regoUniversity 2017

Calculated Project Health Automation Alternatives

Your Guides: Jen Scarlato, Christi Rice

Introductions

- Take 5 Minutes
- Turn to a Person Near You
- Introduce Yourself





- Introduction
- What Makes Up Project Health
- Open Mic
- Common Approaches
- Alternative Approaches
- Automation Options
- Open Mic
- Keys to Success Q&A

Goals of this session

- You will leave the session with ideas and examples for improvement
- You will have shared and learned about best practices with your peers

niversitv

rego

Introduction – The Need

Theed to quickly identify which projects require my attention.

- CIO Financial Services

Theed to know what factors are being used to determine the health of a project

- PMO Financial Services

rea

Theed to quickly identify what part of my project requires attention.

> - Project Manager Healthcare

Let Rego be your guide.

versitv

Introduction – The Challenge

Red is the new green!

- PMO Manager Insurance

referring to how his organization went from reporting all projects as green to reporting all as red.

If you can't believe the data, how can you believe the analytics?

- CFO Healthcare

Twant to know if my project is on a path for trouble before it is too late.

- Project Manager Healthcare

Let Rego be your guide.

iversitv

rea

What Makes Up Project Health

Common Factors



- Schedule
- Scope
- Budget
- Team Satisfaction
- Customer Satisfaction
- Quality of Work

At the beginning of a project, identify your success factors up front.

6 Every person, from the project manager to the CEO, has a different idea of what a successful project means - and often that's why teams don't get projects done efficiently.

~Tony Wong

regol

Jniversity

An Example - Not All Key Project Health Factors Are Equal



An Example - Not All Projects Report Health The Same



- How do you measure project health? Is it working?
- What challenges are you facing in understanding project health?
- What happens when you do find troubled projects?

niversity

rego

Common Approaches



Common Approaches

Project Control: What is health of the project?

- Option 1: Full Earned Value Management.

PROS: Provides a complete picture ofproject health based on industry standards.

CONS: Many organizations don't have the process discipline or maturity to make this a reliable set of measures.

Option 2: Subjective status reporting.

Relies on Project Managers to provide indications of project health.

→	PROS:	Quickly	establishe	d
---	--------------	---------	------------	---

CONS: Often not trusted and the accuracy depends on Project Manager effectiveness.

- Option 3: Focusing on one primary health indicator (e.g. Financial Variance).

PROS: Effective at controlling that primary health indicator.

CONS: Often drives the wrong behavior and could have negative impacts on other metrics.

Alternative Approaches



Alternative Approach

Project Control: What is the health of the project?

- Alternative: Using a balanced scorecard approach that includes Adoption Metrics.

•	Project Name 🔺	Project Stage	Project Mgr's Overall Assessment	% Aligned for Success (a*(100- b)*c*d)	% Business Satisfaction (a)	% Hard Delinquencies (b)	% Cost Aligned to Baseline (¢)	% Schedule Aligned to Baseline (d)	% Total Delinquencies	Risk Score	Project Compliance Score	Pct of Resouces Hard Allocated for next 2 weeks
	«« « 1 <u>2</u> » »»						•				-	-
	ACI e-Manifest - Canadian Bortler Obarance	Build		77 🎻	95	7	7 89	91	Y 12	Y 36	7 100	70
	Antipub Sanvar Replacement	Closeout		V 93	7 95	5	V 100	98 🏹	711	Y 43	79	۰ 🌱
	App-Dev 2011 Replace ADP/Rel with ML Rel 3.4	Design	\$	🖌 100	7 95	۵ 🏹	Y 106	Y 100	۰ 🏹	5 🏹	85	
	App-Dev 2011 513-DB Consolidation PM	Planning		V 92	7 95	۵ 🏹	Y 105	Y 93	₹ 8		75	7 57
	Elanding Machine Install and Integration to XH	Build	\$	🖋 83	7 95	6	Y 101	V ⁸⁶	₹8	V 30	V 100	Y 100

regoUniversity

Predictive Analytics Approach

Project Control: What is the health of the project?

Alternative: Focus on burn down rates to do predictive analysis on the status of a project.

- Collect data points based on usage and forecast such as
 - % of a projects spend based on the length of the project.
 - i.e. 50% of a project has been spent, however we are only 20% completed. We are on track to have a red status based on our current financial burn rate
 - % of tasks complete on time based on number of tasks left.
 - i.e. 45 % of the tasks completed have been late, therefore it is safe to assume that this trend will be continue and our schedule is at risk.

versitv

rea

- What specifically do you measure and is it objective or subjective?
- What project health metrics are most critical to your organization? (slide 5)

Let Rego be your guide.

- Cost
- Schedule
- Financial
- Resources
- Scope
- All of the above

Iniversity

regol

Automation Options



Automation and Maturity



Calculation and Delivery Of Project Health

- Dashboards
- Notifications
- Status Reports
- Executive Views (i.e. Top 5 / Bottom 5)

The audience for consuming project health varies by persona. The CIO is looking for a higher level view of project health across the enterprise, where the Project Manager is looking for specific health of schedule and budget.

Iniversity

regol

Executive Dashboard (RegoXchange)

Executive Dashboard														Q
Project OBS		6	H				Project M	lanager ID		(∋Ħ			
Filter Show All	Save Filte	r Clear												
Name	ID	Overall Status 🔺	Schedule Status	Scope Status	Cost/Eft Status	Late AI	Late Issues	Late Risks	Late Tasks	Late Milestones	Sched Var	Effort Var	Hrs Past Base	Days Over Base
2015 Master Program	PRJ0165	•	\diamond	\diamond	\diamond	• 0	• 0	0	🔷 2	0	•	•	•	• 0
2015 Test Program	PRJ0167	•	\diamond	\diamond	\rightarrow	• 0	• 0	0	🔷 2	0	•	•	•	• 0
Bat Cave Re-Design	PRJ0001	•	•	•	•	• 0	🐟 1	🔷 2	🗞 8	😵 2	0	(1)	🚸 (171)	• 0
Big Bang Theory Superhero Contest	PRJ0022	•	•	•	•	• 0	• 0	🔷 1	🐟 6	📀 2	🔷 (133)	🔷 (858)	🚸 (18,796)	487
CER - Test Project 1	PRJ0042	•	•	•		• 0	🐟 1	🔷 1	🔷 5	🐟 1	0	🔷 (210)	🚸 (10,144)	• 0
CER Test Programme	PRJ0052	•	•	•	٠	0	• 0	• 0	🔷 2	• 0	•	•	• 0	• 0
Gretchen's Rockin' Program	PRJ0048	•	•	•	•	0	• 0	0	🔷 3	0	•	•	• 0	• 0
JAMTP	PRJ0121	•	•	•	•	• 0	🔷 1	🔷 1	🔷 17	🐼 3	🚸 (61)	• 0	• 0	🚸 48
MD Test	PRJ0177	•		\diamond	\diamond	• 0	• 0	• 0	🚸 10	😵 2	•	•	🔇 (1,600)	• 0
MDG	PRJ0127	•	•	•	•	• 0	• 0	🔷 1	🚸 15	😵 3	•	•	🚸 (190)	• 0
Open Superhero School	PRJ0010	•	•	•	•	• 0	• 0	🔷 2	♦ 7	🗞 2	(962)	🚸 (407)	(27,093)	\$ 4,739
PSJTPROG1	PRJ0098	•	•	•	•	🔷 1	🔷 1	1	🔷 11	😵 2	• 72	100	• 0	• 0
maccabe_test	PRJ0099	•	•	•	•	• 0	🔷 1	🔷 1	🚸 16	😵 3	• 0	• 0	• 0	• 0

Let Rego be your guide.

View All Status Reports (RegoXchange)

	Pro	oject ID				Sta	itus Date	iiii to	Ē	1
		Project				Project Overa	all Status All	T		
	Project M	anager			⊙ #		Current Yes	•		
		Active	Yes V							
Filter	Sho	w All	Save Filter	Clear						
Current	Project ID		Project	Project Manager	Status Date	Project Overall Status	Current Repo Overall Statu		Schedule	Scope
~	PRJ0012	Create S	ecret Identity	Manager, Project	17.4.2013	•	•	•	•	•
~	PRJ0022	Big Bang Superhe	Theory ro Contest	Spiderman, Spidy	18.4.2013	•	•	•	•	٠
~	PRJ0042	CER - Te	st Project 1	Reynolds, Clayton	21.8.2013	•	•	٠	•	٠
~	PRJ0043	CER Tes	t Program	Reynolds, Clayton	21.8.2013	•	•	•	•	٠
~	PRJ0019	Develop	Transporters	Sam, Uncle	13.12.2013				•	- 🚸
~	PRJ0017	Extract A Enemy	Aquaman From	America, Captain	16.12.2013			•	•	٠
~	PRJ0020	Ironman Wedding	Wonder Woman	America, Captain	16.12.2013			•	•	٠
~	PRJ0023	Make Cla	irk Kent Cool	Kent, Clark	16.12.2013			-	-	•
~	PRJ0010	Open Su	perhero School	Manager, Project	16.12.2013	•	•	•	•	٠
1	PRJ0013	Rebuild V	Wayne Manor	Mary, Aunt	16.12.2013					

Let Rego be your guide.

Project Status and Cost (RegoXchange)

Project Status and Cost																		Q
Project OBS		() H							Р	roject(s)			0 H				
Active A	All 🗸													< >				
										Project Ma	nager(s)			0 H				
														\$\$				
Filter Show All	Save	Filter Clea	r															
							_	-	Operating			Operating	Total	•	Operating	Total		Budget Variance
Project		Project Manager	Start	Finish	Active	Status	Status	Budget	-	Budget		Planned	Planned	Actuals		Actuals		(%)
Search for Nemesis		Mary, Aunt	7/30/12	3/2/15	 Image: A second s	- 🔶 -	•	0	0	1,287,000	0	0	1,577,000	0	52,401	52,401	(290,000.00)	(22.533022533%)
Cure the Hulk		Kent, Clark	7/30/12	2/16/15	~	•		0	0	596,600	0	0	786,400				(189,800.00)	(31.813610459%)
Ironman Wonder Woman Weddin	ng	America, Captain	4/18/12	7/20/13	~	-	-	0	0	715,000	0	0	840,000	0	43,002	43,002	(125,000.00)	(17.482517483%)
Develop Transporters		Admin, Rego	10/29/12	9/2/13	~	•	•	0	0	460,500	0	0	570,500	0	40,250	40,250	(110,000.00)	(23.887079262%)
Big Bang Theory Superhero Cont	test	Spiderman, Spidy	10/29/12	10/5/15	~	•		0	0	135,000	0	0	240,000				(105,000.00)	(77.77777778%)
BMI - Introduction To Clarity		Dolak, Jerry	2/19/15	10/5/15	1			0	0	75.000	0	0	79,000				(4.000.00)	(5.333333333%)

Let Rego be your guide.

Projects By Status Indicator (RegoXchange)



Top 50 Project Watchlist (OOB Jaspersoft)



Let Rego be your guide.

Project Storyboard (OOB Jaspersoft)

	board: eCom													
Project Manager	Martin, Pau	il Sta	us Report Date	2	14/15			La	bor Hours			Financial I	Performance	
Project Type	Major Proje	ct Sta	us	A	pprover	d	Base	line		2,256.20	Planned Be	nefit		600,000.
Stage	Building	Pro	gress	s	tarted		Actua	als		783.00	Planned Co	ist		414,200
_	Project Dates		Etato	s Report In	dlaster	64	Estin	nate To Complete		1,528.20	Actual Cost			125,987
				s report in	uncator		Estin	nate At Completic	m	2,311.20	Estimate A	Completion		414,235
	Start	Finish	Overall				EAC	to Baseline Varia	nce	55.00	EAC to Pla	nned Varianco	0	414.235
Plan	12/1/14	8/13/15	Schedule			× H	Dum	aining Allocation		745.20	Planned R0	N		42
Baseline	12/1/14	8/11/15	Scope			¥ X.		-						
Days Late	0	2	Cost and Effo	rt		• =	Alloc	ation to ETC Vari	ance	136.80	Planned Br	eakeven		8/31
		Project Obje	tive							Key Acco	nplishments			
Development of a ne	ew portal for all Onlin	e Client Services					Key A	Accomplishments t	for this week:					
							- Use - End - Pre-	ource issues reso r acceptance test Ho-endtest plan a briefs for the Mon ine training solutio	plan approve oproved thly Project R	eview completed b	y all team merr	lbers		
		Status Report	lpdate							Upcomin	g Activities			
Resource issues all	resolved and develo	pment is proceed	ng				De (ollowing reviews a	an and a shift of	For post work:				
at the 11th hour. So decide to implement	ope concerns. The cu ome of these recomm it some of these addi	endations are ex- tional suggestions	ommittee is making ellent suggestions i , that will alter the s	and worth re cope of this	project	g If we and will	- Use - Cha	r acceptance test inge Requests ithly Project Revie	results	TOP THERE WHENE.				
at the 11th hour. So decide to implement require additional fu dates, we need to g	me of these recomm it some of these addit inding and executive get the resource many	endations are ex- tional suggestions support. Howeve	ommittee is making ellent suggestions i , that will alter the s ; before we make a	and worth w cope of this ny commitr	project project rents or	g If we and will n delivery	s - Use - Cha - Mon	r acceptance test nge Requests	results w		in two weeks.			
at the 11th hour. So decide to implement equire additional fu dates, we need to g make this happen in	me of these recomm it some of these addit inding and executive get the resource many	endations are ex- tional suggestions support. Howeve agers involved to	ommittee is making ellent suggestions i , that will alter the s ; before we make a	and worth re cope of this ny commitry of the key	project project rents or	g If we and will n delivery needed to	s - Use - Cha - Mon	r acceptance test nge Requests hthly Project Revie	results w		in two weeks.		M	ore lesue
at the 11th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	ommittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth re cope of this ny commitry of the key	wiawing project rents or people r	g If we and will n delivery needed to	s - Use - Cha - Mon - The C	r acceptance test nge Requests hthly Project Revie	results w		in two weeks. Status	Target	Mi	
at the 11th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	ommittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth w cope of this ny commitry of the key	project rents or people r	g If we and will n delivery needed to	s - Use - Cha - Mon The C	r acceptance test nga Requests thly Project Revie Configuration Cont	results w	ting is scheduled		Target Resolution 4/25/15	1	
at the 11th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	ommittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth re cope of this ny commitr of the key	eviewing project nents or people r Surrent1	g If we and will n delivery needed to Issues	s - Use - Cha - Mon - The C I unclear	r acceptance test nga Requests thly Project Revie Configuration Cont	results w	rting is scheduled Priority	Status	Resolution	Own	
at the 11th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	emmittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth n cope of this ny commitr of the key	eviewing project nents or people r Current I Current I Current I	g. If we and will n delivery neededto Issues nents are Architectur	e - Use - Cha - Mor The C Inte C	r acceptiance lest inge Requests ithly Project Revie Configuration Cont Issue	results w	ring is scheduled Priority	Status Open Open Work in	Resolution 4/25/15	Own Morris, Torn	
at the 11 th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	emmittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth n cope of this ry commit rof the key of the key R S A	eviewing project nents or people r aurrent l aquiren by stem / accept a	g If we and will n delivery neededto Issues nents are Architectur all possible	e - Use - Cha - Mor - The C - The C - I unclear re is non-	r acceptance test inge Requests tithly Project Revie Configuration Cont Issue	results w	ring is scheduled Priority	Status Open Open	Resolution 4/25/15 5/4/15	Own Morris, Torn Morris, Torn Martin, Paul	67
at the 11th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	emmittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth n cope of this ry commit rof the key of the key R S A	eviewing project nents or people r Current I Current I Current I	g If we and will n deivery neededto Issues Ments are of Architectur all possible Riisks	e - Use - Cha - Mor - The C - The C - I unclear re is non-	r acceptance test nge Requests titly Project Revie Configuration Cont Issue compliant pay methods	results w rol Board mer	eting is acheduled Priority	Status Open Open Work in Progress	Resolution 4/25/15 5/4/15 5/18/15 Target	Own Morris, Tom Morris, Tom Martin, Paul N	er Iore Risk
at the 11th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	emmittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth recope of this recope of this recover of this recover the key of th	iproject nents or people i aurrent l aquiran iystem / iccept a	g If we and will and will neededto Issues Nants are Architectur Il possible Riisks Riisks	s - Use - Cha - Mon The C I unclear re is non- e popular	r acceptance test inge Requests tithly Project Revie Configuration Cont Issue	results w	ring is scheduled Priority	Status Open Open Work in Progress Status	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution	Own Morris, Tom Morris, Tom Martin, Paul N Own	er Iore Risk er
at the 11th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	emmittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth recope of this recope of this recovery of the key of the	in project ments or people i aurrent l aurrent l accept a aurrent l accept a	g If we and will a deivery neededto Issues Nants are Architectur Il possible Riisks Riisks e Availabil	s - Use - Cha - Mon The C I unclear re is non- e popular	r acceptance test nge Requests titly Project Revie Configuration Cont Issue compliant pay methods	results w rol Board mer	eting is acheduled Priority	Status Open Open Work in Progress Status Open	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution 5/3/15	Own Morris, Torn Morris, Torn Martin, Paul N Own Thompson, Pet	er Iore Risk er
at the 11th hour. So decide to implement require additional fu dates, we need to g make this happen in	me of these recomm it some of these addi unding and executive getthe resource many n a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	emmittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth recope of this recope of this recovery of the key of the	in project ments or people i aurrent l aurrent l accept a aurrent l accept a	g If we and will and will neededto Issues Nants are Architectur Il possible Riisks Riisks	s - Use - Cha - Mon The C I unclear re is non- e popular	r acceptance test nge Requests titly Project Revie Configuration Cont Issue compliant pay methods	results w rol Board mer	eting is acheduled Priority	Status Open Open Work in Progress Status	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution	Own Morris, Tom Morris, Tom Martin, Paul N Own	er Iore Risk er
at the 11th hour. Soc decide to implement require additional fu dates, we need to g make this happen in Issues b	vine of these recomm the some of these addition unding and executive petitie resource mans in a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	emmittee is making ellent suggestions : , that will alter the s , before we make a , heck for availability	and worth recope of this recope of this recovery of the key of the	in project ments or people i aurrent l aurrent l accept a aurrent l accept a	g If we and will a deivery neededto Issues Nants are Architectur Il possible Riisks Riisks e Availabil	s - Use - Cha - Mon The C I unclear re is non- e popular	r acceptance test nge Requests titly Project Revie Configuration Cont Issue compliant pay methods	results w rol Board mer	eting is acheduled Priority	Status Open Open Work in Progress Status Open	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution 5/3/15	Own Morris, Tom Morris, Tom Martin, Paul N Own Thompson, Pet Granger, Paula	lore Risk er
at the 11th hour. Sol decide to implement require additional fu cates, we need to g make this happen in Issues b 2 2 2 1 5 5 6 6 6 7 1 5	vine of these recomm the some of these addition unding and executive petitie resource mans in a timely fashion.	endations are ex- tional suggestions support. Howeve agers involved to	ommittee is making ellent suggestions i that will alter the s before we make a check for availability is by Priority	and worth recope of this recope of this recovery of the key of the	wiawing project people in people in aument i kaquiren kaquiren kaquiren kaquiren kaquiren kaquiren kaquiren	g, If we and will neelecto Issues nents are Architectu Il possible Riisks Riisk Riisk Riisk	s - Use - Cha - Mor The C I unclear rais non- e popular	r acceptance test nge Requests titly Project Revie Configuration Cont Issue compliant pay methods	results w rol Board men board menact o o	eting is acheduled Priority	Status Open Open Work in Progress Status Open	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution 5/3/15	Own Morris, Tom Morris, Tom Martin, Paul N Own Thompson, Pet Granger, Paula	er Iore Risk er er
at the 11th hour. So: decide to implement require additional fu dates, we need to g make this happen in Issues b 2 - 2 2 - 1 Earned Value Analy	vine of these recomm the some of these addition unding and executive petitie resource mans in a timely fashion.	endations are ex tional suggestions support. Howeve agers involved to Rise	enumittee is making ellent suggestions is that will alter the a beck for availability ks by Priority	and worth n cope of this root commit root the key of the key A 1 1 6 8 8 4 1 1 6	eviewing iproject people in people in lument l lument l	g, If we and will neelecto Issues nents are Architectu Il possible Riisks Riisk Riisk Riisk	s - Use - Cha - Mor The C I unclear rais non- e popular	racceptance test inge Requests thilly Project Revie Configuration Cont Issue compliant pay methods Probability ©	results w rol Board men board menact o o	Priority Priority Priority Priority Priority Priority	Status Open Open Work in Progress Status Open Open	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution 5/9/15 3/27/15	Own Morris, Tom Morris, Tom Martin, Paul N Own Thompson, Pet Granger, Paula Full Pro CPI	er Iore Risk er er Dject Pla
at the 11th hour. So- decide to implement require additional fu dates, we need to g make this happen in Issues b 2	vine of these recomm the some of these addition unding and executive petitie resource mans in a timely fashion.	endations are circ tional suggestion support. Howeve ngers involved to Rite 1	rommittee is making ellent suggestions . , that will alter the s before we make a check for availability is by Priority Finish 5 3/15/15	and worth record of the key of th	eviewing iproject people in people in aurient l aurient	g, If we and will neelecto Issues nents are Architectu Il possible Riisks Riisk Riisk Riisk	s - Use - Cha - Mor The C I unclear re is non- s popular iity	racceptance test inge Requests thilly Project Revie Configuration Cont Issue compliant pay methods Probability ©	results w rol Board men board w w med Value	Priority Priority Priority Actual Cost	Status Open Open Work in Progress Status Open Open Open	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution 5/9/15 3/27/15	Own Morris, Tom Morris, Tom Martin, Paul N Own Thompson, Pet Granger, Paula Granger, Paula Full Pro CPI 00 1.00	er Iore Risk er er Dject Pla SPl
at the 11th hour. So. decide to implement require additional fu dates, we need to g make this happen in Issues b 2 2 2 1 Earned Value Analy	vine of these recomm isome of these addi- unding and executive petitie resource man- na timely fashion.	endations are circ tional suggestion support. Howeve agers involved to Rite 1	Finish 5 3/6/15 5 5/1/15	and worth n cope of this key of the key of the key 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	eviewing sproject isproject iumentis vecept a iumenti isponsor is escurpt social isponsor is eted ed	g, If we and will neelecto Issues nents are Architectu Il possible Riisks Riisk Riisk Riisk	s - Use - Cha - Mon - Mon The C unclear tra is non- s popular lity	racceptance test rage Requests thy Project Revie compliant pay methods Probability anned Value Ear 20,501.10	results w rol Board men board med Value 20,501.10	Priority Priority Priority Actual Cost 20,501.10	Status Open Open Work in Progress Status Open Open Open Open	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution 5/3/15 3/27/15 3/27/15	Own Morris, Tom Martin, Taul N Own Thompson, Pet Granger, Paula Full Pro CPI 00 1.00 40 0.94	er lore Ris) er er SPI SPI 1
at the 11th hour. So- decide to implement require additional fu dales, we need to g make this happen in Issues b 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -	vine of these recomm isome of these addi- inding and executive petitie resource man- is a timely fashion.	endations are circ itomal suggestion support. Howeve agers involved to Rise 1 1 1 5 tar 1/1/1 3/9/1	Finish 5 3/6/15 5 6/26/15 5 6/26/15	and worth n cope of this key iny commitment of the key 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	eviewing sproject isproject iumentio people in iumentio iyotam / iyotam / i	g, If we and will neelecto Issues nents are Architectu Il possible Riisks Riisk Riisk Riisk	s - Use - Cha - Mon - Mon The C unclear ira is non- e popular iity	racceptance test nge Requests thily Project Revie Comfiguration Cont Issue compliant pay methods Probability anned Value Ea 20,501.10 97,475.30	Impact 20,501.10 95,430.90	Priority Priority Priority Priority Actual Cost 20,501.10 101,285.30	Status Open Open Work in Progress Status Open Open Open CV 0.00 -5,854.40	Resolution 4/25/15 5/4/15 5/18/15 Target Resolution 5/3/15 3/27/15 3/27/15 SV 0,/ -2,044./	Own Morris, Tom Morris, Tom Martin, Paul N Own Thompson, Pet Granger, Paula Full Pro CPI 00 1.00 40 0.94	er lore Risl er er SPI SPI 1

Let Rego be your guide.

Keys To Success

- It starts with process what outcome, decision, or answer are you looking for?
- Data must be trusted
- Goal-question-metric (GQM)
- What do you do with the results?
- You need a baseline (behavioral)

niversitv

regol

Questions?





Thank You For Attending regoUniversity

Instructions for PMI credits

- Access your account at pmi.org
- Click on Certification
- Click on Maintain My Certification
- Scroll down to Report PDU's
- Click on Course Training (or other appropriate category)
- Enter Rego Consulting
- Enter Activity- Enter Name of Course
- Enter **Description**
- Enter Date Started
- Enter Date Completed
- Provide Contact Person Name of Person to Contact
- Provide Contact E-Mail E-Mail of Person to Contact
- Enter Number of PDU's Claimed (1 PDU per course hour)
- Click on the I agree this claim is accurate box
- Click Submit button





Phone 888.813.0444



Email info@regouniversity.com



Website www.regouniversity.com

