

# INDUSTRY EXAMPLES OF PRESCRIPTIVE ANALYTICS

APPLICATIONS AND VALUE



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# Industry Examples Of Prescriptive Analytics

## Applications And Value

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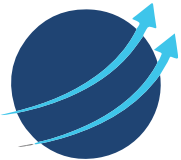
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# MINING AND RESOURCES







CLIENT	USE CASES	VALUE	RIVER LOGIC DIFFERENTIATION
 <p><b>Integrated Mining &amp; Chemical Co.</b></p> <p>(Revenue &gt;\$2B)</p>	<ul style="list-style-type: none"> <li>&gt; 24-month (monthly time periods) product mix optimization including RM/WIP buy/sell</li> <li>&gt; 30-year strategy (yearly time periods) determines the right number of mines, allocates capital and establishes sourcing polic</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>3-5% NPV improvement</b> (up to \$80M)</li> <li>&gt; Financial projections significantly more accurate</li> <li>&gt; <b>Higher agility</b> to re-plan (hours/days vs. weeks)</li> </ul>	<ul style="list-style-type: none"> <li>✓ Integrated mine, plant processing and chemical supply chain optimizes to company NPV</li> <li>✓ One model structure supports multiple planning processes</li> </ul>
 <p><b>Eurasian Coal Producer</b></p> <p>(5M+ Customers)</p>	<ul style="list-style-type: none"> <li>&gt; Integrate S&amp;OP and financials in a complex supply chain (30 mines/enrichment plants; 40 storage areas; 150 SKUs; thousands of logistics alternatives)</li> <li>&gt; Product mix, coal processing, coal blending, transportation and financial what-ifs/decisions</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>\$200-\$250M in annual profit increase</b></li> <li>&gt; Increased <b>fill rates from 80% to 99%</b></li> <li>&gt; Fewer planning analysts required</li> <li>&gt; Re-plan decreased from 2-4 days to hours</li> </ul>	<ul style="list-style-type: none"> <li>✓ Move from sequential (production, sales, financials) to a collaborative, simultaneous planning process</li> <li>✓ Integrate complex supply chain, product mix and financials into one model</li> </ul>
 <p><b>European Water Utility</b></p> <p>(5M+ Customers)</p>	<ul style="list-style-type: none"> <li>&gt; 30-year strategy planning – asset investments, service levels, risk register</li> <li>&gt; Short term sludge operations management – daily sludge tankering, daily/weekly sludge processing</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>\$1B reduction in NPV</b> of investment required</li> <li>&gt; <b>15% cost reduction</b> in sludge processing</li> </ul>	<ul style="list-style-type: none"> <li>✓ Engineering quality representation with near auditquality financials in one model</li> <li>✓ Leverage optimization to identify savings and unique insights in sludge operations</li> </ul>

 <p><b>Top 3 U.S. Refiner</b></p> <p>(Revenue \$40B+)</p>	<ul style="list-style-type: none"> <li>&gt; Medium term logistics planning, including asset commitments/nominations</li> <li>&gt; Optimization of spot arbitrage trading opportunities</li> <li>&gt; Short-term logistics optimization</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>Doubling of profitability</b> from trading and logistics operation</li> <li>&gt; Analyze hundreds of scenarios in less than half the time</li> </ul>	<ul style="list-style-type: none"> <li>✓ Combine logistics and commercial operations into one representation</li> <li>✓ Identify previously unseen marginal profit opportunities</li> </ul>
 <p><b>Global Energy Company</b></p> <p>(Revenue &gt;\$100B)</p>	<ul style="list-style-type: none"> <li>&gt; Optimize pipeline nominations and capacity allocation across the USA's NG and LNG operations</li> <li>&gt; Identify opportunities for trading arbitrage</li> <li>&gt; Optimize asset management agreement bid terms</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>Identification of multi-million \$ profit improvement</b></li> <li>&gt; Significantly faster reaction time to respond to new opportunities</li> <li>&gt; Avoidance of poor decisions</li> </ul>	<ul style="list-style-type: none"> <li>✓ Represent NG pipelines, LNG operations, contracts and financials in one model</li> <li>✓ Identify unique crosscommodity opportunities</li> <li>✓ Support different planning horizons (e.g., daily, monthly)</li> </ul>

# CONSUMER PRODUCTS


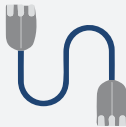



CLIENT	USE CASES	VALUE	RIVER LOGIC DIFFERENTIATION
 <p><b>Top 3 Global CPG (FMCG)</b></p> <p>(Revenue &gt;\$2B)</p>	<ul style="list-style-type: none"> <li>&gt; Plan and optimize the trade promotions calendar based on a realistic model of the business, including critical constraints (e.g., min/max frequency, promote/do not promote together, budgets, etc.)</li> <li>&gt; Ensure feasible tie to budgets and P&amp;L</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Up to <b>3% improvement in net revenue</b></li> <li>&gt; Agility to adjust plans within minutes</li> <li>&gt; Financial projections significantly more accurate</li> </ul>	<ul style="list-style-type: none"> <li>✓ Consider halo effects, competitive campaigns, forward buys, etc.</li> <li>✓ Optimize to multiple objectives (optimize profit, revenue, cost, volume, etc.)</li> </ul>
 <p><b>Global CPG (FMCG)</b></p> <p>(Revenue &gt;\$2B)</p>	<ul style="list-style-type: none"> <li>&gt; Optimize production allocation, plant/line staffing levels, inventory and logistics</li> <li>&gt; Support creation of feasible supply chain budgets and monthly financial reforecasting.</li> <li>&gt; React to market events (e.g., Brexit, FX fluctuations)</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>2-4% reduction in COGS</b></li> <li>&gt; Financial projections significantly more accurate</li> <li>&gt; <b>Higher agility</b> to re-plan (hours/days vs. weeks)</li> </ul>	<ul style="list-style-type: none"> <li>✓ Raw material costs, manufacturing, supply chain, labor, financials and all constraints in one representation</li> <li>✓ Optimize to multiple objectives (meet demand, minimize cost, manage risk)</li> </ul>



 <p><b>National Postal Service</b></p> <p>(Serves 150+ M people)</p>	<ul style="list-style-type: none"> <li>&gt; Regional daily/ weekly planning of mail movements, including resource requirements, routes and timing</li> <li>&gt; Intra-city (regional and local DCs) daily logistics optimization</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>15% reduction</b> in addressable resource and transportation spend</li> <li>&gt; Ability to run up to <b>8,000 scenarios per day, automatically</b></li> </ul>	<ul style="list-style-type: none"> <li>✓ Represent logistical network and how costs are incurred in one model</li> <li>✓ Identify cost minimization opportunities while meeting SLA requirements</li> </ul>
 <p><b>Global Manufacturer</b></p> <p>(Revenue &gt;\$10B)</p>	<ul style="list-style-type: none"> <li>&gt; Network &amp; capacity optimization, including production sourcing, investments and movement of production lines across regions</li> <li>&gt; Optimize to profit, revenue and volume</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>Multi-million profit improvement</b> insights</li> <li>&gt; Significant reduction in planning level of effort</li> </ul>	<ul style="list-style-type: none"> <li>✓ Consider transit and ramp up times for equipment movements</li> <li>✓ Multi-step manufacturing with differential import/export duties</li> </ul>
 <p><b>U.S. Forest Products Company</b></p> <p>(Revenue &gt;\$4B)</p>	<ul style="list-style-type: none"> <li>&gt; Weekly/monthly S&amp;OP decision support, including product allocation, capacity planning and supply/ demand matching</li> <li>&gt; Optimize product mix and overall plan to maximum profit</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>2% of revenue in additional profit</b></li> <li>&gt; Deeper knowledge of key performance drivers</li> <li>&gt; Higher confidence in overall plan</li> </ul>	<ul style="list-style-type: none"> <li>✓ Combine operations, demand and financials to identify unique performance improvement opportunities</li> <li>✓ Evaluate different objectives (e.g., volume, cost, profit)</li> </ul>

# COMMUNICATIONS, MEDIA AND TECHNOLOGY





CLIENT	USE CASES	VALUE	RIVER LOGIC DIFFERENTIATION
 <p><b>European Telephone, Television, and Internet Provider</b></p> <p>(Revenue ~ \$6B)</p>	<ul style="list-style-type: none"> <li>&gt; Fiber rollout across 2 countries including infrastructure (trenching, cabling) through to final home installation</li> <li>&gt; Optimize scheduling based on construction partner characteristics, forecasts, capex dollars, and ROI objectives</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>2% NPV improvement</b> on a £5B investment</li> <li>&gt; Optimal schedule determined including premises and crews by period, local authority and region</li> </ul>	<ul style="list-style-type: none"> <li>✓ Ability to vary objective function automatically including financial metrics, operational metrics, ratios, etc.</li> <li>✓ Determine optimal plans by considering all operational, financial, and risk models simultaneously.</li> </ul>
 <p><b>US Cable &amp; Internet Company</b></p> <p>(30+M Customers)</p>	<ul style="list-style-type: none"> <li>&gt; Bandwidth optimization: allocation of spectrum for different services to maximize volume through constrained transmission network</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Up to <b>15% increase in available capacity</b></li> <li>&gt; Potentially exceeding \$1B in NPV from higher revenue and capex avoided</li> </ul>	<ul style="list-style-type: none"> <li>✓ Ability to explain the model in visual/natural language, establishing trust and driving higher adoption within the field</li> </ul>
 <p><b>Global Wireless Distribution and Services Company</b></p> <p>(Revenue ~\$10B)</p>	<ul style="list-style-type: none"> <li>&gt; Product mix analyses from simulation scenarios based on historic mix and usage</li> <li>&gt; Optimization scenarios based on various assumptions and objectives (e.g., profit, market share, customer lifetime value)</li> </ul>	<ul style="list-style-type: none"> <li>&gt; Consider <b>complex customer behaviors</b> of deferring decisions, substituting to other phones, dropping out, etc.</li> <li>&gt; Proof project rationalized mix from 46 to 34 products for a region identifying a \$1.5M profit improvement without sacrificing the most important customer preferences</li> </ul>	<ul style="list-style-type: none"> <li>✓ Product mix includes optionality to force a buy, sell (i.e., pre-defined mix) or have the model decide based on objective function</li> <li>✓ Increase value of demand forecast and customer analytics by optimizing across entire value chain</li> </ul>

# MINING AND RESOURCES

CLIENT	USE CASES	VALUE	RIVER LOGIC DIFFERENTIATION
 <p><b>US Federal Agency</b></p> <p>(~45,000 employees)</p>	<ul style="list-style-type: none"> <li>&gt; Allocation of personnel to training sessions and locations subject to training equipment and instructor availability</li> <li>&gt; Additional objective to minimize travel cost</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>10% training throughput increase</b> with no additional staff or investment</li> <li>&gt; Up to \$4M/year in travel cost reduction</li> </ul>	<ul style="list-style-type: none"> <li>✓ Ability to deliver 8-week proof of concept crucial to gaining buy-in for this approach</li> <li>✓ Visual nature drives user confidence</li> </ul>
 <p><b>Cash Logistics Operator</b></p> <p>(moves 80% of currency in South Africa)</p>	<ul style="list-style-type: none"> <li>&gt; Daily logistics planning for currency processing, transportation and various types of vault deposits, projecting 5 weeks out</li> <li>&gt; What-if scenarios on resource overtime, unplanned demand and expedited transportation</li> </ul>	<ul style="list-style-type: none"> <li>&gt; One time <b>33% reduction of cash in circulation</b></li> <li>&gt; <b>18% recurring savings</b> on transportation, processing cost and vault deposit penalties (or higher interest)</li> </ul>	<ul style="list-style-type: none"> <li>✓ Optimize trade offs across transport and processing costs vs. interest earned and early withdrawal penalties in different vaults and deposit durations</li> <li>✓ Crystalize the economic value of marginal decisions, such as running over-time</li> </ul>



 <p><b>Asian Shipping Co.</b></p> <p>(Extensive South East Asia network)</p>	<ul style="list-style-type: none"> <li>&gt; Capacity planning – allocation of ships to routes, optimal fleet line-up</li> <li>&gt; Empty container logistics – optimization of empty container availability vs. cost of transport</li> </ul>	<ul style="list-style-type: none"> <li>&gt; <b>&gt;10% reduction in fuel consumption</b></li> <li>&gt; Greater capacity available in high-demand markets</li> <li>&gt; Lower empty container logistics costs</li> </ul>	<ul style="list-style-type: none"> <li>✓ Complex modeling of empty containers logistics, including port constraints, ship schedules, etc.</li> <li>✓ Capacity plan to maximum profit</li> </ul>
 <p><b>Professional Services Firm</b></p> <p>(&gt;100k employees)</p>	<ul style="list-style-type: none"> <li>&gt; Long-term capacity planning to ensure right mix of senior and expert staff, subject to recruiting and retention assumptions</li> <li>&gt; Short-term allocation of staff to projects, aiming for maximum overall profit</li> </ul>	<ul style="list-style-type: none"> <li>&gt; 1-3% margin improvement expected</li> <li>&gt; Higher confidence in overall growth strategy</li> </ul>	<ul style="list-style-type: none"> <li>✓ Optimize the use of the right staff, in the right project to ensure the appropriate skill mix while maximizing margin</li> <li>✓ Generate senior management support through visual models</li> </ul>



# About River Logic

River Logic has been a global innovator in prescriptive analytics (optimization) since 2000. Its platform — designed for business users — enables enterprise-wide optimization, collaborative planning, and performance management, all delivered through a revolutionary user experience. By understanding how to best utilize cross functional resources and manage trade-offs, companies make more impactful decisions.

River Logic goes to market primarily through partner organizations like PwC, Deloitte, Accenture, and Microsoft, helping them develop high-value applications that monetize their IP. Recent clients include Unilever, Boral, Philip Morris International, Boise Cascade, McKee Foods, and the Russian Post. Typical client value-add ranges from 10% in cost reduction to profit improvements equal to 2-5% of annual sales. River Logic strives to help every customer achieve at least 10X return on investment, but it is common for customers to see even higher returns.

## CONTACT US

📍 8150 N . Central Expressway  
Suite M2025  
Dallas, TX 75206

🌐 [riverlogic.com](http://riverlogic.com)

✉ [sales@riverlogic.com](mailto:sales@riverlogic.com)

☎ 214-393-4650

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