

#### ZOO Digital Group plc Interim Results October 2013

Stuart Green, CEO Helen Gilder, Group Finance Director

#### Disclaimer

This document has been prepared by ZOO Digital Group plc (the "Company") solely for presentation purposes. It should not be reproduced, redistributed or passed to any other person. This document is being solely issued to and directed at (i) persons having professional experience in matters relating to investments and who are investment professionals as specified in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (the "Financial Promotions Order") or (ii) persons who are high net worth corporate bodies, unincorporated associations, partnerships or high value trusts as specified in Article 49(2) of the Financial Promotions Order, or any director, officer, employee of any such corporate body, unincorporated association, partnership or trust or (iii) shareholders of the Company within Article 43 of the Financial Promotions Order ("Exempt Persons").

This document is exempt from the general restriction on the communication of invitations or inducements to enter into investment activity on the basis that they are only being made to Exempt Persons and have therefore not been approved by an authorised person as would otherwise be required by section 21 of the Financial Services and Markets Act 2000 ("FSMA"). Any investment to which this document relates is available to (and any investment activity to which it relates will be engaged with) only those Exempt Persons described in the above paragraph. Persons who are not Exempt Persons should not rely on this document nor take any action upon this document, but should return it immediately to finnCap Limited, 60 New Broad Street, London, EC2M 1JJ. In consideration of receipt of this document each recipient warrants and represents that he or it is an Exempt Person.

This document does not constitute or form any part of any offer or invitation to sell or issue or purchase or subscribe for any shares in the Company nor shall they or any part of them, or the fact of their distribution, form the basis of, or be relied on in connection with, any contract with the Company relating to any securities. Any decision regarding any proposed purchase of shares in the Company must be made solely on the basis of the information issued by the Company at the relevant time. Past performance cannot be relied upon as a guide to future performance. This document is being provided to recipients on the basis that they keep confidential any information contained within them or otherwise made available, whether orally or in writing in connection with the Company or otherwise. This document is not intended to be distributed or passed on, directly or indirectly, or to any other class of persons. They are being supplied to you solely for your information and may not be reproduced, forwarded to any other person or published, in whole or in part, for any other purpose. In particular they, directly or indirectly, must not be distributed to persons in the United States of America, its territories or possessions or Australia or Canada or Japan or the Republic of Ireland or South Africa. Any such distribution could result in a violation of United States, Canadian or Japanese law.

This document does not constitute or form part of a prospectus prepared in accordance with the Prospectus Rules (being the rules produced and implemented by the Financial Services Authority ("FSA") by virtue of the Prospectus Rules Instrument 2005) and have not been approved as a prospectus by the FSA (as the competent authority in the UK). This document does not contain any offer of transferable securities to the public as such expression is defined in section 102(b) FSMA or otherwise and does not constitute or form part of any offer or invitation to subscribe for, underwrite or purchase securities nor shall this document, or any part of it, form the basis of, or be relied upon in connection with, any contract with the Company relating to any securities.

Certain information contained in this document consists of forward-looking statements reflecting the current view of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions. Many factors could cause the actual results, performance or achievements of the Company to be materially different from any future results, performance, or achievements that may be expressed or implied by such forward-looking statements, including industry trends, and changes in business strategy and various other factors. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described in such forward-looking statements.

Recipients of this document are cautioned not to place any reliance on these forward-looking statements. The Company undertakes no obligation to republish revised forward-looking statements to reflect changed events or circumstances.





#### Software-powered services for creative organizations



# **Operational Highlights**

- Return to adjusted EBITDA profitability after loss in H2 last year
- Cost base realignment complete with a reduction of over \$1 million of operating expenses
- ZOOsubs engaged with 3 major studios and generating increasing work volumes
- Tier 2 TV and film studios showing strong interest in ZOOsubs following initial marketing
- Increased adoption of ZOOcore



# **Key Financials**

- Revenues of \$4.7m (2012H1: \$6.2m, 2012H2: \$4.2m)
- Adjusted EBITDA of \$0.3m (2012H1: \$0.9m, 2012H2: loss of \$0.3m)\*
- Cash balance \$0.3m (2012H1: \$0.3m)



# **Extension to Convertible Loan Stock**

- Holders of convertible loan stock of £1.8m agreed to extend term to 31 October 2017
- All other terms of the loan stock remain unchanged
  - Interest accrued at 7.5%
  - Conversion price of 48 pence
- Stuart Green, CEO, and Roger Jeynes, Chairman, have agreed to purchase loan stock with face value of £466,500 from other holders





### **Market Context**

- Workflow systems for creative production
- Multiple market segments:
  - Filmed entertainment
  - Broadcast
  - Publishing
  - Marketing





### **Business Profile**

- Software-as-a-Service
- Growth in recurring revenue
- Enterprise clients software & production services
- New product and service expansion





### **Workflow Management**

- New generation workflow management platform ZOOcore
- Configurable for bespoke deployments
- Business won across multiple segments:
  - Three major Hollywood studios
  - Marketing agencies
  - FMCG companies
  - Book publishers



### ZOOcore





# Subtitling

- To license film and TV content internationally it must be *localised* by
  - Dubbing, or
  - Subtitling
- Cost of dubbing is around 10x cost of subtitling
- Around 72% of feature films are subtitled<sup>+</sup>



ZST DO NOT DUPLICATE Jack Sparrow no sabe lo que quiere.

Jack Sparrow no sabe lo que quiere.





# Subtitling

- The European market for subtitling/dubbing is estimated to be around EUR 0.5B annually<sup>†</sup>
- ZOOsubs is a new Cloud-based subtitling platform
- Strong and clear competitive differentiation
- Secured subtitling business with three major Hollywood studios, several second tier studios and corporate clients





## Publishing

- Providing systems and services to leading international publishers
- Workflow management assists production
- Automation software for conversion of eBooks for iPad, Kindle, Nook
- Interactive eBook production





### Outlook

- ZOOsubs subtitling service provides potential for significant growth
- ZOOcore workflow platform enables broad embedding within corporate client operations
- Diversifying revenue streams and customer base





### **Investment Summary**

- Excellent customer relationships significant growth potential
- *Clearly differentiated proposition* based on innovative software
- Addressing customer needs— improve efficiencies
- *High barriers to entry* sophisticated patent-protected software
- *Highly scalable* add customers without adding to cost base





# Thank you

www.zoodigital.com



# Appendix

nildrens Fixed Layout eP ork: You Read to Me, I'll Read to You: ( ou Read to Me, I'll Read to You	You Read to Me. I'll R	030 10	Droject	<u>airy Tales to Re</u> Coordinator (ZC		eISBN: 9780316243636 LBYR Digital	Approvers:	
Very Fairy Tales Short Fairy Tales to Read Together	Overview Files	Approvals	Milestones	Permissions	Subscription	15	State Delivered to Supply Chair On Sale	n

#### **Consolidated Statement of Comprehensive Income** (unaudited)

	6 months to	30 Sep	Year ended 31 Mar
	30 Sep 2013	2012	2013
	\$000	\$000	\$000
Revenue Cost of sales	4,717	6,211	10,363
	(517)	(381)	(745)
Gross Profit	4,200	5,830	9,618
Other operating income	34	114	293
Operating expenses	(3,944)	(5,014)	(9,278)
Profit before interest, tax, depreciation and amortisation	290	930	633
Depreciation	(141)	(121)	(260)
Amortisation and impairment	(602)	(610)	(1,425)
Total operating expenses	(4,687)	(5,745)	(10,963)
Operating (loss)/profit	(453)	199	(1,052)
Exchange (loss)/gain on borrowings	(186)	(28)	142
Finance cost	(135)	(141)	(286)
Total finance cost	(321)	(169)	(144)
(Loss)/profit before taxation	(774)	30	(1,196)
Tax on (loss)/profit	(2)	(1)	106
(Loss)/profit and total comprehensive income for the period attributable to equity holders of the parent	(776)	29	(1,090)

	Vnrofit	per ordinar	v shara
(LU33	<i>p</i> pront	per orumar	y Share

			(3.34)
- basic	(2.38) cents	0.09 cents	cents
			(3.34)
-diluted	(2.38) cents	0.07 cents	cents

#### **Consolidated Statement of Financial Position (unaudited)**

	As at	As at	As at
	30 Sep 2013	30 Sep 2012	31 Mar 2013
	\$000	\$000	\$000
ASSETS			
Non-current assets			
Property, plant and equipment	399	446	419
Intangible assets	8,997	9,625	9,260
Deferred income tax assets	486	486	486
	9,882	10,557	10,165
Current assets			
Trade and other receivables	1,762	3,340	2,103
Cash and cash equivalents	307	277	960
	2,069	3,617	3,063
Total assets	11,951	14,174	13,228
LIABILITIES			
Current liabilities			
Trade and other payables	(1,992)	(2,672)	(3,014)
Borrowings	(3,340)	(231)	(2,864)
	(5,332)	(2,903)	(5,878)
Non-current liabilities			
Borrowings	(145)	(2,943)	(115)
Total liabilities	(5,477)	(5,846)	(5,993)
Net assets	6,474	8,328	7,235
EQUITY			
Equity attributable to equity holders of the parent			
Called up share capital	7,236	7,236	7,236
Share premium reserve	37,014	37,014	37,014
Other reserves	12,293	12,293	12,293
Share option reserve	291	262	276
Warrant reserve	523	508	523
Convertible loan note reserve	42	42	42
Foreign exchange translation reserve	(992)	(992)	(992)
Accumulated losses	(49,914)	(48,024)	(49,138)
	6,493	8,339	7,254
Interest in own shares	(19)	(11)	(19)
Attributable to equity holders	6,474	8,328	7,235

#### **Consolidated Statement of Cash Flows (unaudited)**

	6 months to 30 Sep 2013 \$000	6 months to 30 Sep 2012 \$000	Year ended 31 Mar 2013 \$000
Cash flows from operating activities			
Operating (loss)/profit for the period	(453)	199	(1,052)
Depreciation	141	121	260
Amortisation and impairment	602	610	1,425
Share based payments	15	82	116
Purchase of own shares	-	-	(13)
Disposal of own shares	-	70	75
Disposal and de-recognition of intangible assets	-	-	15
Disposal of property, plant and equipment	-	-	3
Exchange loss	12	20	-
Changes in working capital:			
Decreases/(increases) in trade and other receivables	341	(975)	262
(Decreases)/increases in trade and other payables	(1,022)	(50)	292
Cash flow from operations	(364)	77	1,383
Tax (paid)/received	(2)	(1)	106
Net cash flow from operating activities	(366)	76	1,489
Investing Activities			
Purchase of intangible assets	(321)	(730)	(1,213)
Purchase of property, plant and equipment	(22)	(29)	(252)
Net cash flow from investing activities	(343)	(759)	(1,465)
Cash flows from financing activities			
Repayment of borrowings	(118)	(121)	(336)
Proceeds from borrowings	310	-	304
Finance cost	(124)	(133)	(266)
Net cash flow from financing	68	(254)	(298)
Net decrease in cash and cash equivalents	(641)	(937)	(274)
Cash and cash equivalents at the beginning of the period	960	1,234	1,234
Exchange loss on cash and cash equivalents	(12)	(20)	-
Cash and cash equivalents at the end of the period	307	277	960

# The Board



**Roger Jeynes**, *Chairman* – Roger has over 20 years experience in the technology sector, encompassing senior sales, marketing and general management roles in the UK, Italy and the USA with IBM, Pyramid Technology Inc., and EMC Corporation. His most recent executive position was Chief Operating Officer at AIM-listed technology merchant bank Interregnum Plc.



Dr. Stuart Green, *CEO* – Previously CTO of ZOO Digital Group, CEO of Kazoo3D plc, Technical Director of LightWork Design Limited. Stuart has over 20 years experience in team building and executive management in the software industry. He has more than 20 patents granted in the fields of image processing and digital media production.



Helen Gilder, *Group Finance Director* – Joined ZOO as Group Financial Controller in 2000 and became Group Finance Director in 2006. Previously Helen was Finance Director within a highly acquisitive listed technical group of companies. Qualified ACA in 1991.



Gordon Doran, *Commercial Director* – Held senior positions in sales and marketing roles for a variety of UK and US companies in the software industry since the early 1990s. Most recently COO for Mediostream Inc. – a consumer DVD software developer; joined ZOO in 2005 to establish a North American division where he now operates in the role of President.



James Livingston, *Non Executive Director* – Investment Director at Foresight Group, a leading UK asset manager. Current serves as NED at six other UK SME companies in tech and healthcare. Prior to Foresight James was a strategy consultant at Deloitte.



# **Major Shareholders**

Shareholder	% of capital
Foresight Group	20.1%
Herald Investment Trust	19.4%
Stuart Green (CEO)	14.9%
JM Finn & Co	6.6%
Multi Packaging Solutions	6.6%
South Yorkshire Investment Fund	5.6%
Investec Wealth & Investment Limited	4.0%
Others	22.8%

