PSMJ Resources, Inc. &





A/E/C

PRINCIPALS

BOOTCAMP®

The ultimate two-day management course for A/E/C firm leaders—giving you proven strategies and tactics for success in virtually every facet of firm management.

March 12-13, 2019

Crowne Plaza Toronto Airport Toronto, ON

"If every firm could assimilate the principles and insights from PSMJ's Principals Bootcamp, the A/E Industry would be revolutionized."

- Allen Ward, P.E., President - Ward Edwards Inc.



WHAT MAKES THIS BOOTCAMP DIFFERENT?

This is unlike any other management course. Beyond being tailored specifically to the A/E/C industry, this intensive two-day Bootcamp gives you first-hand access to:

- Proven strategies that are working right now for design firm leaders.
- Unmatched networking with fellow current and aspiring A/E/C firm leaders.
- Tools, templates, and checklists to ensure action when you return to the office.

Our hand-picked facilitators have been in your shoes as successful principals in well-respected A/E/C firms. They understand the obstacles and challenges you face on a daily basis, and are passionate teachers of effective tactics and strategies that work in real world scenarios.

WHY SHOULD YOU ATTEND?

This Bootcamp is designed for anyone who wants to stay on top of their game as an A/E/C Principal. Changing market conditions in a fast-moving world mean that you need the latest proven insight for success. Whether you are just starting out as a Principal or have spent decades as a firm leader, this Bootcamp has something for you.

"The best professional development course in my 27-year career."

Frank Mattia - Principal LMDG Building Code Consultants Ltd.

"I registered wanting to learn insights to sell to Principals, I left with a blueprint to put myself in position to become a Principal."

Timothy Rochette - Systems Engineer Deltek

"Very worthwhile seminar covering a great range of topics relevant to all A/E/C businesses."

Melinda Graham - Principal 2.ink Studio

Your Bootcamp Will Be Led by: Bill Hinsley



Bill has been involved with the A/E/C Industry for more than 14 years.

In addition to being a trainer with PSMJ Resources, Inc., he has served as a senior leader in two international A/E companies providing consulting, design, engineering, and management services in the fields of Infrastructure, Water, Environment, and Buildings.

BRING YOUR COLLEAGUES

We frequently hear from attendees that bringing their peers and colleagues was a great way to apply the strategies and tactics that they learned directly to their firm...in real time!

To ensure that you get the most value out of this program, we invite you to take advantage of registration discounts available to teams of three or more attendees from the same organization.

ADDITIONAL **DETAILS**

Your **A/E/C Principals Bootcamp** includes two days of instruction as well as a workbook, access to the **A/E/C** *Principals Bootcamp Digital Toolbox*, reference materials, and continental breakfast, lunch, and coffee breaks on both days.

PSMJCLOUD

PRINCIPALS BOOTCAMP DIGITAL TOOLBOX ON THE PSMJ CLOUD

As a premium to your Bootcamp participation, we provide you with access to PSMJ's must-have *Principals Bootcamp Digital Toolbox*, filled with PSMJ's proprietary tools—*a* \$695 value—FREE!



BOOTCAMP **CONTENT**

PSMJ Resources, Inc. has built the A/E/C Principals Bootcamp through decades of real-world experience from some of the A/E/C industry's most successful firms. Here's a glimpse of what we cover in two eye-opening days:

STRATEGIC THINKING

- Define sustainable strategies for expanding into new markets
- Achieve lasting growth—even in a tough market
- Develop an action-oriented strategic plan that works

BUSINESS DEVELOPMENT

- Pre-qualify potential clients (instead of waiting for them to pre-qualify you)
- Turn your current clients and Project Managers into your best marketers
- Win a project when you are 1 of 40 firms proposing

ORGANIZATIONAL STRUCTURE

- Understand what the best organization structure is for your firm
- Learn why profit centers are becoming passé
- Gain real value from your Board of Directors

PROJECT DELIVERY

- Provide strong PMs and Principals the tools to work together
- Determine how many PMs you actually need to handle your workload
- Move from managing projects to managing Project Managers

FINANCIAL MANAGEMENT

- Gain 6 ways to raise your multiplier to 5.0 or higher
- Increase your fees—without losing clients
- Learn why obsessing about chargeability does not directly correlate with higher profits

HUMAN RESOURCE MANAGEMENT

- Learn how the top 1% of firms successfuly balance workload/ resources
- Move employees from a culture of entitlement to a "intrapreneurial" culture
- Learn the best kept secret for motivating key employees

LEADERSHIP DEVELOPMENT

- Identify future leaders and accelerate their development
- Improve your personal leadership skills
- Gain clarity on which types of incentive programs really work for you and your team

OWNERSHIP TRANSITION

- Understand what it really means to be an owner
- See how to determine what your firm is worth
- Learn the best ways to finance an ownership transition

PLUS MUCH MORE

Continuing Education

This seminar includes 13 hours of content that may be applicable to continuing professional development requirements for professional registration in some jurisdictions. Confirmation of participation will be available from ACEC upon request.

The Hours for the Class are:

Day One: 8:30 am to 5:00 pm Day Two: 8:00 am to 3:30 pm A/E/C

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(photocopy form for additional registrations)

Crowne Plaza Toronto Airport

33 Carlson Court, Toronto, Ontario, M9W 6H5 • http://crowneplazatorontoairport.ca **Reservations:** For guestroom reservations, please call the hotel's central reservations line at 1-416-675-1234 or 1-800-268-3300 to book a room. The ACEC-PSMJ guestroom rate is: \$135 Single/Double. Please quote "ACEC-PSMJ" to book your room.

Hotel reservation cut-off date: February 23, 2019 Attendee Title **REGISTRATION INCLUDES:** Firm Name Attendance Complete instructions Address Workbook City Reference materials Breakfast, lunch, and 2 snacks **Postal Code** State provided each day **Phone Fax Email** ☐ I am a member of **Association of Consulting Engineering Companies REGISTRATION DEADLINE: FEBRUARY 26, 2019** □ \$1,921.00 (HST Included) per person for ACEC members □ \$2,147.00 (HST Included) per person for non-members **DISCOUNTS FOR GROUP REGISTRATIONS:** TO REGISTER: *Three registrants from one firm - first two are regular price, EMAIL: jjacquard@acec.ca third person is half price *Four registrants from one firm – first three are regular price, fourth person is free *Five or more from one firm – first three are regular price, fourth person is free, every additional registrant beyond four is 25% off payable to **Association of Consulting Engineering Companies** ☐ Check enclosed for \$ ☐ Charge my: □ VISA Credit Card # Exp. Date **Cardholder Name** Signature

Cancellations received before February 26, 2019 will receive a full refund.

Cancellations received after February 26, 2019 will be subject to a \$200 cancellation fee.