

At a glance

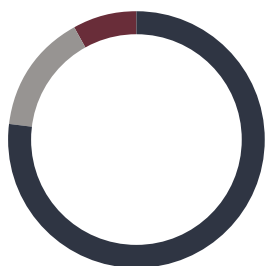
PROVIDING INNOVATIVE SOLUTIONS GLOBALLY

Our purpose is to enable every citizen to participate in the global economy.

FY19 Revenue** £m

£516.6m

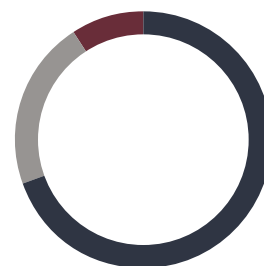
● Currency	77%
● Identity Solutions	15%
● Product Authentication	8%



FY19 Adjusted operating profit* £m

£60.1m

● Currency	69%
● Identity Solutions	21%
● Product Authentication	9%



Key facts

#1

In banknote and passport markets by volume.

159 years

Longest customer relationship (with Mauritius).

1/3

Of the world's total banknote denominations in circulation in 2018 were designed by De La Rue.

140

Countries served in the last three years.

Currency

Banknote Print

We design, manufacture and deliver banknotes to customers around the world.

7.5bn notes

Banknotes sold in FY19 (FY18: 7.3bn notes)

Polymer

We are the only vertically integrated producer of polymer substrate and banknotes.

998 tonnes

Polymer substrate sold in FY19 (FY18: 810 tonnes)

Security Features

We create features that underpin the integrity of our currency, identity and authentication products.

4.7m m²

Security features sold in FY19 (FY18: 3.8m m²)

Identity Solutions

We create and deliver passports and identity solutions for governments.

13.5m

Passports sold in FY19 (FY18: 12.0m)

Product Authentication

We create and deliver authentication labels and track and trace solutions for governments and commercial customers.

1.8bn

Authentication labels sold in FY19 (FY18: 1.6bn)

→ Find out more about our business www.delarue.com/ar2019

→ For more information about our future structure see [page 22](#).

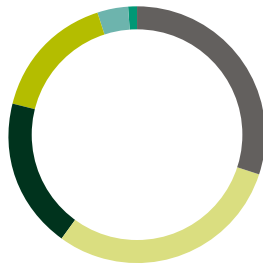
** Excluding the £48.2m revenue from the non-novated contracts related to the paper business sold in March 2018.

* This is a non-IFRS measure. See further explanations and reconciliation to the comparable IFRS measure on page 153.

FY19 Revenue by region %**

£516.6m

● Middle East and Africa	30%
● The Americas	30%
● UK	19%
● Asia	16%
● Rest of Europe	4%
● Rest of world	1%



FY19 Employees by region %

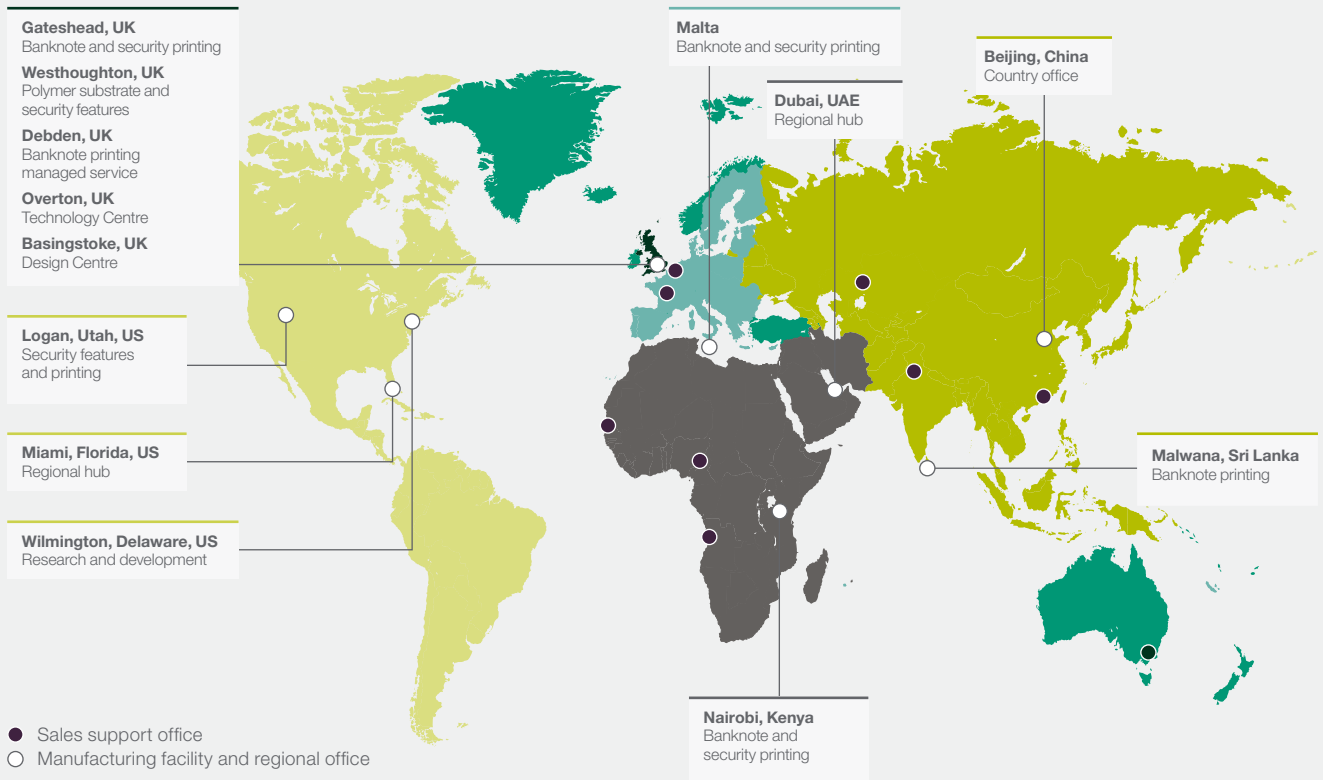
2,827

● UK	57%
● Rest of Europe	18%
● Middle East and Africa	12%
● Asia	11%
● The Americas	2%



Our global footprint

We have a global footprint and work with governments, central banks and commercial organisations in over 140 countries.



Our Values



Drive change and innovate



Act with integrity



Take responsibility



Excel in what we do



Work together