

EMERGING TRENDS FOR CANADIAN MANUFACTURING IN 2017: SHARPENING YOUR COMPETITIVE EDGE IN AN AGE OF VOLATILITY

The annual Manufacturers' Outlook Report (produced by PLANT Magazine), which surveyed over 500 manufacturing executives across Canada, offers valuable insight into the changing concerns of manufacturing leaders. Plus it provides a look into opportunities and challenges that lie ahead in critical areas including Cyber Security, Productivity, Connected Technologies, and Innovation.



EXPANSION INTO NEW MARKETS ENTERING NEW MARKETS Entering new markets will be a key focus for Canadian manufacturers. 33% of respondents report plans for expansion into new markets within Canada, in the next three years. Entering the U.S. market is a close second destination for expansion. 15% 8% Other Central and 9% Australia/ South America New Zealand Central and Eastern Europe 32% 12% 4% 8% Western Europe United States 7% 9% Korea India Brazil 14% China Mexico 4% 33% Japan Canada 20% Other **SKILLS GAPS**



PREPAREDNESS LEVELS AGAINST CYBER SECURITY RISKS

Preparation underway

Very prepared

54% **53**% **51%** 44% 43% 33% 33% 29% **29**% 27% 26% 24% 20% 18% 14% Phishing attack Breach through Targeted Data breach or Data encryption a third party external cyber loss of proprietary or ransom of vendor attack data operational/ control, financial information, management or communications systems **CYBER PROTECTION MEASURES** Security infrastructure **60**%

Not prepared

51%

Not currently measured

69%

70%

27%

26%

23%

14%

17%

None of the above Cyber criminals continue to adopt more sophisticated techniques to try and breach your secure information. It is imperative to create a formal, well-established security strategy that will protect your

Automatic data collection,

Outsourcing support roles

A cyber breach response plan

Cyber security risk assessment/review

Crisis management and/or business

Data privacy controls

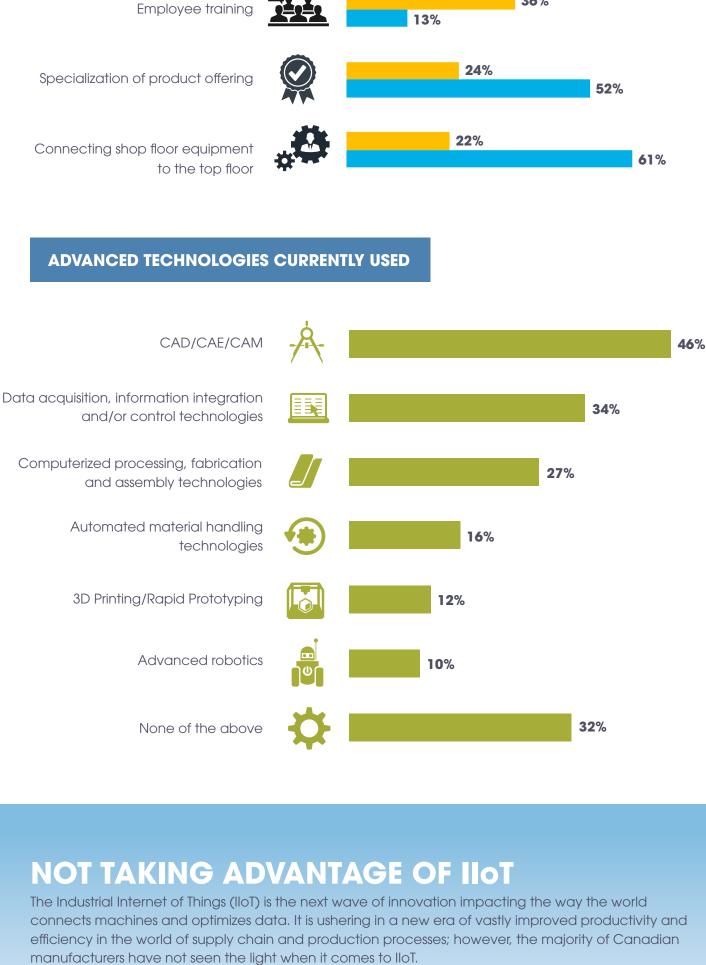
continuity plan

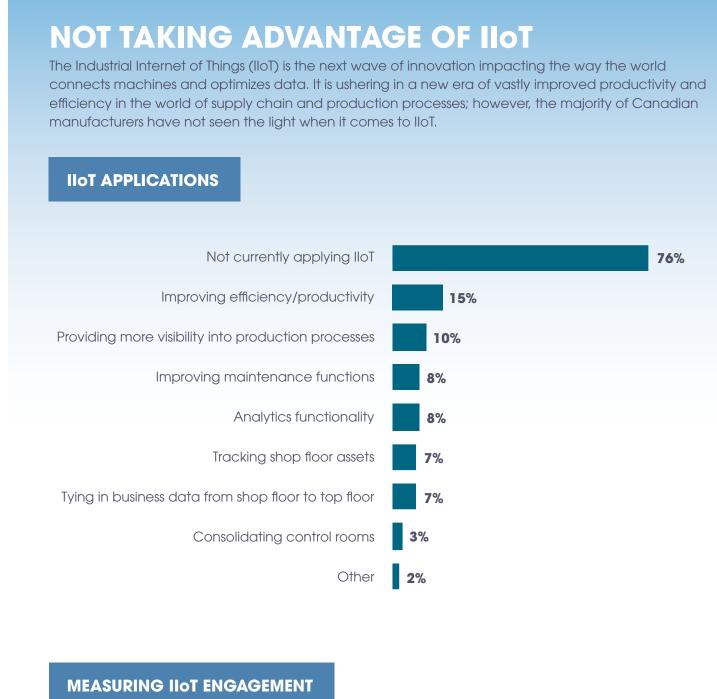
A cyber security strategy



company from detrimental outcomes, and safeguard against any future, unforeseen risks.

analysis and review PRODUCTIVITY IMPROVEMENTS OVER THE NEXT 12 MONTHS Plan to Take Do not Plan Developing a formal productivity 36% improvement strategy 41% Lean, Six Sigma, other CI measures **55%** Investing in technologies 28% Automation 46% 12% Outsourcing manufacturing





Have a plan to invest in technology for deployment in next 12-14 months

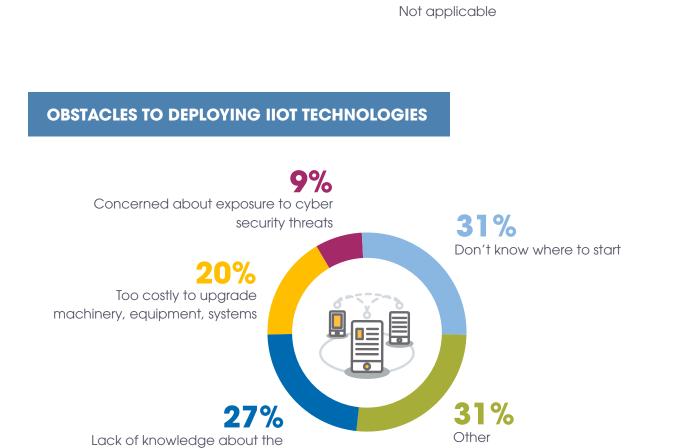
In the process of evaluating its

technology, how it applies

to operations

Currently applying IIoT capabilities

relevance to operations



34%

Not familiar with IIoT capabilities