

### **Del Monte Pacific Limited**

### Second Quarter and First Half 2006 Results

27 July 2006



## Agenda

- Analysis of 2Q 2006 Results
- Analysis of 1H 2006 Results
- Updates on Operating Markets
- Subsequent Event
- Outlook for 2006
- Dividend
- Appendix





### Second Quarter 2006

|            | In US\$m                   | 2Q 2005       | 2Q 2006 | Change   |
|------------|----------------------------|---------------|---------|----------|
|            | Turnover                   | 54.5          | 53.9    | -1.2%    |
|            | EBITDA                     | 8.4           | 6.3     | -24.6%   |
|            | PBIT                       | 6.8           | 4.0     | -41.4%   |
|            | Net Profit                 | 4.8           | 3.7     | -24.3%   |
|            | EPS (US cents)             | 0.45          | 0.34    | -24.4%   |
|            | Dividend/Share (US cents)  | 0.31          | 0.49    | +58.1%   |
| ber Marate | <b>Operating Cash Flow</b> | 1.6           | 0.9     | -47.3%   |
|            | Net Cash/(Net Debt)        | 5.7           | (0.03)  | -100.5%  |
|            | Creat Clakes ta            |               |         |          |
|            |                            | Decifical tal |         | Del Mont |



## **2Q Margins**



## **2Q PBIT Variance Analysis**



### **2Q Cash Flow Variance Analysis**







### First Half 2006

| -                 | In US\$m   | 1H 2005        | 1H 2006 | Change   |
|-------------------|--|----------------|---------|----------|
| -                 | Turnover   | 102.6          | 100.6   | -1.9%    |
| -                 | EBITDA   | 15.6           | 11.9    | -23.5%   |
| -                 | PBIT   | 12.9           | 8.5     | -34.7%   |
| -                 | Net Profit   | 10.2           | 7.1     | -30.6%   |
| _                 | EPS (US cents)   | 0.95           | 0.65    | -31.6%   |
|                   | Dividend/Share (US cents)  | 0.31           | 0.49    | +58.1%   |
|                   | <b>Operating Cash Flow</b>   | (1.2)          | (5.4)   | -336.9%  |
|                   | Net Cash/(Net Debt)  | 5.7            | (0.03)  | -100.6%  |
| SPAGHETT<br>SAUCE | Creat Augusta Contraction Cont | to Pacific Lto |         | Del Mont |

## **1H Turnover Analysis**



## **1H Margins**



## **1H PBIT Variance Analysis**





2Q and 1H Capex down versus prior year quarter No major expenditures – only maintenance and minor improvements



# **Operational Updates**

#### **Philippines**

- Better prices which include the favourable impact of the 5% Peso appreciation
- Most major product categories posted higher sales, in particular, the beverage and processed pineapple segments

#### **Great Lakes**

- Contributed US\$2.2 million in 2Q06 sales, up 42% vs 2Q05
- New formulation of Great Lakes 100% Juice that is Not From Concentrate (NFC)
- This upgraded product reignited the growth momentum of our core brand, Great Lakes
- Exports to Australia, Taiwan, Pakistan, India, Sri Lanka and Nepal
- Sales of Welch's products in Hong Kong (Welch's is a licensed brand of Great Lakes Company)

Has yet to contribute to Group bottom line, but now with lower losses

#### Del Monte Foods India

- Completed the season's mango production with overall yield of 46% for the Totapuri variety in line with plan
- Initiated exports of the new season's Totapuri mango puree
- Has yet to contribute to Group bottom line, but now with lower losses
- SGF certification obtained end-July; HACCP Cert. also obtained on 10 July
- In the process of staffing further key positions to complete the organisation
  - Will initiate production of fruit-based consumer products for sale in the domestic market



## **Subsequent Event**

- The Group implemented an Early Retirement Program (ERP) in July 2006
- Aimed to deliver significant employment cost savings, while continuing to generate increased labour productivity
- Offered to employees in the Plantation and Cannery aged 50 years old and above
- DMPL also reduced the number of its contractual workers
- One-time cost in relation to these exercises is estimated at US\$0.9m, to be booked in 3Q 2006
- However, expected cost savings of ~US\$1.9m in 2007
  will easily offset the one-time cost

## **Outlook for 2006**

- Barring any unforeseen circumstances, the Group expects sales to improve
- Continue to focus on managing costs although the full benefits will not be reflected this year
- Expects full year net profit to be at least equal to that of 2005





### Dividend

| Dividend | Book Closure<br>Date | Payment<br>Date | Dividend/<br>Share<br>(US cent) | Dividend/<br>Share (SG<br>cent) | Payout<br>Ratio          |
|----------|----------------------|-----------------|---------------------------------|---------------------------------|--------------------------|
| Interim  | 20 Aug 2006          | 7 Sept 2006     | 0.49                            | 0.77*                           | 75% of<br>1H06<br>profit |

Vs last year

| Interim | 8 Aug 2005 | 25 Aug 2005 | 0.31 | 0.52 | 33% of<br>1H05 profit |
|---------|------------|-------------|------|------|-----------------------|
|---------|------------|-------------|------|------|-----------------------|



\*Based on an indicative exchange rate of S\$1.58/US\$





# Appendix



### Second Quarter 2006 (S\$m)

| -     |                            |             |         |                      |
|-------|----------------------------|-------------|---------|----------------------|
|       | In S\$m                    | 2Q 2005     | 2Q 2006 | Change               |
|       | Turnover                   | 90.0        | 85.7    | -4.8%                |
| -     | EBITDA                     | 13.9        | 10.1    | -27.3%               |
| -     | PBIT                       | 11.2        | 6.4     | -43.5%               |
| -     | Net Profit                 | 8.0         | 5.8     | -27.0%               |
|       | EPS (SG cents)             | 0.74        | 0.54    | -27.0%               |
|       | Dividend/Share (SG cents)  | 0.52        | 0.77    | +48.1%               |
|       | <b>Operating Cash Flow</b> | 2.7         | 1.4     | -49.2%               |
|       | Net Cash                   | 9.5         | (0.05)  | -100.5%              |
| Sides | S\$: US\$                  | 1.65        | 1.59    | +3.6%                |
| HETTI | Great & Lakes X#           |             |         |                      |
|       | Del Monte                  | Pacific Itd |         | Del Monte<br>Quality |

## First Half 2006 (S\$m)

|   | In S\$m                    | 1H 2005 | 1H 2006 | Change  |
|---|----------------------------|---------|---------|---------|
|   | Turnover                   | 168.2   | 162.0   | -3.7%   |
| - | EBITDA                     | 25.6    | 19.2    | -24.8%  |
| - | PBIT                       | 21.2    | 13.6    | -35.8%  |
| - | Net Profit                 | 16.7    | 11.4    | -31.8%  |
| - | EPS (SG cents)             | 1.56    | 1.05    | -32.7%  |
| - | Dividend/Share (SG cents)  | 0.52    | 0.77    | +48.1%  |
| - | <b>Operating Cash Flow</b> | (2.0)   | (8.6)   | -329.0% |
|   | Net Cash                   | 9.4     | (0.05)  | -100.5% |
|   | S\$: US\$                  | 1.64    | 1.61    | +1.8%   |
|   |                            |         |         |         |



### **Share Price and Volume**





Del Monte

Quality

Tiesti