Aibel – Use of Safran Project

JLG

Jan B Johnsen Safran Forum Stavanger 25th October 2019

About Aibel

- Aibel is a leading EPC* turnkey provider of offshore production platforms to the upstream Oil & Gas and Offshore Wind industry
 - 4,000 employees
 - Annual turnover of NOK 10 billion
 - Average ~10% export last five years
- Frame agreements for maintenance, upgrades and modifications of oil & gas infrastructure
 - Presence on 20 offshore installations and five onshore terminals in Norway
 - Recent deliveries to the European Offshore Wind industry
 - Privately owned, majority owner is Norwegian FERD

* EPC: Engineering, Procurement, Construction



Aibel's locations



Sensitivity: Internal

Presence on Norwegian Continental Shelf





Ongoing projects

MODIFICATIONS & YARD SERVICES



- Equinor MMO onshore and offshore: Equinor
- Johan Sverdrup DP hook-up:
 Equinor
- Troll C Gas Module EPCI:
 Equinor
- Snorre Expansion EPCIC: Equinor
- Njord Bravo: Equinor

- MMO for Alvheim and Ivar Aasen: AkerBP
- Gudrun Phase 2 Water Injection EPCI: Equinor
- MMO frame agreement: Wintershall Norge
- European Capital Projects:
 ConocoPhillips
- Various FEEDs / study assignments

FIELD DEVELOPMENT & OFFSHORE WIND



- Johan Sverdrup P2 process platform: Equinor
- Johan Sverdrup Power from Shore II: Equinor
- Dvalin:
 Equinor
- DolWin5:
 TenneT

- Greater Enfield Ngujima-Yin
 FPSO: Woodside Energy
- Sea Lion FPSO FEED:
 BW Offshore
- Spirit Energy DEM: Spirit Energy
- Various FEEDs / study assignments



Use of Safran Project in Aibel

- Implemented version 7.2 in Nov/Dec 2018
- Approximately 90 users (around 150 in peek manning period)
 - Varying from 1 planner projects to major projects with 20 planners
 - Large amount of data on our major projects, i.e. JSDP had approx. 160.000 tasks
- Several internal routines are developed and implemented (Aibel extend)
 - Mainly for importing/exporting data towards external and internal systems
- Typical project setup with 2 networks in Safran; activity-level (for Contract Baseline) and task-level (for detail working schedule)
 - On certain projects also an aggregated network is used for procurement milestone schedule reports
 - Separate networks used sporadically for counting reports (low level)
 - Documents, control objects, etc.

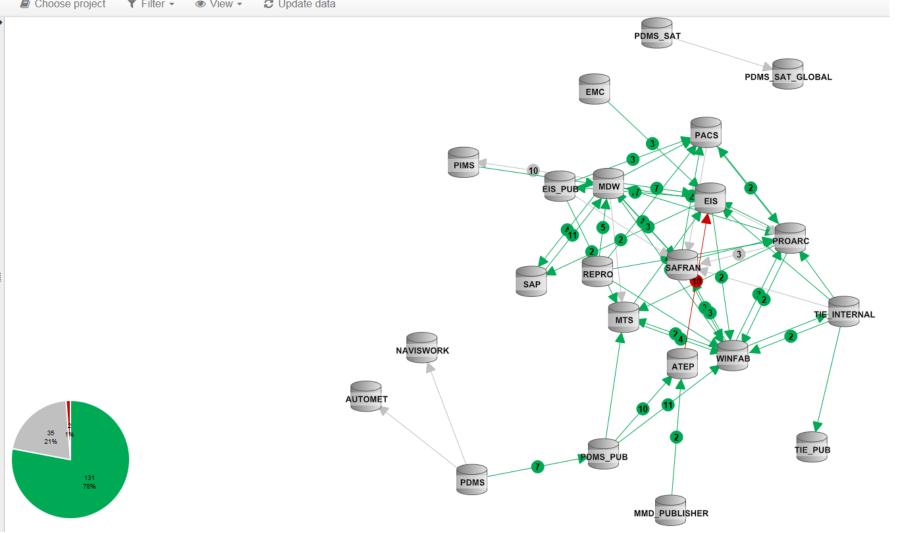


Use of Safran project in Aibel – complex IT structure

Interface monitoring

Sensitivity: Internal

C Update data Choose project T Filter - View -



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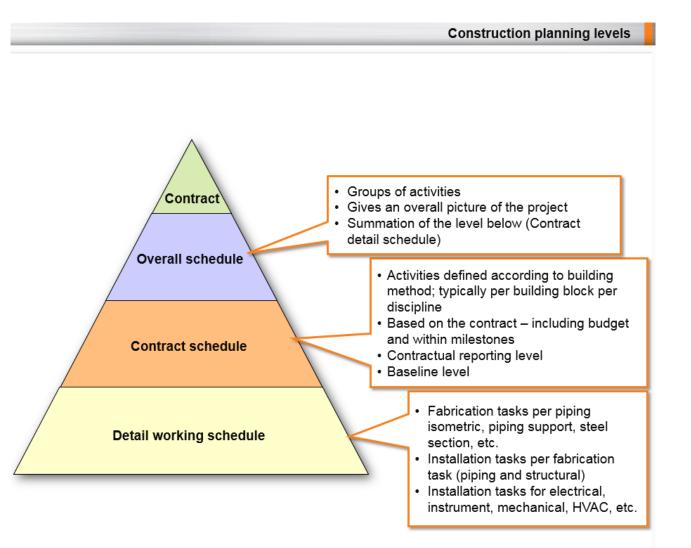
Use of Safran project in Aibel – import/export routines

				_
Import/Export Data			Dashboard	
Process Data	•	I	Activity Level/Task Level	
60		-	Import Expended Hours	
280			Export Actual Progress & Hours (to file)	
145				
160			Import/Check Data from Selected Source (by file)	
146			ERP & Cost Control	
130			Engineering	
90				
80			Drawings & Documents	
890			Construction	
300			Construction	
130			Mechanical Completion	
80			Resource Availability	
200			,	
110			WEB	

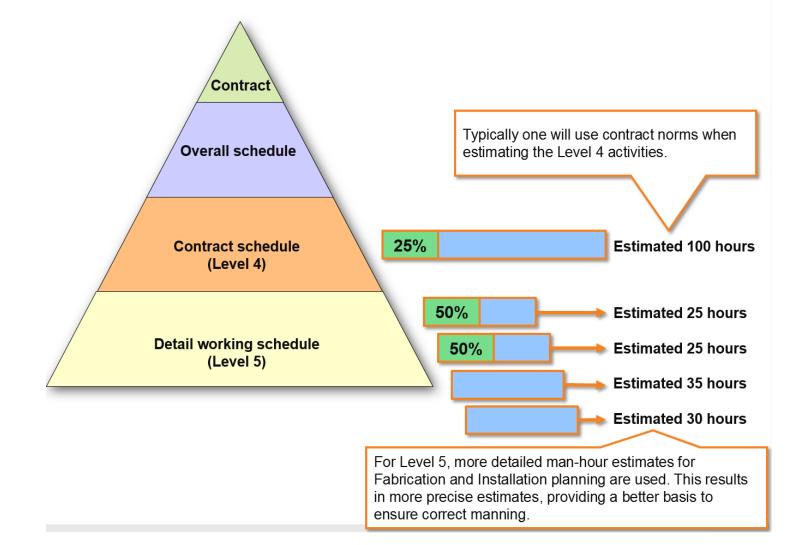
祝 Aibel Extend to Safran Project			×
Aibel Extend to Sa (C) 2003 - 2019 Aibel AS, al		·	
Aibel Extend version: 4.0 - Build 5	61 - 10.10.2	2019	o
Database:			
Product	Version	Status	
NLSRTL	12.2.0.1.0	Production	
Oracle Database 12c Enterprise Edition	12.2.0.1.0	64bit Production	
PL/SQL	12.2.0.1.0	Production	
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祝 Import Dashboard	Network: 003938 Act Lev				- • ×
					aibe
Activity Lev./Task Lev.		Eam%Task>Act 22.10.19 09:56	ExpHrsTask>Act 22.10.19 08:40	PInHrsTask>Act 22.10.19 09:56	PInDtsTask>Act 22.10.19 08:40
Actual Hrs. Import	Import 22.10.19 11:33				
ERP (SAP)	Material Status 23.10.19 06:54				
Engineering (EIS)	CEamed Prg. 05.09.19 11:02	TAG Data	• TAG Import 23.10.19 06:48	● [mp. Dates (file)]	O Set Mil. (Lev4) 16.10.18 11:13
Oraw. & Doc. (ProArc)	Eamed Prg. 29.08.18 09:50	Vend. Data			
WEB	Import 22.10.19 09:54				
Construction (WinFab) Structural 22.10.19 08:13	Piping 22.10.19 08:17	Pipe Supp. 22.10.19 08:20	O Mechanical 16.07.19 13:49	MC 22.10.19 08:23
Work Prep. (PACS)	Activity Imp.	O Task	Cask Import 23.10.19 06:39	Task Prg. Imp. 22.10.19 08:07	OTask Est. Imp. 07.10.19 14:13
Resource Avail. (ReP	ro) O Import				
DEES	Import				
04-d	Import				
Procosys	Import				
Executed This Cut-Off		Network Info	o. Level: Task		
	Off, but in the Previous Cut-Off			date Run:23.10.19 7:17	Data Check
	the Previous Cut-Off, but in a Historical (Cut-Off (Obsolete?) Status Update		te Run By: OFSOYVIK(ofsoyvik)	Refresh Close
 Never Executed 		olalido opudio			Close



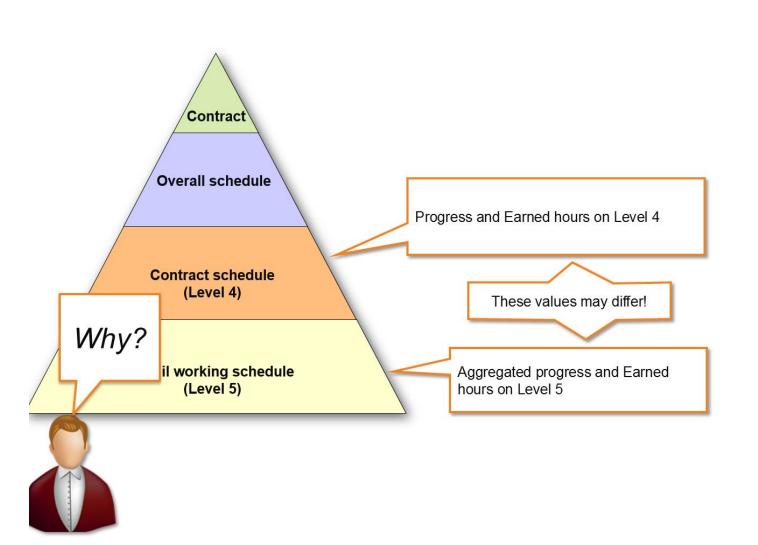


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Planning levels: Progress aggregation (1/2)



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- Producing progress summaries from different planning levels can (will) cause confusion and/or discussions
 - Ahead of / behind schedule ...
 - Different earned hours ... •
 - Different productivity ... •



TOTALL VOI JAV DALLE

Perf. Pln %

Fact.

0,8

0,8

0,7

0,6

1,2

1,1

0,7

0,0

0,7

0,3

1,2

1,0

1.0

Next Period

2 270

1 204

435

922

3 084

5 804

1 005

0

243

66

278

1.8 15 310

1.8 15 310

2.0

1.0

1.3

0.7

3.3

2.3

2.9

0.0

0.9

0.4

2.8

Pln Cum

49.3

29,6

31,8

10,2

44.7

67.0

66,1

0.0

14,4

3.9

90.2

43,3

43.3

Mhrs Pln%

Out 011 date : 20.10.17							States-	. Paide		Production of the		1 9	and the second of the		States and	110/00
]	Period 13	3.10.19	11			1			- 7/4	Ser 1		ALC: NO CONTRACTOR	
Discipline	Baseline Mhrs	Current L Budget	ive Mhrs.	Plan A %	Act. %				R						The second secon	Exp. Mhrs
Category : 80I Offshore / Site Installation								r y ganz	THE REAL							
LC Architectural & Building Direct Labour	111 570	111 209	111 209	1,9	1,7			art del								41 390
LE Electrical Direct labour	111 884	127 747	126 717	0,9	1,0			00103			flee,					32 288
LH HVAC Direct Labour	34 092	34 048	34 092	1,3	0,4		- 2.50			Statistic:			586 Ng		20. 35	5 424
LJ Instrument & Telecom. Direct Labour	144 424	129 506	129 424	0,6	0,5	785	670	-115	528	0,8	9,5	13,5	12 334	17 415	5 081	11 263
LL Piping Direct Labour	87 619	85 014	94 332	3,2	2,0	3 013	1 860	-1 153	2 615	1,4	41,4	36,8	39 074	34 697	-4 377	40 712
LN Structural Direct Labour	218 254	223 582	247 805	2,2	1,9	5 481	4 687	-795	4 493	1,0	64,7	65,4	160 221	162 116	1 895	177 556
LR Mechanical Direct Labour	33 540	34 433	34 749	2,6	0,9	912	324	-589	305	0,9	63,2	55,8	21 974	19 394	-2 580	13 722
LS Safety Direct Labour	1 140	1 140	1 140	0,0	0,0	0	0	0	0	0,0	0,0	0,0	0	0	0	0
LT Telecom. Direct Labour	27 669	27 671	27 669	0,9	0,2	243	53	-190	64	1,2	13,6	11,2	3 750	3 111	-639	2 029
LX Insulation Direct Labour	18 047	18 643	18 103	0,4	0,0	66	0	-66	0	0,0	3,6	4,8	647	869	222	295
LZ Other Direct Labour	10 000	10 100	10 100	2,8	2,8	278	278	0	324	1,2	87,5	87,5	8 833	8 833	0	10 228
Total 80I Offshore / Site Installation	798 240	803 093	835 340	1,7	1,3	14 432	11 108	-3 324	10 997	1,0	41,4	40,9	346 182	341 839	-4 342	334 906
Total Report	798 240	803 093	835 340	1,7	1,3	14 432	11 108	-3 324	10 997	1,0	41,4	40,9	346 182	341 839	-4 342	334 906

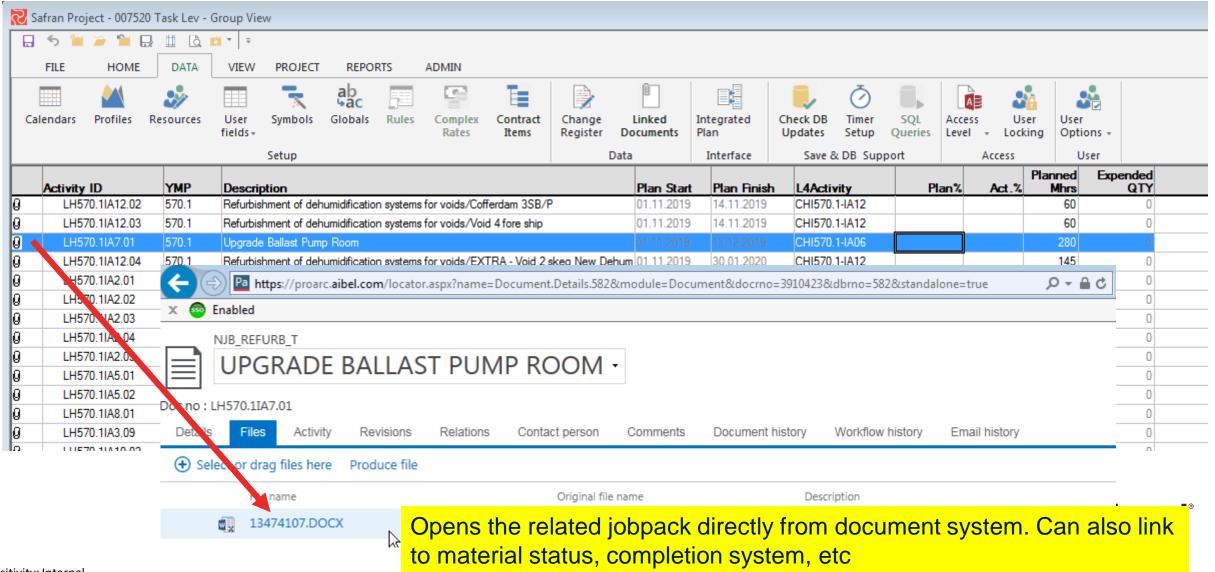
Use of Safran project in Aibel – Revised plan

- On several projects we use Revised plan (agreed with Client)
- "Freeze" schedule between baseline updates
 - Engineering phase: revised typically with quantity updates and/or large variations
 - Construction phase: revised typically every 2nd month (weight estimate updating)
- Live schedule can then be used as a live schedule ...
- Some challenges (still) versus reporting not consistent on the revised values





Use of Safran project in Aibel – linked documents



Use of Safran project in Aibel – Safran web access

Home	Report Library	Admin		ofskjajoh* 🗸	
Project - 007	520 Act Lev Njord B	3 / Categories			
Extern Reports: 10 CutOff: 20.		weekly)	Total reports (Level4) Reports: 7 CutOff: 20.10.2019	Engineering Reports: 4 CutOff: 20.10.2019	Procurement Reports: 8 CutOff: 20.10.2019
Prefab Reports: 2 CutOff: 20.	prication (Le 10.2019	evel4)	Installation (Level4) Reports: 6 Cutoff: 20.10.2019	Diverse Reports: 1 CutOff: 25.07.2019	

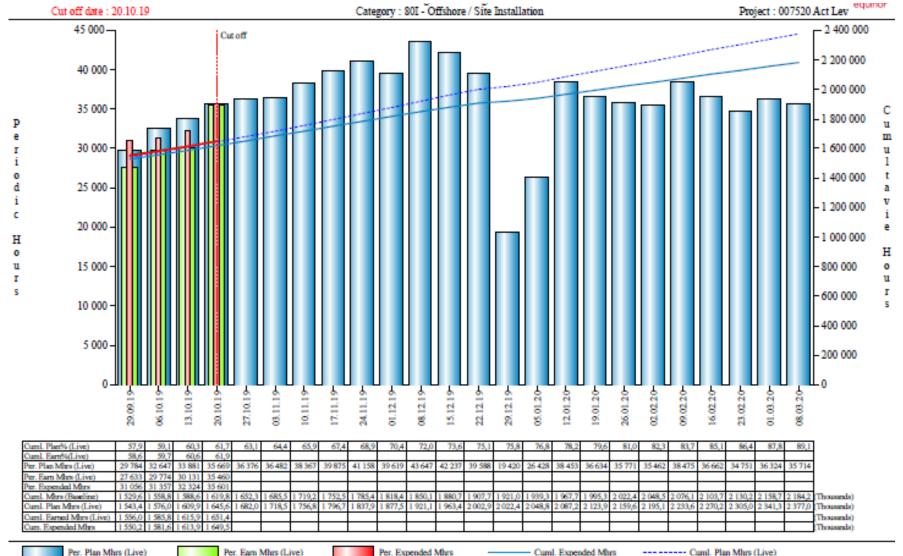
Project - 007520 Task Lev Njord B / Categories

Level5 Installasjon	Level5 Testplaner	Level5 Prefab
Reports: 26	Reports: 6	Reports: 16
CutOff: 20.10.2019	CutOff: 20.10.2019	CutOff: 20.10.2019

Use of Safran project in Aibel – portfolio overview

1100 201406 201407 201408 201414 1101 202423 202424 202427 202428	and the second	REL REL REL REL REL	Description Statfjord A SFA Ejector [M.O037C.7I.A.0003, MOD, REL] SFA Recompression [M.O037C.7I.A.0005, MOD, ABREL]	Early Start 06.02.17	Early Finish 20.12.19			06 07 08 09 10 11 12 01 02 03 04 05 06 07
201406 201407 201408 201414 1101 202423 202424 202427 202428	allera for her Plant for hit of, for	REL REL REL	SFA Ejector [M.O037C.7I.A.0003, MOD, REL]			98.9	98.7	
201407 201408 201414 1101 202423 202424 202427 202428	allera for her Plant for hit of, for	REL REL		11.12.17	07.11.19	99,9	100.0	
201408 201414 1101 202423 202424 202427 202428	and the second	REL		06.02.17	18.11.19	99,3	99,1	
201414 1101 202423 202424 202427 202428	nda Kasar Antan Kaga			11.12.17	24.10.19	100,0	100,0	
1101 202423 202424 202427 202428	this by		Utbedring av open drain system [M.O037C.8I.A.0003, MOD, STREL]	22.02.19	20.12.19	47,2	41,3	
202424 202427 202428			Statfjord B	22.06.18	20.01.21	34,0	26,3	
202424 202427 202428		REL	Well B-05 New water injector [M.O037C.8I.B.0007, MOD, REL]	22.06.18	03.02.20	79,1	87,7	
202427 202428	and the College of the second			09.01.19	27.04.20	58,5	57,3	
	taken in pr	REL	Well B-29 Gaslift Hook-up, MSAS & X-over [M.O037C.8I.B.0011, MOD, ABRE		14.01.20	82,7	-	
	White limit limits	REL	Extended lifetime of 6kV and new el- panel protection - SFB [M.0037C.7I.B.000		15.04.20	20,4	13,5	
202429	100.00	REL		27.09.19	02.07.20	21,4	7,7	
	take lage	REL		21.10.19	19.08.20	46,3	0.0	
	100.00	REL		21.10.19	07.08.20	0,0	0,0	
		FUT	Upgrade fire monitor [, MOD, FUT]	25.10.19	14.01.20	0,0	0,0	
2024XX5		FUT	Corrosion HVAC in M24U offices [SFB PRE 310, MOD, FUT]	22.11.19	05.02.20	0,0	0,0	
2024XX6	-	FUT		24.01.20	30.03.20	0,0	0,0	
2024XX8		FUT		24.04.20	14.07.20	0,0	0,0	
2024XX9	-	FUT	Hovedgen. Oppgrad. spenningsreg. SFB [SFB PRE 39, MOD, FUT]	30.10.20	20.01.21	0,0	0,0	
B14	And the second	FUT	Well B14 [M.O037C.XX.X.XXXX, MOD, FUT]	20.03.20	19.01.21	0,0	0,0	
B23	555 Bar	FUT	Well B23 [M.O037C.XX.X.XXXX, MOD, FUT]	31.01.20	20.11.20	0,0	0,0	
1102			Statfjord C	08.10.18	20.01.21	46,3	42,2	
203423	10 B. B. F. Brann	REL	Robustified compressor pressure protection [M.O037C.7I.C.0004, MOD, REL]	09.01.19	16.12.19	81,2	75,1	
203424	inter lage	REL	Well C-08 Gaslift hook-up, MSAS & New FL [M.O037C.8I.C.0013, MOD, ABRE	08.10.18	07.01.20	98,5	98,4	
203425	And the second	REL	Well C-27 Gashift hook-up, MSAS & New FL [M.O037C.8I.C.0014, MOD, ABRE	08.10.18	11.08.20	37,7	37,6	
203426	ter Barren	REL	Auto depress. of exp. gas segment [M.O037C.8I.C.0006, MOD, REL]	28.01.19	28.11.19	97,0	70,2	
203427	And the second	REL	C36 New blowdown line from Annulus B [M.O037C.8LC.0017 , MOD, ABREL]	05.04.19	12.05.20	55,5	50,4	
203428	ed, Law	REL	Utbedring av korrosjonsfunn i utstyrsskaft [M.O037C.9D.3.1901, MOD, STREL	17.06.19	25.10.19	93,1	71,3	
	And a long	REL	Well C-40 AGLS and LP extention [M.O037C.9I.C.1903, MOD, ABREL]	26.06.19	30.06.20	24,0	15,0	
203430	and the second second	REL	Extended lifetime of 6kV and new el-panel protection - SFC [M.O037C.7I.C.001	03.09.19	18.05.20	24,4	12,1	
2034XX3		FUT	Oppgrad. elektroklorinator anlegg - SFC [SFC_PRE_319, MOD, FUT]	24.04.20	14.07.20	0,0	0,0	
2034XX4		FUT	Hovedgen. Oppgrad. spenningsreg. SFC [SFC_PRE_322, MOD, FUT]	30.10.20	20.01.21	0,0	0,0	
2034XX5			Robustgjøring av luftkompressorene [SFC_PRE_326, MOD, FUT]	24.01.20	30.03.20	0,0	0,0	
2034XX7		FUT	Utskifting av DAHR-stasjoner med tilhørende rørføring [SFC_PRE_330, MOD,	15.05.20	25.08.20	0,0	0,0	
C02A	inter lage	FUT	Well C02-A [M.O037C.XX.X.XXXX, MOD, FUT]	25.10.19	25.08.20	0,0	0,0	

Use of Safran project in Aibel – S-curves



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Cuml. Earned Mhrs (Live)

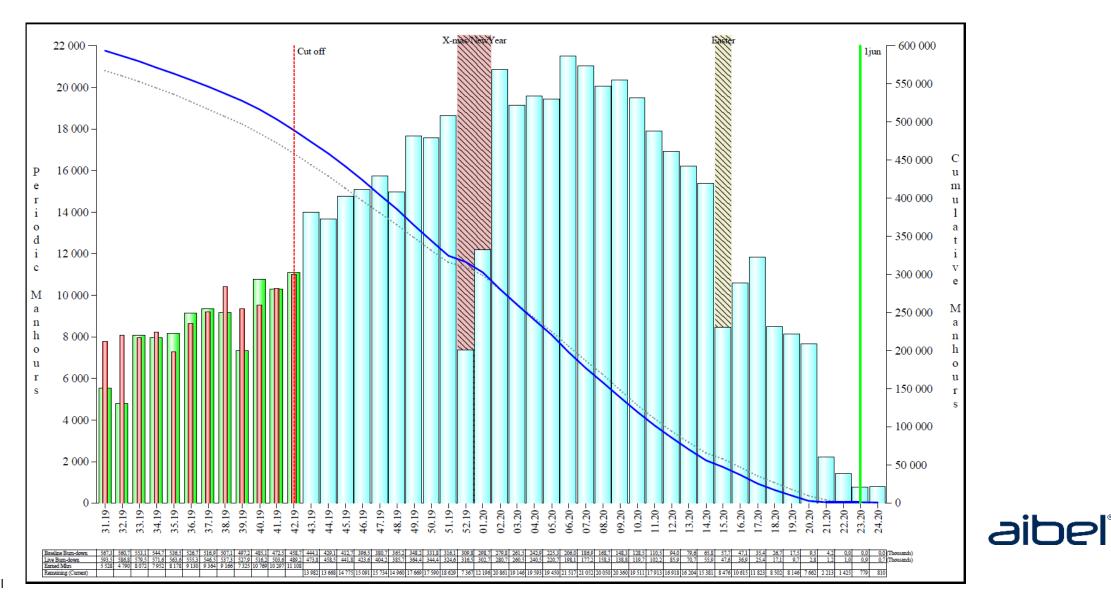
Cuml. Expended Mhrs

Use of Safran project in Aibel – extended PMP report

				ilding	. –					
Раска	ge no.: KC001		Internal a	and Exte	rnal Door	s				
Crit.: PE:	No	Supplier: Build.Block:	B201 SKID		Comp: Priority:	5.3	PI. Vend. I Delivery F		P110 - P100): Plan: P165 - P160): Plan:	Forc.: Forc.:
PB:	Brill Mehene Poeletano				Category:		Comment		(
Mil. no	o. Milestone	Description		Planned		Foreca	st	Actual		
				(Baseline) ((Live)				
P020	Tech. req. i	nquiry (or MTO)	issued	16.10.15		16.10.1	5	16.10.15		
P030	Issue Inquir	У		16.10.15		16.10.1	5	16.10.15		
P070	PO Issued			18.12.15		18.12.1	5	18.12.15		
P150	Ex works da	ate		17.06.16		17.06.10	6	17.06.16		
P160	Delivery on	site		01.07.16	(01.07.10	6	01.07.16		
P165	Site need			01.07.16	(01.07.10	6	01.07.16		
End o	of package KC001									
Packa	ge no.: KC005		External	Walls &	Windshie	ld Cla	dding			
Crit.:	No	Supplier:	803.0		Comp:	5.3	PI. Vend. I	Data Need Float	P110 - P100): Plan:	Forc.:
	Ase Naistat	Build.Block:	B201 SKID	S/MOD	Priority:		Delivery F	loat	(P165 - P160): Plan:	Forc.:
PE:					• •		Comment			
	Onthe Helene Neteland	Vend. Lead T	ime: 181		Category:		Comment			
		Vend. Lead T	ime: 181	Planned		Foreca		Actual		
PB:		-	ime: 181	(Baseline						
PB: Mil. no P020	o. Milestone	-		(Baseline) 02.10.15) (Foreca	st			
PB: Mil. no	o. Milestone	Description		(Baseline) (Foreca: (Live)	st 5	Actual		
PB: Mil. no P020	o. Milestone Tech. req. ii	Description		(Baseline) 02.10.15) (Foreca: (Live) 02.10.1	st 5	Actual 02.10.15		
PB: Mil. no P020 P030	o. Milestone Tech. req. in Issue Inquin	Description nquiry (or MTO) Ƴ		(Baseline) 02.10.15 02.10.15) (Foreca (<i>Live</i>) 02.10.1 02.10.1	st 5 5 5	Actual 02.10.15 02.10.15		
PB: Mil. no P020 P030 P070	o. Milestone Tech. req. in Issue Inquin PO Issued	Description nquiry (or MTO) y ate		(Baseline) 02.10.15 02.10.15 18.12.15) ()	Foreca: (Live) 02.10.1 02.10.1 18.12.1	st 5 5 5 6	Actual 02.10.15 02.10.15 18.12.15		
P020 P030 P070 P150	o. Milestone Tech. req. in Issue Inquin PO Issued Ex works da	Description nquiry (or MTO) y ate		(Baseline) 02.10.15 02.10.15 18.12.15 17.06.16) ((Forecas (<i>Live</i>) 02.10.1 02.10.1 18.12.1 17.06.10	st 5 5 6 6	Actual 02.10.15 02.10.15 18.12.15 17.06.16		

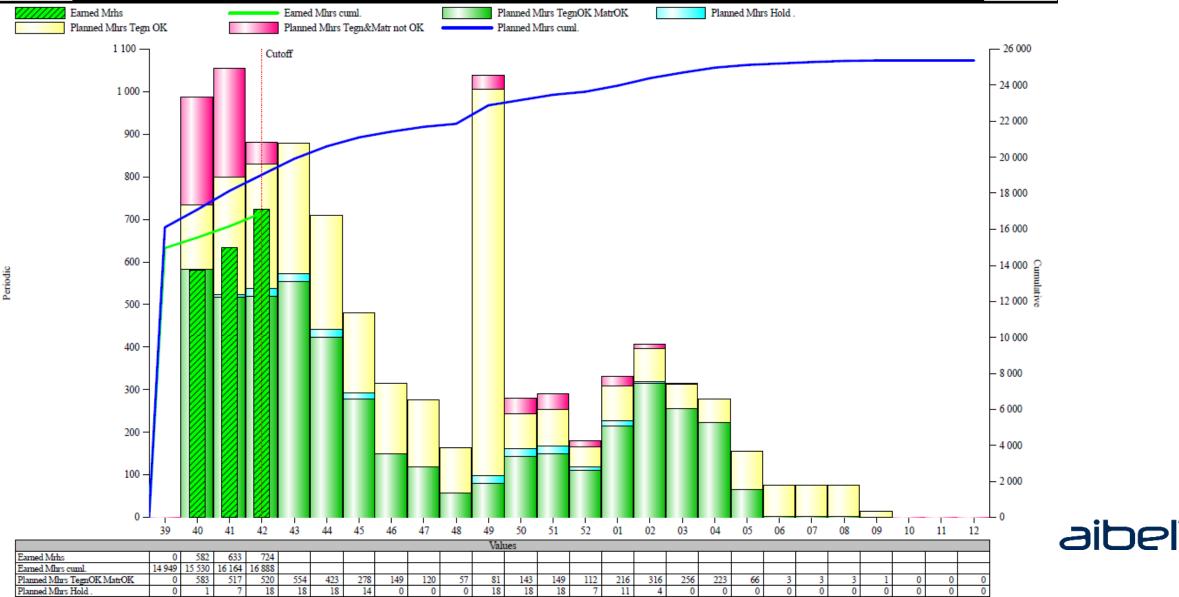
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Use of Safran project in Aibel – burndown curves

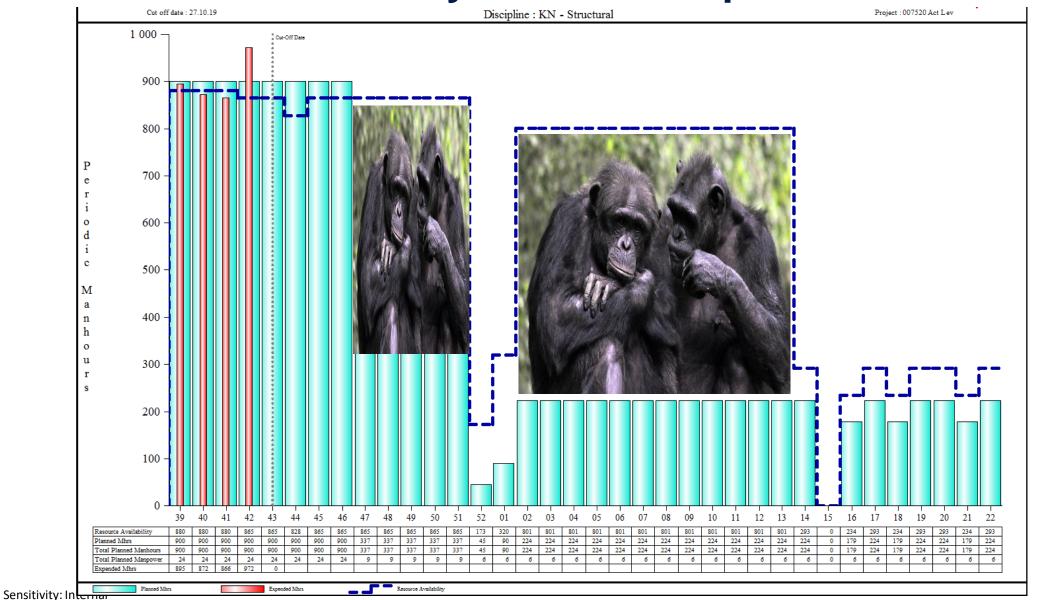


Sensitivity: Internal

Use of Safran project in Aibel – barchart histogram stacked on computed field for status



Use of Safran project in Aibel – coupling manning data from mobilization system versus plan



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