Keys to building business value

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About AVA

- WHAT I DO: I help business owners measure and grow value through Business Valuation and CFO Advisory Services.
- WHO I SERVE: business owners/CEOs and the trusted advisors who serve them such as attorneys, CPA's, bankers, and others.
- WHAT SETS ME APART: the combination of measuring AND growing business value with a long track record of "real world, down in the trenches, roll up my shirt sleeves" experience as a CFO.
- **HOW I DO IT** includes identifying your needs that will get you moving in the right direction. To measure value, I prepare a business valuation for your specific purpose. To grow value, I analyze your current situation, prepare a plan of action, and execute that plan.
- WHY: to increase your time, money, and freedom.



My promise

- Be relevant
- Add value
- Give takeaways



Keys to building value

- Price is what you pay. Value is what you get." Warren Buffet
- Every decision you make affects your business value
- Busy < = > creating value
- Value = Benefits > Costs
- Is your business one of Premium value or Fixer upper (*house)





- Keys to building business value
 - **1**. Leverage you!
 - 2. Cash
 - 3. Reduce risk
 - 4. Throughput
 - 5. Accountability
 - 6. Execute



1. Leverage you!

- Spend 80% of time with new and existing customers*
- Surround yourself with "A" players
- Communicate verbally and in writing*





2. Cash

- Prepare annual cash flow projections using Low, Best Case, High scenarios*
- P&L + Balance Sheet= SCF
- Include impact on A/R, Inventory, A/P, Debt payments, and tax payments
- Prepare 90 day rolling cash flow projections*



3. Reduce risk

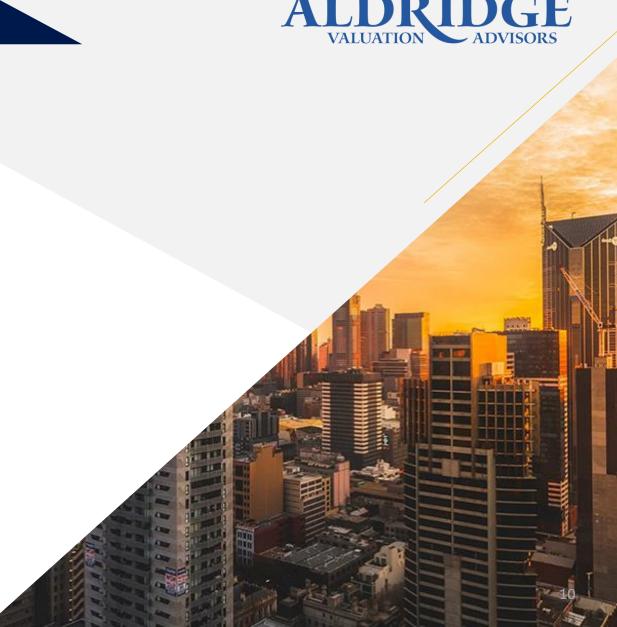
- Diversify customers*
- Diversify industries*
- Automate*
- Delegate to "A" players
- View your business from a *buyers perspective*
- If you were the buyer, what would you change?



4. Throughput

Remove bottlenecks

- Sales*
- Operations*
- Finance*
- Human Resources*
- Technology





5. Accountability

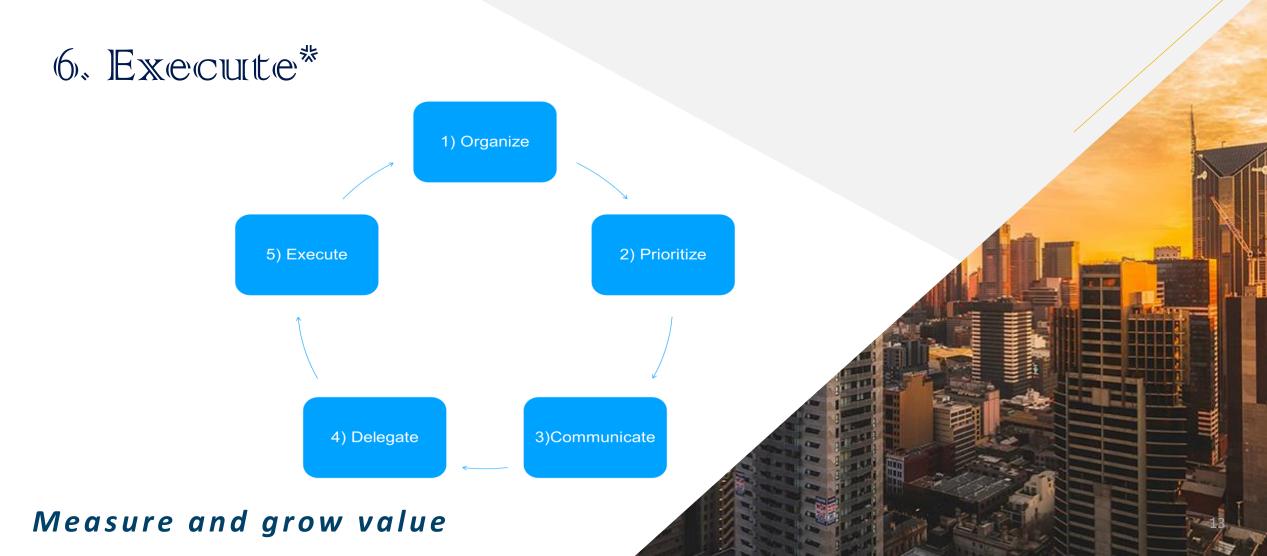
- Sales
- Operations
- Finance
- Human Resources
- Technology



5. Accountability Chart

	What needs to be done?	Person/team responsible?	What is current status?	Completion date
1				
2				
3				
4				
5				
6				
7				
8				
9				
10				







Takeaways

- 1. Leverage you! 80% rule
- 2. Cash: prepare complete projections
- 3. Reduce risk: diversify
- 4. Throughput: **remove bottlenecks**
- 5. Accountability: use chart
- 6. Execute: rinse and repeat



ALDR UGGE VALUATION ADVISORS

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