



CASE STUDY

FinTech Institution

BUILDING THE RIGHT PRODUCTS AND CREATING TRANSPARENCY IN A MULTI-MODAL ORGANIZATION

COMPANY OVERVIEW

COMPANY GLOBAL RANK:
Fortune 500

REGION:
North America

INDUSTRY:
FinTech

IMPLEMENTATION OVERVIEW

SCOPE:
Business Unit

SEATS:
1,000

FRAMEWORK:
Scrum @ Scale, Multi-modal

TEAM TOOL:
Multiple

LEVEL:
Portfolio

AgileCraft is the only platform built for agile at scale. Visit us at www.agilecraft.com or twitter.com/theagilecraft

CHALLENGES

Executives had no visibility into product development, and were forced to make uninformed decisions that impacted the bottom line. There was no trusted solution for top to bottom reporting.

Projects were managed in silos of business units, cross-departmental communication was poor, and change management was often locked in a slow, methodical process.

Multiple cultures were being managed among thousands of developers, waterfall diehards, and agile diehards; leading to disparate release cycles and cadences.

SOLUTIONS

The AgileCraft platform allowed them a new way to visualize and manage resources and investment dollars to optimize value delivery and resource usage. Executives could now easily make better value-based decisions and avoid the cultural issues of mandating uniformity across the teams.

Managers were able to get information and report on the progress of products, to see where they stood from development and financial perspectives.

By embracing a multi-modal approach, they maintained waterfall for specific work, while identifying opportunities where agile thinking fit best.

RESULTS

With real-time development progress reports and value engineering techniques, bad investments or decisions were caught early and were mitigated before the entire project and budget were sunk.

Time spent manually updating spreadsheets from disparate data sources was eliminated and program managers began delivering accurate and timely status reports.

Teams and management began to approach waterfall and agile as complementary, and approached scaling.

BENEFITS

REDUCE MANUAL EFFORT

Reduced excessive costs tied to pulling data from multiple systems in order to compile rolled-up reports by hand. Automatically harmonize reporting at scale.

HOW: Built-in enterprise portfolio reporting and analytics for resource and financial allocation.

REDUCE BAD PROJECTS

Eliminated cost generated project and priority shifts and teams reallocation. Teams that stay on track reduce friction & save money.

HOW: Value engineering, program room, Monte Carlo simulation analysis and live roadmapping.

ENABLE BI-MODAL CAPABILITES

Avoid blind silos during the transformation by enabling all teams to plan and collaborate together during the transformation to agile.

HOW: Capacity planning, skill set management, unified status reporting, portfolio configuration.