



## **Del Monte Pacific Limited**

**Management Discussion and Analysis of  
Unaudited Financial Condition and Results of Operations for  
the Third Quarter Ended 30 September 2007**

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## **DIRECTORS' ASSURANCE**

Confirmation by Directors Pursuant to Clause 705(4) of the Listing Manual of SGX-ST.

We confirm that to the best of our knowledge, nothing has come to the attention of the Board of Directors of Del Monte Pacific Limited which may render these interim financial results to be false or misleading.

For and on behalf of the  
Board of Directors of  
Del Monte Pacific Limited

(Signed)  
Rolando C Gapud  
Chairman of the Board

(Signed)  
Joselito D Campos, Jr.  
Executive Director

5 November 2007

## **DEL MONTE PACIFIC DELIVERS HIGHER COMPARABLE REVENUE AND NET PROFIT IN 3Q 2007**

- **3Q revenue rose 21% to US\$70m driven by strong sales in Asia Pacific**
- **Increased store coverage and intensified marketing efforts in the Philippines**
- **3Q net income improved by 42% to US\$4.7m on a comparable basis**
- **Expects to outperform FY2006**

**Singapore, 5 November 2007** – Mainboard-listed Del Monte Pacific Limited (Bloomberg: DELM SP, Reuters: DMPL.SI) reported a 42% jump in third quarter comparable net profit to US\$4.7 million, driven by better sales of 21% and cost savings of US\$1.1 million. Net profit for the nine-month period jumped 29% to US\$15.3 million.

To show comparable results for the third quarter of 2007, the first half 2006 favourable price adjustments of US\$1.5 million booked in the third quarter of 2006 were removed.

Third quarter 2007 sales in all of the Company's major markets, except for Europe, improved. The Philippine market sustained its stellar performance with sales surging by 27%. Sales improved in all its product categories – processed pineapple, topical mixed fruits and tomato-based products. Store coverage increased to 54,000 as of end-September from 28,000 in May, when 18 regional distributors were appointed to replace two national distributors. Marketing efforts for new products were intensified and the lycopene campaign for tomato-based products was revived. Lycopene is an antioxidant found in tomatoes which helps lower the risks of heart disease and certain cancers.

Sales to North America grew on the back of higher volume of processed pineapple and tropical mixed fruit. However, sales to Europe were down due to lower prices.

Great Lakes in China and Del Monte Foods India achieved sales of US\$5.6 million in the third quarter, significantly higher than the US\$3.4 million generated in the same quarter last year. Great Lakes recorded higher sales for both retail and industrial customers, while Del Monte Foods India maximised production during the mango season, intensified sales efforts and penetrated the lucrative Japanese market.

In the third quarter of 2007, the Peso appreciated by 11% against the US Dollar versus the same period last year, unfavourably affecting the translation to US Dollar of the Company's mainly Peso-based cost structure. Cost efficiencies in the third quarter, amounting to US\$1.1 million, were not enough to offset the negative impact of the Peso appreciation on costs. Gross profit increased by 14% as compared to the 21% improvement in revenue. Gross margin slightly dipped to 21.7% from 23.0% in the same quarter last year. If not for the Peso appreciation, gross margin would have risen to 23.7%.

Sales for the nine-month period grew by 15% to US\$183.5 million, as a result of the strong performance in the Asia Pacific region, primarily the Philippines.

Great Lakes in China and Del Monte Foods India generated sales of US\$13.0 million for the first nine months as compared to US\$9.6 million last year. Great Lakes posted a slight loss, much lower than last year, due to high raw material costs. Del Monte Foods India turned around to a slight profit from a loss last year.

Gross profit for the Group in the nine-month period rose 19% to US\$42.9 million on the back of lower pineapple, labour and energy costs, as well as containment of fixed manufacturing costs which more than offset higher tinplate cost and the unfavourable impact of the Peso appreciation.

Barring any unforeseen circumstances, the Group expects the strong performance in the first nine-months of the year to be sustained into the fourth quarter, on track to delivering stronger 2007 results as compared to those achieved in 2006.

## FINANCIAL HIGHLIGHTS – THIRD QUARTER AND NINE MONTHS 2007

| Amounts in US\$'000<br>unless otherwise<br>stated <sup>1</sup> | For the three months<br>ended 30 Sept |  |        | YoY Change |           | For the nine months<br>ended 30 Sept |         | YoY<br>Change |
|--|---------------------------------------|--|--------|------------|-----------|--------------------------------------|---------|---------------|
|  | 2007                                  | 2006<br>Comparable<br>basis <sup>2</sup> | 2006   | (%)        | (%)       | 2007                                 | 2006    | (%)           |
|  | (a)                                   | (b)                                      | (c)    | (a-b)/b    | (a-c)/c   |                                      |         |               |
| Turnover   | 69,962                                | 58,042                                   | 59,509 | 20.5       | 17.6      | 183,512                              | 160,145 | 14.6          |
| Gross profit   | 15,209                                | 13,366                                   | 14,833 | 13.8       | 2.5       | 42,937                               | 36,177  | 18.7          |
| Gross profit margin<br>(%)                                     | 21.7                                  | 23.0                                     | 24.9   | (1.3 ppt)  | (3.2 ppt) | 23.4                                 | 22.6    | 0.8 ppt       |
| EBITDA   | 7,969                                 | 7,240                                    | 8,707  | 10.1       | (8.5)     | 26,725                               | 20,644  | 29.5          |
| EBITDA margin (%)  | 11.4                                  | 12.5                                     | 14.6   | (1.1 ppt)  | (3.2 ppt) | 14.6                                 | 12.9    | 1.7 ppt       |
| PBIT   | 5,667                                 | 5,926                                    | 7,393  | (4.4)      | (23.3)    | 20,615                               | 15,847  | 30.1          |
| PBIT margin (%)  | 8.1                                   | 10.2                                     | 12.4   | (2.1 ppt)  | (4.3 ppt) | 11.2                                 | 9.9     | 1.3 ppt       |
| Net profit   | 4,718                                 | 3,331                                    | 4,798  | 41.6       | (1.7)     | 15,262                               | 11,877  | 28.5          |
| Net profit margin (%)  | 6.7                                   | 5.7                                      | 8.1    | 1.0 ppt    | (1.4 ppt) | 8.3                                  | 7.4     | 0.9 ppt       |
| Net cash/(debt)  | (20,196)                              | (96)                                     | (96)   | n/m        | n/m       | (20,196)                             | (96)    | n/m           |
| Cash flow from/(used<br>in) operations                         | (3,561)                               | 4,382                                    | 4,382  | n/m        | n/m       | (12,735)                             | 103     | n/m           |
| Capital expenditure  | 876                                   | 2,548                                    | 2,548  | (65.6)     | (65.6)    | 3,747                                | 4,371   | (14.3)        |
| <b>(in US cents)</b>   |                                       |  |        |            |           |                                      |         |               |
| EPS  | 0.44                                  | 0.31                                     | 0.44   | 41.6       | (1.7)     | 1.41                                 | 1.10    | 28.5          |
| NAV per share  | 17.08                                 | 14.97                                    | 14.97  | 14.1       | 14.1      | 17.08                                | 14.97   | 14.1          |
| Operating cash flow<br>per share                               | (0.33)                                | 0.41                                     | 0.41   | n/m        | n/m       | (1.18)                               | 0.01    | n/m           |
| Inventory (days)   | 90                                    | -  | 102    | -          | (12)      | 105                                  | 111     | (6)           |
| Receivables (days)   | 44                                    | -  | 31     | -          | 13        | 50                                   | 35      | 15            |
| Account Payables<br>(days)                                     | 43                                    | -  | 61     | -          | (18)      | 50                                   | 67      | (17)          |

<sup>1</sup>The Company's reporting currency is US dollars. See Notes to the Financial Statements number 1 for the Singapore-dollar equivalent table.

<sup>2</sup>Refers to results for the three-month ended 30 September 2006 which removed the impact of the US\$1.5 million favourable pricing adjustment pertaining to 1<sup>st</sup> Half of 2006 that was booked in 3Q 2006. This was removed to show a like-for-like comparison against the current quarter.

## REVIEW OF OPERATING PERFORMANCE FOR THE 3Q AND 9M 2007

Group turnover for the third quarter improved by 18% to US\$70.0 million on the back of strong sales in the Philippines and the other Asia Pacific markets. The Philippines took the lead, achieving a 27% increase in turnover. The other Asia Pacific markets outperformed the prior year quarter by 28% as a result of strong processed pineapple sales while the China market improved by 48% on the back of increased beverage sales. Del Monte Foods India also turned in an exceptional performance.

On a comparable basis, group turnover for the third quarter grew by a stronger 21%. In the third quarter of last year, the supply contract with a major customer was amended. One of the amendments called for favourable price adjustments retroactive 1 January 2006. These adjustments were all booked in the third quarter of 2006. To provide a like-for-like comparison, the price adjustments relating to first half of 2006 amounting to US\$1.5 million and booked in the third quarter of 2006 were removed.

Gross profit, on a comparable basis, improved by 14% to US\$15.2 million. The growth rate was lower than that achieved for turnover due to higher costs as a result of the 11% Peso appreciation in the current quarter. The Peso strengthened to P45.97/US\$ versus P51.51/US\$ in the same quarter last year. This more than offset the cost savings of US\$1.1 million in the third quarter, 80% of which were booked under Cost of Goods Sold and the balance 20% under Operating Expense.

PBIT, on a comparable basis, declined slightly by 4% to US\$5.7 million on the back of higher operating expenses. PBIT margin dipped to 8.1% from 10.2% in the same quarter last year mainly due to the impact of the Peso appreciation on operating expenses plus the unfavourable IAS 41 adjustment for the quarter. IAS 41 requires the Company to revalue biological assets (consisting of deferred growing crops and livestock) at fair value less point-of-sale costs.

However, net profit in the third quarter improved significantly by 42%, on a comparable basis, to US\$4.7 million.

The Group's turnover for the nine-month period improved by 15% to US\$183.5 million. The Philippine market performed robustly, with its beverage and tomato-based products contributing to the major increase in sales. The other Asia Pacific markets also posted increases in turnover on the back of stronger sales of processed pineapple.

Gross profit rose 18.7% to US\$42.9 million on the back of lower pineapple, labour and energy costs, as well as containment of fixed manufacturing costs which more than offset higher tinplate cost and the unfavourable impact on costs of the 9% Peso appreciation.

As a result, PBIT surged 30.1% to US\$20.6 million on account of better margins driven by increased volumes and cost efficiencies. Correspondingly, net profit reflected a 29% increase to US\$15.3 million.

The Group registered a net debt position of US\$20.2 million versus a net debt position of US\$0.1 million last year due to significantly increased working capital requirement on the back of higher inventory build up in anticipation of higher sales in the fourth quarter, settlement of the Del Monte trademark for the Indian subcontinent and the payment of dividends. Cash flow used in operations was US\$12.7 million for the nine-month period as compared to a cash flow generated from operations of US\$0.1 million a year ago.

## **VARIANCE FROM PROSPECT STATEMENT**

The third quarter 2007 results, as measured against the comparable set of 2006 results, were on track with our earlier guidance that "Barring any unforeseen circumstances, Management continues to expect that the Group's 2007 results will outperform those achieved in 2006."

## **BUSINESS OUTLOOK**

Barring any unforeseen circumstances, Management maintains its earlier guidance that it expects the Group's 2007 results to outperform those achieved in 2006.

For the Philippines, the target is to hit 60,000 store coverage by year-end from the 54,000 as of end-September. The Del Monte Fit 'n Right drinks were launched in October in the new PET format, a first for the company. These drinks contain the weight-reducing ingredient, L-Carnitine, making it a breakthrough product in the Philippines. More new products have been lined up that will address the health and wellness concerns of modern-day consumers. The fruit snack in cups will be launched in November to provide healthier snacking alternative to junk food. In the food service segment, two of the leading fast food chains have awarded the Group with their pineapple juice business.

In the international markets, a contract was secured to supply fruits in plastic cups to a major customer. The Company continues to expand its customer base for fruit in plastic cups and other high value-added products, while at the same time growing its customer base in Asia for processed exports while laying the foundation to expand its exports of fresh fruit. The Group also has been exploring strategic alliances which can further support its growth plans.

DMPL's recent acquisition of a 40.1% stake in FieldFresh Foods Private Limited (FieldFresh) further demonstrates the Company's confidence in India's strong potential, both as a consumer market and as a source for agri exports.

FieldFresh is currently engaged in growing and selling fresh fruits and vegetables mainly for export to Europe, Middle East and select Asian countries. With the entry of DMPL, the product portfolio and geographical reach of FieldFresh will be expanded to more fresh produce including pineapple. New markets will be accessed through DMPL's international network.

FieldFresh will also be the Group's platform for developing the Del Monte brand in India and penetrating the processed fruit and vegetable segments. As India is the second largest producer of fruits and vegetables in the world, the potential in both fresh and processed segments is tremendous.

Management is also excited to be working with highly respected partners – the Bharti group in India and the Rothschild group – who have done pioneering work in the agri sector in India.

Longer term, the Group aims to at least replicate the Philippine success story in India. This is expected to provide a strong second leg to DMPL's overall business.

## REVIEW OF TURNOVER AND PBIT

### 1. By geographical segments

| In US\$'000              | Turnover                           |                             |        |            |         | PBIT                               |                             |       |            |           |
|--------------------------|------------------------------------|-----------------------------|--------|------------|---------|------------------------------------|-----------------------------|-------|------------|-----------|
|                          | For the three months ended 30 Sept |                             |        | YoY Change |         | For the three months ended 30 Sept |                             |       | YoY Change |           |
|                          | 2007                               | 2006<br>Comparable<br>basis | 2006   | (%)        | (%)     | 2007                               | 2006<br>Comparable<br>basis | 2006  | (%)        | (%)       |
|                          | (a)                                | (b)                         | (c)    | (a-b)/b    | (a-c)/c | (a)                                | (b)                         | (c)   | (a-b)/b    | (a-c)/c   |
| Asia Pacific             | 48,694                             | 38,216                      | 38,216 | 27.4       | 27.4    | 6,280                              | 5,394                       | 5,394 | 16.4       | 16.4      |
| Europe and North America | 21,268                             | 19,826                      | 21,293 | 7.3        | (0.1)   | (613)                              | 532                         | 1,999 | n/m        | n/m       |
| Total                    | 69,962                             | 58,042                      | 59,509 | 20.5       | 17.6    | 5,667                              | 5,926                       | 7,393 | (4.4)      | (23.3)    |
| PBIT margin              |                                    |                             |        |            |         | 8.1%                               | 10.2%                       | 12.4% | (2.1 ppt)  | (4.3 ppt) |

| In US\$'000              | Turnover                          |         |            | PBIT                              |        |            |
|--------------------------|-----------------------------------|---------|------------|-----------------------------------|--------|------------|
|                          | For the nine months Ended 30 Sept |         | YoY Change | For the nine months Ended 30 Sept |        | YoY Change |
|                          | 2007                              | 2006    | (%)        | 2007                              | 2006   | (%)        |
| Asia Pacific             | 127,982                           | 102,674 | 24.6       | 20,112                            | 12,018 | 67.3       |
| Europe and North America | 55,530                            | 57,471  | (3.4)      | 503                               | 3,829  | (86.9)     |
| Total                    | 183,512                           | 160,145 | 14.6       | 20,615                            | 15,847 | 30.1       |
| PBIT margin              |                                   |         |            | 11.2%                             | 9.9%   | 1.3 ppt    |

See Notes to the Financial Statements number 4 for more details.

### Asia Pacific

Asia Pacific accounted for 69.6% of Group turnover in the third quarter. Sales in this region improved by 27% to US\$48.7 million from US\$38.2 million due to the sustained strong performance in the Philippines and higher sales in the other Asia Pacific markets.

Turnover in the Philippines jumped 27% mainly due to a 10% improvement in volume, 4% increase in prices, and 11% favourable impact of the Peso appreciation on the translation of sales from Peso to US Dollar. Beverage sales in the Philippines contributed to half of the jump in turnover as a result of new product launches backed by intense marketing. Store coverage has also increased to 54,000 stores as of 30 September from only 28,000 in May.

Sales volume for the other Asia Pacific markets also strengthened. Great Lakes surged 48%, contributing US\$4.6 million in turnover, on the back of accelerated performance in beverage and concentrate sales. Similarly, turnover of Del Monte Foods India, although not yet substantial, jumped to US\$0.3 million as its operations continues to build scale.

PBIT in Asia Pacific for the third quarter went up by 16% to US\$6.3 million from US\$5.4 million. However, PBIT growth was lower than that for revenue due to increased costs brought about by the Peso appreciation and higher other operating expenses as a result of the unfavourable IAS 41 adjustment. PBIT margin decreased to 12.9% from 14.1% in the same quarter last year.



For the nine-month period, Asia Pacific accounted for 70% of Group turnover. Turnover grew by 25% to US\$128.0 million from US\$102.7 million driven by the robust sales in the Philippines. The Philippine market continues to lead other Asia Pacific markets with a 31% increase in sales, mainly led by the strong performance of beverage and tomato-based products.

Great Lakes contributed US\$11.0 million in turnover, attaining 18% improvement from US\$9.3 million last year on the back of better pricing and volume. Its beverage products played a major role in the increase. Del Monte Foods India also reported an increased turnover of US\$0.6 million, much higher than prior year, driven by ramping up of production and intensified sales efforts plus significantly better pricing by penetrating into the Japanese market.

PBIT surged 67%, mainly as a result of significantly better margins in the Philippines, which more than offset higher costs suffered in most Asia Pacific regions. In particular, Del Monte Foods India turned around with a PBIT of US\$0.3 million in the current nine-month period instead of a loss of US\$0.2 million in the prior year.

Accordingly, PBIT margin for the Asia Pacific region shot up to 15.7% from 11.7%.

## Europe and North America

Europe and North America comprised 30% of Group turnover in the third quarter. On a comparable basis, sales in this region increased by 7% to US\$21.3 million as better performance in North America more than offset the lower sales in Europe. Volume of processed pineapple and mixed fruit increased in North America, while the opposite was true for Europe.

PBIT for the third quarter was a loss of US\$0.6 million from a comparable profit of US\$0.5 million in the same period last year primarily due to rising costs as a result of the Peso appreciation. The unfavourable impact of the Peso appreciation in this region's third quarter PBIT was US\$1.3 million. If not for this, PBIT for Europe and North America would have been US\$0.7 million, higher versus prior year quarter.

For the nine-month period, Europe and North America accounted for 30% of Group turnover. Turnover for the region declined by 3% or US\$1.9 million mainly due to a significant drop in mixed fruit sales on the back of weak volume and prices, which were offset by an increase in concentrate and processed pineapple sales.

PBIT for the nine-month period declined by 87% on the back of lower turnover and the unfavourable impact of the Peso appreciation on costs amounting to US\$2.5 million.

## 2. By business segments

| In US\$'000            | Turnover                           |                             |         |            |        | PBIT                               |                             |         |            |           |
|------------------------|------------------------------------|-----------------------------|---------|------------|--------|------------------------------------|-----------------------------|---------|------------|-----------|
|                        | For the three months ended 30 Sept |                             |         | YoY Change |        | For the three months ended 30 Sept |                             |         | YoY Change |           |
|                        | 2007                               | 2006<br>Comparable<br>basis | 2006    | (%)        | (%)    | 2007                               | 2006<br>Comparable<br>basis | 2006    | (%)        | (%)       |
| (a)                    | (b)                                | (c)                         | (a-b)/b | (a-c)/c    | (a)    | (b)                                | (c)                         | (a-b)/b | (a-c)/c    |           |
| Processed Products     | 44,791                             | 38,681                      | 40,026  | 15.8       | 11.9   | 4,257                              | 3,459                       | 4,804   | 23.1       | (11.4)    |
| Beverages              | 24,630                             | 18,293                      | 18,415  | 34.6       | 33.7   | 1,593                              | 1,814                       | 1,936   | (12.2)     | (17.7)    |
| Non-processed Products | 541                                | 1,068                       | 1,068   | (49.3)     | (49.3) | (183)                              | 653                         | 653     | n/m        | n/m       |
| Total                  | 69,962                             | 58,042                      | 59,509  | 20.5       | 17.6   | 5,667                              | 5,926                       | 7,393   | (4.4)      | (23.3)    |
| PBIT margin            |                                    |                             |         |            |        | 8.1%                               | 10.2%                       | 12.4%   | (2.1 ppt)  | (4.3 ppt) |

| In US\$'000            | Turnover                             |         |                      | PBIT                                 |        |                      |
|------------------------|--------------------------------------|---------|----------------------|--------------------------------------|--------|----------------------|
|                        | For the nine months<br>Ended 30 Sept |         | YoY<br>Change<br>(%) | For the nine months<br>ended 30 Sept |        | YoY<br>Change<br>(%) |
|                        | 2007                                 | 2006    |                      | 2007                                 | 2006   |                      |
| Processed Products     | 117,160                              | 105,272 | 11.3                 | 14,353                               | 11,712 | 22.5                 |
| Beverages              | 63,652                               | 51,369  | 23.9                 | 6,370                                | 4,614  | 38.1                 |
| Non-processed Products | 2,700                                | 3,504   | (22.9)               | (108)                                | (479)  | (77.5)               |
| Total                  | 183,512                              | 160,145 | 14.6                 | 20,615                               | 15,847 | 30.1                 |
| PBIT margin            |                                      |         |                      | 11.2%                                | 9.9%   | 1.3 ppt              |

See Notes to the Financial Statements number 4 for more details.

## Processed Products

Processed products, our largest product category, contributed 64% to Group turnover in the third quarter. This segment comprises of processed fruits and vegetables (pineapple, tropical mixed fruit, tomato-based products), and other processed products such as pasta and condiments. It also includes sales of Del Monte-branded processed products such as canned vegetable and deciduous fruits sourced from other Del Monte companies.

Turnover of processed products in the third quarter grew by 16% on a comparable basis to US\$44.8 million due to increased sales of processed pineapple and tomato-based products. Sales of processed pineapple improved in all regions, except in Europe. Tomato-based products, driven by better marketing support, performed well in the Philippine market.

PBIT improved by 23% on a comparable basis to US\$4.3 million. PBIT margin increased to 9.5% from 8.9% in the same quarter last year.

For the nine-month period, processed products accounted for 64% of Group turnover. Turnover of processed products improved by 11% to US\$117.2 million driven by the 29% increase in sales for tomato-based products and 10% increase in sales of processed pineapple.

PBIT rose 23% to US\$14.4 million from US\$11.7 million on the back of higher turnover, with PBIT margin improving to 12.3% from 11.1%.

## Beverages

Beverages consist of juices, juice drinks and juice concentrates. This segment accounted for 35% of the Group's turnover in the third quarter.

Turnover for this segment in the third quarter registered a growth of 35% to US\$24.6 million on the back of exceptional increases in juice and concentrate sales. Both Great Lakes and the Philippine market contributed significantly to the increase in turnover for juice.

However, PBIT declined by 12% on a comparable basis due mainly to higher cost brought about by the Peso appreciation.

For the nine-month period, beverage accounted for 35% of total turnover. Turnover for this segment increased by 24% to US\$63.7 million from US\$51.4 million mainly due to a 31% increase in juice sales led by the Philippine market, and a 11% increase in concentrate sales mainly to Europe.

PBIT rose 38% to US\$6.4 million from US\$4.6 million driven by higher volume and prices for juices and better volume for concentrates, especially for concentrates sold in Europe and North America.

## Non-processed Products

Accounting for 0.8% of Group turnover in the third quarter, non-processed products consist mainly of the non-core cattle business and fresh pineapples, both sold only in Asia. The cattle operation is used for the disposal of pineapple pulp.

Turnover for this segment fell 49% to US\$0.5 million from US\$1.1 million as a result of a sharp decline in cattle volume. Consequently, PBIT dipped to a negative US\$0.2 million from a positive \$0.7m due to an unfavourable fair market valuation for cattle inventory under IAS 41.

For the nine-month period, turnover also dropped 23% to US\$2.7 million from US\$3.5 million due to steep declines in the volume for fresh pineapples and cattle, which was partially offset by better prices. PBIT loss, however, was lower at US\$0.1 million compared to US\$0.5 million last year.

## REVIEW OF COST OF GOODS SOLD AND OPERATING EXPENSES

| % of Turnover                       | For the three months ended 30 Sept |      | For the nine months ended 30 Sept |      |
|-------------------------------------|------------------------------------|------|-----------------------------------|------|
|                                     | 2007                               | 2006 | 2007                              | 2006 |
| Cost of Goods Sold                  | 78.3                               | 75.1 | 76.6                              | 77.4 |
| Distribution and Selling Expenses   | 6.1                                | 6.9  | 5.7                               | 6.3  |
| General and Administration Expenses | 5.2                                | 5.1  | 5.4                               | 5.3  |
| Other Operating Expenses            | 2.3                                | 1.5  | 1.3                               | 1.6  |

### Cost of Goods Sold

For the third quarter, cost of goods sold as a percentage of turnover increased to 78.3% from 75.1% on the back of the 11% appreciation of the Peso which more than offset cost efficiencies.

For the nine months, cost of goods sold as a percentage of turnover decreased to 76.6% from 77.4% on the back of lower pineapple, labour and energy costs, as well as containment of fixed manufacturing costs which more than offset higher tinplate cost and the unfavourable impact of the 9% Peso appreciation.

### Distribution and Selling Expenses

Distribution and selling expenses as a percentage of turnover decreased in the third quarter and in the nine-month period due to timing of advertising and promotional spending.

### General and Administration Expenses

General and administration expenses as a percentage of turnover increased marginally in the third quarter and nine-month period mainly due to a general increase in costs, especially professional fees.

### Other Operating Expenses

Other operating expenses as a percentage of turnover increased in the third quarter mainly due to an unfavourable IAS 41 impact of US\$0.3 million compared to a favourable impact of US\$0.7 million in the same quarter last year. IAS 41 requires the Company to revalue biological assets at fair value less point-of-sale costs. The relatively large fluctuations in cattle prices can significantly affect the carrying value of this asset and thus impact the income statement.

For the nine-month period, other operating expenses as a percentage of turnover decreased mainly due to a reduction in unfavourable IAS 41 impact to US\$0.1 million from US\$0.3 million.

| In US\$'000  | For the three months |       | YoY<br>Change<br>(%) | For the nine months |       | YoY<br>Change<br>(%) |
|--|----------------------|-------|----------------------|---------------------|-------|----------------------|
|  | ended 30 Sept        |       |                      | ended 30 Sept       |       |                      |
|  | 2007                 | 2006  |                      | 2007                | 2006  |                      |
| Other operating expenses<br>(before IAS 41)  | 1,338                | 1,633 | (18.1)               | 2,267               | 2,371 | (4.4)                |
| Net changes in fair value<br>of biological assets that<br>remain unsold as at the<br>end of the period | 258                  | (740) | n/m                  | 57                  | 254   | (77.6)               |
| Other operating expenses<br>(after IAS 41)   | 1,596                | 893   | 78.7                 | 2,324               | 2,625 | (11.5)               |

## REVIEW OF GROUP ASSETS AND LIABILITIES

| Extract of Accounts with Significant Variances in<br>US\$'000 | As at        |              |             |
|---|--------------|--------------|-------------|
|   | 30 Sept 2007 | 30 Sept 2006 | 31 Dec 2006 |
| Fixed assets  | 63,563       | 54,947       | 56,198      |
| Other assets  | 11,105       | 9,866        | 6,865       |
| Inventories   | 63,413       | 54,411       | 45,235      |
| Biological assets   | 51,135       | 45,773       | 44,451      |
| Trade and other receivables                                   | 47,884       | 32,802       | 46,121      |
| Financial liabilities – non-current                           | 1,425        | 2,555        | 1,523       |
| Financial liabilities – current                               | 54,097       | 51,346       | 44,611      |
| Trade and other payables                                      | 33,012       | 39,061       | 33,716      |
| Current tax liabilities                                       | 2,200        | 837          | 4,070       |

### Fixed assets

Fixed assets increased compared to the same quarter last year and year-end 2006 due to capital expenditures during the period and a revaluation surplus of US\$3.7 million arising from revaluing freehold land at market value.

### Other assets

Other assets increased compared to the same quarter last year and year-end 2006 due to higher advances made to landowners for long-term leases of agricultural land arising from more land rented and an upward revision in rental rates.

### Inventories

Inventories increased compared to the same quarter last year and year-end 2006 due to higher finished goods in anticipation of higher sales in the fourth quarter and tinplate inventory on the back of higher cost. The appreciation of the Peso also translated into higher inventory.

### Biological assets

Biological assets consist of deferred growing crops and livestock. Biological assets increased compared to the same quarter last year primarily due to higher deferred growing crop costs as a result of the Peso appreciation.

Biological assets increased compared to year-end 2006 due to higher deferred growing crop costs as a result of the Peso appreciation and an increase in land cultivation.

### Trade and other receivables

Trade and other receivables increased compared to the same quarter last year due to higher turnover, higher prepaid rent as a result of raised rental rates and additional land rented. Trade and other receivables increased compared to year-end 2006 due to transfer of current portion from deferred charges.

### Financial liabilities – non current

Financial liabilities – non-current decreased compared to the same quarter last year and year-end 2006 due to the transfer of the current portion of unpaid financial leases to financial liabilities - current.

### Financial liabilities – current

Financial liabilities – current increased compared to the same quarter last year due to borrowings undertaken to settle the Del Monte trademark for the Indian subcontinent. Financial liabilities – current increased compared to year-end 2006 mainly due to higher borrowings undertaken for the working capital requirements in the Philippines.

### Trade and other payables

Trade and other payables decreased compared to the same quarter last year mainly due to the settlement of the Del Monte trademark for the Indian subcontinent.

### Current tax liabilities

Current tax liabilities were significantly higher compared to the same quarter last year due to higher profits in the higher-tax jurisdiction.

Current tax liabilities were significantly lower compared to year-end 2006 as tax as at year-end is based on seasonally higher fourth quarter profit.

## SHARE CAPITAL

| Ordinary shares issued and fully paid-up share capital | As at 30 Sept |               | As at 31 Dec 2006 |
|--|---------------|---------------|-------------------|
|  | 2007          | 2006          |                   |
| Number of shares                                       | 1,081,781,194 | 1,081,781,194 | 1,081,781,194     |
| Share capital (US\$'000)                               | 10,818        | 10,818        | 10,818            |

## CASH FLOW AND LIQUIDITY

| <b>Cash flow in US\$'000</b>           |          |
|--|----------|
| Net debt as at 30 June 2007            | (10,390) |
| Net cash used in operating activities  | (3,561)  |
| Capital expenditure                    | (876)    |
| Proceeds from disposal of fixed assets | 11       |
| Dividend payment                       | (7,897)  |
| Interest received (paid)               | (235)    |
| Repayment of financial liabilities     | (98)     |
| Effect of exchange rate changes        | 2,850    |
| Net debt as at 30 Sept 2007            | (20,196) |

| <b>Liquidity in US\$'000</b> | <b>As at 30 Sept</b> |             | <b>As at 31 Dec</b> |
|------------------------------|----------------------|-------------|---------------------|
|                              | <b>2007</b>          | <b>2006</b> | <b>2006</b>         |
| Gross borrowings             | <b>53,940</b>        | 51,127      | 43,714              |
| Current                      | <b>53,940</b>        | 51,127      | 43,714              |
| Secured                      | -                    | -           | -                   |
| Unsecured                    | <b>53,940</b>        | 51,127      | 43,714              |
| Non-current                  | -                    | -           | -                   |
| Secured                      | -                    | -           | -                   |
| Unsecured                    | -                    | -           | -                   |
| Less: Cash and bank balances | <b>33,744</b>        | 51,031      | 51,546              |
| Net (debt)/cash              | <b>(20,196)</b>      | (96)        | 7,832               |

The Group reported a net debt position of US\$20.2 million as of 30 September 2007 versus a net cash position of US\$7.8 million as of year-end 2006 mainly due to higher working capital requirements on the back of higher finished goods and tinplate inventory coupled with 2006 final and 2007 interim dividend payments.

The Group's net debt position of US\$20.2 million as of 30 September 2007 compared to net debt position of US\$0.1 million as of 30 September 2006 due to higher working capital cited above, borrowings undertaken to settle the Del Monte trademark and higher dividend payment.

## CAPITAL EXPENDITURE

Capital expenditures for the third quarter and nine-month period were lower compared to the same period last year, mainly due to the completion of the upgrading works at Lulong factory in China in 2006.

In the Philippines, there were no major expenditures in the third quarter. Minor expenditures included leasehold improvements for new offices at Taguig and Pasig, acquisitions of motor vehicles and expenditures on IT-related projects.

| <b>In US\$'000</b> | <b>For the three months ended 30 Sept</b> |             |                           | <b>For the nine months ended 30 Sept</b> |             |                           |
|--------------------|---|-------------|---------------------------|--|-------------|---------------------------|
|                    | <b>2007</b>                               | <b>2006</b> | <b>YoY<br/>Change (%)</b> | <b>2007</b>                              | <b>2006</b> | <b>YoY<br/>Change (%)</b> |
| Capex              | <b>876</b>                                | 2,548       | (65.6)                    | <b>3,747</b>                             | 4,371       | (14.3)                    |
| Depreciation       | <b>2,189</b>                              | 1,876       | 16.7                      | <b>6,263</b>                             | 5,557       | 12.7                      |

## DIVIDENDS

No dividends were declared for this quarter and corresponding prior year quarter.

**DEL MONTE PACIFIC LIMITED**  
**UNAUDITED CONSOLIDATED PROFIT AND LOSS ACCOUNTS**

| Amounts in US\$'000                            | For the three months ended 30 Sept |          |        | For the nine months ended 30 Sept |           |        |
|--|------------------------------------|----------|--------|-----------------------------------|-----------|--------|
|  | 2007                               | 2006     | %      | 2007                              | 2006      | %      |
| Turnover                                       | <b>69,962</b>                      | 59,509   | 17.6   | <b>183,512</b>                    | 160,145   | 14.6   |
| Cost of sales                                  | <b>(54,753)</b>                    | (44,676) | 22.6   | <b>(140,575)</b>                  | (123,968) | 13.4   |
| <b>Gross profit</b>                            | <b>15,209</b>                      | 14,833   | 2.5    | <b>42,937</b>                     | 36,177    | 18.7   |
| Distribution and selling expenses              | <b>(4,271)</b>                     | (4,131)  | 3.4    | <b>(10,539)</b>                   | (10,088)  | 4.5    |
| General and administration expenses            | <b>(3,668)</b>                     | (3,008)  | 21.9   | <b>(9,928)</b>                    | (8,466)   | 17.3   |
| Other operating expenses                       | <b>(1,596)</b>                     | (893)    | 78.7   | <b>(2,324)</b>                    | (2,625)   | (11.5) |
| <b>Profit from operations</b>                  | <b>5,674</b>                       | 6,801    | (16.6) | <b>20,146</b>                     | 14,998    | 34.3   |
| Financial income                               | <b>567</b>                         | 1,322    | (57.1) | <b>2,542</b>                      | 2,938     | (13.5) |
| Financial expense                              | <b>(783)</b>                       | (1,085)  | (27.8) | <b>(2,187)</b>                    | (2,973)   | (26.4) |
| <b>Profit before taxation</b>                  | <b>5,458</b>                       | 7,038    | (22.4) | <b>20,501</b>                     | 14,963    | 37.0   |
| Taxation                                       | <b>(740)</b>                       | (2,240)  | (67.0) | <b>(5,239)</b>                    | (3,086)   | 69.8   |
| <b>Profit after taxation</b>                   | <b>4,718</b>                       | 4,798    | (1.7)  | <b>15,262</b>                     | 11,877    | 28.5   |
| Minority interest                              | -                                  | -        |        | -                                 | -         |        |
| <b>Net profit attributable to shareholders</b> | <b>4,718</b>                       | 4,798    | (1.7)  | <b>15,262</b>                     | 11,877    | 28.5   |
| <b>Notes:</b>                                  |                                    |          |        |                                   |           |        |
| Depreciation and amortization                  | <b>(2,295)</b>                     | (1,906)  | 20.4   | <b>(6,579)</b>                    | (5,646)   | 16.5   |
| <b>Financial income comprise:</b>              |                                    |          |        |                                   |           |        |
| Interest income                                | <b>567</b>                         | 730      | (22.3) | <b>2,073</b>                      | 2,089     | (0.8)  |
| Foreign exchange gain                          | -                                  | 592      | 0.0    | <b>469</b>                        | 849       | (44.8) |
|  | <b>567</b>                         | 1,322    | (57.1) | <b>2,542</b>                      | 2,938     | (13.5) |
| <b>Financial expense comprise:</b>             |                                    |          |        |                                   |           |        |
| Interest expense                               | <b>(776)</b>                       | (1,085)  | (28.5) | <b>(2,187)</b>                    | (2,973)   | (26.4) |
| Foreign exchange loss                          | <b>(7)</b>                         | -        | 0.0    | -                                 | -         | -      |
|  | <b>(783)</b>                       | (1,085)  | (27.8) | <b>(2,187)</b>                    | (2,973)   | (26.4) |

**DEL MONTE PACIFIC LIMITED**  
**UNAUDITED CONSOLIDATED PROFIT AND LOSS ACCOUNTS**  
**(CONTINUED)**

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| <b>Earnings per ordinary share in US cents</b>                                | <b>For the three months<br/>ended 30 Sept</b> |             | <b>For the nine months<br/>ended 30 Sept</b> |             |
|---|---|-------------|--|-------------|
|   | <b>2007</b>                                   | <b>2006</b> | <b>2007</b>                                  | <b>2006</b> |
| Earnings per ordinary share based on net profit attributable to shareholders: |   |             |  |             |
| (i) Based on existing issued share capital                                    | <b>0.44</b>                                   | 0.44        | <b>1.41</b>                                  | 1.10        |
| (ii) On a fully diluted basis   | <b>0.44</b>                                   | 0.44        | <b>1.41</b>                                  | 1.10        |

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**DEL MONTE PACIFIC LIMITED  
BALANCE SHEETS**

| Amounts in US\$'000   | Group                        |                              |                           | Company                      |                              |                           |
|---|------------------------------|------------------------------|---------------------------|------------------------------|------------------------------|---------------------------|
|   | 30 Sept<br>2007<br>Unaudited | 30 Sept<br>2006<br>Unaudited | 31 Dec<br>2006<br>Audited | 30 Sept<br>2007<br>Unaudited | 30 Sept<br>2006<br>Unaudited | 31 Dec<br>2006<br>Audited |
| <b>Non-Current Assets</b>                                   |                              |                              |                           |                              |                              |                           |
| Property, plant and equipment                               | 63,563                       | 54,947                       | 56,198                    | -                            | -                            | -                         |
| Subsidiaries  | -                            | -                            | -                         | 84,490                       | 126,858                      | 84,490                    |
| Intangible assets   | 15,564                       | 16,213                       | 15,880                    | -                            | -                            | -                         |
| Other assets  | 11,105                       | 9,866                        | 6,865                     | -                            | -                            | -                         |
|   | <u>90,232</u>                | <u>81,026</u>                | <u>78,943</u>             | <u>84,490</u>                | <u>126,858</u>               | <u>84,490</u>             |
| <b>Current assets</b>                                       |                              |                              |                           |                              |                              |                           |
| Inventories   | 63,413                       | 54,411                       | 45,235                    | -                            | -                            | -                         |
| Biological assets *   | 51,135                       | 45,773                       | 44,451                    | -                            | -                            | -                         |
| Trade and other receivables                                 | 47,884                       | 32,802                       | 46,121                    | 14,452                       | 12,964                       | 11,502                    |
| Cash and cash equivalents                                   | 33,744                       | 51,031                       | 51,546                    | 14                           | 14                           | 15                        |
|   | <u>196,176</u>               | <u>184,017</u>               | <u>187,353</u>            | <u>14,466</u>                | <u>12,978</u>                | <u>11,517</u>             |
| <b>Total Assets</b>   | <u>286,408</u>               | <u>265,043</u>               | <u>266,296</u>            | <u>98,956</u>                | <u>139,836</u>               | <u>96,007</u>             |
| <b>Equity attributable to equity holders of the Company</b> |                              |                              |                           |                              |                              |                           |
| Share capital   | 10,818                       | 10,818                       | 10,818                    | 10,818                       | 10,818                       | 10,818                    |
| Reserves  | 173,951                      | 151,142                      | 163,069                   | 71,211                       | 64,365                       | 69,849                    |
|   | <u>184,769</u>               | <u>161,960</u>               | <u>173,887</u>            | <u>82,029</u>                | <u>75,183</u>                | <u>80,667</u>             |
| Minority interest   | -                            | -                            | -                         | -                            | -                            | -                         |
| <b>Total Equity</b>   | <u>184,769</u>               | <u>161,960</u>               | <u>173,887</u>            | <u>82,029</u>                | <u>75,183</u>                | <u>80,667</u>             |
| <b>Non-Current Liabilities</b>                              |                              |                              |                           |                              |                              |                           |
| Deferred tax liabilities                                    | 10,905                       | 9,284                        | 8,489                     | -                            | -                            | -                         |
| Financial liabilities                                       | 1,425                        | 2,555                        | 1,523                     | -                            | -                            | -                         |
|   | <u>12,330</u>                | <u>11,839</u>                | <u>10,012</u>             | <u>-</u>                     | <u>-</u>                     | <u>-</u>                  |
| <b>Current Liabilities</b>                                  |                              |                              |                           |                              |                              |                           |
| Trade and other payables                                    | 33,012                       | 39,061                       | 33,716                    | 8,546                        | 64,653                       | 6,959                     |
| Financial liabilities                                       | 54,097                       | 51,346                       | 44,611                    | 8,381                        | -                            | 8,381                     |
| Current tax liabilities                                     | 2,200                        | 837                          | 4,070                     | -                            | -                            | -                         |
|   | <u>89,309</u>                | <u>91,244</u>                | <u>82,397</u>             | <u>16,927</u>                | <u>64,653</u>                | <u>15,340</u>             |
| <b>Total Liabilities</b>                                    | <u>101,639</u>               | <u>103,083</u>               | <u>92,409</u>             | <u>16,927</u>                | <u>64,653</u>                | <u>15,340</u>             |
| <b>Total Equity and Liabilities</b>                         | <u>286,408</u>               | <u>265,043</u>               | <u>266,296</u>            | <u>98,956</u>                | <u>139,836</u>               | <u>96,007</u>             |

\* Biological assets consist of deferred growing crops and livestock.

**DEL MONTE PACIFIC LIMITED  
BALANCE SHEETS (CONTINUED)**

|   | <b>Group</b>        |                     |                    | <b>Company</b>      |                     |                    |
|---|---------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| <b>Net asset value per ordinary share in US cents</b> | <b>30 Sept 2007</b> | <b>30 Sept 2006</b> | <b>31 Dec 2006</b> | <b>30 Sept 2007</b> | <b>30 Sept 2006</b> | <b>31 Dec 2006</b> |
|   | <b>Unaudited</b>    | <b>Unaudited</b>    | <b>Audited</b>     | <b>Unaudited</b>    | <b>Unaudited</b>    | <b>Audited</b>     |
| Net asset value per ordinary share                    | <b>17.08</b>        | 14.97               | 16.07              | <b>7.58</b>         | 6.95                | 7.46               |

**DEL MONTE PACIFIC LIMITED**  
**UNAUDITED STATEMENTS OF CHANGES IN EQUITY**

**THE GROUP**

| Amounts in US\$'000  | Attributable to equity holders of the parent |               |                      |                     |                |                  |                   | Total Equity   |
|--|--|---------------|----------------------|---------------------|----------------|------------------|-------------------|----------------|
|  | Share Capital                                | Share premium | Translation Reserves | Asset               |                | Revenue reserves | Minority interest |                |
|  |  |               |                      | Revaluation Reserve | Total          |                  |                   |                |
| <b>As at 1 January 2006</b>                                    | 10,818                                       | 68,687        | (63,031)             | -                   | 144,625        | 161,099          | (294)             | 160,805        |
| Currency translation differences recognised directly in equity | -  | -             | 4,886                | -                   | -              | 4,886            | -                 | 4,886          |
| Profit for the period  | -  | -             | -                    | -                   | 11,877         | 11,877           | -                 | 11,877         |
| Total recognised income and expense for the year               | -  | -             | 4,886                | -                   | 11,877         | 16,763           | -                 | 16,763         |
| Dividends  | -  | -             | -                    | -                   | (15,902)       | (15,902)         | -                 | (15,902)       |
| Minority interest of subsidiary                                | -  | -             | -                    | -                   | -              | -                | 294               | 294            |
| <b>As at 30 Sept 2006</b>                                      | <b>10,818</b>                                | <b>68,687</b> | <b>(58,145)</b>      | <b>-</b>            | <b>140,600</b> | <b>161,960</b>   | <b>-</b>          | <b>161,960</b> |

| Amounts in US\$'000   | Attributable to equity holders of the parent |               |                      |                     |                |                  |                   | Total Equity   |
|---|--|---------------|----------------------|---------------------|----------------|------------------|-------------------|----------------|
|   | Share Capital                                | Share premium | Translation Reserves | Asset               |                | Revenue reserves | Minority interest |                |
|   |  |               |                      | Revaluation Reserve | Total          |                  |                   |                |
| <b>As at 1 January 2007</b>   | 10,818                                       | 68,687        | (55,030)             | -                   | 149,412        | 173,887          | -                 | 173,887        |
| Currency translation differences recognised directly in equity                                    | -  | -             | 10,330               | -                   | -              | 10,330           | -                 | 10,330         |
| Revaluation surplus, arising from the change in accounting policy - property, plant and equipment | -  | -             | -                    | 3,680               | -              | 3,680            | -                 | 3,680          |
| Profit for the period   | -  | -             | -                    | -                   | 15,262         | 15,262           | -                 | 15,262         |
| Total recognised income and expense for the year  | -  | -             | 10,330               | 3,680               | 15,262         | 29,272           | -                 | 29,272         |
| Dividends   | -  | -             | -                    | -                   | (18,390)       | (18,390)         | -                 | (18,390)       |
| <b>As at 30 Sept 2007</b>   | <b>10,818</b>                                | <b>68,687</b> | <b>(44,700)</b>      | <b>3,680</b>        | <b>146,284</b> | <b>184,769</b>   | <b>-</b>          | <b>184,769</b> |

**THE COMPANY**

| Amounts in US\$'000                     | <u>Share<br/>capital</u> | <u>Share<br/>premium</u> | <u>Revenue<br/>Reserves</u> | <u>Total</u>  |
|---|--------------------------|--------------------------|-----------------------------|---------------|
| <b>As at 1 January 2006</b>             | 10,818                   | 68,826                   | 855                         | 80,499        |
| Net profit attributable to shareholders | -                        | -                        | 10,586                      | 10,586        |
| Dividends                               | -                        | -                        | (15,902)                    | (15,902)      |
| <b>As at 30 Sept 2006</b>               | <u>10,818</u>            | <u>68,826</u>            | <u>(4,461)</u>              | <u>75,183</u> |
| <b>As at 1 January 2007</b>             | 10,818                   | 68,826                   | 1,023                       | 80,667        |
| Net profit attributable to shareholders | -                        | -                        | 19,752                      | 19,752        |
| Dividends                               | -                        | -                        | (18,390)                    | (18,390)      |
| <b>As at 30 Sept 2007</b>               | <u>10,818</u>            | <u>68,826</u>            | <u>2,385</u>                | <u>82,029</u> |

**DEL MONTE PACIFIC LIMITED**  
**UNAUDITED CONSOLIDATED STATEMENT OF CASH FLOWS**

Amounts in US\$'000

|   | For the three months<br>ended 30 Sept |                 | For the nine months<br>ended 30 Sept |                 |
|---|---------------------------------------|-----------------|--------------------------------------|-----------------|
|   | 2007<br>Unaudited                     | 2006<br>Audited | 2007<br>Unaudited                    | 2006<br>Audited |
| <b>Operating activities</b>   |                                       |                 |                                      |                 |
| Net profit attributable to shareholders                             | 4,718                                 | 4,798           | 15,262                               | 11,877          |
| Adjustments for:  |                                       |                 |                                      |                 |
| Depreciation and amortisation                                       | 2,295                                 | 1,906           | 6,579                                | 5,646           |
| Provision for asset impairment                                      | (24)                                  | (19)            | (300)                                | (58)            |
| Provision for inventory obsolescence                                | 176                                   | 206             | 727                                  | 864             |
| Provision for doubtful debts  | 196                                   | 306             | 531                                  | 341             |
| (Gain)/Loss on disposal of fixed assets                             | (5)                                   | 1               | (92)                                 | (63)            |
| Income tax expense  | 740                                   | 2,240           | 5,239                                | 3,086           |
| Operating profit before working capital changes                     | 8,096                                 | 9,438           | 27,946                               | 21,693          |
| Other assets  | (870)                                 | (1,028)         | (4,240)                              | (3,468)         |
| Inventories   | (542)                                 | (1,784)         | (19,162)                             | (9,518)         |
| Biological assets   | (3,878)                               | (3,444)         | (6,684)                              | (5,706)         |
| Trade and other receivables   | (3,205)                               | (3,396)         | (4,494)                              | (2,869)         |
| Trade and other payables  | (1,391)                               | 5,224           | 1,545                                | 3,079           |
| Operating cash flow   | (1,790)                               | 5,010           | (5,089)                              | 3,211           |
| Income taxes paid   | (1,771)                               | (628)           | (7,646)                              | (3,108)         |
| Cash flows (used in)/generated from operating activities            | (3,561)                               | 4,382           | (12,735)                             | 103             |
| <b>Investing activities</b>   |                                       |                 |                                      |                 |
| Interest received   | 587                                   | 739             | 2,081                                | 2,087           |
| Proceeds from disposal of property, plant and equipment             | 11                                    | 1,096           | 309                                  | 1,202           |
| Purchase of property, plant and equipment                           | (876)                                 | (2,548)         | (3,747)                              | (4,371)         |
| Acquisition of remaining 11% stake in Abpak Co Ltd                  | -                                     | (1,274)         | -                                    | (1,274)         |
| Cash flows used in investing activities                             | (278)                                 | (1,987)         | (1,357)                              | (2,356)         |
| <b>Financing activities</b>   |                                       |                 |                                      |                 |
| Interest paid   | (822)                                 | (954)           | (2,249)                              | (2,833)         |
| Proceeds from/(repayment of) financial liabilities                  | 1,348                                 | 382             | 9,388                                | 8,795           |
| Dividends paid  | (7,897)                               | (5,301)         | (18,390)                             | (15,902)        |
| Cash flows used in financing activities                             | (7,371)                               | (5,873)         | (11,251)                             | (9,940)         |
| <b>Net decrease in cash and cash equivalents</b>                    | (11,210)                              | (3,478)         | (25,343)                             | (12,193)        |
| <b>Cash and cash equivalents at beginning of period</b>             | 42,104                                | 50,648          | 51,546                               | 60,113          |
| <b>Effect of exchange rate changes on cash and cash equivalents</b> | 2,850                                 | 3,861           | 7,541                                | 3,111           |
| <b>Cash and cash equivalents at end of period</b>                   | <b>33,744</b>                         | <b>51,031</b>   | <b>33,744</b>                        | <b>51,031</b>   |

## NOTES TO THE FINANCIAL STATEMENTS

### 1. FINANCIAL HIGHLIGHTS IN SINGAPORE DOLLARS

| Amounts in S\$'000 unless<br>otherwise stated | For the three months<br>ended 30 Sept |        | YoY<br>Change<br>(%) | For the nine months<br>ended 30 Sept |         | YoY<br>Change<br>(%) |
|---|---------------------------------------|--------|----------------------|--------------------------------------|---------|----------------------|
|   | 2007                                  | 2006   |                      | 2007                                 | 2006    |                      |
| Turnover                                      | <b>106,342</b>                        | 94,024 | 13.1                 | <b>280,773</b>                       | 256,232 | 9.6                  |
| Gross profit                                  | <b>23,118</b>                         | 23,436 | (1.4)                | <b>65,694</b>                        | 57,883  | 13.5                 |
| Gross profit margin (%)                       | <b>21.7</b>                           | 24.9   | (3.2 ppt)            | <b>23.4</b>                          | 22.6    | 0.8 ppt              |
| EBITDA  | <b>12,113</b>                         | 13,757 | (12.0)               | <b>40,889</b>                        | 33,030  | 23.8                 |
| EBITDA margin (%)                             | <b>11.4</b>                           | 14.6   | (3.2 ppt)            | <b>14.6</b>                          | 12.9    | 1.7 ppt              |
| PBIT  | <b>8,614</b>                          | 11,681 | (26.3)               | <b>31,541</b>                        | 25,355  | 24.4                 |
| PBIT margin (%)                               | <b>8.1</b>                            | 12.4   | (4.3 ppt)            | <b>11.2</b>                          | 9.9     | 1.3 ppt              |
| Net profit                                    | <b>7,171</b>                          | 7,581  | (5.4)                | <b>23,351</b>                        | 19,003  | 22.9                 |
| Net profit margin (%)                         | <b>6.7</b>                            | 8.1    | (1.4 ppt)            | <b>8.3</b>                           | 7.4     | 0.9 ppt              |
| Net cash/(debt)                               | <b>(30,698)</b>                       | (152)  | n/m                  | <b>(30,900)</b>                      | (154)   | n/m                  |
| Cash flow from/(used in)<br>operations        | <b>(5,413)</b>                        | 6,924  | n/m                  | <b>(19,485)</b>                      | 165     | n/m                  |
| Capital expenditure                           | <b>1,332</b>                          | 4,026  | (66.9)               | <b>5,733</b>                         | 6,994   | (18.0)               |
| <b>(in SG cents)</b>                          |                                       |        |                      |                                      |         |                      |
| EPS   | <b>0.67</b>                           | 0.70   | (5.4)                | <b>2.16</b>                          | 1.76    | 22.9                 |
| NAV per share                                 | <b>25.96</b>                          | 23.65  | 9.8                  | <b>26.13</b>                         | 23.95   | 9.1                  |
| Operating cash flow per share                 | <b>(0.50)</b>                         | 0.65   | n/m                  | <b>(1.81)</b>                        | 0.02    | n/m                  |

Note:

S\$/US\$ conversion rate: 1.52 in 3Q07 and 1.53 in 9M07 (1.58 in 3Q06 and 1.60 in 9M06)

n/m – not meaningful

### 2. AUDIT

The figures for the third quarter ended 30 September 2007 have neither been audited nor reviewed by the Group's auditors.

### 3. ACCOUNTING POLICIES

The accounting policies adopted are consistent with those of the previous financial year, except for the following:

- (a) Change arising from the adoption of *IFRS 7 Financial Instruments: Disclosures (Amendment to IAS 1 Presentation of Financial Statements: Capital Disclosures)* which became effective on 1 January 2007;

The Group's adoption of the revised standard has no significant impact on current and prior periods.

(b) Change in accounting policy on revaluation of freehold land

Freehold land which was previously stated at cost is now stated at valuation on an open market basis by an independent valuer. The change in policy has increased total equity of the Group by US\$3.7 million in revaluation surplus but has no impact to the net profit attributable to shareholders in the current period.

## 4. GROUP SEGMENTAL REPORTING

### By business segments

| Nine months ended 30 Sept 2007<br>in US\$'000   | Processed<br>Products | Beverages | Non-Processed<br>Products | Consolidated |
|---|-----------------------|-----------|---------------------------|--------------|
| Turnover  | 117,160               | 63,652    | 2,700                     | 183,512      |
| Profit from operations,<br>representing segment result  | 14,089                | 6,167     | (110)                     | 20,146       |
| Net foreign exchange gain   | 264                   | 203       | 2                         | 469          |
| Profit before interest and tax  | 14,353                | 6,370     | (108)                     | 20,615       |
| Net interest expense  | 372                   | (488)     | 2                         | (114)        |
| Profit before taxation  | 14,725                | 5,882     | (106)                     | 20,501       |
| Taxation  |                       |           |                           | (5,239)      |
| Net profit attributable to shareholders   |                       |           |                           | 15,262       |
| Segment assets  | 152,260               | 94,338    | 6,066                     | 252,664      |
| Unallocated assets  |                       |           |                           | 33,744       |
| Consolidated total assets   |                       |           |                           | 286,408      |
| Segment liabilities   | 8,546                 | 24,493    | 622                       | 33,661       |
| Unallocated liabilities   |                       |           |                           | 67,978       |
| Consolidated total liabilities  |                       |           |                           | 101,639      |
| Capital expenditure   | 2,240                 | 1,501     | 6                         | 3,747        |
| Depreciation  | 3,651                 | 2,525     | 87                        | 6,263        |
| Amortisation  | 165                   | 151       | -                         | 316          |
| Writeback of asset impairment   | (43)                  | (257)     | -                         | (300)        |
| Non-cash expenses (net) other than<br>depreciation, amortisation and writeback of<br>asset impairment | 742                   | 421       | 3                         | 1,166        |

| Nine months ended 30 Sept 2006<br>in US\$'000   | Processed<br>Products | Beverages | Non-Processed<br>Products | Consolidated |
|---|-----------------------|-----------|---------------------------|--------------|
| Turnover  | 105,272               | 51,369    | 3,504                     | 160,145      |
| Profit from operations,<br>representing segment result  | 11,168                | 4,296     | (466)                     | 14,998       |
| Net foreign exchange gain   | 544                   | 318       | (13)                      | 849          |
| Profit before interest and tax  | 11,712                | 4,614     | (479)                     | 15,847       |
| Net interest expense  | (296)                 | (596)     | 8                         | (884)        |
| Profit before taxation  | 11,416                | 4,018     | (471)                     | 14,963       |
| Taxation  |                       |           |                           | (3,086)      |
| Minority interest   |                       |           |                           | -            |
| Net profit attributable to shareholders   |                       |           |                           | 11,877       |
| Segment assets  | 127,651               | 80,722    | 5,639                     | 214,012      |
| Unallocated assets  |                       |           |                           | 51,031       |
| Consolidated total assets   |                       |           |                           | 265,043      |
| Segment liabilities   | 24,113                | 15,223    | 505                       | 39,841       |
| Unallocated liabilities   |                       |           |                           | 63,242       |
| Consolidated total liabilities  |                       |           |                           | 103,083      |
| Capital expenditure   | 1,600                 | 2,705     | 66                        | 4,371        |
| Depreciation  | 3,105                 | 2,322     | 130                       | 5,557        |
| Amortisation  | 1                     | 88        | -                         | 89           |
| Writeback of asset impairment   | 35                    | 23        | -                         | 58           |
| Non-cash expenses (net) other than<br>depreciation, amortisation and writeback of<br>asset impairment | 1,330                 | 817       | -                         | 2,147        |

### By geographical segments

| In US\$'000              | Turnover                          |         | Capital expenditure |       | Total assets  |         |
|--------------------------|-----------------------------------|---------|---------------------|-------|---------------|---------|
|                          | For the nine months ended 30 Sept |         |                     |       | As at 30 Sept |         |
|                          | 2007                              | 2006    | 2007                | 2006  | 2007          | 2006    |
| Asia Pacific             | 127,982                           | 102,674 | 3,747               | 4,371 | 286,408       | 265,043 |
| Europe and North America | 55,530                            | 57,471  | -                   | -     | -             | -       |
| Total                    | 183,512                           | 160,145 | 3,747               | 4,371 | 286,408       | 265,043 |



## 5. QUARTERLY TURNOVER AND PBIT BREAKDOWN

|                   | 2006           | % of Full Year 2006 | 2005           | % of Full Year 2005 | YoY Chg (%) |
|-------------------|----------------|---------------------|----------------|---------------------|-------------|
| Turnover          | In US\$'000    |                     | In US\$'000    |                     |             |
| 1Q                | 46,721         | 19                  | 48,022         | 22                  | (2.7)       |
| 2Q                | 53,915         | 22                  | 54,548         | 24                  | (1.2)       |
| 3Q                | 59,509         | 25                  | 50,601         | 23                  | 17.6        |
| 4Q                | 83,246         | 34                  | 69,187         | 31                  | 20.3        |
| <b>Total</b>      | <b>243,391</b> | <b>100</b>          | <b>222,358</b> | <b>100</b>          | <b>9.5</b>  |
| <b>PBIT</b>       |                |                     |                |                     |             |
| 1Q                | 4,460          | 16                  | 6,122          | 25                  | (27.1)      |
| 2Q                | 3,994          | 13                  | 6,815          | 28                  | (41.4)      |
| 3Q                | 7,393          | 26                  | 3,892          | 16                  | 90.0        |
| 4Q                | 12,775         | 45                  | 7,826          | 31                  | 63.2        |
| <b>Total</b>      | <b>28,622</b>  | <b>100</b>          | <b>24,655</b>  | <b>100</b>          | <b>16.1</b> |
| <b>Net profit</b> |                |                     |                |                     |             |
| 1Q                | 3,418          | 16                  | 5,361          | 29                  | (36.2)      |
| 2Q                | 3,661          | 17                  | 4,835          | 26                  | (24.3)      |
| 3Q                | 4,798          | 23                  | 2,775          | 15                  | 72.9        |
| 4Q                | 9,160          | 44                  | 5,783          | 30                  | 58.4        |
| <b>Total</b>      | <b>21,037</b>  | <b>100</b>          | <b>18,754</b>  | <b>100</b>          | <b>12.2</b> |

  

|                   | 2007           | % of Full Year 2007 | 2006           | % of Full Year 2006 | YoY Chg (%) |
|-------------------|----------------|---------------------|----------------|---------------------|-------------|
| Turnover          | In US\$'000    |                     | In US\$'000    |                     |             |
| 1Q                | 47,850         | n.a.                | 46,721         | 19                  | 2.4         |
| 2Q                | 65,700         | n.a.                | 53,915         | 22                  | 21.9        |
| 3Q                | 69,962         | n.a.                | 59,509         | 25                  | 17.6        |
| <b>Total</b>      | <b>183,512</b> | <b>n.a.</b>         | <b>160,145</b> | <b>66</b>           | <b>14.6</b> |
| <b>PBIT</b>       |                |                     |                |                     |             |
| 1Q                | 6,513          | n.a.                | 4,460          | 16                  | 46.0        |
| 2Q                | 8,435          | n.a.                | 3,994          | 13                  | 111.2       |
| 3Q                | 5,667          | n.a.                | 7,393          | 26                  | (23.3)      |
| <b>Total</b>      | <b>20,615</b>  | <b>n.a.</b>         | <b>15,847</b>  | <b>55</b>           | <b>30.1</b> |
| <b>Net profit</b> |                |                     |                |                     |             |
| 1Q                | 5,132          | n.a.                | 3,418          | 16                  | 50.1        |
| 2Q                | 5,412          | n.a.                | 3,661          | 17                  | 47.8        |
| 3Q                | 4,718          | n.a.                | 4,798          | 23                  | (1.7)       |
| <b>Total</b>      | <b>15,262</b>  | <b>n.a.</b>         | <b>11,877</b>  | <b>56</b>           | <b>28.5</b> |

## 6. INTERESTED PERSON TRANSACTIONS

The aggregate value of interested person transactions conducted pursuant to shareholders' mandate obtained in accordance with Chapter 9 of the Singapore Exchange's Listing Manual was as follows:

| <b>For the three months ended 30 Sept</b> |  |             |   |             |
|---|--|-------------|---|-------------|
| <b>In US\$'000</b>                        | <b>Aggregate value of all interested person transactions (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)</b> |             | <b>Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000)</b> |             |
|   | <b>2007</b>  | <b>2006</b> | <b>2007</b>   | <b>2006</b> |
| <b>Revenue</b>                            |  |             |   |             |
| San Miguel Corporation and its associates | -  | -           | -   | -           |
| Sub-total                                 | -  | -           | -   | -           |
| <b>Purchases</b>                          |  |             |   |             |
| San Miguel Corporation and its associates | -  | -           | -   | 616         |
| NutriAsia Inc. and its associates         | -  | -           | -   | -           |
| Sub-total                                 | -  | -           | -   | 616         |
| <b>Aggregate value</b>                    | -  | -           | -   | 616         |
| <b>For the nine months ended 30 Sept</b>  |  |             |   |             |
| <b>In US\$'000</b>                        | <b>Aggregate value of all interested person transactions (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)</b> |             | <b>Aggregate value of all interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than S\$100,000)</b> |             |
|   | <b>2007</b>  | <b>2006</b> | <b>2007</b>   | <b>2006</b> |
| <b>Revenue</b>                            |  |             |   |             |
| San Miguel Corporation and its associates | -  | -           | -   | -           |
| Sub-total                                 | -  | -           | -   | -           |
| <b>Purchases</b>                          |  |             |   |             |
| San Miguel Corporation and its associates | -  | -           | 1,331   | 1,536       |
| NutriAsia Inc. and its associates         | -  | -           | 100   | 124         |
| Sub-total                                 | -  | -           | 1,431   | 1,660       |
| <b>Aggregate value</b>                    | -  | -           | 1,431   | 1,660       |

On 1 December 2005, the San Miguel Group and the NutriAsia Group of Companies became indirect controlling shareholders of DMPL through a joint venture company, NutriAsia Pacific Ltd. ("NPL"), which acquired 84.5% stake in DMPL. On 13 April 2007, the NutriAsia Group acquired the San Miguel Group's entire 42.2% stake in NPL. Consequently, the San Miguel Group had ceased to be an interested person in DMPL upon such transaction.

## **7. CONTINGENT LIABILITIES**

The Group is contingently liable with respect to lawsuits, tax assessments, and certain matters arising out of the normal course of business. Management believes that the resolution of these contingencies will not have a material effect on the results of operations or the financial condition of the Group.

A corporate guarantee was issued by the Company in favour of a bank to secure the US\$3 million loan granted by the bank to Del Monte Foods India Private Limited, the Company's subsidiary.

## **RISK MANAGEMENT**

### **Group Assets**

It is the Group's practice to assess annually with its insurance brokers the risk exposure relating to the assets of, and the possible liabilities from, its operations. Assets are insured at current replacement values. Additions during the current year are automatically included with provision for inflation-protection. At the end of 2006, all major risks were adequately covered, except where the premium costs were considered excessive in relation to the probability and extent of a loss.

### **Foreign Currency**

In the normal course of business, the Group enters into transactions denominated in various foreign currencies. In addition, the Company and its subsidiaries maintain their respective books and accounts in their reporting currencies. As a result, the Group is subject to transaction and translation exposures resulting from currency exchange rate fluctuations. However, to minimise such foreign currency exposures, the Group uses foreign currency borrowings and natural hedge. It is not the Group's policy to take speculative positions in foreign currencies.

### **Inflation**

The Group's costs are affected by inflation, and its effects may continue to be felt in future periods. However, the Group has lessened the impact of cost increases by actively controlling its overall cost structure and introducing productivity-enhancing measures.

### **Cash and Interest Rate Management**

The Group's cash balances are placed with reputable global and major Philippine banks and financial institutions. The Group manages its interest income by placing the cash balances with varying maturities and interest rate terms. This includes investing the Company's temporary excess liquidity in short term government securities from time to time. The Group obtains financing through bank borrowings and leasing arrangements. Short-term funding is obtained from short-term bank loan facilities. The Group's policy is to obtain the most favourable interest rate available without increasing its foreign currency exposure.

### **Credit Risk**

The Group sells its products through major distributors and buyers in various geographical regions. Management has a credit risk policy which includes, among others, the requirement of certain securities to be posted to secure prompt observance and performance of the obligations of its distributors and other buyers from time to time. The group monitors its outstanding trade receivables on an ongoing basis. There is no significant concentration of credit risk with any distributor or buyer.

### **International Business**

The Group's overall earnings from its trading activities with international customers are primarily affected by movements in the worldwide consumption, demand and prices of its products. However, the demand and supply risk associated with the Group's international business is minimised by the nature of its long-term supply agreements, five of which are with various Del Monte brand owners around the world. These contracts have various mechanisms with regard to pricing and volume off-take that help limit the downside risk of the Group's international business.

In some cases, the Group is protected by the existence of price floors whereby the Group is able to recover its production costs. In other instances, the Group has the right of first refusal to supply additional quantities at prices no worse than those from alternative sources.

### **Operations**

As an integrated producer of processed fruit products for the world market, the Group's earnings are inevitably subject to certain risk factors, which include general economic and business conditions, change in business strategy or development plans, weather conditions, crop yields, raw material costs and availability, competition, market acceptance of new products, industry trends, and changes in government regulations, including, without limitation, environmental regulations.

The Group's exposure to these risks is managed through the following processes, among others:

- Development and execution of a realistic long-term strategic plan and annual operating plan
- Securing long-term land leases with staggered terms
- Increasing production and packaging capacity
- Pursuit of productivity-enhancing and efficiency-generating work practices and capital projects
- Focus on consumption-driven marketing strategies
- Continuous introduction of new products and line extensions with emphasis on innovation, quality, competitiveness and consumer appeal
- Increased penetration of high-growth distribution channels
- Building on closer working relationships with business partners
- Close monitoring of changes in legislation and government regulations affecting the Group's business

### **CORPORATE PROFILE**

Listed on the Mainboard of the Singapore Exchange, Del Monte Pacific Limited (Bloomberg: DELM SP/ Reuters: DMPL.SI) is a group of companies that address today's consumer needs for premium quality, healthy fruit and vegetable-based products. It innovates, produces, markets and distributes its products worldwide.

In the Philippines where the Group owns the Del Monte brand, it enjoys leading market shares for canned pineapple juice and juice drinks, canned pineapple and tropical mixed fruits, tomato sauce, spaghetti sauce and tomato ketchup, and also markets products under its second-tier brand, Today's.

Del Monte Pacific also holds the exclusive rights to produce and distribute food and beverage products under the Del Monte brand in the Indian sub-continent. The Group owns a manufacturing facility near Bangalore that produces and sells processed mango and guava products.

The Group also owns 40.1% of FieldFresh Foods Private Limited in India ([www.fieldfresh.in](http://www.fieldfresh.in)). FieldFresh grows, packs, markets and distributes fresh fruits and vegetables globally. Del Monte Pacific's partners in FieldFresh are the well-respected Bharti and Rothschild groups.

The Group owns Abpak Company Ltd which holds 100% of Great Lakes ([www.greatlakesjuice.com](http://www.greatlakesjuice.com)). Great Lakes is a premium fruit juice producer in China which sells juices under the Great Lakes, Ming Lang, Huanyan, Rougemont and Welch's brands. Great Lakes also produces apple juice concentrates, apple puree, slices and dices for sale worldwide, and markets other fruit-based concentrates such as strawberry, peach and apricot.

With its 19,000-hectare contiguous pineapple plantation in the Philippines, 700,000-ton processing capacity and a port beside the Cannery, Del Monte Pacific operates the world's

largest fully-integrated pineapple operation. It is proud of its long heritage of more than 80 years of pineapple growing and processing. It has long-term supply agreements with Del Monte trademark owners and licensees around the world.

Del Monte Pacific and its subsidiaries are not affiliates of Del Monte Corporation and its parent, Del Monte Foods Company, or Fresh Del Monte Produce, Inc and its subsidiaries, or Kikkoman Corporation and its subsidiaries, including Del Monte Asia Pte Ltd.

Del Monte Pacific is 80%-owned by NutriAsia Pacific Ltd (NPL). NPL is owned by the NutriAsia Group of Companies which is in turn majority-owned by the Campos family of the Philippines. The NutriAsia Group is the market leader in the liquid condiments, specialty sauces and cooking oil market in the Philippines. Its flagship brand, UFC, has an 85% market share in the local ketchup and hot chili sauce categories.

Further information on the Company is available at [www.delmontepacific.com](http://www.delmontepacific.com)  
To subscribe to our email alerts, please send a request to [jluy@delmontepacific.com](mailto:jluy@delmontepacific.com)