

DEPARTMENT	ROLE IN THE NEGOTIATION PROCESS
Legal	<ul> <li>Negotiates what needs to be in the final deal</li> <li>Understands business interests as well as legal interests</li> </ul>
Finance	Communicates desired margin, pricing and payment terms to organization so salespeople can communicate them early
Marketing	<ul> <li>Helps customer consider largest business issue</li> <li>Shares emerging trends to shape later conversations</li> </ul>
Business Development	<ul> <li>Helps customer see value of initial meeting, conveys urgency</li> <li>Sets initial meeting agenda to start the customer conversation down a compelling path</li> </ul>
Pre-sales Solution Architects	<ul> <li>Shapes requirements of solution and proof of concept</li> <li>Anchors on right technical differentiators and demonstrates specific value to customer</li> </ul>
Consulting Implementation	<ul> <li>Anchors on what's required to meet deadline and how implementation will occur</li> <li>Keeps project on track</li> </ul>
Professional Services Customer Success	<ul> <li>Negotiates high-leverage success activities and measurements aligned to sales process and final agreements</li> </ul>
Account Management	<ul> <li>Negotiates based on business impact, QBRs, Up-selling/cross-selling</li> </ul>