## Del Monte Pacific Limited First Quarter 2008 Results

12 May 2008







# Cautionary note on forward looking statements

This presentation may contain statements regarding the business of Del Monte Pacific Limited and its subsidiaries ("Group") that are of a forward looking nature and are therefore based on management's assumption about future developments.

Such forward looking statements are intended to be identified by words such as 'believe', 'estimate', 'intend', 'may', 'expect', and 'project' and similar expressions as they relate to the Group. Forward looking statements involve certain risk and uncertainties because they relate to future events. Actual results may vary materially from those targeted, expected or projected due to several factors.

Potential risks and uncertainties include such factors as general economic conditions, foreign exchange fluctuations, interest rate changes, commodity price fluctuations and regulatory developments. Such factors that may affect the Group's future financial results are detailed in the management discussion and analysis section of the company's results report and filing with the SGX.





#### Agenda

- o Executive Summary
- o Analysis of 1Q 2008 Results
- o Growth Initiatives for 2008
- o Outlook for 2008







#### **Executive Summary**

- 7<sup>th</sup> quarter of consecutive sales and recurring net profit growth under new Management
- 1Q08 sales surged 50%, while net profit grew by 17%
- Driven by Philippines and North America
- Sales of new lifestyle drink, Fit 'n Right, exceeded expectations
- Margins slightly down due to Peso appreciation and inflationary costs





#### First Quarter 2008 In US\$m 1Q 2007 1Q 2008 Chg (%) Comments 71.7 47.9 Turnover +49.8 Strong Philippines, North America Includes adverse impact of Peso **EBITDA** 8.4 9.3 +11.0appreciation against US\$, change in product mix & some inflationary costs Includes US\$0.8m share of loss in +18.6 **PBIT** 6.5 7.7 FieldFresh (0.3)Finance inc/(exp) (net) 0.1 n/m

(1.4)

6.0

0.56

(12.8)

(57.1)

28.2

-10.0

+17.4

+17.4

n/m

n/m

n/m

1Q08.

(1.5)

5.1

0.47

3.5

9.9

Cash

Tax

**Net Profit** 

**EPS (US cents)** 

Net Cash (Debt)

Gearing (%)

**Operating Cash Flow** 

Due to timing + bigger scale of

US\$25.3 million due to delayed

Acquired 40.1% of FieldFresh

business. In 4Q07, cash flow for trade

payments for packaging materials and

and other payables was a positive

A&P. These were then paid out in

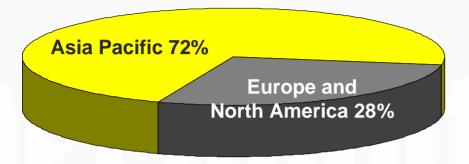
(\$22.5m) & S&W (\$10m) in 2H07,

dividends paid in March 08 (\$21m)

PEZA tax savings

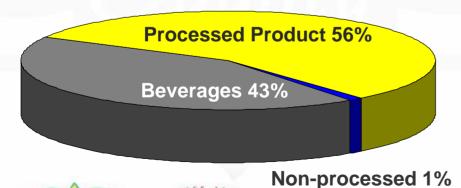
## **1Q Turnover Analysis**

#### By Market



#### By Product

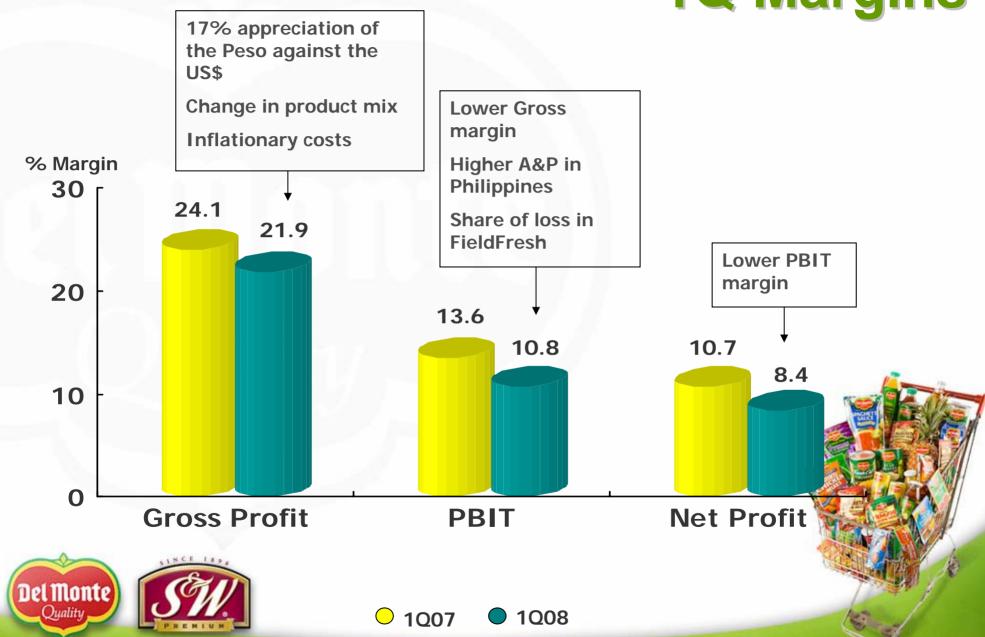
Del Monte Quality



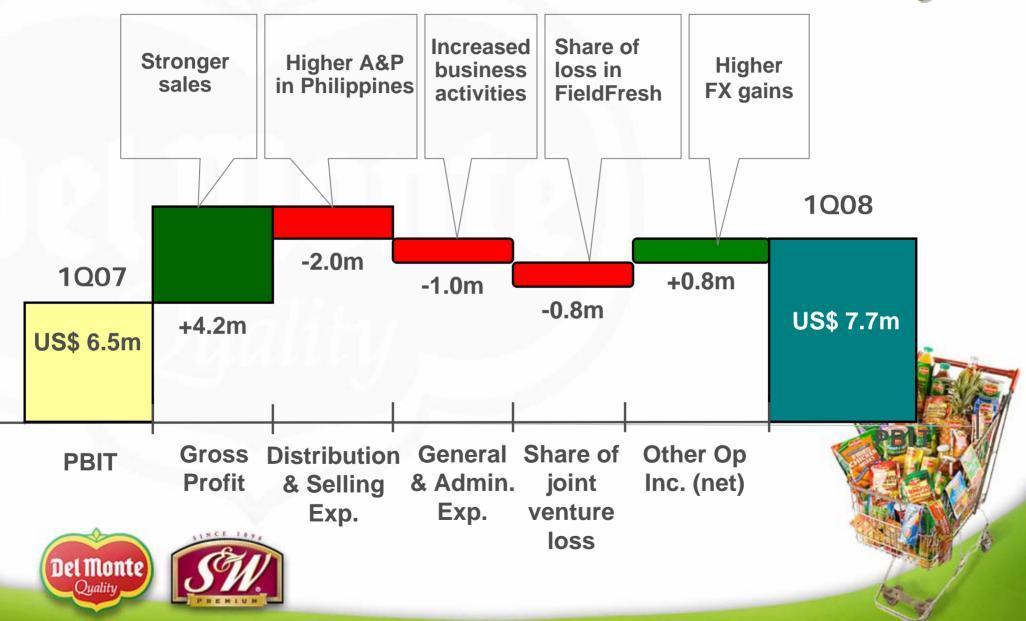
Asia Pac	+48%	Higher sales in Philippines, especially beverage
		Higher juice and concentrate sales in Great Lakes China
		Higher processed pineapple and mixed fruit sales in other Asia Pacific markets
E&NA	+56%	Higher processed pineapple sales in E&NA and higher concentrates and mixed fruit sales in NA

Processed	+38%	Higher in all categories, especially processed pineapples & tomato-based
Beverages	+74%	Philippines higher juice sales, Great Lakes & US higher concentrate sales
Non- processed	-24%	Lower cattle volume

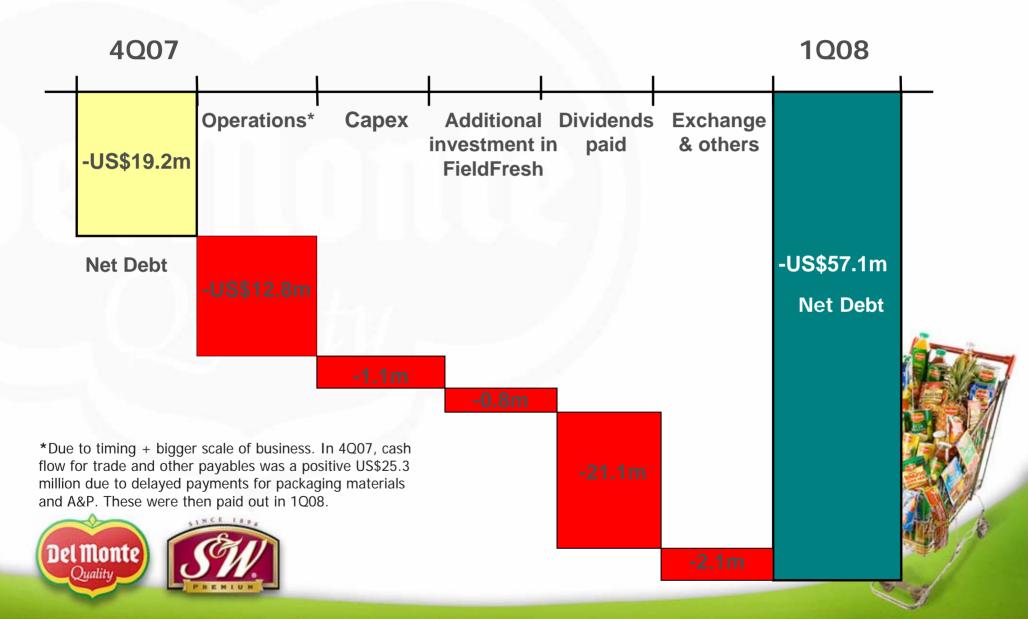
#### 1Q Margins



## **1Q PBIT Variance Analysis**



## 1Q Cash Flow Variance Analysis



## Peso/US\$ Impact

The Peso strengthened by 17% against the US Dollar to 40.675 in 1Q08 from 48.806 in 1Q07

Net negative impact to 1Q08 net profit by US\$0.6 million

Impact on Net Profit in US\$m	1Q 2008
Asia Pacific	1.6
Europe & North America	(2.2)
Net impact	(0.6)







## **Cost Management**

In this inflationary environment, DMPL will actively manage costs by:

- Increasing usage efficiency of input materials
- Improving procurement look for alternative low cost suppliers including outsourcing
- Reformulating product where necessary and possible
- Migrating packaging from cans to bags, pouches and PET
- Optimising pricing as appropriate in line with market conditions
- Beyond costs and pricing, the strategy is to offer products that have superior value proposition (i.e. Fit 'n Right) to generate and retain consumer support





#### **Growth Drivers for 2008**

#### **Philippines**

Full year impact of PET juices

Full year impact of increased store coverage

Full year impact of Nov 2007 price increase + 2008 price increase

Full year impact of new food service business

New products addressing health & wellness

Sale of fresh pineapple

Full year impact of PEZA tax savings

#### **International Markets**

Sale of S&W-branded fresh pineapple to Middle East and Asian markets

**Higher volume of outside Supply contract products** 

**S&W** business expansion







#### **Outlook for 2008**

 Barring any unforeseen circumstances, Management expects the Group's 2008 results to outperform those achieved in 2007







# ThankYou





