# Rise of the New Role Summary



#### Challenge

- 1. Technology
- 2. Budget/Time
- 3. Change

#### Strategy

- Common Terminology and collaboration with IT
- 2. Make the FM jobs easier
- 3. Change Management

#### **Tactics**

- 1. FM:Systems screenshots
- 2. Automation, Feeds
- 3. Change Management Documents

#### Takeaways

- 1. FM:Systems can bring it all together
- 2. Reduce duplication & improve process flow
- 3. Document, communicate, collaborate





# Rise of the New Role

How Technology is changing Facility Management

Sharon Langfield, Ridgeview Medical Center Rhonda Rezac, RSP i\_SPACE

01

The impact of Technology on the Facility Manager

Technology, budgets, time and change all play a role.

02

**Evolving the Facility Management Industry** 

Making the FM's job easier.

03

Rise of a New Role

How you can make it happen.

04

Tactics and Takeaways

Including lessons learned.

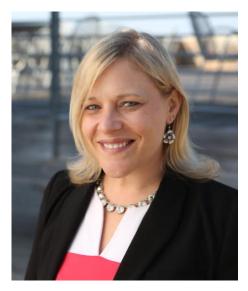


#### **Presenters**



Sharon Langfield

Asset Manager of Connected Technology Ridgeview Medical Center



Rhonda Rezac

FMP, Business Analyst RSP i\_SPACE

#### Contributors – thank you!



Chris Jones

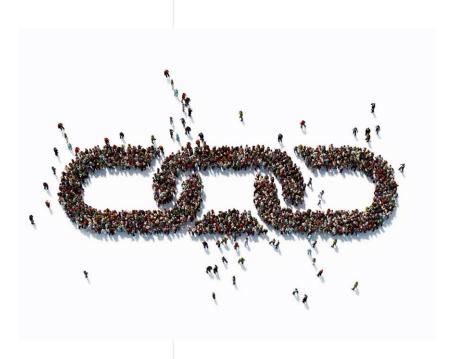
Application Manager HealthPartners



DeAnne Weiss

Sr. Manager, Facility Systems Strategist HCSC





### The VALUE of TECHNOLOGY Technology is helping us link the physical world with the digital world.

Facility Managers are collecting data from these technologies and assets to create and show value.







Who is managing data from multiple technologies or loT?



#### CHALLENGE:

# The impact of technology on the Facility Managers

Technology itself

Budget and time limitations

Change







# CHALLENGE: The impact of technology on the Facility Managers

Technology itself

Budget and time limitations

Change







#### **CHALLENGE:**

# The impact of technology on the Facility Managers

Technology itself

Budget and time limitations

Change





Collaboration with IT

Common terminology

Make the FM's job easier







Collaboration with IT

Common terminology

Make the FM's job easier







Collaboration with IT

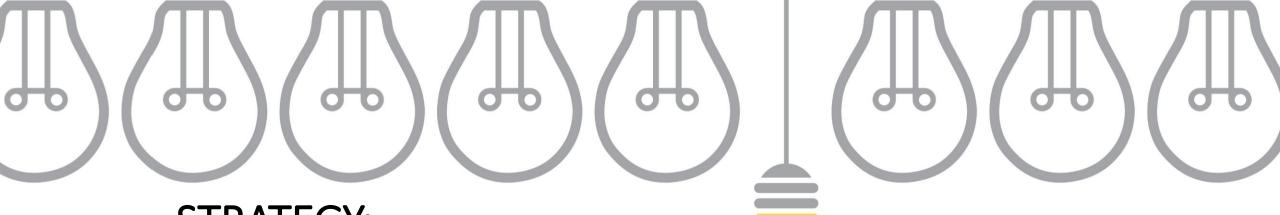
Common terminology

Make the FM's job easier









Collaboration with IT

Common terminology

Make the FM's job easier







### **RESULT:** Rise of a New Role

Asset Manager = Tsar

Break down the silos







# **TACTICS:** Find a Friend in IT

Technology Journey Map

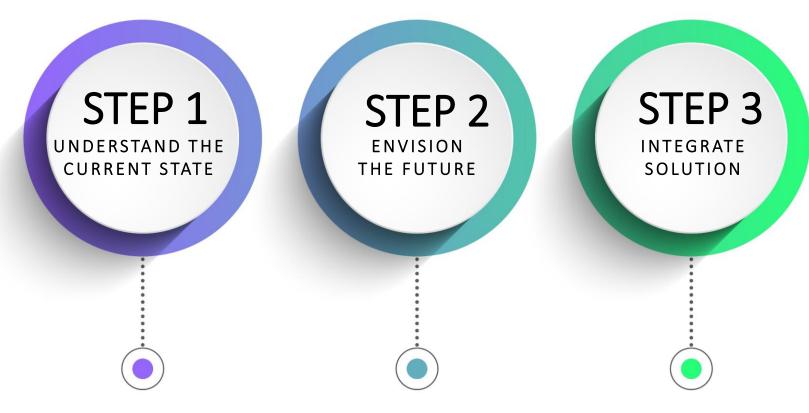
Implement a Change Management Process

Bridge the gap between IT and Facilities









**Interview Stakeholders** 

Document current applications and technologies

Understand gaps and overlaps of technology and data

Assess reporting and analytics needs – what story do you need to tell

Develop and document requirements

Hold strategy meetings - get your champions on board

Document the strategy

Develop and prioritize your technology roadmap

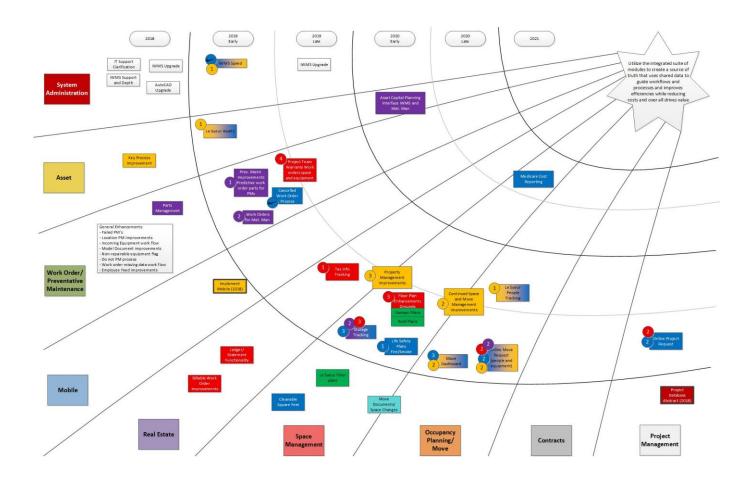
Define your analytics and **Tell** your story





# Change Management: Journey Map

Used to help us look out 2-3 years to determine what type of projects we want to do, and what is reasonable.





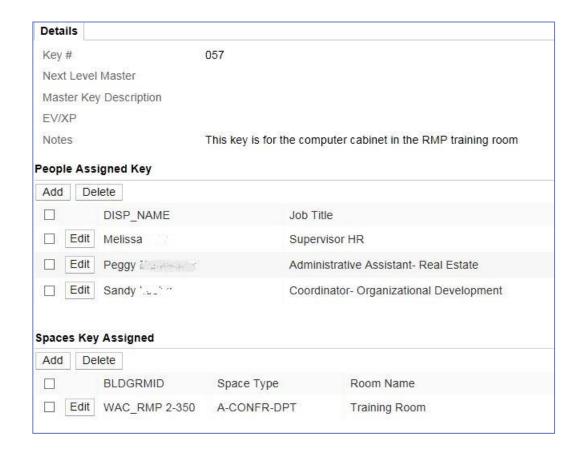


#### Key Management

Track Keys

What they belong to

Who has a copy







#### **Parts Needed**

Tabs in a view to start our vision of knowing what parts are needed before a PM generates the need.

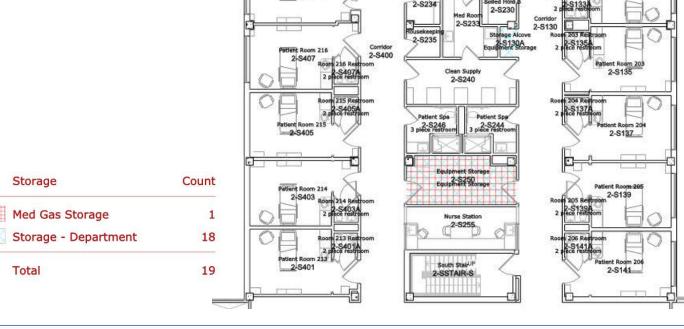






#### Storage Management

Helps us understand how the storage space is used and who "owns" the space.



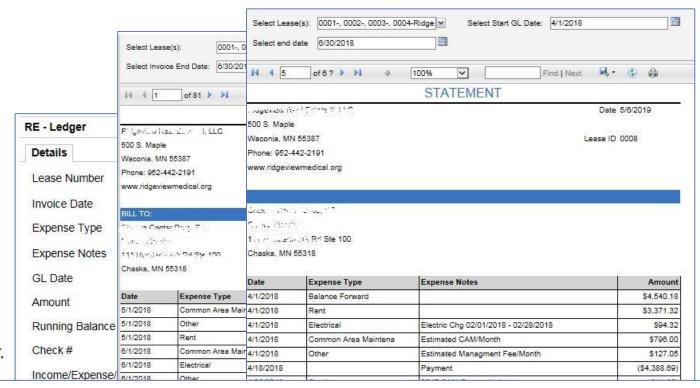
Storage Lo Edit Multi									<b>.</b>	Auto-refres	sh Save query St	now All	<b>▼ ▼</b>
	Bldg	Building	City	Floor	Room#	Room Type	Room Name	Cost Center	Med Gas Stored +	Art	Attic Stock	Equipment	Storage Space Types Organizational St
Edit	WAC_HOS	Ridgeview Medical Center	Waconia	02	2-S250	Department Storage	Equipment Storage	7145	✓				169.52
Edit	WAC_HOS	Ridgeview Medical Center	Waconia	03	3-NESTR	Stair	North East Stair	7215					189.38
Edit	WAC_RPB	Ridgeview Professional Building	Waconia	-02	P-418	Undesignated	Separation Room	T2004					146.03
Edit	WAC_HME	Home Medical Equipment	Waconia	01	1-101	Department Storage	Storage	7965					766.97
Edit	WAC_HOS	Ridgeview Medical Center	Waconia	03	3-NE117	Patient Room	Birthing Suite 2	7215					353.83
Edit	CHS_PLZ	Chaska Medical Plaza	Chaska	RF	R1-B	Roof	Area B						23,803.96
Edit	CHS_PLZ	Chaska Medical Plaza	Chaska	01	1-123H	Cubicle	Workstation	7525					39.06
Edit	CHS_TTM	Two Twelve Medical Center	Chaska	02	2-341	Waiting - DPT	Sub Wait	T2008					64.95
Edit	WAC_RMP	Ridgeview Medical Place	Waconia	02	2-210	Circulation - DPT	Circulation	7390					206.07
□ Edit	WAC_RPB	Ridgeview Professional Building	Waconia	-02	P-410	Treatment Room	Treatment Room	T2004					176.19





# Real Estate (LITTLE)

Using the BAS Import to help update Lease
Statements and Invoices and updating the Ledger.



E - Ledg	er														
Add D	Delete														
	Date	Expense Type	Expense Notes	GL Date	Amount	Running Balance	Check #	Income/Expense/Contra	Cost Center	Building Code	Lease Number	Lease Name	Date Added	Entered By	Sub-Accou
	6/1/2019	Electrical	Electric Chg 04/01/2019 - 04/30/2019	6/1/2019 12:00:00 AM	115.36	9,861.69		Expense		CHS_TTM	8000	Chaska Center Drug, PC	5/5/2019	Automatic	76030
	5/1/2019	Management Fee		5/1/2019 12:00:00 AM	131.48	9,746.33		Expense	T2010	CHS_TTM	8000	Chaska Center Drug, PC	4/20/2019	Automatic	75168
	5/1/2019	Rent		5/1/2019 12:00:00 AM	3,439.16	9,614.85		Expense		CHS_TTM	8000	Chaska Center Drug, PC	4/20/2019	Automatic	75166
	5/1/2019	Common Area Maintenan	nce	5/1/2019 12:00:00 AM	949.21	6,175.69		Expense	T2010	CHS_TTM	0008	Chaska Center Drug, PC	4/20/2019	Automatic	75168
	5/1/2019	Electrical	Electric Chg 03/01/2019 - 03/31/2019	5/1/2019 12:00:00 AM	113.06	5,226.48		Expense		CHS_TTM	8000	Chaska Center Drug, PC	4/5/2019	Automatic	76030
☐ Edit	5/1/2019	Work Order	WO# 51418, 51749	4/23/2019 12:00:00 AM	83.49	5,113.42		Income	T2010	CHS_TTM	0008	Chaska Center Drug, PC	4/23/2019	Kalli *	
□ Edit	4/12/2019	Payment		4/12/2019 12:00:00 AM	-4,633.69	5,029.93	9248			CHS_TTM	0008	Chaska Center Drug, PC	4/12/2019	Jill Florid Strig	
□ Edit	4/2/2019	Payment		4/2/2019 12:00:00 AM	-4,779.16	9,663.62	9240			CHS_TTM	8000	Chaska Center Drug, PC	4/2/2019	Jill Mazes View	
	4/1/2019	Rent		4/1/2019 12:00:00 AM	3,439.16	14,442.78		Expense		CHS_TTM	0008	Chaska Center Drug, PC	3/20/2019	Automatic	75166
	4/1/2019	Management Fee		4/1/2019 12:00:00 AM	131.48	11,003.62		Expense	T2010	CHS_TTM	0008	Chaska Center Drug, PC	3/20/2019	Automatic	75168
	4/1/2019	Common Area Maintenan	nce	4/1/2019 12:00:00 AM	949.21	10,872.14		Expense	T2010	CHS_TTM	8000	Chaska Center Drug, PC	3/20/2019	Automatic	75168
	4/1/2019	Electrical	Electric Chg 02/01/2019 - 02/28/2019	4/1/2019 12:00:00 AM	104.75	9,922.93		Expense		CHS_TTM	0008	Chaska Center Drug, PC	3/5/2019	Automatic	76030
☐ Edit	4/1/2019	Common Area Maintenan	nce 2018 CAM Reconciliation	3/27/2019 12:00:00 AM	405.33	9,818.18		Income	T2010	CHS_TTM	8000	Chaska Center Drug, PC	3/27/2019	Kalli Thank	75168
	3/1/2019	Management Fee		3/1/2019 12:00:00 AM	131.48	9,412.85		Expense	T2010	CHS_TTM	8000	Chaska Center Drug, PC	2/20/2019	Automatic	75168
	3/1/2019	Rent		3/1/2019 12:00:00 AM	3,439.16	9,281.37		Expense		CHS_TTM	0008	Chaska Center Drug, PC	2/20/2019	Automatic	75166
	3/1/2019	Common Area Maintenan	nce	3/1/2019 12:00:00 AM	949.21	5,842.21		Expense	T2010	CHS_TTM	8000	Chaska Center Drug, PC	2/20/2019	Automatic	75168





# Maintenance (AMS)

Created Technician Templates and a list of Failed PM's.

Tech Templates
Template

ANS	10					Date Recei	ved Range	e:	# 05	WOs	2	Hours Logged	4
ANS	14310					05/02/2019	End: 05/02/2019		# of WOs		-	Hours Logged	4
			1	Work Order \	/alues						Templa	ate Values	Hours
WO#	RMC#	PMID	DM D		T		10	Date	Date	Refer	to Aestiva Op	peration Manual, Part 2	wo
WU#	RMC #	PIMID	Piccol Consultation Conference		Template	Assig	nee ID	Received	Complete	Ohms	uA	Template Comments	Hours
53943	27617 Anesthesia Gas Machine	913			ANS18	Zimmermann, Ronald		05/02/2019	05/06/2019	0.134	233		2
Testin	g Device(s) U	sed:				this contract the same of the			•		*	No.	r.
	RMC #		Device Category	Equi	ipment Descrip	ption	Manu	ufacturer	Mo	del#	Serial #		
	35715		Precision Testing Devices	Safe	ty Analyzer Ele	ectric	Bio-Tek In	struments, Inc.	505	PRO	204613		
			I	Work Order \	/alues						Templa	ate Values	Hours
WO#	RMC#	PMID	PM Description		Template	Assin	nee ID	Date	Date	Refer	er to Aestiva Operation Manual, Part 2		wo
***	100000000000000000000000000000000000000	10000	T in Description		remplate	713318		Received	Complete	Ohms	uA	Template Comments	Hours
	27619 Anesthesia Gas	nesthesia 913 Biomed General Template_Semi-Annual_RMC Anesthesia		ANS18	Zimmermann, Ronald		Ronald 05/02/2019		0.266	51		2	
53944	Machine				122	7.0		72	1		111	The second secon	
	g Device(s) U		·				-				1		
	100000000000000000000000000000000000000	ğ	Device Category Precision Testing Devices		ipment Descrip			ufacturer struments, Inc.		del # PRO	Serial # 204813		

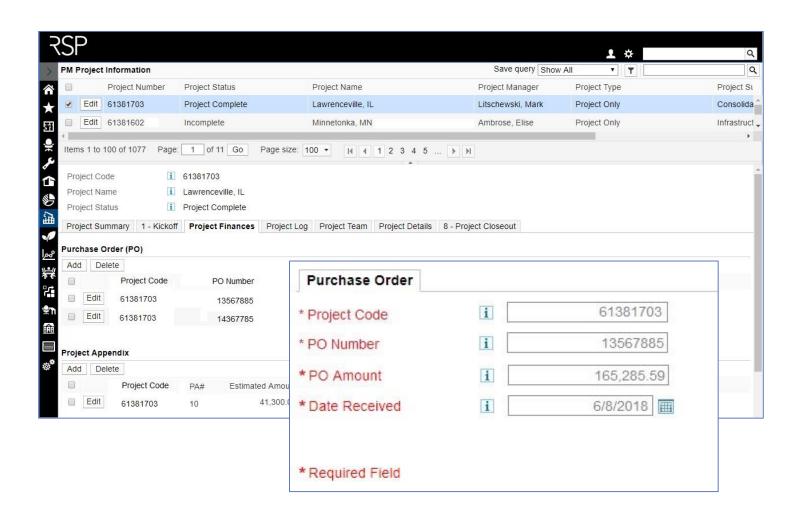
Submit	Cancel		





# Project Management (RSP i\_SPACE)

Utilizing the Project Management module to track projects, including the financials.



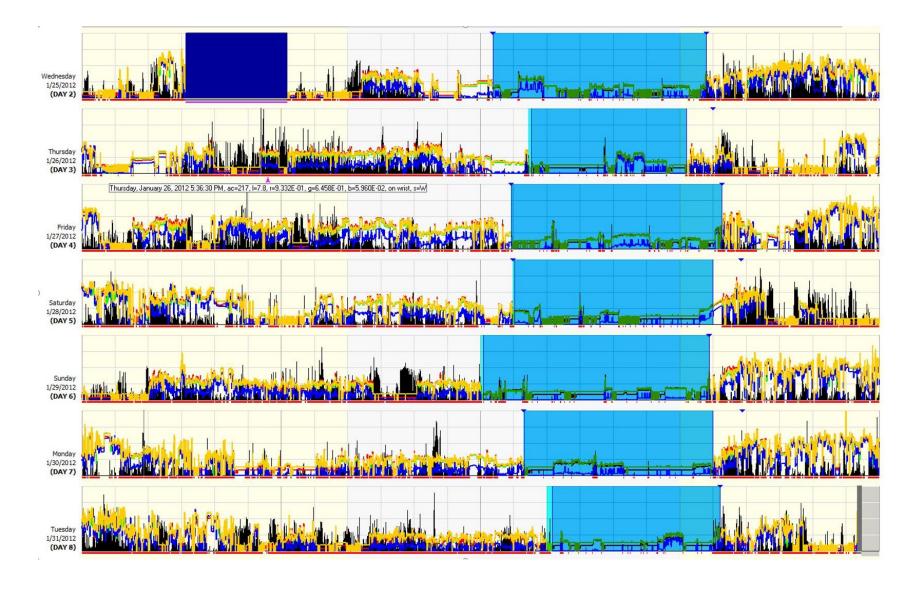




# Wellbeing (RSP i\_SPACE)

CoWorkr Sensors

Phillips Actiwatch









#### **HR Employee Data**

Employee Number Cost Center Manager ID Last Name Login ID Job Code

First Name

Phone



#### Financial Departments

**Cost Center Cost Center Description** Parent Cost Center Parent Cost Center Description



#### **Project Finances**



#### **Building Automation**

Lease ID Lease Name Income/Expense Kilowatt Hours Used



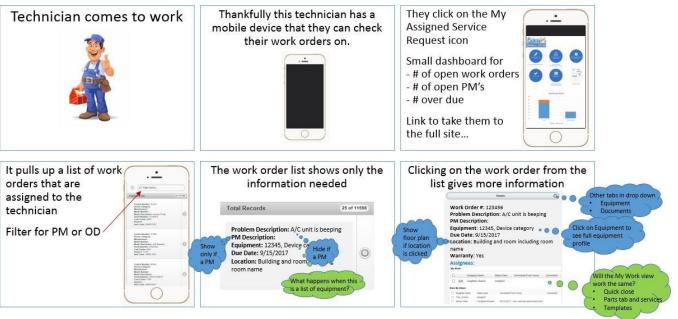


### Change Management: Mobile Storyboard

Used to visually show team members what a new item might look like.

### Technician finding open work orders -Determining what to do









## Change Management: Test Scripts

As we expand, we keep our test scripts up-to-date, so as we upgrade we know what we need to test to keep things working.

				Lindsay		Kalli		Randy		Pat
Module	View	Test Script	Pass/Fa		Pass/Fa	i Notes	Pass/Fa	ai Notes	Pass/Fa	i Notes
				superviosr - should we have access to dashboard as a		A MESSAGE MA	_			•
Space	Homepage	Do you show a map or loons?	Pass	Tested functionality of way finding as well as some of the other drop			Pass	Map	Pass	loon
Space	Homepage	Navigate to a floor plan	Pass	down functionality.			Pass	RPB 4th floor	Pass	Belle Plaine
Space	Floorplan	Can you change the floor plan view?	Pass	Yes - switched over to other floors and buildings			Pass		Pass	
		information regarding that specific room below the plan (i.e. space type, cost center,								
Space	Floor plan	occupant(s), assets)	Pass	Yep I could			Pass		Pass	
Space	Info View	Can you assign someone to the room (if permissioned)		<b>▼</b>			N/A		Pass	Mike K BP 1-W109A
Space	Info View	Can you edit the room info (if permissioned)		NA		0	N/A		Pass	
53	Section 200	Can you click the link below the floor plan that		20 20					Name of the last	
Space	Info View	says documents?	Pass	works great		(c)	N/A		Failed	Worked but went to production
Move	Move Status Planner	Can you add a new move using the single add		NA		<u> </u>	N/A		Pass	B 111 B 11400
Move	Move Status Planner	Can you add using the Add Multiple button? Can you assign rooms using the Assign Room		NA			N/A		Pass	Paul Ham Req # 163
Move	Move Status Planner	button?		NA NA			N/A		Pass	
Move	Move Status Planner	Can you post a move?		NA NA		i i	N/A		Pass	
11010	TIOTE ORGANIST IGNITED	Find the person on the floor plan did they get				(4)	-		7 433	
Move	Floor plan	updated to their new location?		NA			N/A		Pass	
Move	Move Projects	Can you create a new move project?		NA		i i	NA		Pass	Project # 011
Move	Move Projects	Can you assign people to it?		NA		J.	N/A		Pass	
		Can you view the move floor plan? (from the home screen can you select the building and								
Move	Floor plan	pull up the plan and navigate to the move plan)		NA		U.	N/A		Pass	
		Create a new work order with equipment - Boes the room needing service change						Home page - no access Link on home page says under		
Facility Mainter	nand New Service Request (End Use	when the equipment is added?	Pass				Fail	construction	Pass	Yes
Facility Mainte	and New Service Request (Ford Use	Create a new work order without equipment  - Does the room needing service change if you change the person it's requested for?	Fail	individual is assigned to one seat. If individual is assigned to two seats and forces user to select one it populates			Pass		Exilad	No Changed to Steve Fowler
8.	nand New Service Request (Technic	Create a work order and assign it yourself and someone else in the room.	Pass	Assigned to Sharon and myself. Works and shows in dispatch properly, no email routed to Sharon			Pass		Talled	no changed to steve i ower
-		Choose a work order without equipment.  - Add a piece of equipment  - Does the room update?  - Does the cost center change?  Click Save		actually updated prior to saving. Need to continue to test as added a piece without editing the profile the grid updated. Removed the asset but the grid did not revert to no					Failed	Room didn't update but the Grid of Work order # 20887 added RMC #50567 did not change to 1-W255, but changed
racility Mainter	nan( My Service Centers (Bispatche	- Does the grid update?  Dispatch an unassigned work order to yourself	Pass	equipment.  Selected in progress as status but it reverted back to assigned - email			Pass		Passed	when I saved
	nand My Service Centers (Dispatche	or to someone else in the room  Complete a work order <u>without</u> using the quick	Pass	routed to Sharon  Work order closed using non- billable (billable/non-billable not defaulted) - dispatched one using billable status when dispatching and it carried through, tested non-		<i></i>			Passed	
Facility Mainter	nand My Assigned Service Requests	olose form	Pass	billable selection and it carried over		W.				







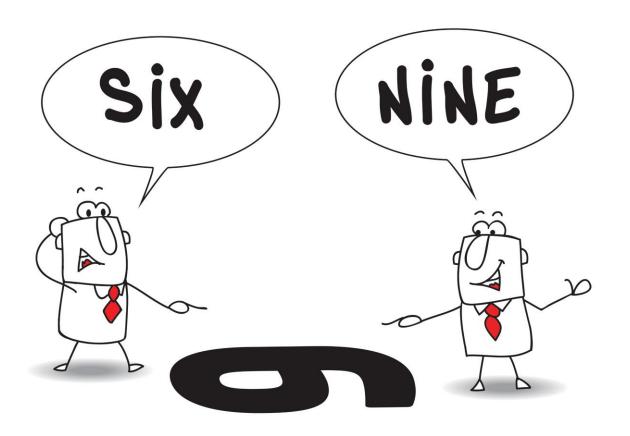


### The Dark Side of Automation

If the work to automate it exceeds the work to do it manually, then you have failed at the pursuit of automation.







### **Consistency**Across Platforms

In order for the technologies to talk to each other, they have to be speaking the same language.







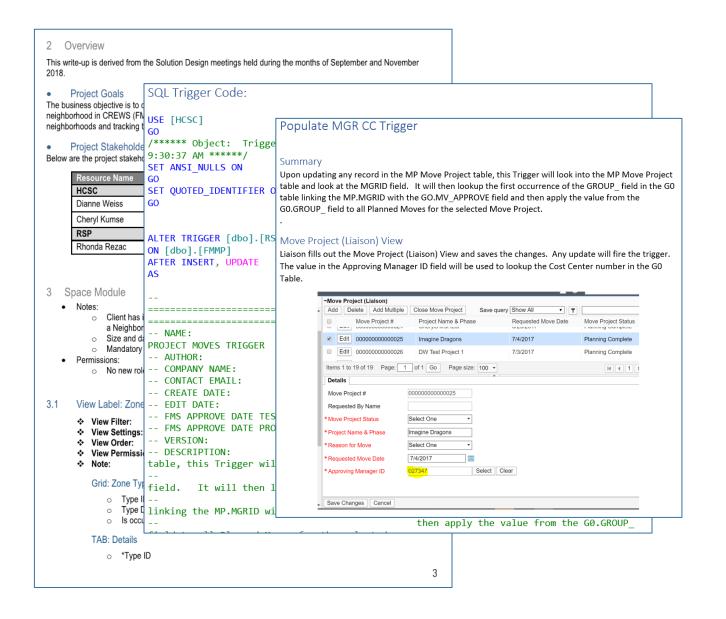
# Document, Document.

If something breaks or fails,

you need to know how to fix it.











#### Facility Technology Matrix - FM Interact Modules Functionality of Module Road mapped Items Additional Opportunities Functionality of Module (not road mapped) Buildings Created in AutoCAD (floor plans) Standardization of space data Shows Employees locations Increased Floor plan information Web Portal Medicare Cost Reporting Facility Condition Assessment Risk Types created, assigned and calculated Review the use of Revit Clickable assets Track Space allocations based on real time data Clickable assets Mail stops Allocation/chargebacks LeSueur Added to portfolio Data change auditing Space Utilization Dashboards and reporting Occupancy tracking and metrics Move process formalized **Email notifications** Move Tracking Move Plans Move Move prompts/warnings Review Move process Move request form to gather pertinent data Online Move requests Increase Email notifications earlier Reporting and dashboards Move status tracking for requests and planners (provide visibility) Approvals Assets details Calculate Depreciation Status Data auditing Warranty Historical system data tracking Cost Equipment Moves Data auditing Clickable Assets on floor plans Potential to integrate with other systems (i.e. Risk assessment Paragon) Asset Contract Info Historical data tracking Reporting and Dashboards Clickable Assets on floor plans Keys Work Order Work Flow Prioritize Work Orders Maintenance Schedule Work Orders Online Project requests Preventative Maintenance Integration with IT or work flow improvements Issue prompting, conditional responses Parts management Notifications Billable work order streamlined Status tracking Reporting





### Ownership Who owns what part?

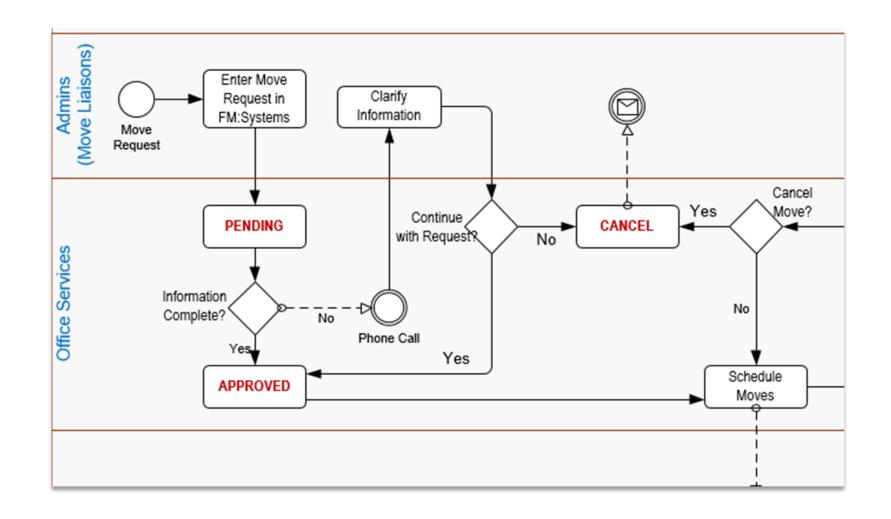
This can change, but make sure to communicate and agree on the change so you clearly know your role.







#### Workflows





### Roles and Responsibilities

Software	Task	Software/ Hardware /Network	Facilities Ticket	Asset Manager - Systems	Asset Manager - Connecte	FM Tech Specialist	IT Ticket	IT User Group	IT Analyst	IT project Manager	IT Infrastructure manager	IT Network Engineer	IT Sys Admin	IT Security
P2000	Add doors	Software												
P2000	Modify doors (hours, groups)	Software		3	3	2								
P2000	Add hour schedules	Software		3	3	2								
P2000	Add access cards	Software												
P2000	Upgrade software	Software			10		0)	1						
P2000	Test software	Software					33	1						
P2000	Assign users to AD group	Software					70						X	1
P2000	Assign users in software	Software		3	3	2								
P2000	Trouble shooting issues	Software/ Hardware/ Network	1				2						X-	
P2000	Design (new construction/remodel/changes)	Software/ Hardware/ Network		1		2	148		1					-1
P2000	Training - Security and Dispatch	Software												
P2000	Training - Facilities Engineers	Software		2		1	92							
P2000	Contacting vendor, vendor relationship holder			1		1								
P2000	Manage contract			1	2									-1
P2000	Routine Maintenance - Remove badges	Software				3								
P2000	Routine Maintenance - Alarm Monitoring Facilities	Software		2		1								
P2000	Routine Maintenance - Data Auditing	Software												0
P2000	Routine Maintenance - JCI functions													
P2000	Server Maintenance - Back up data						0		1					



# **TAKEAWAYS:**Drive your own car.

FM:Systems can help bring it all together
Reduce duplication and improve processes
Document, communicate and collaborate







