

Five year record

Income statement

	Notes	2009 £m	2010 £m	2011 £m	2012 £m	2013 £m
Revenue						
– Continuing operations		502.4	561.1	463.9	528.3	483.7
– Discontinued operations	(a)	121.6	–	–	–	–
Total		624.0	561.1	463.9	528.3	483.7
Operating profit						
– Continuing operations		96.5	109.2	40.4	63.1	63.2
– Exceptional items – operating		(8.9)	(7.5)	(15.6)	(24.8)	(7.6)
Total		87.6	101.7	24.8	38.3	55.6
Share of profits of associated companies		8.9	6.3	–	–	–
Exceptional items – non operating		–	–	55.1	–	–
Profit on continuing operations before interest		96.5	108.0	79.9	38.3	55.6
Net interest income/(expense)		1.4	(5.1)	(3.8)	(4.1)	(3.6)
Retirement benefit obligation net finance expense		(1.8)	(6.3)	(3.3)	(1.3)	(0.5)
Profit on continuing operations before taxation		96.1	96.6	72.8	32.9	51.5
Taxation		(28.5)	(26.2)	(5.4)	(0.7)	(7.4)
Profit on continuing operations after taxation		67.6	70.4	67.4	32.2	44.1
Discontinued operations		296.5	–	–	–	–
Equity non controlling interests		(1.1)	(0.5)	(0.5)	(0.6)	(1.0)
Profit for the financial year		363.0	69.9	66.9	31.6	43.1
Dividends		(376.7)	(40.9)	(41.9)	(42.0)	(42.1)
Retained (loss)/profit for the period		(13.7)	29.0	25.0	(10.4)	1.0
Earnings per ordinary share						
Earnings per ordinary share from continuing operations		50.9p	71.0p	67.6p	31.8p	43.3p
Diluted earnings per share from continuing operations		50.4p	70.5p	67.2p	31.5p	42.8p
Headline earnings per ordinary share (before exceptional items)		57.0p	76.2p	24.0p	43.5p	44.4p
Dividends per ordinary share	(b)	41.1p	42.3p	42.3p	42.3p	42.3p
Profit on continuing operations before taxation and exceptional items		105.0	104.1	33.3	57.7	59.1

Balance sheet

	£m	£m	£m	£m	£m
Non current assets	228.6	222.3	213.5	225.6	251.3
Net current liabilities	(87.6)	(67.2)	(58.6)	(90.9)	(58.6)
Net debt	(33.1)	(11.0)	(31.2)	(24.8)	(76.7)
Other liabilities	(87.3)	(134.6)	(106.9)	(155.5)	(182.6)
Equity non controlling interests	(2.9)	(3.2)	(3.5)	(3.9)	(4.7)
Equity shareholders' funds	17.7	6.3	13.3	(49.5)	(71.3)

Notes

(a) Discontinued operations include all businesses discontinued between 2009 and 2013. Thus continuing operations are those businesses continuing as at 30 March 2013

(b) Includes proposed final dividend which, in accordance with IFRS accounting requirements, has not been accrued