### Wednesday, July 20 Course Descriptions - Morning

wednesday, july 20 course 2 coefficient with the						
Amphitheater	Emerald I	Emerald II	Diamond I	Diamond II		
What's New? A Review of PCC Software and Service Enhancements  We know it's tough to stay on top of and implement all of the new features offered by your monthly PCC software updates. If your office has been super busy and you've not yet taken advantage of all the new releases, this class is for you. We will take you on a tour of the best of the recent new features and direct you to other helpful PCC tools and resources that can benefit your office. We'll also give you a glimpse of our development roadmap so you can see what's on the horizon. Led by Scott Ploof & Chip Hart, PCC 8:30-10:30	Tour of PCC EHR Come to this class to get a comprehensive look at PCC EHR. We'll take you through the process of logging in, checking in a patient, charting sick and well visits, completing visit orders, and much more. We'll also review pediatric-specific features such as growth charts, immunization tracking, and customized pediatric templates. Led by PCC Sales Team 8:30-10:30	Round Table Discussion for PCC EHR Users  If you're currently using PCC EHR in your office, join us for a quick review of recent PCC EHR enhancements and upcoming features. A lively peer-to-peer discussion will follow, allowing you to share any challenges or wishes and get suggestions from other offices using PCC EHR. As you know, everyone's office and charting is a little bit different, so you're sure to discover new and creative uses for PCC EHR features and workflows that could bring new efficiencies to your office. Led by Bill VanDeventer, PCC  8:30-10:30	How Healthy is Your Practice? Your PCC Practice Vitals Dashboard graphically displays up-to-date information about your practice to keep you informed of its financial and clinical health. Join us for a tour of the Dashboard and an explanation of many of the key practice indicators, including Revenue-per-Visit, E&M Coding, A/R Days, Pricing, Vaccination Rates, and much more. We will also explore the Advanced Dashboard features including a Provider E&M Coding Analysis tool, a Payor Revenue Trend Analysis, a listing of patients overdue for well visits and flu shots, and much more. Led by Tim Proctor, PCC 8:30-10:30			
How to Leverage ARRA to Finance your Pediatric EHR The American Recovery and Reinvestment Act includes an opportunity for physicians to apply for funding for EHR purchases. Learn about the eligibility requirements for pediatricians, how much money you could get, and the hoops you'll have to jump through in order to receive the money. After this class, you'll be able to make an informed decision	Refine Your Scheduling Skill Busy pediatric offices need fast and effective scheduling and PCC's Patient Scheduler (sam) is designed to deliver. In this class, we'll build scheduling skill by reviewing lesser known and advanced features of the Patient Scheduler. We'll be sure to leave time for Q&A, so bring your questions, unique scheduling challenges, experiences, and solutions! Led by Randy Lavin, PCC 10:45-11:45	Go Mobile with Pocket Partner Carry the power of Partner and PCC EHR with you as you care for patients at home, at the hospital, and even on the beach! Pocket Partner allows you to access your schedule and clinical details, and enter notes about phone calls you receive or hospital visits you make for any patient in your system. Pocket Partner will also automatically log your notes in Partner's pen program or in PCC	Leverage Form Letters for Increased Productivity Take advantage of Partner's Form Letter capabilities to significantly increase productivity in many areas of your practice and communicate efficiently and effectively with your patients and account holders. We'll take you from the basics of adding a new form letter to the complexities of making that letter stand out. We'll also discuss designing form letters for use with the Patient Recaller, automatically adding flags, logging	New Snap Codes Simplify Charge Posting and Reduce Errors The new vaccine administration codes introduced earlier this year prompted the development of Snap Codes, a new tool that can be used for so much more than just vaccines. If you've ever wanted to post groups of charges simply and easily, give Snap Codes a try. Customers say "it's a Godsend" and attest to faster checkout with fewer		
regarding your participation in		EHR, making billing for your out-	messages and more! Led by Peter	errors. Led by Romni Palmer,		

of-office services a snap. Led by

Bill VanDeventer, PCC

10:45-11:45

Greenwood & Tim Proctor, PCC

the ARRA EHR incentive

program. Led by Erica

10:45-11:45

Perkett, PCC 10:45-11:45

PCC **10:45-11:45** 

## Wednesday, July 20 Course Descriptions - Afternoon

**Amphitheater** Emerald 1 **Emerald 2** Diamond 1 Diamond 2 The Process of Becoming a How to Survive in a Big Practice Practical Pediatric Legal Update **Keep Patients Coming Back with Preparing for PCC EHR** Medical Home **Partner's Patient Recaller** PCC has led over 100 Market Catch up on the hot legal topics Is your office a patient-centered Healthcare Reform is quickly affecting pediatric practices across the Put Partner's Patient Recaller to pediatric providers to medical home? Find out what it changing the landscape for private country. Learn about federal human work for your practice. In this class, successful PCC EHR takes to become a medical practice pediatricians. New resource law developments which vou'll get hands-on experience implementation. Is your using the Patient Recaller to practice planning to be regulations seem to pop up every affect protocols for hiring, leave home and why you might want to seek 2011 NCQA PCMH day and insurers are creating new decisions, terminations and benefit complete tasks such as recalling the next in line? This accreditation. Learn insider hoops for you to jump through. administration. Review changes that patients for physicals, reminders for course will outline specific flu shots, filling out forms, creating secrets from PCC customer BCA Your overhead is increasing and should be made to your privacy and ways your practice can Medical Associates, and Susanne families are still struggling security policies as a result of the labels and lists, printing simple start preparing now, such Madden of The Verden Group, financially, which makes your HITECH Act. Evaluate the role of social reports and more. Come learn how as identifying an EHR who has led many practices to collection process difficult. As a media in your practice and the need for team, determining your to put this powerful clinical tool to successful achievement. small or medium sized practice, you updated policies. Review practice work for you. Led by Peter Perkett. office's technology needs, may feel like you are swimming up partnership agreements and insurance PCC 1:00-2:30 creating a plan for office-Following the initial stream. In this class we'll examine arrangements in light of pressures from wide communications, introduction to PCMH, a the benefits of private practice, the current regulatory environment and and developing a chart workshop-style session will discuss the challenges and the future plans of your practice. Our migration strategy. Led by focus on the six standards of legal advisors will invite your questions opportunities in today's healthcare Lisa Legge & Jane care which can result in one of marketplace, and share ideas for in order to best focus this program on Saunders, PCC 1:00-2:30 three levels of NCQA PCMH how you can continue to operate the legal concerns that are important to Certification. Join us to assess independently. Led by Chip Hart, you. Led by Anne E. Cramer, Esq. & Shireen T. Hart, Esq., Primmer Piper vour current achievements Director of Pediatric Solutions, PCC toward medical home 1:00-2:30 Eggleston & Cramer PC 1:00-2:30 implementation and to get started on the path toward Practice Makeover: 101 Ways to **Recall Strategies for Real Pediatric Boost Your PCC EHR Charting** Maintaining Provider certification. Led by Susanne **Transform Your Medical Practice** Meaningful Use **Productivity** Work Schedules Madden, President & CEO, The There is no doubt that medical With all the recent talk about proving Ideal for clinicians who are new to Come learn how to Verden Group, Inc. 1:00-4:00 practices are being challenged. Not meaningful use, we wonder if you are PCC EHR, or for anyone looking to properly configure only are we struggling with using technology in your office improve their charting efficiency. Partner's Scheduler (sam) insurance companies and their meaningfully--that is to say, in order to This session provides an overview to meet your practice's ridiculous rules, but we also face provide better care for your patients. of the PCC EHR electronic charting needs. Find out how the **BONUS!** challenges when trying to access Monitoring chronic care patients is a process and tips for improving provider's work profiles PCC clients receive capital, respond to employment and staple of every successful pediatric consistency and accuracy of chart (profile), monthly special direction staffing issues, collect money, and practice. Learn tips and tricks to get documentation. We will specifically calendar (scrod), visit meet patient demands. Now is the each and every one of your patients in review how computerized regarding reports to reasons (t.ed). time to rethink the components of for those physicals, flu shots, and more. physician order entry (CPOE) can facilitate your PCMH configuration items (ced) vour practice and explore potential We'll share the secrets of other pediatric improve communication and application! and blocking files all changes that are needed to meet the effective workflow for placing and practices about which methods work come together to define demands of this new, value-driven, best and take the least resources. fulfilling immunizations. We will vour provider's work also show you how to navigating high-volume-low-margin healthcare Samples will be provided. Led by Chip schedule. This class is THIS SPECIAL environment. Led by Brandon Hart, Director of Pediatric Solutions, your task queue and implement ideal for anyone who

3 HOUR SESSION

STARTS AT 1:00PM

AND CONTINUES

UNTIL 4:00PM

Betancourt, MBA, Practice

Algonquin, IL 1:00-2:30

Administrator, Salud Pediatrics,

PCC 2:45-4:00

Answer Memory features to make

Led by Lisa Legge, PCC **2:45-4:00** 

your charting smarter and faster.

wants to learn more about

maintaining provider work

schedules. Led by Randy

Lavin, PCC 2:45-4:00

#### Thursday, July 21 Course Descriptions - Morning

**Amphitheater Emerald 1** Emerald 2 Diamond 1 Diamond 2 Get Your Ask In Gear: Finding and Keeping the Right People **Discover Alternative** PCC eRx - Your This session will provide information, specific **Revenue Sources** Prescription for How to Ask for Money and Still be Liked tools and techniques to help any health care Traditional services such as **Automated Prescribing** organization find, train and keep good staff. We Each day an account pediatric preventive care, PCC eRx, powered by will demonstrate screening methods that DrFirst, is offered through ages, you lose money, chronic disease management, and the care of children with and the collection quicken the hiring process and boost employee PCC EHR and can be added likelihood drastically retention rate. Attendees will be introduced to acute illness are important and in advance of PCC EHR decreases. Collect more new training techniques and creative valuable. In addition to these implementation as part of a money owed to you alternatives to employee education. We will staple services offered by the stepped process toward quicker, cheaper, with typical pediatric practice, a discuss the roadblocks to rewarding staff clinical automation. Join us greater confidence, and members and prescribe solutions for vaulting wide range of additional for a hands-on tour which those barriers and drawing out the best in without using a services can be provided. Noncovers beginner and advanced use of PCC eRx. collection agency. This employees. Attendees will be introduced to traditional services can increase high-energy collections solutions including: Templates, assessment tools patient satisfaction, augment We'll explore the connectivity training workshop will that fit the right person to the right position, quality of care, and add between PCC eRx and PCC show you how to collect performance evaluation examples, innovative revenue to your practice. Get EHR, show new users how to methods to educate and inspire staff, "wicked ideas for potential new services more money at the time get started with PCC eRx, and of service, create good" interview questions, background data, and learn how to financially cover advanced tips and helpful resource lists, tips for successfully profitable payment evaluate options using a tricks to help you gain speed and workflow efficiencies. arrangements, collect managing the firing/layoff process and other revenue projection worksheet. vour delinguent helpful tools. Led by Tim Rushford, Medical Led by Lynn Cramer, RN of Led by Jane Saunders, PCC 8:30-10:30 Startup Practice Group and PedsOne Billing accounts, and keep Eden Park Pediatrics satisfied patients. Service 8:30-10:30 8:30-10:30 Increase your bottom line! Led by Jeff Staads, **Creating Distinction in the Medical Practice How to Inoculate Yourself PCC EHR Care and Feeding Solving Money Mysteries:** Even in today's competitive economy, most **Against the Hidden Costs of** Your PCC EHR Go-Live was a Credits, Overpayments, Business Resource Center Vaccines success! So, now what? PCC 8:30-11:45 customer service is so lackluster that small Takebacks, Refunds, & Fees What does it really cost to EHR continues to grow as do Some days you need the improvements are easily recognized, administer vaccines? Learn how the needs of your office. experience of Sherlock Holmes to appreciated and rewarded by customers. Health to measure your real product Ongoing care is needed to care practices are no exception. Customers and reconcile the checks and EOBs and administrative costs and sustain smooth long-term use patients flock to those companies and practices with patient services. And, if THIS SPECIAL discover practical ways to make of your PCC EHR system. If that make the effort to create an environment of tracking down those takebacks, 3 HOUR SESSION your delivery more efficient. you're online and wondering overpayments, and credits isn't caring, attention, involvement, follow-up and STARTS AT 8:30AM Led by Chip Hart, Director of what's next, join us for a empathy. Achieve high service quality by: challenging enough, you also AND CONTINUES Pediatric Solutions, PCC review of the PCC EHR need to know how to apply them Creating a vision, establishing practice values, **UNTIL LUNCHTIME** 10:45-11:45 Administrator tools and a staying connected with the business of people, properly. We'll help you wrap up discussion about how to stay up-to-date with the latest your money mysteries by taking and working continuously towards distinction feature releases. Led by Jane in service. Led by Tim Rushford, Medical Startup vou through the process of Saunders, PCC 10:45-11:45 correctly recording these situations Practice Group and PedsOne Billing Service 10:45-11:45 and explaining how following the correct process leads to accurate reporting. Led by Maria Horn, PCC

10:45-11:45

### Thursday, July 21 Course Descriptions - Afternoon

**Emerald 1** Emerald 2 **Amphitheater** Diamond 1 Diamond 2 **AAP Resources for Best Practices Electronic Eligibility Verification: Tour of PCC EHR** Hands on with the Protocol **Explore Pediatric Reports** offered by Partner's Smart **Partner Does it For You!** Become the best practice you can Come to this class to get a Builder be by joining the hundreds of other Report Suite (srs) Verification of your patients' comprehensive look at PCC We know that you chart a bit PCC understands the pediatricpediatricians and office managers insurance eligibility is an essential differently from your peers. PCC EHR. We'll take you through who are members of SOAPM, the specific reports you need to run part of your pre-visit routine. In this the process of logging in, EHR offers the flexibility to build at your practice. This valuable AAP's Section on Administration class you'll learn how Partner's checking in a patient, charting customized chart templates (we data is readily available in PCC's and Practice Management. Discover newest eligibility verification sick and well visits, call them protocols) to match Smart Report Suite (srs). Put how membership in SOAPM will features-including real-time/onvour preferred workflow. In this completing visit orders, and allow you to network with your this powerful Partner program hands-on class, we'll review the demand service for supporting much more. We'll also review peers and keep up with the everto work for your practice by payers-will help you verify and track pediatric-specific features such building blocks available to you changing healthcare marketplace. learning how to access and and walk you through the coverage data. See how to verify as growth charts, leverage this data. We'll review And, learn about the collaboration immunization tracking, and insurance identifiers and deductible process of mixing and matching happening between the AAP and the report categories within NCOA to inform pediatricians about and copay information so you can customized pediatric srs that can assist your office the options to build the protocol the new 2011 patient-centered collect appropriately at the time of templates. *Led by PCC's Sales* with clinical, billing, and that best matches the way you medical home standards. Led by service and from insurers. Led by practice management tasks. practice. Led by Jane Saunders, Team 1:00-2:30 Trisha Calabrese. MPH. AAP. Jeanne Learn how to select, run, and *Justin Ballou, PCC* **1:00-2:30** PCC 1:00-2:30 Marconi MD, The Center For restrict data for a report as well as choose a destination and Pediatrics of Norwalk, CT. and Christoph Diasio, MD, Sandhills output format. Led by Scott Pediatrics, NC **1:00-2:30** Ploof, PCC 1:00-2:30 How to Do Your Own Pediatric **Improve Collections With the New Pediatric Benchmarks Test Drive PCC EHR** Dos & Don'ts of Partner **Help of Your Front Office Team** Coding Audit - \*1 CEU for Productivity, Staffing Take PCC EHR out for a spin in **Insurance Configuration** A successful collection process and Overhead this hands-on workshop. We'll Do you want to be paid on time? Learn how to audit E&M Regular maintenance of your requires a team effort. Your front Have you ever wondered if provide the workstations, and documentation at your practice, you'll provide the adventurous insurance plan configuration office starts the process by verifying you have enough or too few including how to choose which insurance information and eligibility. staff, or if you are paying staff leads to accurate and timely spirit. There is no lecture in this charts to audit, the three Communication is a key element of in line with other offices? And, class! We'll provide login reimbursement. Proper overarching components of E&M success. We'll share tips and how does your productivity information for PCC EHR and configuration is also essential to documentation and what's included techniques for a professional and compare with other pediatric then hand the reins over to obtaining meaningful reporting. in them, how to score a note, and how to present the results to your effective front desk with an emphasis practices? Based on survey vou. Find out what it feels like Join us for an overview of hcfa providers and managers. You will on team cohesiveness for a better input from pediatric practices to document a visit batches, payer ids, insurance bottom line. Led by Maria Horn, PCC across the country, PCC electronically, review a chart in grouping and more. We'll show also receive auditing tools and 2:45-4:00 recently created pediatricpreparation for an incoming you how the configuration files educational materials. Led by specific benchmarks focusing visit, and work from a task relate and explain fixes for Donelle Holle, RN, Peds Coding Inc. on productivity, staffing FTE queue. PCC staff will be on common pitfalls that may be 2:45-4:00

levels and costs, and practice

overhead. Join us to review

these new benchmarks and

see how you measure up to

your peers! Led by Tim Proctor, PCC 2:45-4:00 hand to answer your "how-to"

PCC Staff 2:45-4:00

and workflow questions. Led by

costing you money in the form

by Doug Brosseau, PCC

2:45-4:00

of delayed or unpaid claims. Led

## Friday, July 22 Course Descriptions - Morning

Diamond 2 **Amphitheater** Emerald 1 Emerald 2 Diamond 1 **Electronic Claim Responses: Pay Attention Show Me the Ropes: EHR How Healthy is Your Practice?** What's New? A Review of **Pediatric Coding Updates** and Get Paid! (Part 1 of 2) **Panel Discussion** Your PCC Practice Vitals for 2011 - \* 2 CEUs PCC Software and Service Monitoring and clearing up insurance claim Thinking about an EHR, or Dashboard graphically displays Learn about the new NCCI **Enhancements** rejections is an important part of maintaining a have questions about your up-to-date information about edits used by Medicaid and We know it's tough to stay healthy bottom line. We'll show you the best current one? Listen as a your practice to keep you about how the Conversion on top of and implement all informed of its financial and reports and process to keep up with and respond panel of PCC clients using Factor may affect your of the new features offered to claim rejections. We'll also teach you how to PCC EHR and other EHR clinical health. Join us for a tour pediatric practice. Review the by your monthly PCC of the Dashboard and an new immunization decode the cryptic claim response messages the partners share their software updates. If your insurance companies send you and what to do experiences on decision explanation of many of the key administration codes and how office has been super busy when your secret decoder ring doesn't work. Led making, implementation, practice indicators, including to correctly bill for them, and and vou've not vet taken by Justin Ballou, PCC 8:30-9:30 successes, and lessons Revenue-per-Visit, E&M Coding, discuss the use of modifiers advantage of all the new learned. There will be A/R Days, Pricing, Vaccination and documentation. Participate releases, this class is for **Electronic Remittance Advice: Meet Your** ample opportunity to ask Rates, and much more. We will in a discussion about the vou. We will take vou on a Payment Posting Partner (Part 2 of 2) the panel questions of your also explore the Advanced importance of ICD-9 coding, tour of the best of the Do you wish Partner could post payments for own. Led by Paula Dashboard features including a critical care, prolonged care recent new features and you automatically? It can! You choose the VanDeventer, PCC Provider E&M Coding Analysis and leveling of care as well as direct you to other helpful insurers and payments to post. With the push of 8:30-10:30 tool, a Pavor Revenue Trend much more to give your PCC tools and resources a button, Partner will apply as much as it can Analysis, a listing of patients practice the biggest bang for that can benefit your office. automatically and let you know what's leftover overdue for well visits and flu vour buck! Led by Donelle We'll also give you a for you to post manually. We'll provide a short shots, and much more. Led by Holle, RN, Peds Coding, Inc. glimpse of our introduction to the new automatic posting Tim Proctor, PCC 8:30-10:30 8:30-10:30 development roadmap so feature, then open the floor to your questions. you can see what's on the Led by Justin Ballou, PCC 9:30-10:30 horizon. Led by Scott Ploof & Chip Hart, PCC 8:30-10:30 **Preparing for ICD-10 Managing Denials and Appeals** Tips & Tricks for the **Management Reporting for New Snap Codes Simplify** Improve timely reimbursement by effectively **Partner Power User Financial Oversight** Charge Posting and Federal legislation requires a managing denials and appeals. Learn how EDI Maximize the productivity of Discover the important financial **Reduce Errors** transition to ICD-10 coding on reports can help you understand the insurance your office with time-saving and clinical information that The new vaccine October 1, 2013. Find out why denials and appeals process and discuss how to tips and Partner pointers. should be regularly analyzed and administration codes this change is happening, respond to common situations. Discover how Learn shortcuts to help shared to responsibly oversee introduced earlier this year review the timeline for the Partner can help you automate the process, get streamline your daily practice operations. We will also prompted the development change, and learn what PCC is tips and tricks that will help you find denied operations and discover the review strategic reports that focus of Snap Codes, a new tool doing to help you make the claims that need work, and track your success. benefits of Partner features on investigating long term that can be used for so switch. We'll spend a good Led by Maria Horn, PCC 10:45-11:45 growth and performance trends much more than just you may not be using. This part of this class examining course will also review and guide you towards making vaccines. If vou've ever the basics of the ICD-10 some of the best Partner sound decisions about how to wanted to post groups of coding system and learning invest practice resources. This charges simply and easily, pointers to save you time and increase the efficiency class will include an interactive give Snap Codes a try. how to prepare doctors and of your office. Work smarter session providing you with an Customers say "it's a staff for this new coding to meet the high opportunity to explore a variety Godsend" and attest to adventure. Led by Jan of management reports using expectations of your faster checkout with fewer Blanchard, CPC, CPEDC, PCC patients. Led by Chris Forleo, PCC's Smart Report Suite and errors. Led by Romni 10:45-11:45 PCC 10:45-11:45 Practice Vitals Dashboard. Led by Palmer, PCC 10:45-11:45 Tim Proctor, PCC 10:45-11:45

# Friday July 22 Course Descriptions - Afternoon

Amphitheater	Emerald 1	Emerald 2	Diamond 1	Diamond 2
Coding for Clinicians: The Value of Thorough Chart Documentation - *1.5 CEUs Codes that have higher values and higher reimbursement require corresponding documentation of the work that you've done. It's a challenge to diagnose and code all you do in your fast-paced pediatric office. In this course we will discuss the documentation and coding requirements for common visit types and strategies for properly recording the work you've done to support the codes you choose. Led by Jan Blanchard, CPC, CPEDC, PCC 1:00-2:30	New Challenges for Personal Collections: Larger Copays and High Deductibles Could you use some tips on collecting personal balances? Starting with when the appointment is made, we will discuss the many opportunities in which to ask for payment and how to do so effectively. We will also look at the many features Partner has to help with the personal collections process, including programs such as bills, Personal Money Tracking Assistant (persview), Ebills, the Collection Report (coll), and more. Led by Doug Brosseau, PCC 1:00-2:30	Preparing for PCC EHR PCC has led over 100 pediatric providers to successful PCC EHR implementation. Is your practice planning to be the next in line? This course will outline specific ways your practice can start preparing now, such as identifying an EHR team, determining your office's technology needs, creating a plan for office-wide communications, and developing a chart migration strategy. Led by Lisa Legge & Jane Saunders, PCC 1:00-2:30	Keep Patients Coming Back with Partner's Patient Recaller Put Partner's Patient Recaller to work for your practice. In this class, you'll get hands-on experience using the Patient Recaller to complete tasks such as recalling patients for physicals, reminders for flu shots, filling out forms, creating labels and lists, printing simple reports and more. Come learn how to put this powerful clinical tool to work for you.  Led by Peter Perkett, PCC 1:00-2:30	Refine Your Scheduling Skill Busy pediatric offices need fast and effective scheduling and PCC's Patient Scheduler (sam) is designed to deliver. In this class, we'll build scheduling skill by reviewing lesser known and advanced features of the Patient Scheduler. We'll be sure to leave time for Q&A, so bring your questions, unique scheduling challenges, experiences, and solutions! Led by Randy Lavin, PCC 1:00-2:30
How to Do Your Own Pediatric Coding Audit - *1 CEU  Learn how to audit E&M documentation at your practice, including how to choose which charts to audit, the three overarching components of E&M documentation and what's included in them, how to score a note, and how to present the results to your providers and managers. You will also receive auditing tools and educational materials. Led by Donelle Holle, RN, Peds Coding Inc. 2:45-4:00	How to Avoid Fraud and Embezzlement We've all heard horror stories of offices that have fallen victim to fraud and embezzlement. Don't let this happen to your office! In this class, we'll show you how to combine Partner and office policies to create a system of checks and balances to highlight and prevent problems. Find out how to implement preventive measures that reduce criminal opportunity and protect your employees, your patients, and your office. Led by Maria Horn, PCC 2:45-4:00			