

Welcome Session:

Introduction to NIO Summit 2017

Innovation's Trojan Horse





Insanity:

"Doing the same thing over and over again and expecting different results."

- Albert Einstein

Insanity (in the modern world): Doing the same thing over and over again and expecting the SAME Results.

Innovate or die.

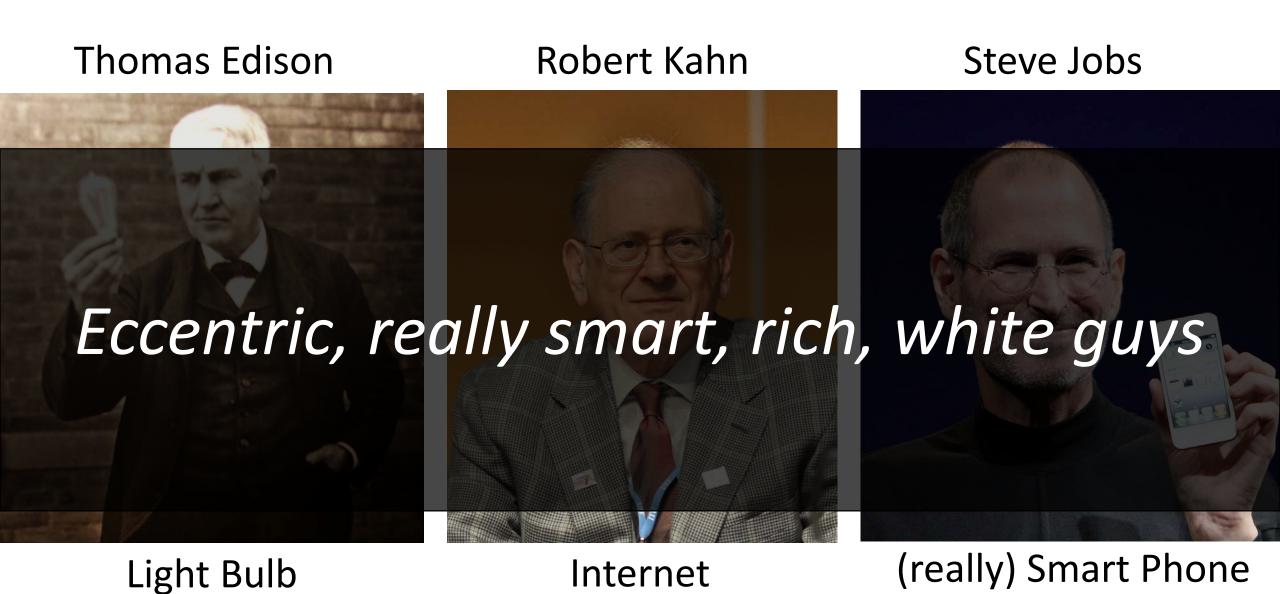






innovator

What kind of person is capable of innovation?



"Good for them. But I'm not any of those things."







Johannes Gutenberg 1400-1468

The Printing Press

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This was NOT another eccentric, really smart rich person at the time of his greatest invention...





Metal Worker

So how did this seemingly ordinary man come up with one of the most important inventions in the last thousand years?

"I took part in the wine harvest. I watched the wine flowing, and going back from the effect to the cause, Istudied the power of this press which nothing can resist..."



"At that moment, he realizes that the same, steady pressure of a screw-based wine press could be applied via a lead-based seal (which is easy to make), and through that pressure, the lead would leave a trace on paper.



"At that moment, he realizes that

re of a

We have been getting originality and innovation all-wrong...

the

innovate

"The creative act ... <u>does not create something</u> <u>out of nothing</u>; it uncovers, selects, re-shuffles, combines, synthesizes <u>already existing facts</u>, <u>ideas, faculties, skills</u>."

--Arthur Koestler, The Act of Creation





That's why we created this conference.



Nonprofit Innovation

Jessica Jackley Co-Founder of KIVA



Analytics

Annie Cushing Annielytics.com



Marketing Automation Mathew Sweezey Salesforce.com



Understanding Value Proposition Tim Kachuriak NextAfter



People Metrics

Dr. Chuck Coker LifeThrive



Kevin Peters NextAfter



Crafting Your Value Proposition

Austin McCraw MECLABS



Conversion Optimization

Peep Laja Conversion XL



Data-Driven Decisions

Ton Wesseling Online Dialogue



Email and Value Prop Workshops

> Jon Powell NextAfter

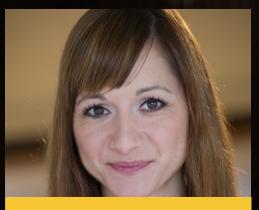


Copywriting Amy Harrison Write With Influence



Human Data

Dr. Chuck Coker LifeThrive



Google Adwords

Kristina Cutura KristinaCutura.com



Persuasion Psychology

Bart Schutz Online Dialogue



Empathetic Fundraising Brian Carrol B2B Lead Blog



Conference Hosts

Jeff Giddens & Courtney Gaines NextAfter



























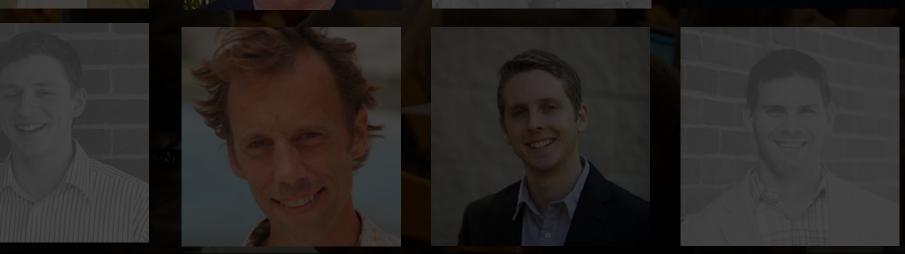








66% of Speakers come from the For-Profit Marketing Space



True innovation feels unreachable, at least for many of us.

Challenges

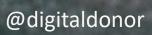
1. Risk Aversion

"MOVE FAST AND BREAK THINGS. UNLESS YOU ARE BREAKING STUFF, **YOU ARE NOT MOVING** FAST ENOUGH."

> Mark Zuckerberg CEO, Facebook

2. Stewardship Distortion





3. Talent Seepage

"Uncharitable is the most courageous and necessary of all of the recent books that have been written about philanthropy and the nonprofit sector."
—Bill Shore, Founder & Executive Director, Share Our Strength

UNCHARITABLE

HOW RESTRAINTS ON NONPROFITS UNDERMINE THEIR POTENTIAL



DAN PALLOTTA

Misconstruction: "There has to be a limit on the amount of money people can make in charity."

"To place a limit on compensation is to place a limit on outcomes. If a limit were placed on the amount of profit the stockholders of the Edison Electric Light Company could make, **there would be a limit on the innovation** they would be willing to fund and pursue. There would be less innovation. Similarly, limits on compensation for alleviating social problems only limit the degree to which people finance, work on, and innovate on behalf of those problems."

- Dan Pallotta



The man with a plan

Optimization is Innovation's Trojan Horse

Optimization

1. Mitigates Risk

Reduces the potential downside of failure

2. Produces Key Learnings

Evolves your understanding of your value proposition

3. Builds Credibility

Demonstrates the power of perpetual performance improvement

4. Attracts Co-Conspirators

Finds people that share your value of innovation

5. Smokes-out Detractors

Identifies people that are a threat to innovation

My Story

Nonprofit Industry Benchmarks

1% - 4% Donation Conversion Rate

0.15% Email Response Rate

Nonprofit Industry Benchmarks

96% - 99.85% Failure Rate

The conference that changed my life.

Experiment: Results

12% Increase in Conversions

By changing a few words we increased total conversion by 12%



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My First Experiment

<u> Version A - Control</u>



Version B - Treatment

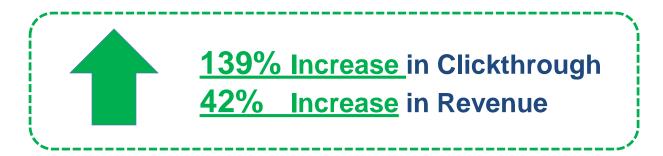


Small Changes >> Big Impact

Original

Please accept this invitation to stand with President and Mrs. Bush by making a taxdeductible online contribution now.





Small Changes >> Big Impact

Original

Please accept this invitation to stand with President and Mrs. Bush by making a taxdeductible online contribution now.

This Could Change Everything

Please accept this invitation to become a Charter Member of the George W. Bush Presidential Center

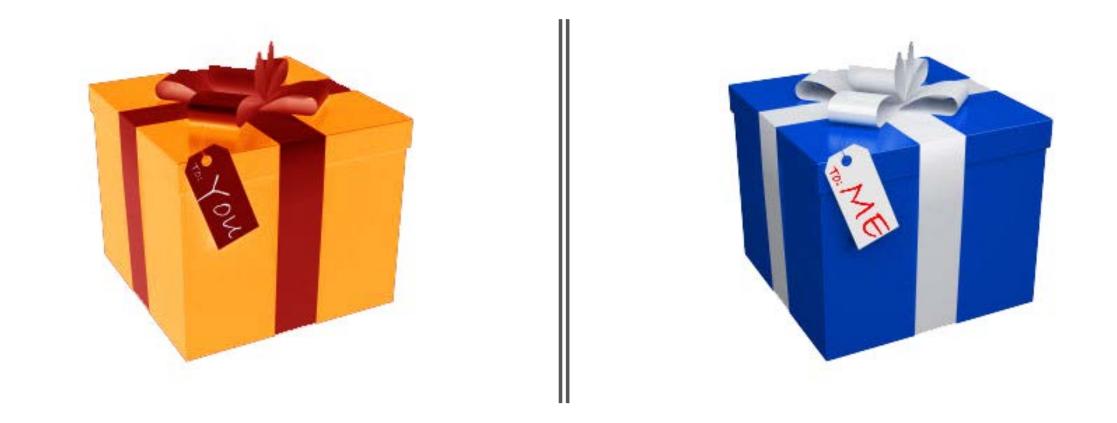
 139% Increase in Clickthrough

 42% Increase in Revenue

The 5 most important learnings from the last 9 years of testing—and more than 800 documented experiments.

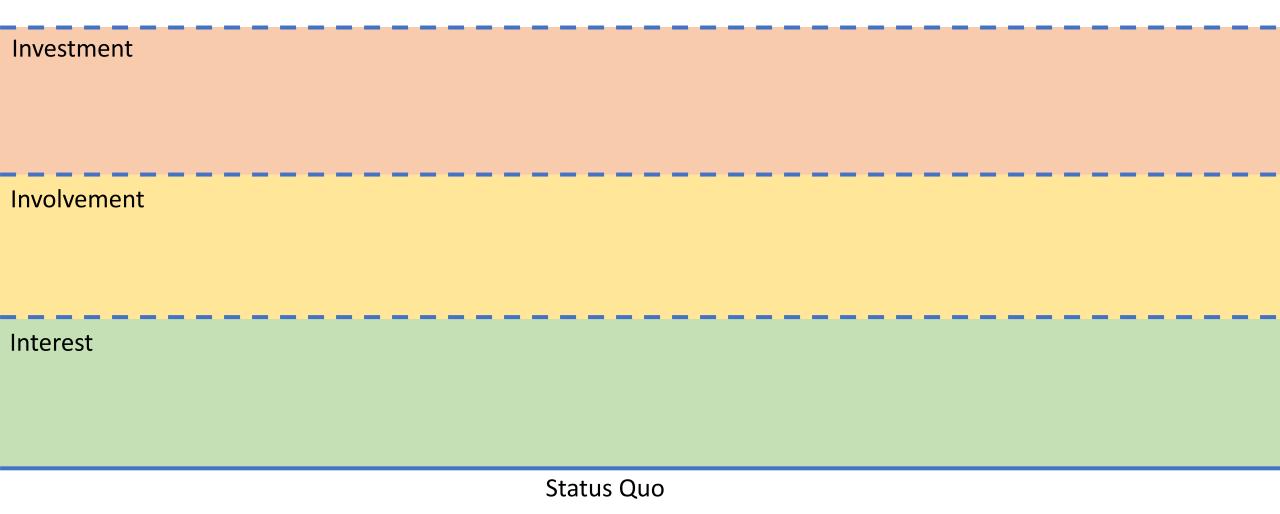
LEARNING #1

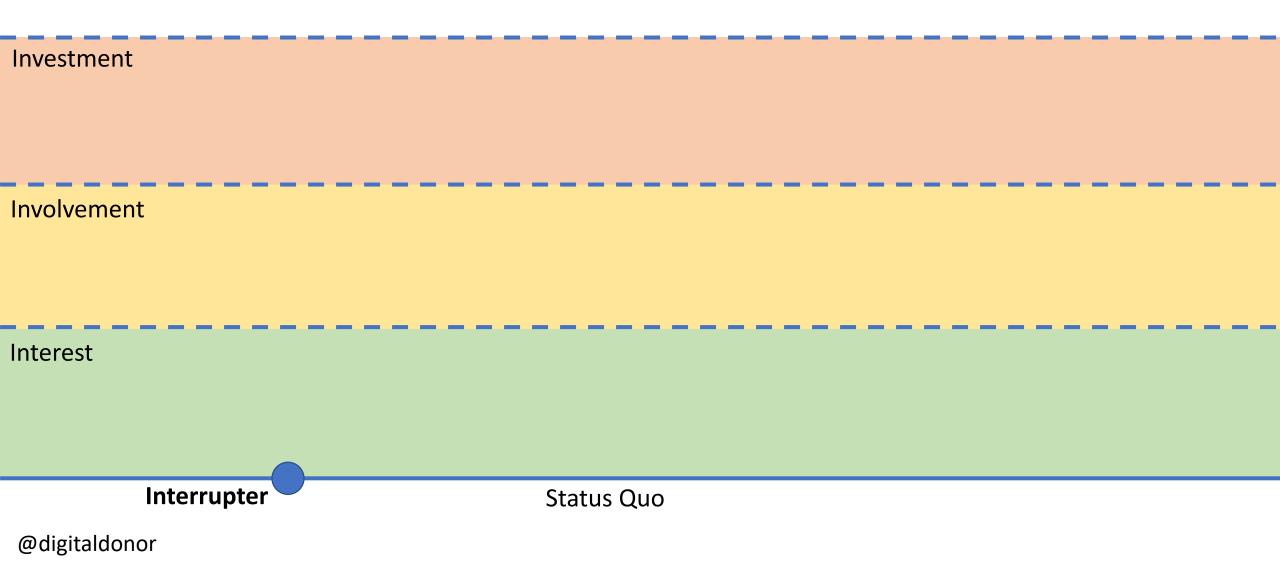
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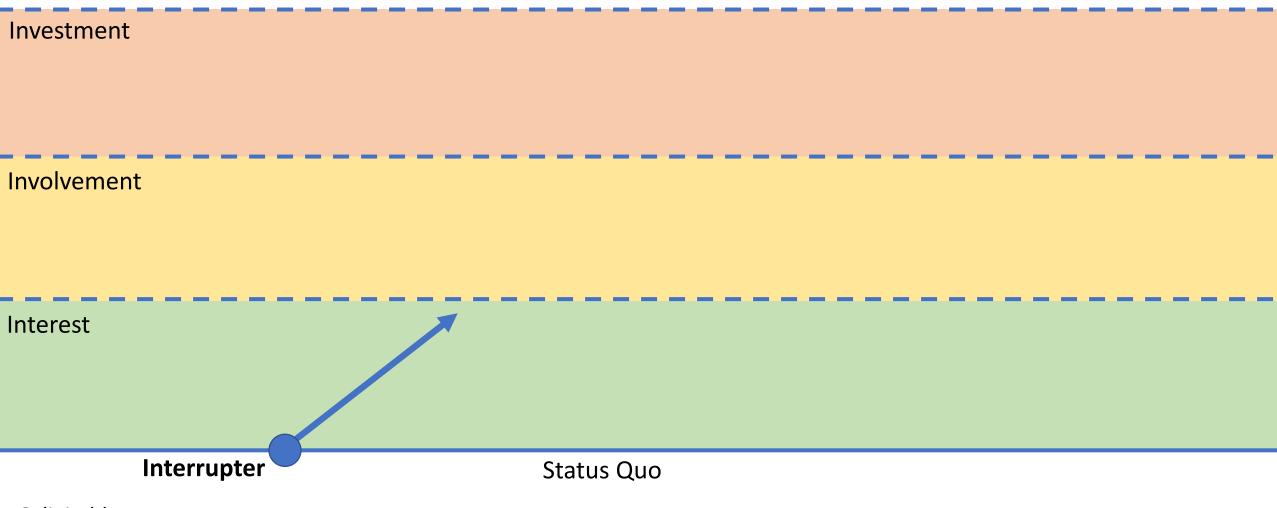


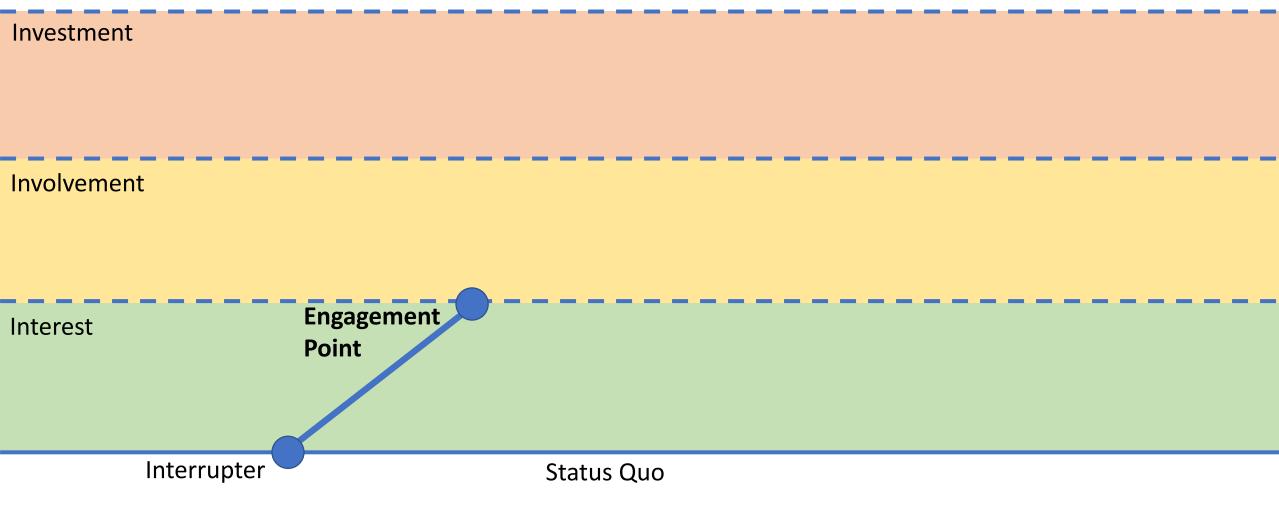
The difference between **Buying** and **Giving**

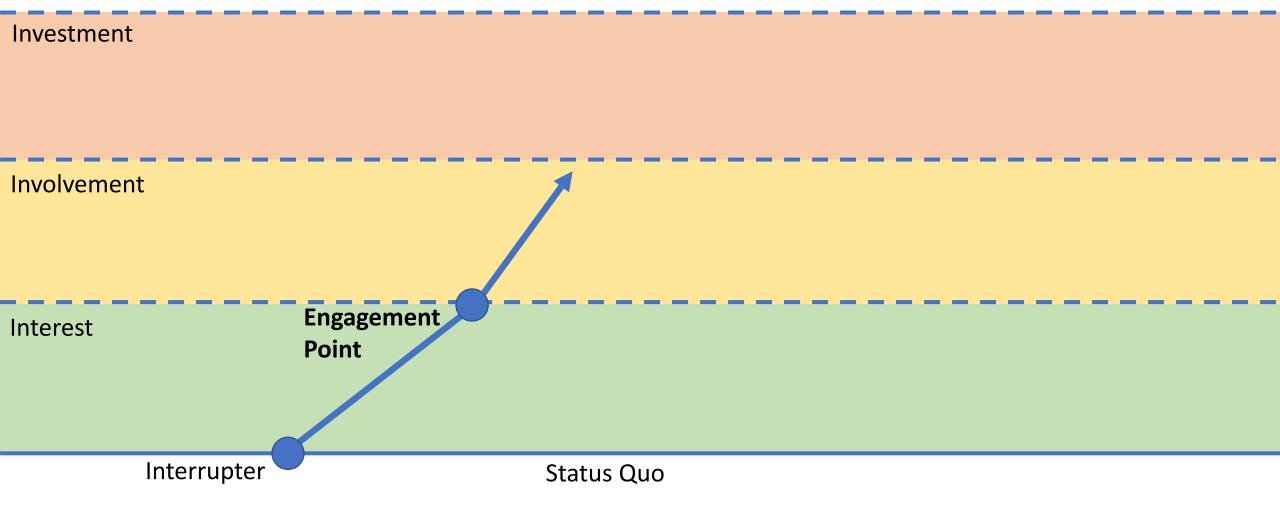
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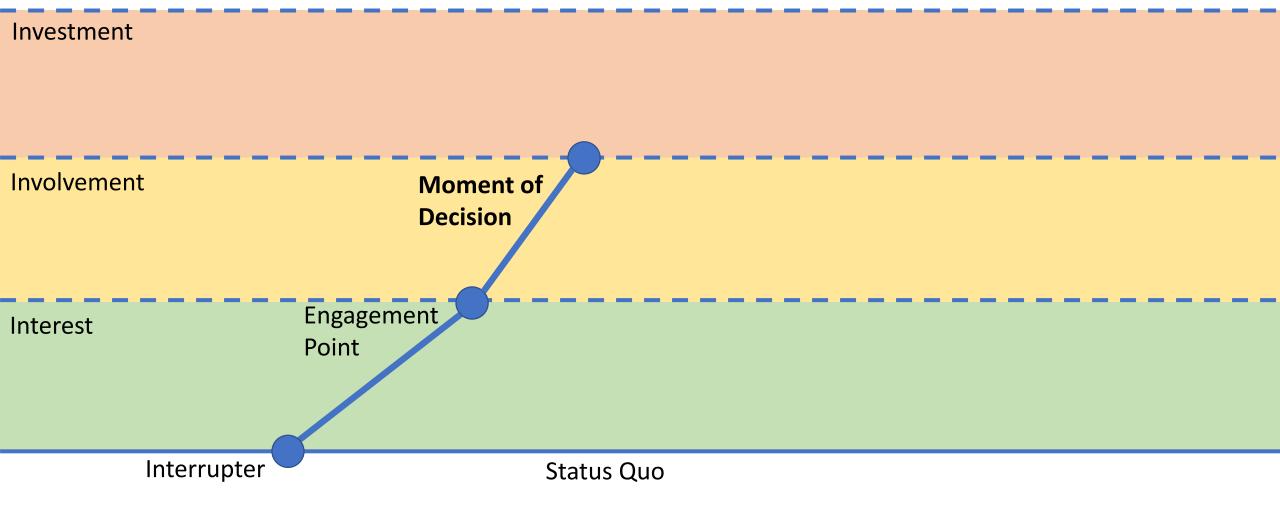


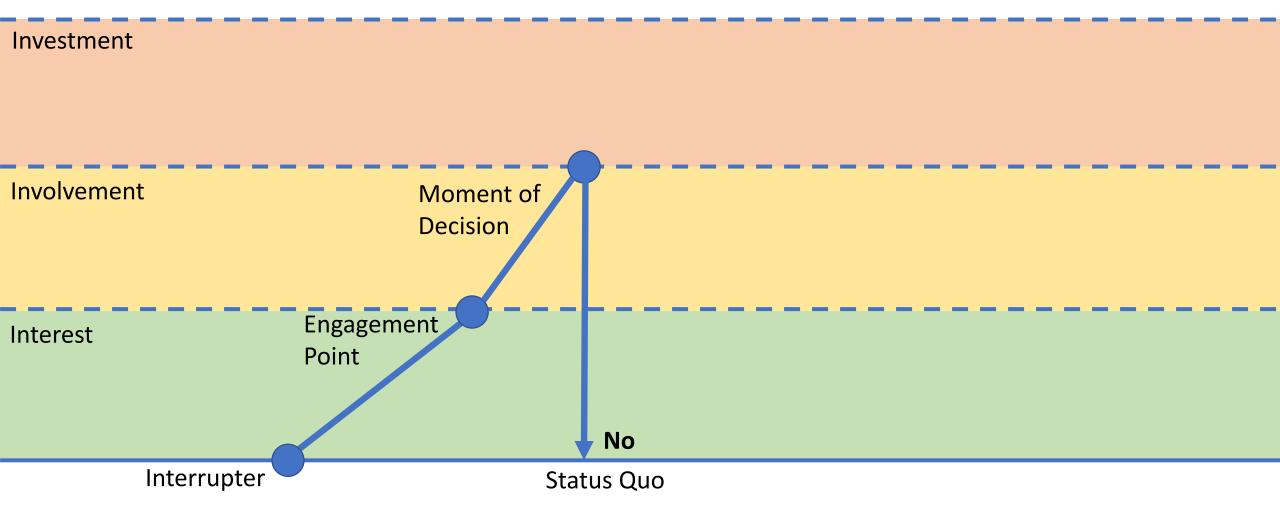


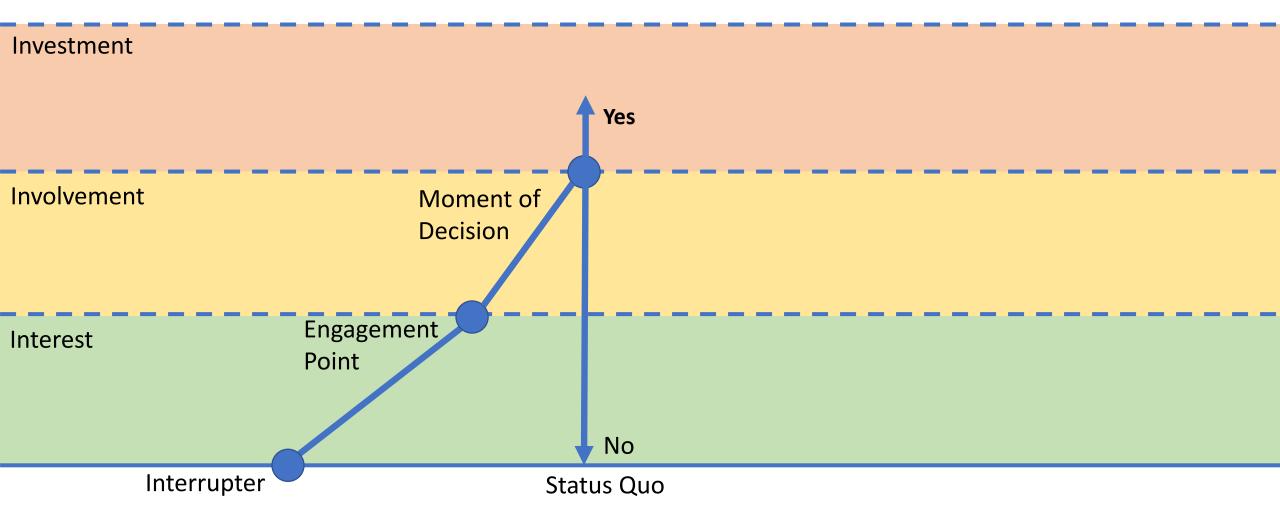


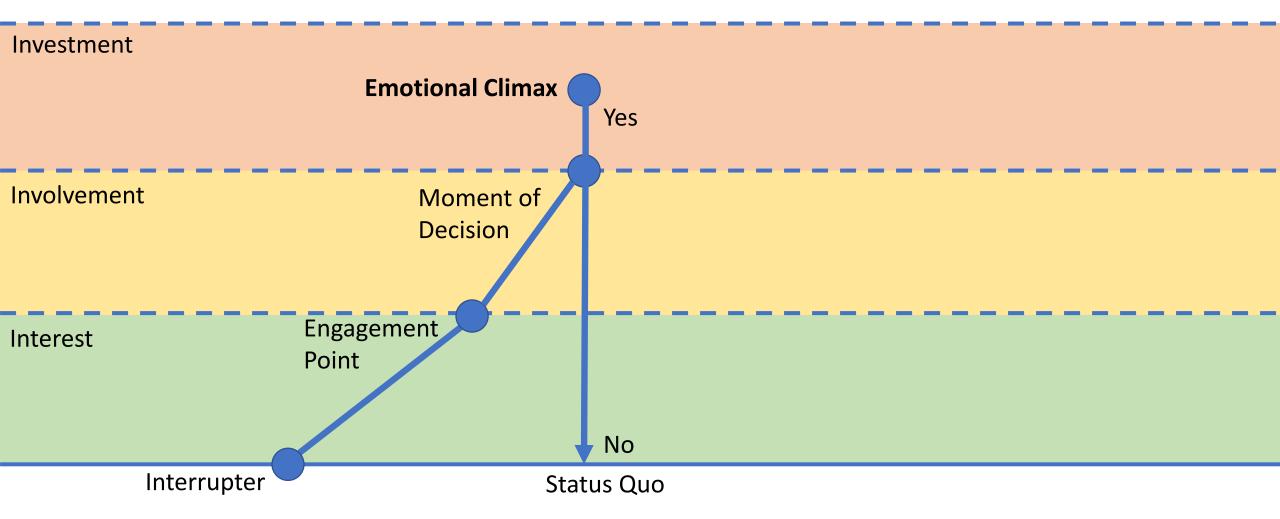


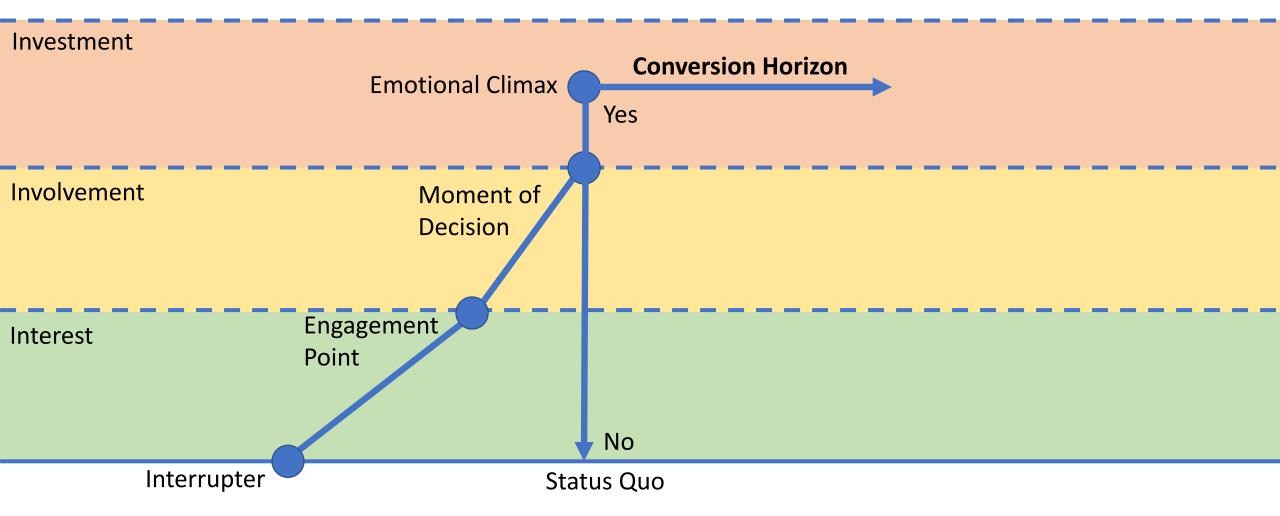


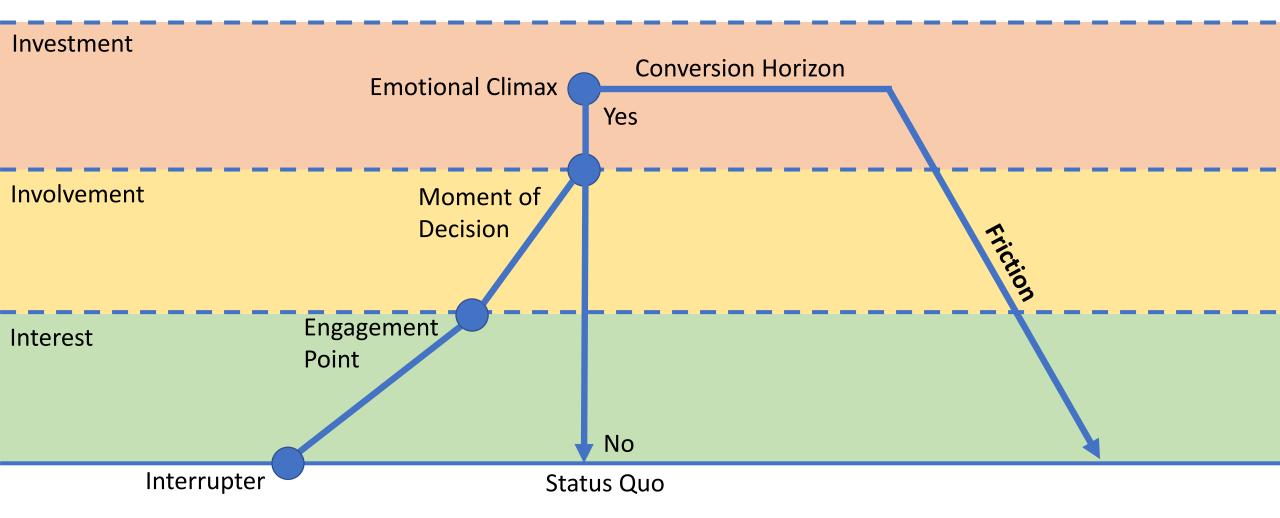


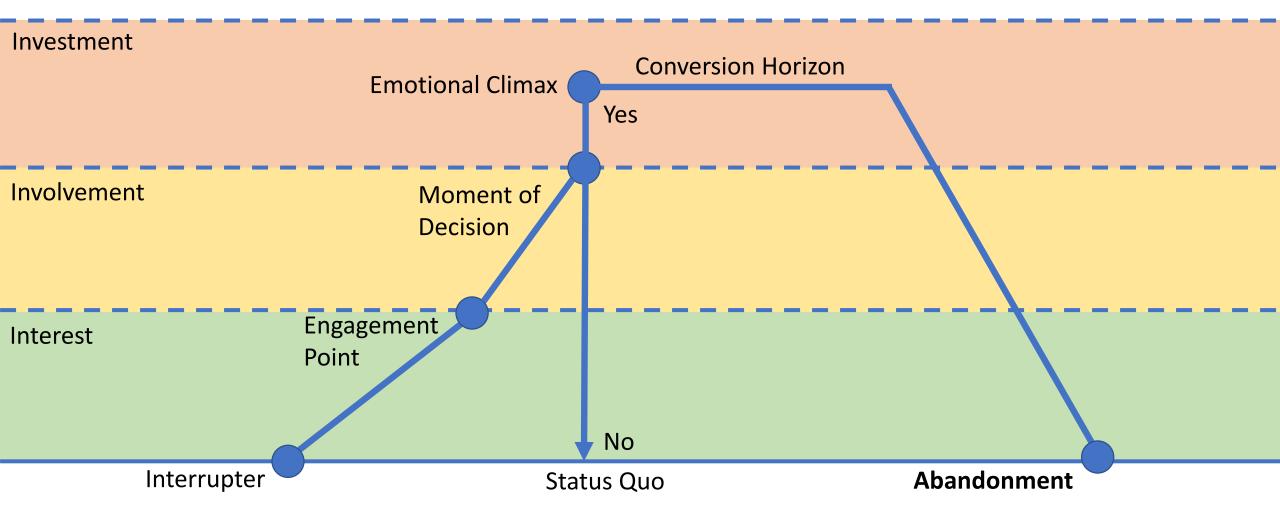












LEARNING #2

Your prospective donor doesn't understand the reasons where the the SHOULD GIVE to you (and that's probably your fault).



Experiment ID: #3793

How a donation page can be improved by clarifying the reasons to give

This page needed a radical redesign

<u>Control</u>



Background:

- Client: Texas State Historical Association
- Primary donation page for TSHAOnline.org
- Four different membership options presented
- Copy is not specific and makes unclear and unsubstantiated claims

Every Potential Donor Asks This Question

"If I am your ideal donor, why should I give to you rather than some other organization, or no one at all?"

Here's the radical redesign

Treatment Changes:

- Radical redesign with long form copy to appropriately convey the value proposition
- Added copy outlining reasons why visitor should join the TSHA as a member
- Included evidentials to back up each claim

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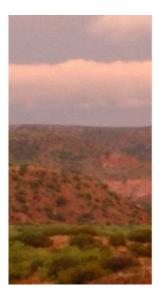
- Headline arrests attention by conveying an exclusive offer
- First paragraph focuses on primary value proposition

GET INSIDER ACCESS to the Most Exclusive Texas History Club in the Nation

Since 1897, a select group of very special people have made a pledge to keep Texas history alive. They have been driven by the belief that without an understanding of our history, every generation must start over. They are a proud group. Like the defenders of the Alamo, they stand up while others stand down. Like Sam Houston, they lead rather than follow. They are helping to preserve the important lessons from the past so that our children and their children will have something to look forward to and learn from.

Who are these special men and women? They are the members of the Texas State Historical Association.

The Texas State Historical Association (TSHA) is the most trusted organization preserving Texas history



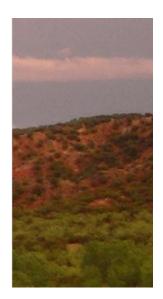
Now, you too can become a member of this exclusive club.

when you join us today as a member of the rexas state instoncer Association, you will be part of a unique group of people dedicated to standing as vanguards of our proud Texas heritage and will help us continue to develop innovative programs that bring history to life.

For example, TSHA was one of the first historical associations to begin digitizing its entire archive of content—which spans more than 115 years—and making it available to the world *free of charge* on the *Handbook of Texas* and *Texas Almanac* websites. Today, **more than 500,000 people access these websites every single month.**

Insider access to Texas history.

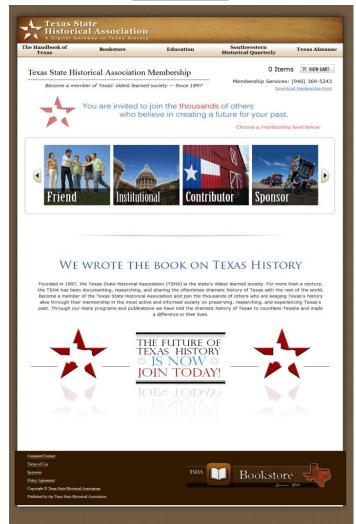
members or the rexas state Historical Association get more than just satisfaction that they are helping preserve our Texas history; they also **get access to special benefits unavailable anywhere else.**



The value proposition is reinforced throughout the copy

Here they are side-by-side

Control



Treatment





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This is the impact of a radical redesign

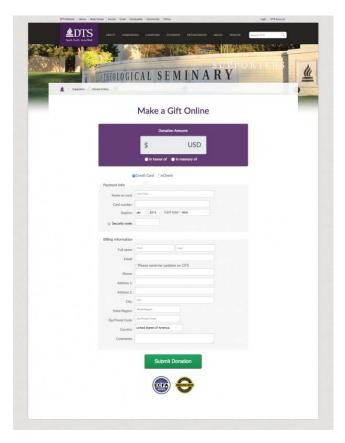


Version	Conv. Rate	Relative Diff	Stat Confidence
C: Short Form	1.1%		
T1: Radical Redesign LF	2.6%	146.5%	100%

Key Learning:

A radically different treatment is sometimes needed to get big increases in conversion. By altering the page to <u>more forcefully communicate a</u> <u>compelling argument that highlighted the exclusivity of membership</u>, we were able to <u>increase donations by 146.5%</u>.

|--|





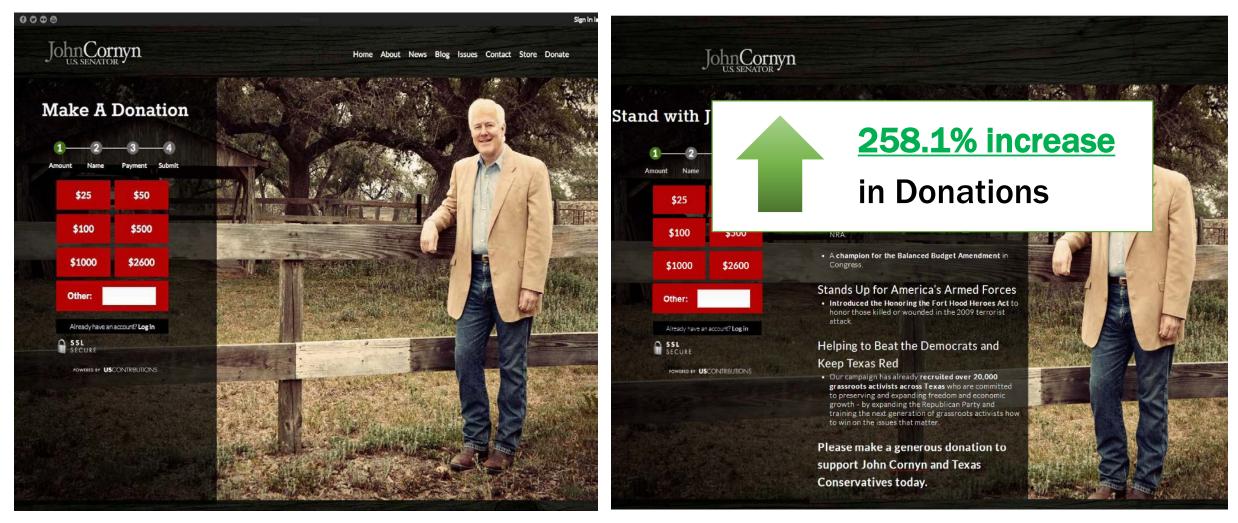


Address 1 Address 2

Astes Of Amarica

NOT This





Experiment ID: #111

NOT This

BUT This



Your Gift Makes a WonderFull Difference.

Your gift will help people connect with the support they need, right when they need it most.



LEARNING #3 Don't **COPY** what other people do – they may be **DOINCE TORONG**.



Experiment ID: #3552

How a modern design trend affected conversion on a donation page

Modern design trend experiment

<u>(</u>	Cont	ro	<u> </u>
My Gift Amount			
\$25	\$50		\$100
\$250	\$500		
S Other Gift Amount		_	
All gifts above \$500 will receive a persona	alized, engraved brick on F	Hillsdale's Libe	rty Walk. See an example.
Billing Information			
First Name *	La	st Name *	
Email Address *			
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City *			
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Card Number *			
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Make My \$50 Gift			

Background:

- Partner: Hillsdale College
- Main Donation Page form
- Used traditional design styling and static field labels

Modern design trend experiment

Treatment Changes:

- Modernized the form by implementing current design trends
- Minimized the visual size of the form by removing field labels
- Implemented new technique "adaptive placeholders"

<u>Treatment</u>

\$25	\$50	\$100
\$250	\$500	
\$ Other Gift Amount		
All gifts above \$500 will receive a personal	ized, engraved brick on Hillsdale's Liberty	Walk. See an example.
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Country		
United States		
Address		
City		
State	Postal Code	9
Phone (Optional)		
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Card Number		
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Adaptive Placeholders

Billing	Information
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First Name I		Last Name	
Email Address			
Country			
United States			
Address			
City			
State	×	Postal Code	
Phone (Optional)			

Is your shipping information different than the billing address?

Modern design trend experiment

If gifts above \$500 will receive a personalized, engraved brick on Hillsdale's Liberty Wak. See an example. Billing Information First Name '	<u>Contro</u>	<u> </u>
\$250 \$500 Other Gift Amount Image: Control of the state of the s		
	\$50	\$100
If gifts above \$500 will receive a personalized, engraved brick on Hillsdale's Liberty Wak. See an example. Billing Information First Name '	\$500	
Billing Information First Name ' First Name ' Email Address ' Country ' United States Address ' City ' State '		
First Name ' Last	onalized, engraved brick on Hillsdale's Libe	rty Walk. See an example.
Email Address * Country * United States * Address * City * State * Zip Code *	a	
Country * United States * Address * City * State * Zip Code *	Last Name *	
United States • Address • City • State • Zip Code •		
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Make My \$50 Gift

<u>Treatment</u>

	\$25	\$50	\$100
	\$250	\$500	
\$	Other Gift Amount		
	above \$500 will receive a personalize	d, engraved brick on Hillsdale's Liberty	Walk. See an example.
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Modern design trend experiment



Version	Conv. Rate	Relative Diff	Stat Confidence
C: Traditional form	3.0%		
T1: Modern Form	0.91%	-69.7%	100%

Key Learning:

Beware of modern design fads! Test everything and don't make decisions based on what's **popular**, make decisions on what **works**.

Impact of asking for too much too soon.

	(minimum \$25.00)
Your Name	
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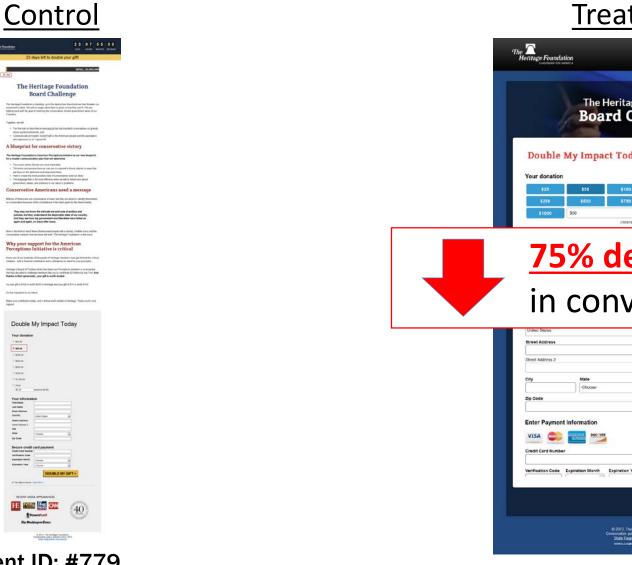
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Deter Gift Amount (minimum \$25.00)
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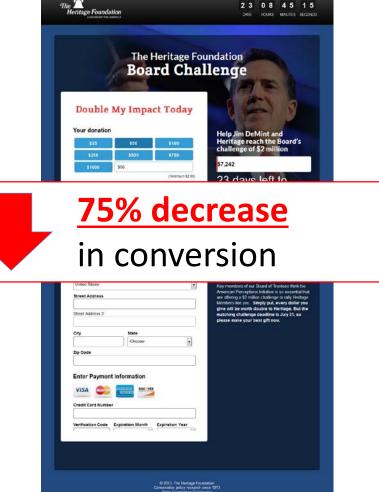
42.6% decrease in donor conversion

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"Ugly" vs. "Pretty" Design



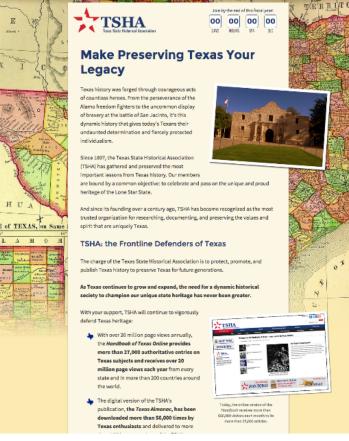
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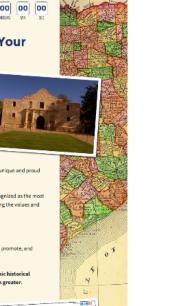


@digitaldonor Experiment ID: #779

Video vs. Text on Donation Pages

Control





Treatment





As Texas continues to grow and expand, the need for a dynamic historical society to champion our unique state heritage has never been greater.

With your support, TSHA will continue to vigorously defend Texas heritage: 👆 With over 20 million page views annually, the Handbook of Texas Online provides

- more than 27,000 authoritative entries on Texas subjects and receives over 20 million page views each year from every state and in more than 200 countries around the world.
- The digital version of the TSHA's publication, the Texas Almanac, has been downloaded more than 56,000 times by Texas enthusiasts and delivered to more than 1,700 new members of the TSHA.
- TSHA has published more than 235 books and maintains one of the largest online resources (more than 250,000 pages!) of historical Texas content available for free to all who have in interest in the Lone Star State

Video vs. Text on Donation Pages

<u>Control</u>

X harvest:greglaurie

Jonathan Laurie's Story

Jonathan Laurie shares his testimony in "What's It Going to Take?"



Calling Our Loved Ones to Faith

Do we have a part to play in restoring a person who has fallen away? Yes we do. James 5:19 says,

"If someone among you wanders away from the truth and is brought back, you can be sure that whoever brings the sinner back will save that person from death and bring about the forgiveness of many sins."

Get a copy of *Come Home*, by James MacDonald, to find out what your role is in God's restoration of prodigals. It will be sent to you for a donation of any amount.



Help call others home to the Lord with a financial gift to Harvest Ministries today.



Treatment



Don't give up on the prodigals.

203% increase in Donations

encouragement and an open invitation to those who are wandering to return to the safety of forgiveness in Jesus.

We want to offer this resource to you today, when you give a donation of any size to Harvest Ministries.



It is my personal desire, and that of our ministries, for people who are lost to find restoration in Christ. I highly recommend Coming Home. Let's not give up hope on the prodigals in our lives.

Get this resource, today.

Video vs. Text on Donation Pages

Control



A Special Story of Hope this Christmas

For most people, this season is a time for family and celebration. Unfortunately, that is not always the case for many children that live each day with an abusive family or an uncaring foster system. However, there can be hope for many of these children. to see one particular child that found hope and love at Christ



reate more stories like this. Our mission is to bringing hope and stability in the midst of turbulance to vulnerable and at-risk children. But this is only made possible by people like you, people that want to care for these children that need it most.

When you give to Buckner International, you are placing children on a trajectory to living full, healthy, happy lives-in Jesus' name

Please give a generous year-end gift. When you do, your donation will be doubled due to a matching gift from a gen

Your gift must be received by December 31 to be doubled, and to qualify for a tax deduction for 201 Please make a gift using the secure form below

Donation Information **Billing Information** 'Title: Country: United States ·ZIP:



100% of your gift will go

directly to support ministry programs

ship of gifts we are able t

Treatment

BUCKNER.

A Special Story of Hope this Christmas

A Message from Buckner President Albert L. Reyes

About a year ado. I came across a Christmas story of a young lady who had recently been adopted. After years in the foster system, sh

seat, ran behind the photographer into the dark area of the studio, and got real quiet. A moment or so after that you could hear he crying.





Billing Information

Title

Country:



d every gift to ensure it has pect. As a result, Buckner h

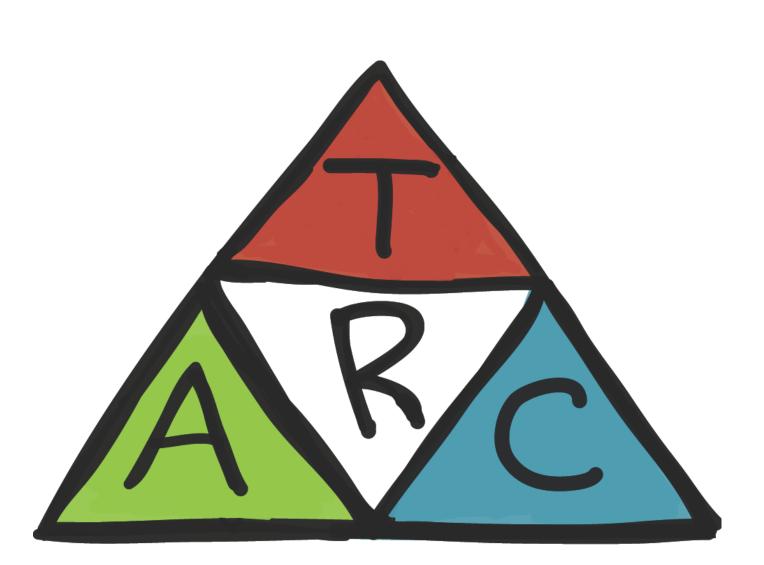




Security & Privacy

LEARNING #4 here are that affect revenue (and they can all be OPTIVIZED).

The Flux Capacitor of Revenue Maximization



	Baseline
Web Traffic	100,000
Conversion Rate	2.00%
Avg. Gift Value	\$70.00
Revenue	\$140,000.00

Revenue = Traffic X Conversion Rate X Avg. Gift

	Baseline	26.2% in one Area
Web Traffic	100,000	100,000
Conversion Rate	2.00%	2.52%
Avg. Gift Value	\$70.00	\$70.00
Revenue	\$140,000.00	\$176,400.00
Change in Revenue	0%	26.2%

	Baseline	26.2% in one Area	26.2% in two areas
Web Traffic	100,000	100,000	126,200
Conversion Rate	2.00%	2.52%	2.52%
Avg. Gift Value	\$70.00	\$70.00	\$70.00
Revenue	\$140,000.00	\$176,400.00	\$222,617.00
Change in Revenue	0%	26.2%	59.0%

	Baseline	26.2% in one Area	26.2% in two areas	26.2% in three areas
Web Traffic	100,000	100,000	126,200	126,200
Conversion Rate	2.00%	2.52%	2.52%	2.52%
Avg. Gift Value	\$70.00	\$70.00	\$70.00	\$88.34
Revenue	\$140,000.00	\$176,400.00	\$222,617.00	\$280,942.00
Change in Revenue	0%	26.2%	59.0%	100%

Strategic Framework

When it comes to increasing online revenue, there are three primary strategies:

- ✓ Optimize Traffic
 Get more of the (right) people to show up
- ✓ Optimize Conversion Rate Get more people to say, "Yes!"
- ✓ Optimize Average Gift
 Get more people to say "Heck yes!"

LEARNING #5 OPTIMIZATION can change the WORLD.

Research Library



Validate Your Own Experiments

How Adding a Value Proposition Increased Conversion Rate by 258.1%

Experiment ID: #111

Senator John Cornyn

Experiment Timeframe: 4/20/2014 - 4/30/2014

John Cornyn has served as a U.S. Senator from Texas for more than 14 years and is the current Senate Minority Whip for the 113th Congress. As election season begins, a torrent of traffic comes to JohnCornyn.com. This traffic includes likely voters looking to confirm their affiliation, donors looking to support the Senator, and people seeking information about all of the candidates. The Senator Cornyn's team wanted to make sure that friction and anxiety were minimized on their main donation page and that credibility and clarity were increased so that the most motivated potential donors would make a gift to support the Cornyn campaign.

Hypothesis

By providing a clear and credible reason to give, we can increase both the average gift and conversion rate of the main donation page.

Design



T1: Value Proposition on Page



Results

	Treatment Name	Conv. Rate	Relative Difference	Confidence	Average Gift
C:	No Value Prop Language	0.11%			\$13.00
T1:	Value Proposition on Page	0.38%	258.1%	96.3%	\$328.38

This experiment has a required sample size of 2,556 in order to be valid. Since the required sample size <u>was met</u> and there <u>is a level of</u> <u>confidence above 95%</u> the **experiment results are valid**.

Flux Metrics Affected

The Flex Metrics analyze the three primary metrics that affect revenue (traffic, conversion rate, and average gift). This experiment produced the following results:



Key Learnings

The new treatment delivered a 258.1% increase in donor conversion, with a statistically valid sample size. Team Cornyn learned a few things about their donor base through this test:

1. Experience matters. Even though the donor might be motivated to get to the donation page, they need to be reminded throughout the process that Senator Cornyn aligns with their core beliefs and is worthy of their donation. Donors to Senator Cornyn are thoughtful – they can't be expected to just react to a donation opportunity, they must be persuaded along the way.

2. Design matters. Simply adding the c donation process is crucial to a positiv

Share

What better way to <u>show off these results</u> than share them with your colleagues and boss! Enter their email below to send them a path to the experiment and the password necessary to gain full access it.

Download

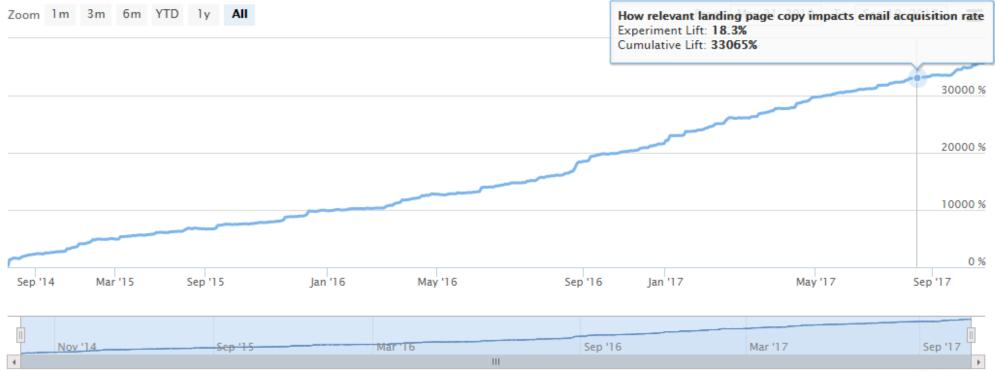
Pick your format of choice

If you really want bragging rights, you'll want to show this experiment off in person. Don't worry, we've taken the time to create the presentation for word.



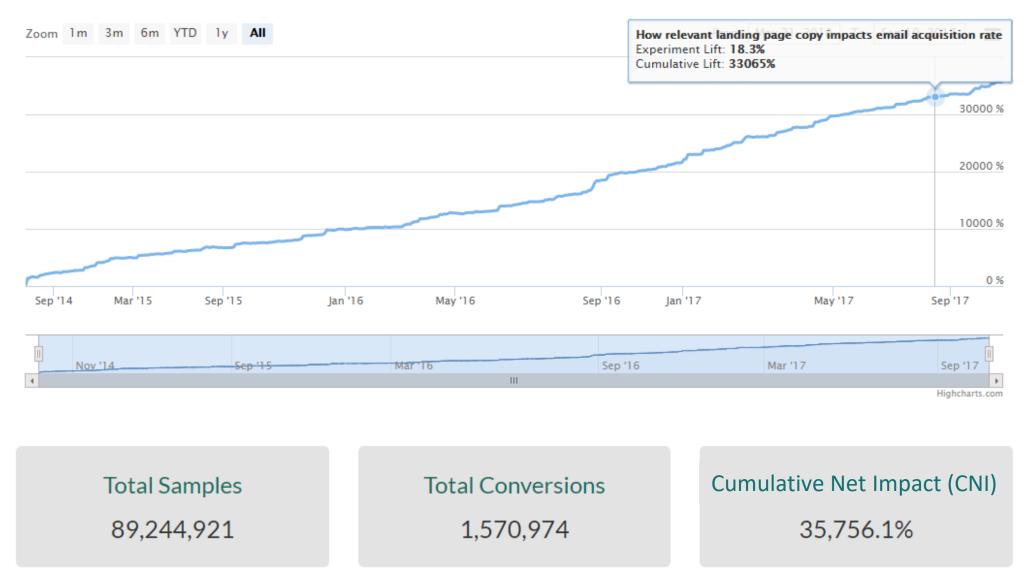
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NextAfter Testing Lab



Highcharts.com

NextAfter Testing Lab



Help us unleash the most generous generation in the history of the world