65 | 155 |
| Final sample | 403 | 402 | 633 | 1,438 |
| Response rate | 3.5% | 3.7% | 3.8% | 3.7% |

Part 1. Screening Questions

| S1. What best describes your role/title in the organization? Please select only one | |
|--|-------|
| choice. | Total |
| Chief information officer (CIO) | 5% |
| Chief information security officer (CISO) | 7% |
| Chief risk officer (CRO) | 3% |
| Chief security officer (CSO) | 3% |
| Chief technology officer (CTO) | 2% |
| Infrastructure engineer (security/systems) | 1% |
| IT administrator | 2% |
| IT architect | 2% |
| IT business analyst | 1% |
| IT consultant/Integrator | 3% |
| IT director | 12% |
| IT manager | 11% |
| IT project/program manager | 4% |
| IT security operations staff | 9% |
| IT software engineer/developer | 9% |
| IT systems analyst/programmer/engineer | 10% |
| IT vice president | 2% |
| Line of business director | 3% |
| Line of business manager/supervisor | 4% |
| Line of business staff | 5% |
| Line of business vice president/general manager | 2% |
| None of the above (stop) | 0% |
| Total | 100% |



Part 2. The hiring and retention of IT security practitioners in the age of automation

| Please rate each one of the following statements about the recruitment of IT security practitioners by your organization using the five-point scale provided below the item. Strongly agree and Agree response | Total |
|---|-------|
| Q1a. My organization has no difficulty attracting qualified candidates. | 29% |
| Q1b. My organization has no difficulty retaining qualified candidates. | 30% |
| Q1c. My organization's IT security function is typically understaffed. | 73% |
| Q1d. My company's use of cyber automation will reduce its need for skilled IT security personnel. | 30% |
| Q1e. The inability to properly staff skilled security personnel has increased my company's investment in cyber automation tools and technologies. | 46% |
| Q1f. Human involvement in security is important in the age of automation. | 65% |

| Q2a. What knowledge should an entry-level job candidate have? Please select all that apply. | Total |
|---|-------|
| Background in data loss prevention | 11% |
| Experience with intrusion prevention and detection systems | 19% |
| Familiarity with security regulations and standards | 24% |
| Knowledgeable about how to provide timely and relevant security reports | 19% |
| Network and system administration experience | 18% |
| Understanding how to communicate to C-level executives and board members | 6% |
| Understanding information security frameworks | 18% |
| Understanding of potential cybersecurity threats | 37% |
| Other (please specify) | 2% |
| Total | 154% |

| Q2b. What knowledge should a highly-experienced (at or above the supervisory level) | |
|---|-------|
| job candidate have? Please select all that apply | Total |
| Background in data loss prevention | 54% |
| Experience with intrusion prevention and detection systems | 82% |
| Familiarity with security regulations and standards | 77% |
| Knowledgeable about how to provide timely and relevant security reports | 66% |
| Network and system administration experience | 59% |
| Understanding how to communicate to C-level executives and board members | 46% |
| Understanding information security frameworks | 78% |
| Understanding of potential cybersecurity threats | 80% |
| Other (please specify) | 4% |
| Total | 545% |



| Q3a. What IT security technical skills should an entry-level job candidate have? Please | |
|---|-------|
| select all that apply. | Total |
| Create, modify and update intrusion detection systems (IDS) | 7% |
| Create, modify and update security information event management (SIEM) systems | 6% |
| Discover vulnerabilities in information systems | 15% |
| Evaluate and deconstruct malware software | 23% |
| Install firewall and data encryption programs | 31% |
| Maintain security records of monitoring and incident response activities | 26% |
| Monitor compliance with security regulations | 11% |
| Perform cyber and technical threat analyses | 17% |
| Prevent hacker intrusion | 15% |
| Produce situational and incident-related reports | 6% |
| Remediate security issues | 9% |
| Respond to requests for specialized cyber threat reports | 8% |
| Use big data analytics to pinpoint security threats | 6% |
| Other (please specify) | 4% |
| Total | 185% |

| Q3b. What IT security technical skills should a highly-experienced (at or above supervisory level) job candidate have? Please select all that apply. | Total |
|--|-------|
| Create, modify and update intrusion detection systems (IDS) | 60% |
| Create, modify and update security information event management (SIEM) systems | 49% |
| Discover vulnerabilities in information systems | 65% |
| Evaluate and deconstruct malware software | 50% |
| Install firewall and data encryption programs | 42% |
| Maintain security records of monitoring and incident response activities | 50% |
| Monitor compliance with security regulations | 46% |
| Perform cyber and technical threat analyses | 72% |
| Prevent hacker intrusion | 61% |
| Produce situational and incident-related reports | 42% |
| Remediate security issues | 71% |
| Respond to requests for specialized cyber threat reports | 66% |
| Use big data analytics to pinpoint security threats | 34% |
| Other (please specify) | 4% |
| Total | 713% |

| Q4a. Does your organization invest in training/onboarding security personnel? | Total |
|---|-------|
| Yes | 52% |
| No | 48% |
| Total | 100% |



| Q4b. If yes, how many days does the training/onboarding take? | Total |
|---|-------|
| Less than 1 day | 38% |
| 1 day | 28% |
| 2 to 3 days | 18% |
| 4 to 5 days | 9% |
| 1 week | 4% |
| More than 1 week | 2% |
| Total | 100% |
| Extrapolated value | 1.84 |

Part 3. The effect of automation on jobs in IT security

| Q5a. Does your organization use automation? | Total |
|--|-------|
| Yes, currently | 29% |
| No, but planning to in the next six to 12 months | 38% |
| No, but planning to within the next three years | 12% |
| We do not plan to use automation | 21% |
| Total | 100% |

| Q5b. If no, why are you not adopting automation? Please select all that apply. | Total |
|--|-------|
| Automation tools we need are not available | 21% |
| There is a heavy reliance on legacy IT environments | 50% |
| There are Interoperability issues among automation technologies | 47% |
| Lack of budget | 48% |
| Lack of in-house expertise | 56% |
| Lack of C-level support | 16% |
| Other (please specify) | 2% |
| Total | 239% |

| Q6. If yes, what percentage of IT security tasks have been automated? | Total |
|---|-------|
| 1% to 10% | 11% |
| 11% to 25% | 38% |
| 26% to 50% | 36% |
| 51% to 75% | 13% |
| 76% to 100% | 2% |
| Total | 100% |
| Extrapolated value | 31% |



| Q7. What security activities are most commonly automated? Please select all that | |
|--|-------|
| apply. | Total |
| Breach and attack simulation | 10% |
| DevOps | 13% |
| IDS/IPS | 23% |
| Incident response | 26% |
| Log analysis | 47% |
| Malware analysis | 50% |
| Provisioning of resources | 15% |
| Responding to requests for cyber threat reports | 23% |
| Threat hunting | 36% |
| Threat intelligence | 41% |
| Vulnerability scanning | 30% |
| Other (please specify) | 2% |
| Total | 315% |

| Q8. What are the primary benefits of automation? Please select your top four choices. | Total |
|---|-------|
| Accelerates the containment of infected endpoints/devices/hosts | 33% |
| Decreases the cost of cybersecurity operations | 18% |
| Identifies application security vulnerabilities | 29% |
| Improves the ability to prioritize threats and vulnerabilities | 49% |
| Increases the productivity of current security personnel | 47% |
| Increases the speed of analyzing threats | 46% |
| Provides more in-depth knowledge about security threats | 29% |
| Reduces the complexity of the cyber security architecture | 21% |
| Reduces the false positive and/or false negative rates | 41% |
| Reduces the headcount of IT security personnel | 32% |
| Reduces the manual updating of firewall rules and security policies | 32% |
| Reduces the number of insecure or non-compliant endpoints or IoT | 10% |
| Reduces the number of security events that must be investigated | 11% |
| Other (please specify) | 1% |
| Total | 400% |

| Q9. What factors in the global business and security landscape influence your organization's adoption of automation? Please select all that apply. | Total |
|--|-------|
| New global regulatory compliance standards such as EU GDPR, China Internet Security Law, APEC Privacy Framework, etc. | 63% |
| Threats to our organization's unique sensitive data in the global environment | 54% |
| Threats created by operating in the global digital economy | 69% |
| The importance of demonstrating a strong security posture | 51% |
| To prevent downtime or business disruptions from security incidents | 78% |
| To prevent loss of reputation from security incidents | 41% |
| Other (please specify) | 2% |
| Total | 358% |



| Q10. How will automation affect the hiring of IT security personnel? Please select only one choice. | Total |
|---|-------|
| Automation will increase the need to hire people with more advanced technical skills | 40% |
| Automation will reduce the headcount of our IT security function | 35% |
| Automation will have no affect on our hiring and headcount of our IT security function | 25% |
| Other (please specify) | 0% |
| Total | 100% |

| Q11a. Do you personally think you will lose your job because of automation? | Total |
|---|-------|
| Yes | 32% |
| No | 61% |
| Unsure | 7% |
| Total | 100% |

| Q11b. If yes, when do you think you will lose your job because of automation? | Total |
|---|-------|
| Less than 1 year | 13% |
| 1 to 2 years | 32% |
| 3 to 4 years | 29% |
| 5 to 6 years | 16% |
| 7 to 10 years | 7% |
| More than 10 years | 2% |
| Total | 100% |
| Extrapolated value | 3.31 |

| Q12. What activities currently performed by your IT security staff do you think | Total |
|---|-------|
| automation will replace in the next three years? Please select all that apply. | |
| Breach and attack simulation | 16% |
| DevOps | 30% |
| IDS/IPS | 25% |
| Incident response | 40% |
| Log analysis | 67% |
| Malware analysis | 56% |
| Provisioning of resources | 17% |
| Responding to requests for cyber threat reports | 29% |
| Threat hunting | 56% |
| Threat intelligence | 34% |
| Vulnerability scanning | 34% |
| Other (please specify) | 4% |
| Total | 408% |



| Q13a. Will automation improve your IT security staff's ability to do their jobs? | Total |
|--|-------|
| Yes | 59% |
| No | 31% |
| Unsure | 10% |
| Total | 100% |

| Q13b. If yes, why? Please select all that apply. | Total |
|--|-------|
| It will enable IT security staff to focus on more serious vulnerabilities and overall network security | 68% |
| It will automate time intensive, manual processes that are mission critical but not a good use of staff time | 39% |
| It will reduce human error | 38% |
| Other (please specify) | 7% |
| Total | 152% |

| Q13c. If no, why? Please select all that apply. | Total |
|---|-------|
| Automation will never replace human intuition and hands-on experience | 51% |
| Automation will make jobs more complex | 48% |
| Automation is not able to catch certain threats | 36% |
| Human intervention is necessary for network protection | 41% |
| Automation is not capable of performing certain tasks that the IT security staff can do | 65% |
| Other (please specify) | 8% |
| Total | 249% |

| Q14a. Do you trust artificial intelligence as a security tool in your organization? *responses different in FY2018 | Total |
|--|-------|
| Yes | 70% |
| No | 30% |
| Total | 100% |

| Q14b. If no, why? Please select all that apply. | Total |
|--|-------|
| A machine cannot be trained to perform the tasks that my team and I do | 58% |
| I am more qualified to catch threats and vulnerabilities in real-time | 52% |
| Human intervention is necessary for network protection | 45% |
| Other (please specify) | 5% |
| Total | 160% |

| Q14c. If yes, why? Please select all that apply. | Total |
|---|-------|
| Human error is a major problem in my organization | 38% |
| Our organization does not have enough staff to monitor threats on a 24/7 basis | 53% |
| Al provides an additional layer of monitoring that we don't currently have in place | 43% |
| We need all the help we can get and AI is an important addition | 40% |
| Other (please specify) | 2% |
| Total | 176% |



| Q15. Do you see an increase in attackers' use of automation? | Total |
|--|-------|
| Yes | 45% |
| No | 55% |
| Total | 100% |

| Q16a. Should government regulate organizations' use of artificial intelligence (AI)? | Total |
|--|-------|
| Yes | 25% |
| No | 68% |
| Unsure | 8% |
| Total | 100% |

| Q16b. If yes, why should the use of AI be regulated? Please select all that apply. | Total |
|--|-------|
| To prevent potential misuse of AI technologies | 58% |
| To prevent harm to consumers | 49% |
| To establish general practices to prevent misuse | 51% |
| Other (Please specify) | 2% |
| Total | 159% |

Part 4. Technical security questions

| Q17. Does your organization have a security operations center (SOC)? | Total |
|--|-------|
| Yes | 55% |
| No | 45% |
| Total | 100% |

| Q18. On average, how many security incidents/tickets does the security team receive per day ? | Total |
|--|-------|
| per day: | Total |
| Less than 25 | 3% |
| 26 to 50 | 9% |
| 51 to 100 | 18% |
| 101 to 250 | 24% |
| 251 to 500 | 24% |
| 501 to 1,000 | 13% |
| More than 1,000 | 10% |
| Total | 100% |
| Extrapolated value | 367 |



| Q19. On average, how many severe/critical security incidents/tickets does the security team receive per day ? | Total |
|--|-------|
| Less than 25 | 13% |
| 26 to 50 | 27% |
| 51 to 100 | 30% |
| 101 to 250 | 20% |
| 251 to 500 | 5% |
| 501 to 1,000 | 4% |
| More than 1,000 | 1% |
| Total | 100% |
| Extrapolated value | 132 |

| Q20. Approximately how many staff hours does your organization spend investigating or triaging alerts per day ? | Total |
|--|-------|
| 1 to 5 | 4% |
| 6 to 10 | 7% |
| 11 to 25 | 14% |
| 26 to 50 | 29% |
| 51 to 100 | 32% |
| More than 100 | 13% |
| Total | 100% |
| Extrapolated value | 55 |

| Q21. Which of the following does your organization require to be integrated with its | |
|--|-------|
| security management tools? Please select all that apply. | Total |
| Advanced IT analytics | 19% |
| Application dependency mapping | 14% |
| Application performance management | 14% |
| Change management | 31% |
| Cloud services analytics | 17% |
| CMDP | 24% |
| Cross-domain operations | 22% |
| Directory services | 46% |
| End user experience monitoring | 52% |
| Event management | 41% |
| Help desk | 40% |
| Orchestration | 32% |
| Security monitoring | 53% |
| Virtual systems management | 38% |
| Other (please specify) | 1% |
| Total | 444% |



| Q22. Today, which of the following security technology solutions does your organization deploy? Please select all that apply. | Total |
|---|-------|
| Advanced breach detection | 38% |
| Advanced security/threat analytics and anomaly detection | 44% |
| Advanced testing attack simulation | 26% |
| Antivirus | 86% |
| Cloud application security management | 38% |
| eGRC | 48% |
| Endpoint detection and response (EDR) | 52% |
| Endpoint protection with both EDR and extensible provisioning protocol (EPP) in one package | 31% |
| External threat intelligence platform (not just a data feed) | 36% |
| Messaging security gateway/spam/phishing detection | 34% |
| Network admission control | 35% |
| Next-generation firewall | 47% |
| Security automation and orchestration | 40% |
| Security policy orchestration and automation | 38% |
| SIEM | 45% |
| Threat intelligence platform | 36% |
| User awareness training such as anti-phishing and cybersecurity awareness | 47% |
| VPN appliances | 39% |
| Vulnerability management | 38% |
| WAF | 49% |
| Web security gateway | 37% |
| Other (please specify) | 2% |
| Total | 886% |

| Q23. Which of the following governance practices does your organization implement? | |
|--|-------|
| Please select all that apply. | Total |
| Engagement of managed security service provider | 50% |
| Information/digital rights management and collaboration | 50% |
| Risk management (internal) | 55% |
| Third-party risk management | 55% |
| Other (Please specify) | 3% |
| Total | 212% |

Part 5. Your role and organization

| D1. Experience | Total |
|------------------------------------|-------|
| Total years of relevant experience | 9.26 |
| Total years in current position | 6.06 |



| D2. Check the Primary Person you or your immediate supervisor reports to within the organization. | Total |
|--|-------|
| CEO/executive committee | 3% |
| Chief operating officer | 1% |
| Chief information officer | 44% |
| Chief technology officer | 9% |
| Chief financial officer | 0% |
| Leader, human resources | 1% |
| Leader, business unit or LOB | 9% |
| Leader, corporate compliance | 3% |
| Leader, risk management | 7% |
| Leader, IT administration | 1% |
| Data center management | 2% |
| Chief information security officer | 18% |
| Chief security officer | 2% |
| Total | 100% |

| D3. What industry best describes your organization's primary sector? | Total |
|--|-------|
| Agriculture & food services | 0% |
| Communications | 3% |
| Consumer products | 5% |
| Defense & aerospace | 0% |
| Education & research | 1% |
| Energy & utilities | 6% |
| Financial services | 17% |
| Health & pharmaceutical | 10% |
| Hospitality & leisure | 1% |
| Industrial & manufacturing | 11% |
| Public sector | 10% |
| Retail | 9% |
| Services | 11% |
| Technology & software | 9% |
| Transportation | 4% |
| Other | 1% |
| Total | 100% |

| D4. What best describes your organization's geographic footprint? | Total |
|---|-------|
| Domestic | 15% |
| Primarily one global region | 23% |
| Primarily two or more global regions | 34% |
| All global regions (multinational) | 28% |
| Total | 100% |



| D5. What is the worldwide headcount of your organization? | Total |
|---|-------|
| Less than 1,000 | 15% |
| 1,000 to 5,000 | 25% |
| 5,001 to 10,000 | 28% |
| 10,001 to 25,000 | 18% |
| 25,001 to 75,000 | 10% |
| More than 75,00 | 5% |
| Total | 100% |

Please contact research@ponemon.org or call us at 800.887.3118 if you have any questions.

Ponemon Institute

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