



PHFoundation



## 2018 Annual Report

You make the difference. Together we make it possible.

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### PHFoundation

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*The Portage Health Foundation is a 501(c)(3) charitable organization.*

*Your contributions are tax-deductible to the extent of the law.*

*Cover image courtesy of Adam Johnson of Brockit inc.*



## Looking Back at Five Years

In 2018 we celebrated the fifth anniversary of Portage Health Foundation's reincorporation to a community foundation from the Portage Health Hospital Foundation. A lot has changed since then. Our mission and vision remain consistent, but the focus and drive are more intentional and purpose-driven than ever before. Throughout the five years, we have created partnerships that leveraged funding, built relationships with the non-profit community, local and regional educational institutions, and have created opportunity through scholarships, expanding projects and working with others to find sustainable solutions to systemic problems. The last five years have been years of growth.

This annual report will highlight some of the partnerships, grant projects and milestones that happened throughout 2018. Before we dive into those stories, we'll look back at the infamous Father's Day Flood that ravaged our community, and the incredible response from this community. As a whole, this report will connect the dots of the year's events, showcase the work being done by PHF's grant partners, and how relationships are what strengthen and leverage resources in the community.



Dear Friends,

*"Courage doesn't always roar. Sometimes courage is the quiet voice at the end of the day saying, 'I will try again tomorrow.'"*

*- Mary Anne Radmacher*

The summer of 2018 exhibited to me countless examples of perseverance and courage. In the days following the Father's Day Flood, I witnessed hundreds of people engaged in backbreaking work, moving mud and debris from homes. The challenges were immense, but our community rose to it and worked diligently to aid those affected by this disaster. The Portage Health Foundation stepped to the plate as well and took on the enormous role of aiding individual homeowners who had been impacted by the storm. Time and again, day after day, I saw individuals working from morning until night either aiding friends, or complete strangers. This commitment to our community members is why so many of us live here.

The Portage Health Foundation is committed to our community as well. We have been entrusted by you, members of this community, to act with deliberation in how the monies of this foundation are put to work to enhance your lives. We work diligently to remain mission focused when making decisions on how the monies should be invested in our community. These decisions are based on much research, using needs assessments that have been conducted in our area, as well as information that we have gathered from our agency partners. The needs are immense, but we are determined to enact real change with our granting, and we have expectations of our agency partners, that they too will endorse this strategy. Putting Band-Aids on the problems facing this community is no longer an option.

The challenges of 2018 were intensified by the Father's Day Flood, but the Portage Health Foundation continued to meet the needs of Baraga, Ontonagon, Houghton, and Keweenaw County residents, while also attending to the critical needs of flood victims.

The following pages of this report will highlight the impacts the Portage Health Foundation is having in localities throughout our four-county community.

Sincerely,  
*Mary Anne Radmacher*



# Words of thanks



These are words of thanks to the foundation and our community for stepping up to help 339 households following the Father's Day Flood. In total more than \$2 million has been spent to date by the foundation on flood-related expenses.



## FATHER'S DAY FLOOD

The community is so fortunate to have such a [dedicated group of kindhearted folks](#) like the Portage Health Foundation. Words cannot simply express one's [gratitude for the compassion and support](#) shown by all of you. But I can try. The damage of the flood can be repaired but the randomness in shock of a 1,000-year storm has been truly humbling. Keep doing what you do in making this a special community to be part of. It is the work of saviors like PHF that will allow folks like me to feel safe in our homes. I consider myself fortunate to have things mostly back in order at home, and the [peace of mind](#) and all of that is essentially due to your efforts.

**Thank you so much for the funding for a furnace and water heater replacement we really appreciate it.**

Thank you for all of your help and support during our recovery from the Father's Day Flood. At first, we were overwhelmed by the damage done to our home, and then we were [overwhelmed by your kindness and support](#). Mary's hug at the informational meeting at Lake Linden-Hubbell High School, Kevin coming to our home and assessing the damage, and everyone taking the time to send us emails and return phone calls meant a lot to us. I am writing to wholeheartedly thank you. I am [humbled, grateful and awestruck](#) over the kindness of your staff and the financial disaster funding that PHF gave me. It helped me so incredibly much. I wept when I heard about it. This funding helped me restore the heat and water heater in my home and to pay the contractor's installation cost. Again, your kindness was [life-changing for me](#).

**I would like to thank you again for all the assistance with my damages from the Father's Day Flood. I am forever grateful for all that you do for this community.**

I want to [thank you so much](#) for everything you and your gang did for me during the flood. It seems [I can't thank you enough](#). **We would like to thank you for the flood relief assistance. It was quite a shock to find our finished basement with three inches of muddy water that morning. We truly appreciate the generosity of Portage Health Foundation. Though our basement isn't put all back together fully yet, we know we are luckier than some.**

Words cannot express the [gratitude and thanks](#) we feel for your assistance in fixing our driveway after the June 2018 flood. Without you I have no idea how we would have managed. I am humbled and in awe of your [generosity and assistance](#).

Thank you so much for your generous assistance with a new furnace and reimbursement of other expenses. Every little bit has helped me out, and your foundation has been a tremendous help! Thank you for all of the hard work and dedication your staff is done for all of us flood victims. I am truly appreciative of Portage Health Foundation.

**I am thankful for all the help given to everyone during this devastating time.**

Thank you for all your dedication to each and every one of us who has been affected by the flood. Your smile and your willingness to treat us with caring hands is a testimony to all who have [contributed money, time and energy to rebuild with boldness](#). I applaud you all for showing up each day and every day one day at a time take care of yourself in the middle of this chaotic reality.

Thank you so much for your [help with the flood damage](#). It means so much to my family. You helped by allowing us to be able to just worry about paying our bills and taking care of our son, and not how we were going to fix the flood damage. You helped during a very stressful situation and [words are not enough](#).

**We would like to extend a heartfelt thanks to your foundation and all the people and contractors involved in fixing our basement and well. To have our household back to normal is so greatly appreciated.**

Thank you so much for your generosity. Your support helped to fix our badly damaged home and helped us make [serious steps toward recovery](#) of our devastating financial loss due to the flood. To say you are all angels for our family would be an understatement. Your [generous gift](#) has helped us find a "new normal," and [allowed our healing to truly begin](#).

**Thank you very much for your assistance with my damages from the Father's Day Flood. I wouldn't have been able to complete these without your help. God bless each and every one of you for your efforts.**

I want to thank the [Portage Health Foundation](#) and everybody who contributed to the [flood fund](#) for the help we received. My basement was truly full of mud, and now it smells fresh and clean and I don't have to worry about health problems associated with the mold. I am [grateful to all](#) of you for your help. **Thank you so much for the help in repairing our home after the flood. We appreciate all you**

**did for us and all you did for this community.** Thank you so much for the time, effort and [financial assistance](#) in [flood relief](#). We personally cannot be any more grateful. We look forward to having a functional yard again next summer and seeing all those [neighborhood](#) kids playing again. **To the people who contributed to the fund and to all of you for seeing a problem and working to solve it - my deepest thanks! I will forever be thankful to all of you that the mold is gone.**

We would like to thank Portage Health Foundation for the assistance in [repairing](#) our basement damages from the Father's Day Flood. We are so happy to report it has been staying dry through the most recent rains. We are so [appreciative and grateful](#) for all that you have done for us in the community.

**After all that we have been through your attention, advice and generous donation to cover the repairs to stabilize our home is much appreciated.**

Thank you so much for the help provided by the Portage Health Foundation. We are [profoundly grateful](#). My husband and I worked very hard all summer to [correct the damage](#), and it will take at least another summer to put things in good order. It really was a disaster! We would not have been able to accomplish what we did without all of the help that was forthcoming from the community, the state and especially Portage Health Foundation. Thank you and all the generous donors from the [bottom of our hearts](#).

**Thank you for funding the flood disaster for my basement flood. It's very much appreciated.**

Thank you does not seem adequate enough to [express our gratitude](#) for the [financial and emotional support](#) you provided to us during the challenging time we faced following the Father's Day Flood. Facing a disaster of the magnitude that hit our [beloved Copper Country](#), and our home, we knew would be challenging. The program that Portage Health Foundation designed to assist impacted residents was [truly amazing](#). We were warm hearted by the professionalism of Kevin, but more importantly the empathy of every foundation member with him that we dealt with. Your encouragement did so much to [keep us going](#). Thank you so much for the [financial contribution](#) to help us stabilize the foundation of our home.



## COMMUNITY AND PHF STEP UP TO HELP FLOOD VICTIMS

Sue Aho is still not able to sleep when a thunderstorm comes in at night. It has been more than a year since Sue and her husband Roy woke up at 4 a.m. to find a disaster in the making. The infamous Father's Day Flood hit them hard. They were without power for five days and didn't have the ability to drive to town because their private road had three washouts and a broken bridge. Their house was literally hanging over nothing in one corner because flooding had rutted out the land below. The dream house they called home looking over Lake Superior was rocked below its foundation. Those moments were hard. Roy still struggles to talk through all of it. "I can still hear the blocks used for our retaining walls," he said. "They were clinking like bricks."

The moments after this happened tells you everything about the Copper Country. The community didn't sit back and feel bad for themselves. People went to work. Within days our

community's countless volunteers were joined by emergency-response organizations from all over the country like Red Cross and Team Rubicon. Those groups were astonished at what they found. The damage was just as bad as they heard. The recovery, though, was awe-inspiring.

"We rolled up our sleeves as a community," said Jon Stone, who served as volunteer coordinator during the flood. "Team Rubicon showed up, and they were supposed to be here for a few weeks. After a few days the director said, 'we have to pull out. We're going to do the assessments on the houses, but the volunteers are just ahead of it. We need to track what we do, say what we're going to do and then do it. By the time we get back to do it, the neighbors are doing it, or have it done, without us.'"



Stone knows a thing or two about disaster response. He led disaster planning for all 15 counties of the U.P. He holds the highest level certification possible in Michigan as a fire instructor, is a paramedic and EMS instructor, has more than 1,000 hours of HAZMAT training, and has a professional emergency management certificate from the state of Michigan.

"Copper Country Strong was unique," he said. "I hope that sense of unity continues to resonate for a long time."

That's not the only thing Stone was impressed with. If you can stop him long enough to catch a cup of coffee with him, he'll tell you all about the incredible response from Portage Health Foundation.

"The community has no idea about the amount of time, effort and resources PHF put in for this," Stone said. "If (PHF) didn't do that, hundreds of lives are still completely devastated by the flood."

Stone had an enormous amount of people available to volunteer after the flood, but quickly ran into an issue. They didn't have enough safety equipment and tools to get work done. Stone called Portage Health Foundation Executive Director Kevin Store and told him of the need.

Within hours he received the needed equipment. "No one else had the credibility in the community and the resources needed to stand up and get what you need so people can get out and help other people," Stone said.

That immediate response helped keep people moving, but it was just the start. PHF's staff and board of directors gathered for hours upon hours to make a plan.

"As the cleanup stopped, it was obvious PHF was looking to help people in the longer-term recovery efforts," Stone said. "That is something the foundation did that no one else could do. There was no insurance. People had lost most of their

earthly possessions. They were suffering complete devastation. PHF stepped in working with local lenders, homeowners and contractors. They handled the applications, evaluated homes and helped put lives back together."

The Aho's were doing everything they could to just get to the main road after the flood. They live past Freda, near Beacon Hill. It took heavy equipment, a lot of manpower, some clever work arounds, and a ton of hard work to eventually open up their road and bridge. The next step, though, was a little harder to swallow. The house was in bad shape. They estimated that about 1/4 of the house had the ground taken out from under the foundation.



**MORE THAN  
\$2 MILLION  
EXPENDED HELPING  
HOMEOWNERS TO DATE**

"Knowing we didn't have to come up with dollars like that was a Godsend," Roy said. "PHF was extremely professional. Everything was well organized, thought out and handled. When you donate to an organization like that, and you know the money is going back to the community, you can be comfortable with the way PHF handles their business. What PHF did at that time was not their regular mission, but they saw a need in the community, and they stepped up."

In total, nearly \$1 million was donated to the foundation to help our community. Every penny

of it was spent helping homeowners. In addition, the foundation more than doubled the amount raised. The Portage Health Foundation wants to thank all of the individuals, businesses and organizations who came together to help in our community's response to the Father's Day Flood. We came together and lifted each other up to help get through it, and day by day our community is rebuilding.

While the community is rebuilding in the best way it can, we'll forever be grieving as a community at the memory of 12-year-old Thatcher Markham, who passed away that morning due to the flooding.

## Scholarships

*We're investing in their future so someday perhaps, they'll invest in our community.*

Our scholarship program is an investment in the future, encouragement for the community's young people and a means of supporting the overall health of our four-county community. As an agency whose focus is health, it is important to see that health can be applied in many different ways.

PHF believes that by investing in educational opportunities, it will help to retain those young professionals in the community. PHF offers high school scholarships to graduating seniors, undergraduate research scholarships, general undergraduate scholarships, medical school scholarships and now a graduate scholarship focused on public health. This array of support was designed to help students in different capacities throughout their studies.



The undergraduate scholarships offered to students at Finlandia University, Gogebic Community College, Michigan Technological University, Northern Michigan University and Michigan State University College of Human Medicine Upper Peninsula Region are renewable scholarships for those pursuing a degree in some form of health-related degree.

PHF designed these scholarships to be renewable in order to support the students throughout their school career, rather than limiting support to their first year of schooling.

The research scholarships are a part of the partnership with Michigan Tech, and support the advanced education students receive as well as resumé-building exposure to their fields. These scholarships place students into a mentoring setting where they gain hands-on learning experiences, relationship development with faculty and staff, and allow students to put their talents to use in the advancement of research.



## Partnerships

*“If you want to go fast, go alone. If you want to go far, go together.”*

– African Proverb

Partnerships are an integral part of the work Portage Health Foundation does. PHF strives to build relationships that build capacity, leverage resources and stimulate change. These partnerships look different and are on different levels, ranging from fellow foundations, community partners as well as their non-profit partners. Over PHF's five years as a community foundation, it has worked to develop, grow and foster their relationships to see resources used and expended in a way that helps support the overall health of the community.

## Non-profit and Foundation

The non-profit community is our direct partners in making the community a healthier place. Non-profits are the safety-net organizations in the community that support individuals with an array of needs. The relationships between us and the non-profits are important for programming to expand and grow that further supports the health needs of the community. An example of this type of relationship is with Dial Help.

Dial Help is an organization that has a 24/7 crisis line and programming that supports families who struggle with addiction, mental health, abuse and more. This non-profit has been a competent partner for PHF particularly in the areas of mental health services for the community. Dial Help has not only fostered their current programs, but the non-profit has been able to expand and grow what they have been able to offer.



## Foundation and Foundation

We have developed vibrant relationships with other foundations in Michigan that have similar goals and missions – support healthy communities. Michigan Health Endowment Fund and Blue Cross Blue Shield Foundation of Michigan are the two biggest. These two organizations have taken a specific interest in supporting initiatives in the Upper Peninsula of Michigan and have become natural partners with us. It has been through conversations, better understanding the role each foundation can play and seeing how, together, they can leverage their resources in the community that they have been able to work together in support of local projects. These foundations have co-funded projects with us focusing on substance abuse, addiction, and mental and behavioral health. These areas of focus are important to the organizations and they are supporting projects that will help move the needle in regard to systemic change. Foundation-to-foundation partnerships are a crucial part of supporting the safety net organizations and their work in the community. Foundations function in a capacity of financial support, leverage and bringing resources together. As foundations develop relationships, they are able to work more efficiently and more intentionally toward similar goals with better efficiency in resources. Foundation-to-foundation relationships are important because they bring in resources from outside the area, engage other money sources and increase the impact that can be had in the community. These relationships are vital to the continuing work and progressive development that is and will continue to happen in the four-county community.



## University and Foundation

Along with foundation relationships, PHF has developed relationships with university institutions. In its most basic form, PHF supports health education as one of its five pillars of emphasis that guides their grant funding.

On a large level, PHF has partnered with Michigan Tech in a way that creates educational opportunities, expanded research support, as well as, grows the opportunities within the institution that trickle out to impact the broader community. Five years ago, PHF and MTU entered into a partnership that endowed three professors whose focus has direct impact on the community. The three areas of focus for these professors is population health, preventative and community health, and technological innovation in health. All three areas connect directly to community health risks, community economic development through innovation and community overall wellness.



This partnership is important to support the overall wellness of the community because universities bring a different level of education, resources and impact through their circles of influence. MTU has been an influential partner in their effectiveness to carry out initiatives, support system for the students and researchers, and ability to bring diverse connections to the table.

## Community Partners and Foundation

The partnerships with entities like universities, non-profits and other organizations all play important roles collectively and respectively. Another key partnership is our relationship with community partners. An example of this is the UPSET West program development, implementation and sustainability that was made possible because of community partners that came together to make it a reality. Partners such as the Sheriff's Offices of Baraga, Houghton, Keweenaw and Ontonagon counties, the Michigan State Police, City and Village police, as well as other governmental and mental health institutions.





## DIAL HELP

### YOUTH RESILIENCY/YOUTH ONE STOP

In the spring of 2018, we partnered with the Michigan Health Endowment Fund to support a request for proposal that would support mental and behavioral health services for adolescents in our four-county community. This co-funded project supported Dial Help and their Youth Leadership and Resiliency program.

This initiative brings a four-tiered approach to supporting adolescents and their mental and behavioral health needs. The first program is Wyman's Teen Outreach Program, which provides at-risk teens with the tools and opportunities needed to avoid risky behaviors, and become leaders within their circles of influence. This program includes a nine-to-12

month curriculum that utilizes weekly peer group meetings. Students learn healthy coping, resiliency and leadership skills while participating in different lessons, physical activities and community service opportunities. It creates a pivotal support system for youth as they learn how to problem solve, set personal goals, understand personal wellness and its impact on their life, and develop healthy decision making skills. All of these components support the youth by taking preventative steps and providing them with the necessary tools to be healthy and thrive.

The second program, called Signs of Suicide, was developed by Dial Help. This prevention program helps youth become aware of signs of suicide, show care to someone experiencing it and then tell a trusted adult who can help. This program not only supports young people who are struggling with suicidal ideation, but supports their peers in understanding what it means and how to help. It helps combat stigma as well as educates and mentors youth in how to help and seek out support for their friends. This program adds a layer of support for young people by helping them learn identifying behaviors and helping get people to help sooner. The program functions as a referral program to the Blues Program – the third program in the four-tiered system. Not only does the program help kids identify behaviors in those around them, but helps them better understand how they may be feeling as well. The Blues Program is a six-week group intervention intended to actively engage high school students with depressive symptoms or at risk of onset of major depression. This program includes a one-hour group session and home practice assignments as well as

*Our partnership with Dial Help provides wrap-around care and support for the adolescents through in-school programming, mentorship and skill development.*

weekly sessions that focus on self-awareness skills, developing positive coping strategies, learning and practicing cognitive restructuring techniques and developing response plans to future life stressors. This program not only provides tools for young people to implement, but also provides necessary services of support for them if they are currently struggling with depression.

The fourth program in this initiative is the Cognitive Behavioral Intervention for Trauma in Schools. This is a school-based group and individual intervention designed to reduce symptoms of post-traumatic stress disorder, depression, behavioral problems, and to improve functioning, grades and attendance, peer and parent support, and coping skills. This program uses cognitive-behavioral techniques like psychoeducation, relaxation, social problem-solving and cognitive restructuring. It supports students who are referred by their teachers, court referrals or through one of Dial Help's other programs, such as Youth One-Stop.

This program provides additional support to the young people who have been through trauma and encourage healthy coping techniques to manage and heal.

Our partnership with Dial Help provides wrap-around care and support for the adolescents through in-school programming, mentorship and skill development. The four-tiered programming through the Youth Resiliency initiative creates support on many different levels for students struggling with mental and behavior health personally or externally through their peers or family. This support creates a different culture that helps combat stigma, create a dialogue, and connects students with resources to thrive.

# PUBLIC SCHOOLS OF CALUMET, LAURIUM KEWEENAW

## TRAUMA-INFORMED SCHOOLS

*“Since the grant was given to CLK schools, Horizons staff and students have benefited greatly. The new student-first initiative, along with the trauma-informed educational approach, has changed how we are approaching our students. The overall impact on our program has had very real benefits as students and staff are working together to transform what we do on a daily basis. Student and staff are more open to conversations on a personal level which is leading to personal growth and understanding in all areas.”*

Joel Asiala  
Principal, Horizons Alternative High School



We partnered with Public Schools of Calumet, Laurium and Keweenaw (CLK) on a mental and behavior health project that had incredible results after just one year. Attendance rates have increased, discipline referrals have reduced, suspensions have lowered and an overall common language has been established within the school system. The openness in talking about mental health has removed the stigma and allowed students and teachers to be on the same page when talking about stress. The program aims to create a trauma-informed school, and includes training for teachers, an emotional support dog in the school, educational materials, and additional efforts that would provide support for the student body and teachers.

The trauma-informed school model provides wrap-around support for the students within the school systems that allows them to have conversations about mental health, develop a self-awareness of how they are doing personally, and then understand how to implement positive coping skills when dealing with situations and their mental health. Staff went through training with Western Michigan University’s Children’s Trauma Assessment Center. This organization helps convey trauma information to staff and how it relates to children’s behavior. This training is an integral part of the program as it provides staff with the necessary knowledge to understand how the students’ trauma affects their behavior in the classroom.

As part of the CLK school systems, Horizons Alternative High School in Mohawk has experienced dramatic changes in their students and staff since the implementation of the trauma-informed school program. Horizons has been able to apply this model in a way that best fits the students and staff. Students participated in curating a stress level chart, executing the process to begin the program and allowing the program to become a part of the culture of the school system.

With the students being so hands on with the application of this program, it created ownership, understanding of the intention and an open dialogue with the students throughout the process. With a student-first mentality, a cohesive chat program was added to all the teachers’ computers for discreet information sharing amongst the staff. Students helped create a makers space, student stress room and student lounge that assisted in helping deescalate, give students a safe place to decompress, and hands-on activities to help steer their emotions into productive, positive action. These rooms created space for students to go, not only to come down from heightened emotions, but to engage in something that is productive and allows them to work in whatever capacity best fits them.

The trauma-informed program has created an environment of openness and awareness to mental health, emotional health, and how at-home stress affects student performance and engagement in the classroom.



*“We are establishing a culture where students can openly discuss their emotional and mental state without the stigma of being labeled in a negative or derogatory way. We are establishing a culture that speaks ‘we are all in this together.’ Ramping up our methodology with our evolving students-first approach has been great. Students are now openly talking about their stress level and discussing what they can do to lower it or get the help they require if needed. We now have a method to track their stress levels. We are better at communicating to each other our findings when a student is having a particularly hard time. Students themselves are learning to talk to each other more mindfully.”*

Meg North  
Teacher, Horizons Alternative High School





## CASH BASIS GRANT AWARD AND PROGRAM EXPENDITURES FOR 2018

### Grant Awards

City of Houghton (UPSET West)	\$103,628
Michigan Technological University	\$500,000
Keweenaw Chamber of Commerce	\$75
Ontonagon Area Schools	\$1,000
Bonfire Grill (Violence in Public Spaces Safety Training)	\$1,525
Baraga County Shelter Home	\$800
Innovate Marquette SmartZone-Health Leadership Roundtable	\$20,000
Keweenaw Family Resource Center	\$1,500
R. Decker Nursing Excellence Award (Amanda Klein)	\$200
Western U.P. Food Bank	\$7,150

### Community Health

Calumet Township	\$15,000
City of Hancock	\$22,000
Greenland Township	\$22,600
Keweenaw Community Foundation	\$20,000
Portage Lake Multi-Educational Services, Inc.	\$20,000
Stanton Township	\$33,800
Copper Harbor Trails	\$1,500
Copper Harbor Downtown Development Authority	\$2,000
Prescription for Health	\$9,000

### Mental & Behavior Health

Dial Help	\$152,698
Public Schools of Calumet, Laurium and Keweenaw	\$32,411
Friends of the Porkies	\$8,116
Crave 21 Prevention	\$491

### Flood Relief\*

Relief payments to individuals and contractors	\$1,788,528
Volunteer Resource Center flood supplies	\$36,805
Dial Help (flood relief crisis services)	\$15,146

\*Total is 2018 Fiscal Year. Including 2019 expenses, more than \$2 million has been expended

### Scholarships

Finlandia University	\$10,000
Gogebic Community College	\$10,000
Individual Scholarships (11 for \$500 each)	\$5,500
James Bogan Scholarship	\$5,000
Michigan State University College of Human Medicine	\$10,000
Michigan Tech Fund	\$10,000
Northern Michigan University Foundation	\$10,000

### Giving Tuesday

Baraga County Shelter Home	\$1,180
Barbara Kettle Gundlach Shelter	\$8,780
Copper Country Senior Meals	\$4,970
Dial Help	\$10,120
Keweenaw Family Resource Center	\$6,230
Little Brothers Friends of the Elderly	\$67,640
Omega House	\$43,348
Ontonagon County Cancer Association	\$2,010
Phoenix House	\$150
Simple Kindness for Youth (SKY)	\$6,976
U.P. Kids (Big Brothers Big Sisters)	\$23,160

### Access to Care

Cancer Support – Gas Cards	\$2,250
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### TOTAL

**\$3,053,287**





## PHF Foundation

### 2018 Board of Directors

Bernadette Yeoman-Ouellette, Chair  
 Brent Peterson, Vice Chair  
 Ann Clancy-Klemme, Secretary  
 Tim Baroni, Treasurer  
 Michele Blau  
 James Bobula  
 Nicole Collins  
 Terry Kinzel  
 Jeanne Kurtz  
 Jamey Markham  
 Paul Ollila  
 Bruce Rukkila

### Committee Members

Jonathan Leinonen  
 Guy St. Germain

### Current Staff

Kevin Store,  
 Executive Director  
 Dr. Michelle Seguin,  
 Director of Community Health  
 Connie Greenleaf,  
 Executive Assistant / Compliance  
 Mary Jo Munch,  
 Grants Management Coordinator  
 Michael H. Babcock,  
 Marketing & Communications  
 Coordinator

## CONSOLIDATED STATEMENT OF ACTIVITIES

	2018
<b>UNRESTRICTED REVENUE</b>	
Contributions	\$37,264.00
Interest and dividends	\$1,219,461.00
Unrealized gain (loss) on investment securities	\$(6,404,413.00)
Realized gain (loss) on investment securities	\$1,914,946.00
Fundraising	\$5,722.00
Other income (loss)	\$1,798.00
<b>TOTAL REVENUES AND OTHER SUPPORT</b>	<b>\$(3,225,222.00)</b>
<b>EXPENSES</b>	
Program expenses	\$3,177,288.00
Management and general expenses	\$586,358.00
Fundraising expenses	\$15,863.00
<b>TOTAL EXPENSES</b>	<b>\$3,779,509.00</b>
Net Assets Released from Restriction	\$1,532,528.00
<b>CHANGE IN UNRESTRICTED ASSETS</b>	<b>\$(5,472,203.00)</b>
<b>CHANGE IN TEMPORARILY RESTRICTED ASSETS</b>	
Contributions	\$1,428,104.00
Net assets released from restrictions	\$(1,532,528.00)
<b>INCREASE (DECREASE) IN TEMPORARILY RESTRICTED ASSETS</b>	<b>\$(104,424.00)</b>
<b>OTHER INCOME/(EXPENSE)</b>	
Equity Joint Venture gain/(loss)	\$(394,536.00)
<b>TOTAL OTHER INCOME/(EXPENSE)</b>	<b>\$(394,536.00)</b>
<b>INCREASE IN NET ASSETS</b>	<b>\$(5,971,163.00)</b>
Net Assets at beginning of year	\$64,924,023.00
<b>NET ASSETS AT END OF YEAR</b>	<b>\$58,952,860.00</b>

## CONSOLIDATED BALANCE SHEET

	2018
<b>ASSETS</b>	
<b>CURRENT ASSETS</b>	
Cash and Cash Equivalents	\$828,737.00
Accounts Receivable	\$43,500.00
Prepaid Expenses	\$1,877.00
Investments, at fair value	\$52,008,848.00
Investments, at fair value, held by KCF	\$0.00
Equity Investments	\$7,321,532.00
Property and Equipment	\$32,682.00
<b>TOTAL ASSETS</b>	<b>\$60,237,176.00</b>
<b>LIABILITIES AND NET ASSETS</b>	
<b>LIABILITIES</b>	
Accounts Payable	\$20,658.00
Payroll Liabilities	\$6,545.00
Grants Payable	\$1,257,113.00
<b>TOTAL LIABILITIES</b>	<b>\$1,284,316.00</b>
<b>NET ASSETS</b>	
Unrestricted Net Assets	\$58,753,205.00
Temporarily Restricted Assets	\$199,655.00
<b>TOTAL NET ASSETS</b>	<b>\$58,952,860.00</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$60,237,176.00</b>



Dear Friends,

I was once told a story about a little girl who was walking along the beach. There had been a violent storm the night before that left hundreds – maybe thousands – of starfish strewn all along the beach.

As she and her brother walked along the beach, she would take a moment to pick up a starfish and gently place it back into the ocean.

Her brother asked, “Why are you doing that? Just look at all the starfish here on the beach! Do you really think you are making a difference?” The young girl knelt down, picked up another starfish and placed it back into the ocean and said, “It makes a difference to this one!”

As I reflect on 2018, I know we all concede that it was a difficult year for our community. There is no question that the Father’s Day Flood impacted us in ways that many would not understand. We know that there are still families working to gather the broken pieces of their lives and continue to work to put it and themselves back together. Some losses, big and small, will never be replaced and some of the hurt that we have individually and collectively felt will never fully heal.

Like the starfish in the story I shared, the Portage Health Foundation knew going into its Flood with Love effort last summer that we would not be able to help everyone, but we knew that what help we could provide would make a big difference for those families.

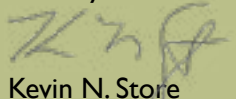
Although the flood was a defining moment for us in 2018, there are many other projects that we have made significant

progress and seen great outcomes for the people served. In addition to last year, the past five years have been filled with new experiences, many successes and lots of lessons learned. We are grateful for the work of our partners and thank them for the new and innovative solutions they have brought to our community. We are also very thankful to have been a part of so many impactful projects and to share in their successes.

There have been many important milestones that have been achieved. For instance, we have well-exceeded \$5,000,000 in grant monies expended to support projects of nearly 80 recipients. Our “making a difference” partnership with MTU resulted in appropriations from the Michigan Legislature to begin planning and construction of a new H-STEM (health-sciences, technology, engineering and math) building. New donor-relationships have been forged and bequests have been designated that will advance our efforts to make education more accessible for more young people in the future. And we have further refined our internal processes while taking a longer view of our strategic planning. This combined with strengthened relationships with other community partners will enable us to begin looking at more substantial investments that will help our children be healthier and our community a bit safer. We’re excited about what’s next and look forward to the coming years.

Together we are making a difference!

Thank you!

  
 Kevin N. Store  
 Executive Director



**PHFoundation**

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THANK  
YOU

**You make the difference.  
Together we make it possible.**

**Mission:**

To positively influence a healthier community through enhanced philanthropy and collaboration.

**Vision:**

- To influence a shared vision
- To foster collaborations and partnerships
- To build community capacity to shape outcomes