

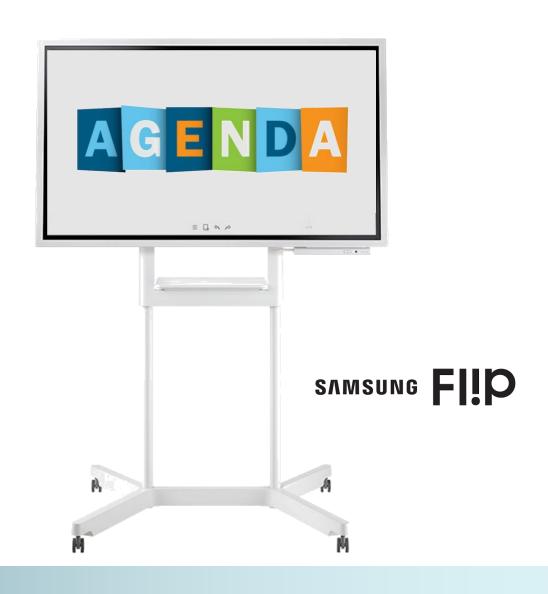
# Integrated Facilities Management for an Activity-Based Workplace

Samsung's Integrated Workplace Management Solution – My Workplace

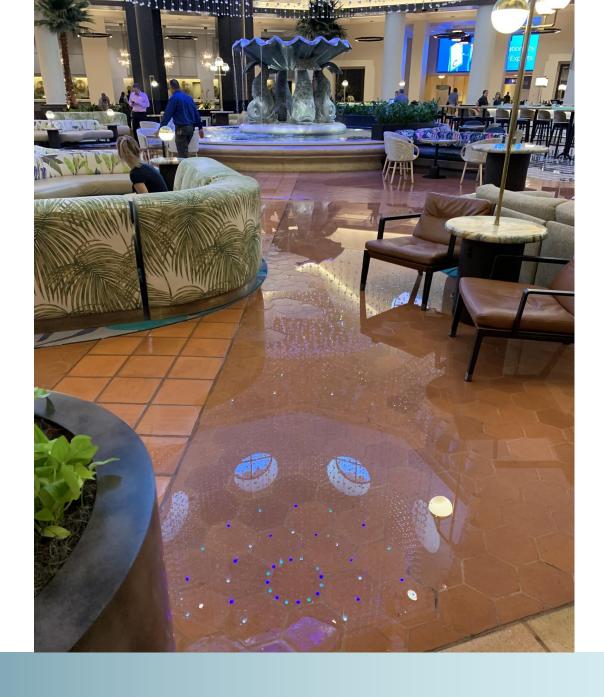
Jackie Williams, Sr. Manager, Workplace Operations, Samsung
Dan Lorenz, President, AMS
Danny Hill, Applications Engineer, AMS

## Agenda

- Introductions
- About Samsung Electronics America (SEA)
- Vision + Strategy
- Objectives + Benefits
- My Workplace Review
- Results
- Future
- Q&A



## Emergency Response + Preparedness?





## Introductions





- Sr. Manager, Workplace Operations
  - Integrated Facility Management
  - Workspace Solutions
  - Workplace Technology

## SAMSUNG



- Dan Lorenz, FMP
  - President



- Account Management
- Consulting
- 16+ Years FM experience

#### Danny Hill



- **Applications Engineer**
- Lead Implementer/Designer for Samsung account
- Special Projects



## **About Samsung**

#### Samsung Electronics America, Inc. (SEA)

#### Mission

Inspire the world with our innovative technologies, products and design that enrich people's lives and contribute to social prosperity by creating a new future







**Beloved Brand** 





**Innovative Company** 



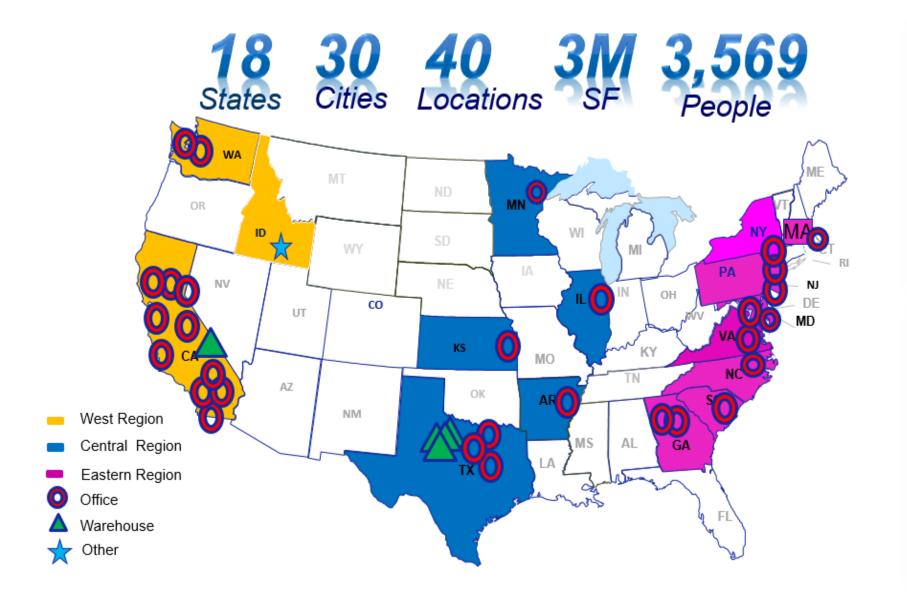


Admired Company





## **SEA Site Locations**





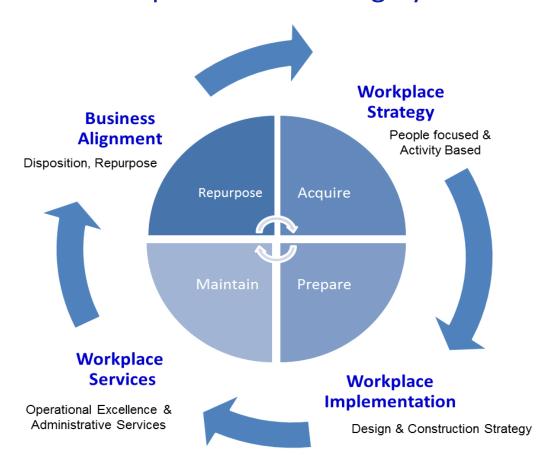


## About General Affairs (GA)

Provide standardized, value-added workplace solutions and mobile testing and support.

- Areas of Focus
  - Workplace Delivery Design, furniture/fixture and equipment standards, workplace strategy, and construction.
  - Workplace Operations
     Operations, maintenance, sustainability, and workplace solutions.
  - Employee Support Amenities, mobile productivity, home office support, and soft services (café, breakroom, vending, mail, concierge, travel, parking).
  - Mobile Product Testing Support Support the MQL team's ability to validate mobile product functionality

#### Workplace Provisioning Cycle





### Vision

- A user-friendly system that drives business growth through robust decision-making support and activation of strategic workplace imperatives, including:
  - Attraction & Retention of Talent
  - Workplace Experience
  - Integrated Facility Management



## Strategy

- Integrated Facilities Management
  - Workplace Services
  - ARAMARK + AMS Partnership
  - IWMS My Workplace
- Activity Based Working
  - A New Way of Working
  - Choices + Amenities
  - Change Management



- Culture
- Services (Concierge)











## Integrated Facilities Management (iFM)

## Integrated Facilities Management (iFM)

#### Strategy

- A performance-based agreement bundling all tactical workplace services and procurement that ensures consistent, repeatable delivery across the nation
- Facility Operations, Maintenance, Capital Planning, Project Management, Energy Management, Facility Conditions Assessments, Vending, Refreshments, Mail, Shipping/Receiving, Uniforms, & Catering



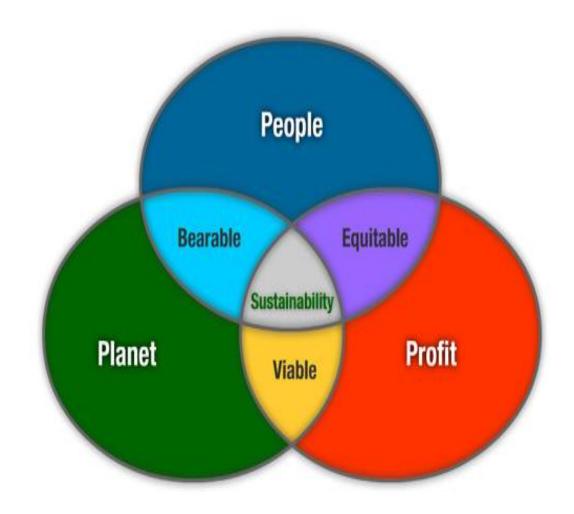
## Integrated Facilities Management (iFM)

#### Benefits

- Simple to administer, low risk, high quality and agility
- Immediate response to needs at ALL sites; provides consistency across the portfolio.
- Enables economy of scale, best value, risk mitigation, consistent and repeatable delivery, workplace experience, and focuses expertise to grow business

#### Savings

- ~20% savings from previous model
- \$1.9M in Year 1





## Activity Based Working (ABW)

## **Activity Based Working (ABW)**

"A new workplace for a new era."

#### **Key Components of ABW**



#### Variety + Choice

Places for privacy on demand as well as an abundance of team-ready spaces.



#### **Technology**

All spaces are enabled so that you can seamlessly connect your technology.



#### Neighborhoods

Workstations and shared settings are clustered into neighborhoods to bring groups together and foster a sense of connection.



## Personal Experiences

ABW allows you to customize what you want your work experience to be. Want to sit in a Destination Park to enjoy the view or be in the social hub to experience the buzz? Go for it!



#### A New Mindset About Work

Work isn't a place you go, it's something you do. To fully embrace that requires a mutual commitment to trust and accountability.

## Traditional vs. ABW Comparison

#### **Traditional**

- Prescribed environment based on <u>hierarchy</u>.
- Multiple activities happening in the same kind of space.



#### **Activity Based Working**

- Being able to take advantage of <u>choices</u> to align your surroundings with what you're doing.
- Multiple space options based on activities.



Variety of spaces for a variety of activities

✓ Privacy on demand han by default

**Fecifi**tenabled mobile make movement seamless Private



## **Benefits of ABW**

#### **Private Spaces**

You'll find a few types of shared spaces designed to give you privacy when you need it for specific activities, whether solo or collaborative. Use them for specific activities, and then free them up so others can use them, too.

#### phone booths

PRIVACY ON DEMAND.

One-person spaces offering total privacy for calls. Use on a first-come, first-served basis.

Never hold or camp out in them.



#### fo zo

#### focus rooms

ZONE IN.

Space offering privacy for one to three people – for anything from calls to conversations to concentrative work. Use on a first-come, first-served basis. Never hold or camp out in them.



#### GET TOGETHER.

Formal meeting spaces. Always reserve in advance, and make sure you find a room that fits the size of your meeting (use a focus room or phone booth for solo activities).





You'll also find a number of informal spaces that can be used for almost anything, some in your neighborhood and some beyond. Use them for meetings, brainstorming, social activities or even to get away when you need a productive change of scenery.



#### backyards

**OPEN YOUR MIND.** 

Need a place for a quick chat or to brainstorm? Backyards are creative spaces surrounded by whiteboards in neighborhoods that can be used on a first-come, first-served basis.



YOU HAVE ARRIVED.

Communal zones just outside your neighborhood that include pantries as well as focus rooms and meeting rooms. Use them to meet, eat or just for a change of scenery when you need to get away from your neighborhood.



#### social hub

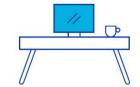
#### THE CORE OF THE LEGACY CENTRAL GALAXY.

Located in the middle of everything, this two-story space is filled with communal and collaborative settings, along with games, pantries and areas you can buy prepared food and Samsung swag.

#### touchdowns

MI CASA ES SU CASA.

First-come, first-served workspace for visitors. Use as long as needed.





- More Meeting Spaces
- Building Amenities
- Campus Amenities



## **Benefits of ABW**



#### Neighborhoods

- Easier access and visibility to the people you work with
- More ad hoc and immediate versus formal and scheduled
- More cross-group connections
- More opportunities to take breaks together
- More events you can do together versus virtually



## The Change Management Journey



#### Pre-move Orientation and Leader Sessions

Fall 2018

Quick check to see what's on people's minds

In-person sessions with managers and a virtual orientation for everyone else to talk about the move process and how to use the new workplace.



Workplace Guide

#### The Move

Winter 2018

A complete source of information for the new workplace (tools, spaces, key people, process, policies, etiquette, etc.)

> Logistical preparation and support to make sure people leave and land comfortably.



#### Pulse feedback

Spring 2019

Ouick check to what is in need of adjustment.



#### Town Hall and Communication Campaign

begin

plan for change.

Starting in April

An all-hands session followed by regular emails and website updates to keep people abreast of decisions, along with answers to explicit questions.

Change agents

Continuous starting in July

Bi-monthly sessions with the group to



#### Summer Cleaning

Summer 2018

Leveraging the annual clean out to get an early start on lightening up.



#### Toss It or Transform It Week

and to solicit street name ideas.

Fall 2018

technology versus paper to enable activity-based



Pulse survey

Fall 2018

More intensive cleanup and a push to begin using working.



Ouantitative measurement and evaluation to determine the future evolution of the site.





A chance to see and feel what the new workplace will be like in advance, and to ask the project team questions.

## **ABW Training & Materials**

- Workplace Guide and other materials in My Workplace
- ABW Interactive Training Module
- Required Training Annually





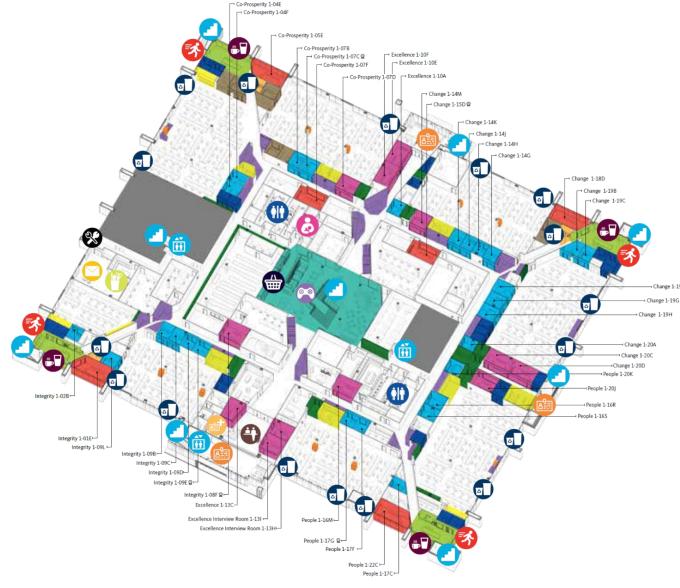
My Workplace



My Workplace Objectives

Create an on-line destination

- A Best-in-Class solution
- White glove service
- One-Stop-Shop
  - Space Information
  - Services for Moves and Maintenance
  - Self services where possible
- Migrate away from legacy systems
  - iOffice
  - Impac
- Prepare, plan, and execute corporate move from Richardson to Plano, TX



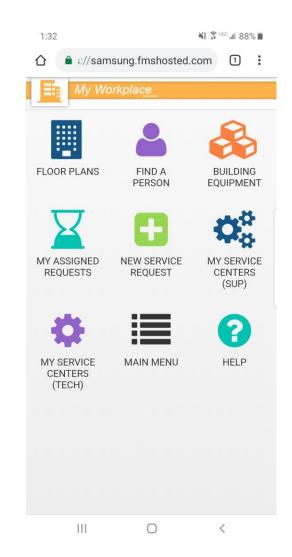
## My Workplace – System Review

#### Phased Approach

- Space
- Service Requests
- Mobile
- Moves

#### Communication

- Branding + Awareness
- Training
- Office Network





## Legacy Central – The Story So Far...





- Using My Workplace to post moves in a phased approach.

#### TRIAGE

- Using My Workplace to filter "Move Specific" employee requests to be handled in higher priority by technicians.

#### **ADJACENCY PLANNING**

- Using My Workplace as the tool to understand visually space implications.
- Using Graphic Themes to quickly understand required adjacencies.

#### **DATA GATHERING**

- Meeting with Office Network to understand Headcount updates.
- Using the Spreadsheet upload utility in My Workplace to quickly insert moves for large groups all at once.



LEGACY CENTRAL

### ESTABLISH NORMALCY THROUGH PROCESS

- Engaging employees through onsite and online My Workplace user trainings to understand how to request service from General Affairs moving forward.

**SUCCESSFUL MOVE** 



## My Workplace User Interface - DASHBOARD

- Top Navigation
  - Service
  - Workspace
  - Find
  - Assets
  - Resources
- Special Navigation
  - Frequently Used Requests
  - Connect At Central



- Dashboard Main Features
  - My Building
  - My Neighborhood
  - My General Affairs Team
  - My Planet
  - My Safety & Emergency Management Team



My Workplace











Service

Vorkspace

Find

Assets

Resources

#### Workplace Requests

Frequently Requested Services



My Building | Plano, TX - Legacy Building: 6 \*

6625 Declaration Drive Plano, TX 75023

Click for Floor Plans

#### Amenities

#### Virtual Concierge

TicketsAtWork provides our employees with access to exclusive discounts, special offers, preferred seating and tickets to top attractions, shows, sporting events, hotels and more.

#### Go to TicketsAtWork.com

Click on "Become a Member"

- Create an account with the Company Code: SAMSUNG123
- You can register using your work or personal email address

#### NY Times

All SEA RFTs will have access to NY Times digital. With NYTimes.com Corporate Digital Passes, you have full access to all the articles, breaking news, multimedia and more from The New York Times.

Go to NYTimes.com/DigitalPass (Instructions)

Campus Newsletter

#### LC Fit

http://www.lifestart.net/lcfit

#### My Neighborhood

#### City Information

#### Plano



Facility Manager

Miguel Nunez (M) 215-436-0538 (O) 972-761-7911

Questions

Map of Plano

#### My Planet



Ways to Save Tips

#### My Safety & Emergency Management Team

My General Affairs Team

General Affairs Frequently Asked

General Affairs Team

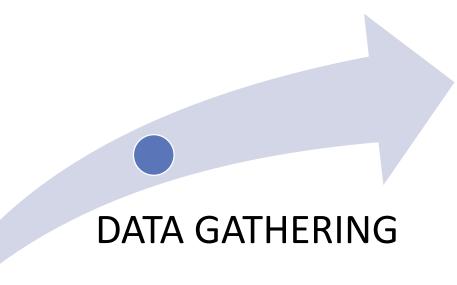
**SEA Workplace Standards** 

Emergency Action Plan Evacuation Assembly Points Ergonomics Request

**EHS Specialist** 

Stephanie Stovall (M) 214-460-5248

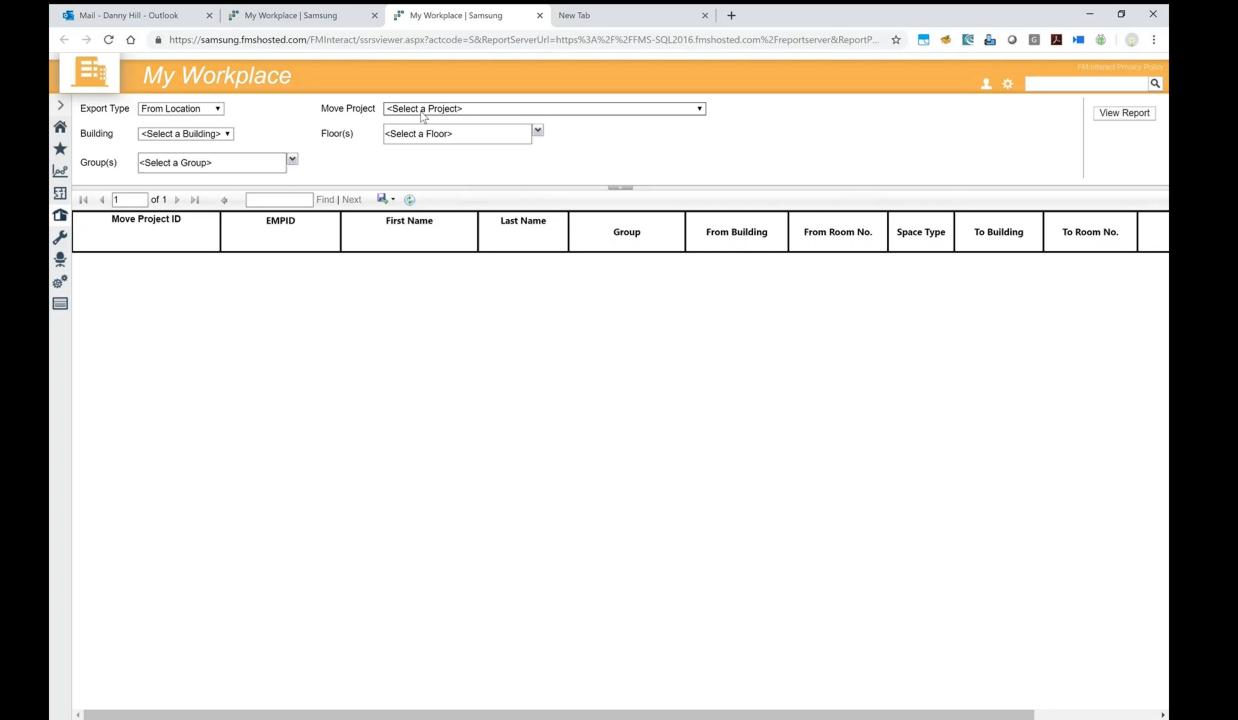
## Space Management



#### Space Assignment Interviews

- Key Office Network Contacts
- Planned Move Spreadsheets Excel Report
- Editing Sessions
- Real-Estate Decision Making
  - Influencing based on Occupancy/Growth/Utilization

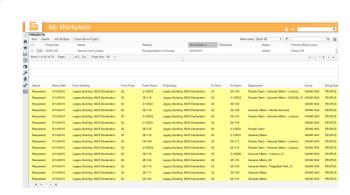




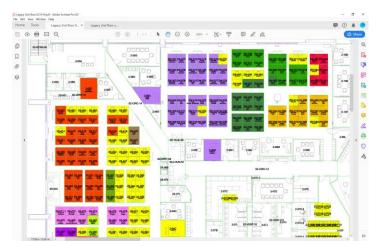
## Move Management



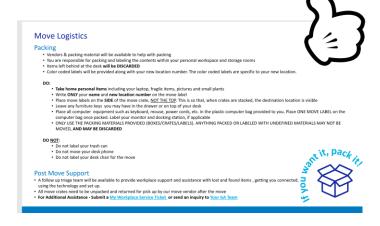
- Group Moves (20+)
  - Adjacency Plan Updates via Graphic Themes
  - Collaboration with the Office Network
    - Orientation
    - Etiquette
    - Change Management



Spreadsheet Uploaded into My Workplace



"Pre-Move" Plan is created through a Graphic theme to understand placement in the new building



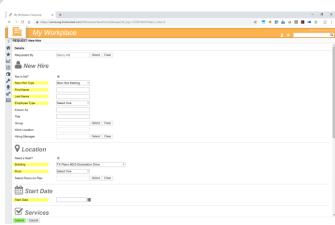
General Affairs communication for the move to be communicated through Office Network

## Move Management

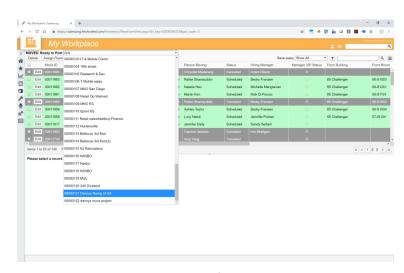
#### **IMPLEMENTATION**

- Daily Activities that tied into LC Move
  - Onboarding
  - Moves
    - Service Requests Integration
    - Email Communication
  - Offboarding
    - Verification of terminations/contractors
  - MAC Concierge
    - Onboarding Support
    - System Training
    - Help/Support

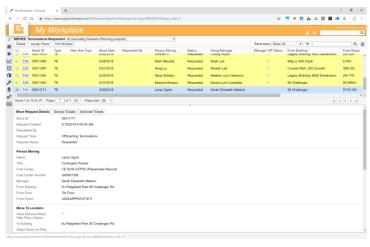




Onboarding New Hires



Moves Ready to Post



**Requested Terminations** 

## **Service Requests**



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Red Triage link on Dashboard

#### On Demand Requests

- Top Ten Frequently Requested Services
- Concierge Services Static Image(s)
- Triage Requests

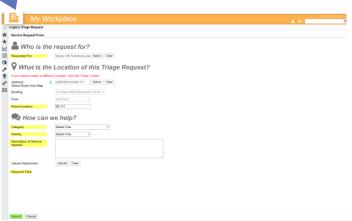


#### Preventive Maintenance

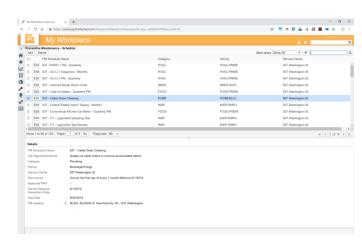
- Service Centers (ARAMARK)
- Outside vendors
- FM Mobile

#### Performance Metrics

Statistics



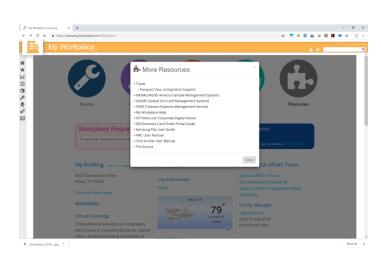
**Triage Specific Service Request** 



**Preventive Maintenance** 

### Resources

### ESTABLISH NORMALCY THROUGH PROCESS



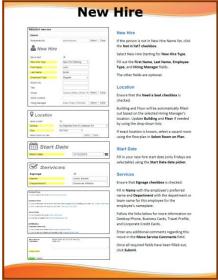
My Workplace Training via Resources

#### My Workplace User Training

 On-site and virtual training sessions to engage employees on how to properly use My Workplace to receive GA service



- Concierge Services
- Employee Engagement



My Workplace Training collateral



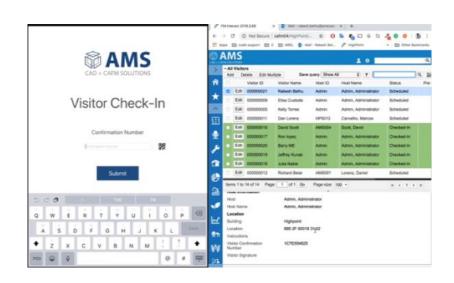
My Workplace Office Network Training

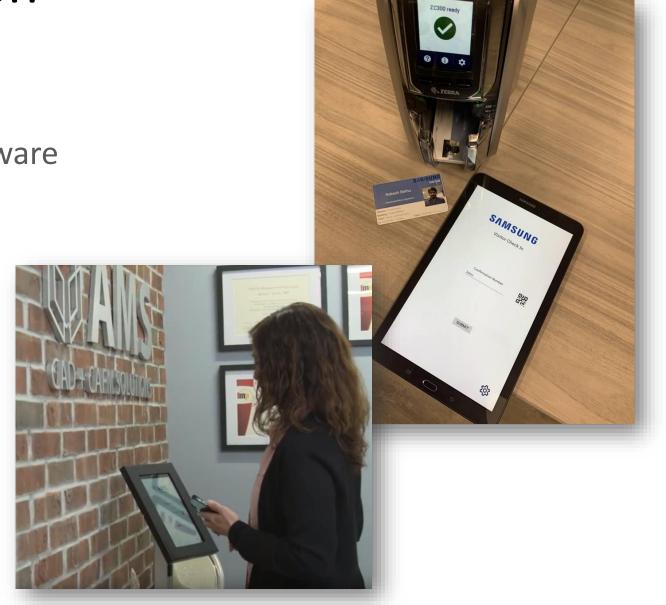




## Visitor Registration

- Leverage My Workplace
- Incorporate Samsung Hardware
- Streamlined Process
- Quality Badge Printing







#### Visitor Check-In

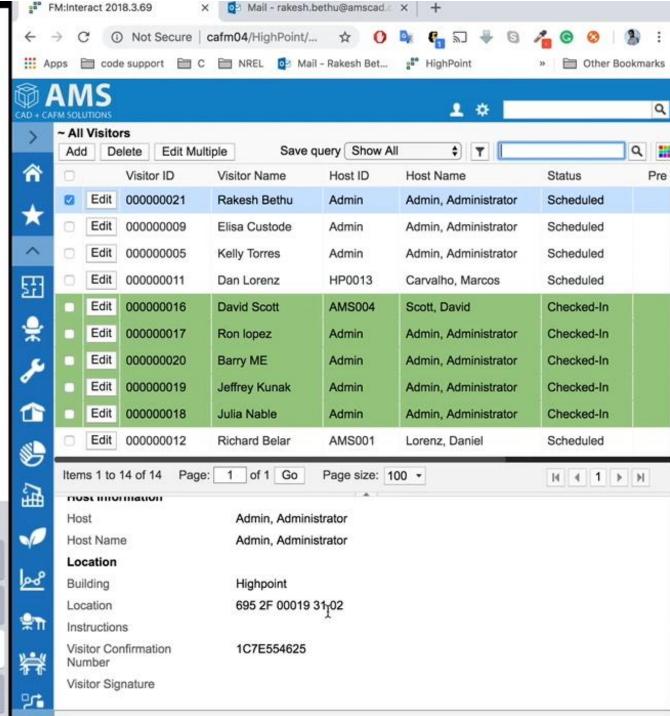
Confirmation Number

confirmation Number



Submit





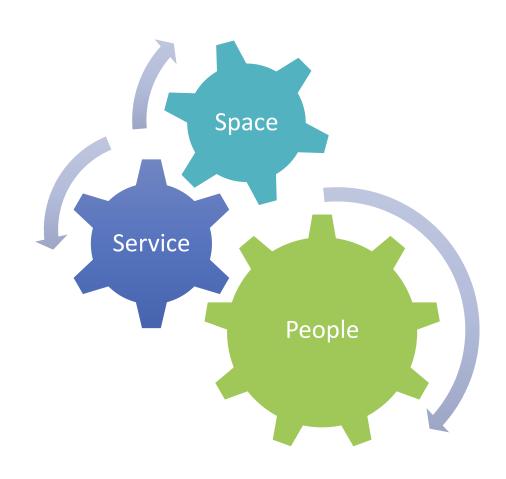
## My Workplace Results

- Data Consistency + Visibility
  - Entire Portfolio
  - Access to Information
- Strategic Planning
  - Workday Grouping of Personnel
- Customer Engagement



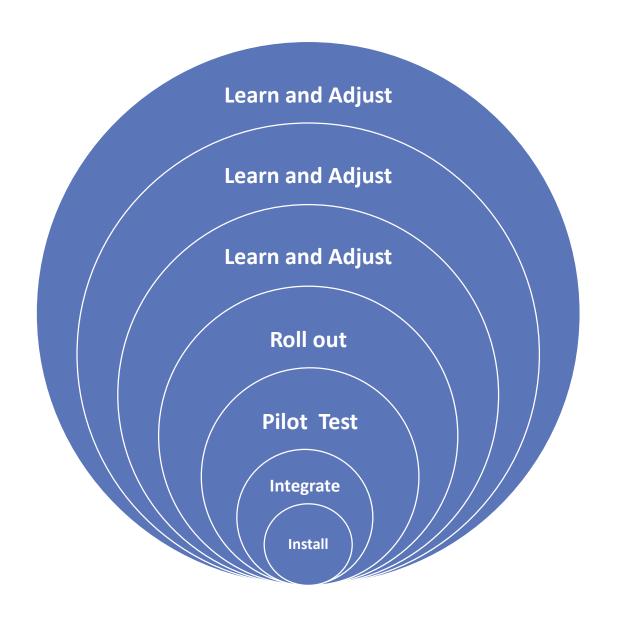


- Proactive Maintenance
  - Integrated Solution
  - Building Equipment



## Implementation Lifecycle

- The Snowball Effect
- Continuous Improvement
- Strategic Partnerships
  - Internal
    - Office Network
  - External
    - Service Providers
    - Consultants
    - Integrator/Developer



## Next Steps...



- Shuttle Bus Registration App
- Wayfinding
- Asset Lifecycle Capital Renewal
  - Revit Asset Collection
  - Building Equipment
- Sustainability



