

# Five year record

## Income statement

	Notes	2011* £m	2012* £m	2013 £m	2014 £m	2015 £m
<b>Revenue</b>		463.9	528.3	483.7	513.3	<b>472.1</b>
<b>Operating profit</b>						
– Underlying operating profit		40.4	63.1	61.5	89.3	<b>69.5</b>
– Exceptional items – operating		(15.6)	(24.8)	(7.6)	(17.5)	<b>(18.8)</b>
<b>Total</b>		24.8	38.3	53.9	71.8	<b>50.7</b>
Exceptional items – non-operating		55.1	–	–	–	<b>–</b>
<b>Profit before interest</b>		79.9	38.3	53.9	71.8	<b>50.7</b>
Net interest expense		(3.8)	(4.1)	(3.6)	(4.7)	<b>(4.8)</b>
Retirement benefit obligation net finance expense		(3.3)	(1.3)	(6.6)	(7.3)	<b>(7.0)</b>
<b>Profit before taxation</b>		72.8	32.9	43.7	59.8	<b>38.9</b>
Taxation		(5.4)	(0.7)	(5.5)	(11.9)	<b>(3.8)</b>
Profit after taxation		67.4	32.2	38.2	47.9	<b>35.1</b>
Equity non-controlling interests		(0.5)	(0.6)	(1.0)	(0.6)	<b>(0.8)</b>
Profit for the period		66.9	31.6	37.2	47.3	<b>34.3</b>
Dividends		(41.9)	(42.0)	(42.1)	(42.2)	<b>(36.8)</b>
Retained profit/(loss) for the period		25.0	(10.4)	(4.9)	5.1	<b>(2.5)</b>
Earnings per ordinary share		67.6p	31.8p	37.4p	47.3p	<b>34.0p</b>
Diluted earnings per share		67.2p	31.5p	36.9p	47.0p	<b>33.4p</b>
Underlying earnings per ordinary share		24.0p	43.5p	38.5p	60.7p	<b>45.3p</b>
Dividends per ordinary share	(a)	42.3p	42.3p	42.3p	42.3p	<b>25.0p</b>
<b>Underlying profit before taxation</b>		33.3	57.7	51.3	77.3	<b>57.7</b>

## Balance sheet

	£m	£m	£m	£m	£m
Non-current assets	213.5	225.6	251.3	240.4	<b>244.0</b>
Net current liabilities	(58.6)	(90.9)	(58.6)	(40.8)	<b>(33.1)</b>
Net debt	(31.2)	(24.8)	(76.7)	(89.9)	<b>(111.0)</b>
Other liabilities	(106.9)	(155.5)	(182.6)	(180.1)	<b>(249.2)</b>
Equity non-controlling interests	(3.5)	(3.9)	(4.7)	(5.1)	<b>(5.7)</b>
Total equity attributable to shareholders of the Company	13.3	(49.5)	(71.3)	(75.5)	<b>(155.0)</b>

### Notes

\*Not restated to reflect the amendments to IAS 19R Employment benefits.

(a) Includes proposed final dividend which, in accordance with IFRS accounting requirements, has not been accrued.